Form 5500	Annual Return/Report of Employee Benefit Plan			OMB Nos. 12 12	10-0110
Department of the Treasury Internal Revenue Service	This form is required to be filed for employee benefit plans under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and sections 6057(b) and 6058(a) of the Internal Revenue Code (the Code).		2016		
Department of Labor Employee Benefits Security Administration		ntries in accordance with ons to the Form 5500.			
Pension Benefit Guaranty Corporation			This	Form is Open to Pu Inspection	ıblic
	entification Information				
For calendar plan year 2016 or fisca	l plan year beginning 01/01/2012	and ending 12/31/20	)12		
<b>A</b> This return/report is for:	a multiemployer plan	a multiple-employer plan (Filers checking the participating employer information in accord			ns.)
	X a single-employer plan	a DFE (specify)			
<b>B</b> This return/report is:	the first return/report	the final return/report			
·	X an amended return/report	a short plan year return/report (less than 12	2 months)	1	
C If the plan is a collectively-bargain	ned plan, check here			•	
D Check box if filing under:	Form 5558	automatic extension	the	e DFVC program	
	special extension (enter description)				
Part II Basic Plan Inform	ation—enter all requested information	)			
<b>1a</b> Name of plan HEALTHCARE RESOURCE GROL	IP, INC. EMPLOYEE STOCK OWNER	SHIP AND TRUST	1b	Three-digit plan number (PN) ▶	002
			1c	Effective date of pla 01/01/2005	an
City or town, state or province, o	apt., suite no. and street, or P.O. Box) country, and ZIP or foreign postal code	(if foreign, see instructions)	2b	Employer Identifica Number (EIN) 82-0474664	ition
HEALTHCARE RESOURCE GROUP	P, INC.		2c	Plan Sponsor's tele number 509-209-2071	ephone
12610 E MIRABEAU PKWY STE 800 SPOKANE VALLEY, WA 99216-1490		RABEAU PKWY STE 800 VALLEY, WA 99216-1496	2d	Business code (see instructions) 561110	Э

## Caution: A penalty for the late or incomplete filing of this return/report will be assessed unless reasonable cause is established.

Under penalties of perjury and other penalties set forth in the instructions, I declare that I have examined this return/report, including accompanying schedules, statements and attachments, as well as the electronic version of this return/report, and to the best of my knowledge and belief, it is true, correct, and complete.

SIGN	Filed with authorized/valid electronic signature.	01/10/2017	KRIS ENGLISH	
HERE	Signature of plan administrator	Date	Enter name of individua	al signing as plan administrator
SIGN HERE	Filed with authorized/valid electronic signature.	01/10/2017	KRIS ENGLISH	
HERE	Signature of employer/plan sponsor	Date	Enter name of individua	al signing as employer or plan sponsor
SIGN HERE				
HERE	Signature of DFE	Date	Enter name of individua	al signing as DFE
Preparer	's name (including firm name, if applicable) and address (include i	room or suite numbe	r)	Preparer's telephone number
For Pap	erwork Reduction Act Notice, see the Instructions for Form 5	500.		Form 5500 (2016)

3a	Plan administrator's name and address 🔀 Same as Plan Sponsor		3b Administra	tor's EIN
			<b>3c</b> Administra number	tor's telephone
4	If the name and/or EIN of the plan sponsor has changed since the last return/rep EIN and the plan number from the last return/report:	port filed for this plan, enter the name,	4b EIN	
а	Sponsor's name		<b>4c</b> PN	
5	Total number of participants at the beginning of the plan year		5	368
6	Number of participants as of the end of the plan year unless otherwise stated (w <b>6a(2), 6b, 6c,</b> and <b>6d</b> ).	velfare plans complete only lines <b>6a(1)</b>	,	
a(1	) Total number of active participants at the beginning of the plan year		6a(1)	368
a(2	2) Total number of active participants at the end of the plan year		6a(2)	224
b	Retired or separated participants receiving benefits		6b	0
С	Other retired or separated participants entitled to future benefits		6c	85
d	Subtotal. Add lines 6a(2), 6b, and 6c		6d	309
е	Deceased participants whose beneficiaries are receiving or are entitled to receiv	ve benefits	<u>6e</u>	0
f	Total. Add lines 6d and 6e		6f	309
g	Number of participants with account balances as of the end of the plan year (onl complete this item)		6g	309
h	Number of participants that terminated employment during the plan year with acless than 100% vested		6h	38
7	Enter the total number of employers obligated to contribute to the plan (only mul	tiemployer plans complete this item)	····· 7	
8a	If the plan provides pension benefits, enter the applicable pension feature codes 21 2P	from the List of Plan Characteristics (	Codes in the instructi	ions:
b	If the plan provides welfare benefits, enter the applicable welfare feature codes t	from the List of Plan Characteristics C	odes in the instructio	ons:
9a	Plan funding arrangement (check all that apply) 9 (1) Insurance	<ul> <li>Plan benefit arrangement (check a (1) Insurance</li> </ul>	ll that apply)	
	(2) Code section 412(e)(3) insurance contracts	(2) Code section 412(e	)(3) insurance contra	acts
	(3) X Trust	(3) X Trust		
	(4) General assets of the sponsor	(4) General assets of th	ne sponsor	

10 Check all applicable boxes in 10a and 10b to indicate which schedules are attached, and, where indicated, enter the number attached. (See instructions)

a Pensi	on Sc	hedules	b	Genera	al Sc	Schedules
(1)	×	R (Retirement Plan Information)		(1)	X	H (Financial Information)
(2)		<b>MB</b> (Multiemployer Defined Benefit Plan and Certain Money		(2)		I (Financial Information – Small Plan)
		Purchase Plan Actuarial Information) - signed by the plan		(3)		A (Insurance Information)
		actuary		(4)	Х	C (Service Provider Information)
(3)	Π	SB (Single-Employer Defined Benefit Plan Actuarial		(5)		<b>D</b> (DFE/Participating Plan Information)
		Information) - signed by the plan actuary		(6)		<b>G</b> (Financial Transaction Schedules)

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Part III Form M-1 Compliance Information (to be completed by welfare benefit plans)
11a If the plan provides welfare benefits, was the plan subject to the Form M-1 filing requirements during the plan year? (See instructions and 29 CFR 2520.101-2.)
If "Yes" is checked, complete lines 11b and 11c.
11b Is the plan currently in compliance with the Form M-1 filing requirements? (See instructions and 29 CFR 2520.101-2.)
<b>11c</b> Enter the Receipt Confirmation Code for the 2016 Form M-1 annual report. If the plan was not required to file the 2016 Form M-1 annual report, enter the Receipt Confirmation Code for the most recent Form M-1 that was required to be filed under the Form M-1 filing requirements. (Failure to enter a valid Receipt Confirmation Code will subject the Form 5500 filing to rejection as incomplete.)
Receipt Confirmation Code

SCHEDULE C	CHEDULE C Service Provider Information			OMB No. 1210-0110
(Form 5500)			2016	
Department of the Treasury Internal Revenue Service	This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA).			2010
Department of Labor Employee Benefits Security Administration	File as an attachment to Form	5500.	This F	Form is Open to Public Inspection.
Pension Benefit Guaranty Corporation For calendar plan year 2016 or fiscal pla	an year beginning 01/01/2012	and ending 12/3	31/2012	
			01/2012	
A Name of plan HEALTHCARE RESOURCE GROUP	, INC. EMPLOYEE STOCK OWNERSHIP AND TRUST	B Three-digit plan number (PN)	•	002
C Plan sponsor's name as shown on li HEALTHCARE RESOURCE GROUP		D Employer Identificati 82-0474664	on Number	(EIN)
Part I Service Provider Inf	ormation (see instructions)			
or more in total compensation (i.e., n plan during the plan year. If a perso	ordance with the instructions, to report the information re- noney or anything else of monetary value) in connection n received <b>only</b> eligible indirect compensation for which include that person when completing the remainder of	with services rendered to the plan received the requ	the plan or	the person's position with the
<b>b</b> If you answered line 1a "Yes," enter	blan received the required disclosures (see instructions r the name and EIN or address of each person providin nsation. Complete as many entries as needed (see ins	g the required disclosures		
<b>(b)</b> Enter na	me and EIN or address of person who provided you dis	closures on eligible indired	ct compensa	ation
(b) Enter na	me and EIN or address of person who provided you dis	closures on eligible indired	ct compensa	ation
(b) Enter na	me and EIN or address of person who provided you dis	closures on eligible indired	t compensa	ation
<b>(b)</b> Enter na	me and EIN or address of person who provided you dis	closures on eligible indired	t compensa	ation

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(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

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# 2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

<b>(b)</b> Service Code(s)	(C) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	<b>(f)</b> Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes No	Yes No		Yes 🗌 No 🗌
		(	a) Enter name and EIN or	address (see instructions)		
(b) Service Code(s)	(C) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes 🗌 No 🗌	Yes 🗌 No 🗌		Yes 🗌 No 🗌
		(	a) Enter name and EIN or	address (see instructions)		
<b>(b)</b> Service Code(s)	(C) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes 🗍 No 🗍	Yes No		Yes No

2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

<b>(b)</b> Service Code(s)	(C) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0	<b>(e)</b> Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes No	Yes No		Yes 🗌 No 🗌
		(	a) Enter name and EIN or	address (see instructions)		
(b) Service Code(s)	(C) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes No	Yes 🗌 No 🗌		Yes 🗌 No 🗌
		(	a) Enter name and EIN or	address (see instructions)		
<b>(b)</b> Service Code(s)	(C) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes 🗌 No 🗌	Yes 🗌 No 🗌		Yes 🗌 No 🗌

Part I	Service Provider Information (continued)		
or provid question provider	ported on line 2 receipt of indirect compensation, other than eligible indirect comp les contract administrator, consulting, custodial, investment advisory, investment is s for (a) each source from whom the service provider received \$1,000 or more in gave you a formula used to determine the indirect compensation instead of an an tries as needed to report the required information for each source.	management, broker, or recordkeeping indirect compensation and (b) each so	g services, answer the following ource for whom the service
	(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(C) Enter amount of indirect compensation
	(d) Enter name and EIN (address) of source of indirect compensation	formula used to determine	L compensation, including any the service provider's eligibility the indirect compensation.
	(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(C) Enter amount of indirect compensation
	(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect	compensation, including any
		formula used to determine	the service provider's eligibility the indirect compensation.
	(a) Enter service provider name as it appears on line 2	(b) Service Codes	(C) Enter amount of indirect
		(see instructions)	compensation
	(d) Enter name and EIN (address) of source of indirect compensation		compensation, including any
			the indirect compensation.

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Ρ	art II Service Providers Who Fail or Refuse to I	Provide Infori	nation
4	Provide, to the extent possible, the following information for each this Schedule.	ch service provide	r who failed or refused to provide the information necessary to complete
	(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(C) Describe the information that the service provider failed or refused to provide
_	(a) Enter name and EIN or address of service provider (see	(b) Nature of	(C) Describe the information that the service provider failed or refused to
	instructions)	Service Code(s)	provide
	(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(C) Describe the information that the service provider failed or refused to provide
_	(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(C) Describe the information that the service provider failed or refused to provide
_	(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(C) Describe the information that the service provider failed or refused to provide
	(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(C) Describe the information that the service provider failed or refused to provide

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Part III         Termination Information on Accountants and Enrolled Actuaries (see instructions) (complete as many entries as needed)				
<b>a</b> Name		<b>b</b> EIN:		
<b>C</b> Positio	n:			
d Addres	SS:	e Telephone:		
Explanatio	n:			

а	Name:	<b>b</b> EIN:
С	Position:	
d	Address:	e Telephone:

Explanation:

а	Name:	<b>b</b> EIN:
С	Position:	
d	Address:	e Telephone:

Explanation:

а	Name:	b EIN:
С	Position:	
d	Address:	e Telephone:

Explanation:

а	Name:	b EIN:
С	Position:	
d	Address:	e Telephone:

Explanation:

SCHEDULE H Financial Information							OMB No. 1210-0110				
(Form 5500) Internal Revenue Service Department of Labor Employee Benefits Security Administration	This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA), and section 6058(a) of the Internal Revenue Code (the Code).						2016 This Form is Open to Public				
Pension Benefit Guaranty Corporation	File as an attachm	ent to Form 5:	500.				Inspecti				
For calendar plan year 2016 or fiscal pla	an year beginning 01/01/2012		1	ending	12/31/2						
A Name of plan HEALTHCARE RESOURCE GROUP,	NC. EMPLOYEE STOCK OWNERSHIP A	ND TRUST			Three-dig plan num	jit ber (PN)	•	002			
<b>C</b> Plan sponsor's name as shown on line 2a of Form 5500 HEALTHCARE RESOURCE GROUP, INC.						D Employer Identification Number (EIN) 82-0474664					
Part I Asset and Liability S	tatement										
<ol> <li>Current value of plan assets and liab the value of the plan's interest in a c lines 1c(9) through 1c(14). Do not er benefit at a future date. Round off a</li> </ol>	ilities at the beginning and end of the plan ommingled fund containing the assets of m oter the value of that portion of an insurance <b>mounts to the nearest dollar.</b> MTIAs, Co s also do not complete lines 1d and 1e. See	nore than one p e contract whic CTs, PSAs, and	lan on a l h guaran	line-by- tees, d	line basi uring this	s unless plan yea	the value is rear, to pay a sp	eportable on becific dollar			
As:	sets		<b>(a)</b> Be	eginnin	g of Yea	r	<b>(b)</b> End	d of Year			
a Total noninterest-bearing cash		1a									
<b>b</b> Receivables (less allowance for dou	btful accounts):										
(1) Employer contributions		1b(1)			671	000		701578			
(2) Participant contributions		1b(2)				0		0			
(3) Other		1b(3)				0		0			
	noney market accounts & certificates	1c(1)									
· ,		1c(2)									
(3) Corporate debt instruments (ot											
	· · · · · · · · · · · · · · · · · · ·	1c(3)(A)									
(B) All other		1c(3)(B)									
(4) Corporate stocks (other than e	nployer securities):										
		1c(4)(A)									
(B) Common		1c(4)(B)									
(5) Partnership/joint venture interes	sts	1c(5)									
(6) Real estate (other than employ	er real property)	1c(6)									
(7) Loans (other than to participant	s)	1c(7)									
(8) Participant loans	· · · · · · · · · · · · · · · · · · ·	1c(8)									
(9) Value of interest in common/co	lective trusts	1c(9)									
(10) Value of interest in pooled sepa	arate accounts	1c(10)									
(11) Value of interest in master trust	investment accounts	1c(11)									
(12) Value of interest in 103-12 inve	stment entities	1c(12)									
<ul> <li>(13) Value of interest in registered in funds)</li></ul>		1c(13)									
	e company general account (unallocated	1c(14)									
(15) Other		1c(15)									

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1d Employer-related investments:		(a) Beginning of Year	(b) End of Year
(1) Employer securities	1d(1)	6276600	6598350
(2) Employer real property	1d(2)		
e Buildings and other property used in plan operation	1e		
f Total assets (add all amounts in lines 1a through 1e)	1f	6947600	7299928
Liabilities			
<b>g</b> Benefit claims payable	1g	0	
<b>h</b> Operating payables	1h	0	
i Acquisition indebtedness	1i	0	
j Other liabilities	1j	2116761	1293149
<b>k</b> Total liabilities (add all amounts in lines 1g through1j)	1k	2116761	1293149
Net Assets			
Net assets (subtract line 1k from line 1f)	11	4830839	6006779
Part II         Income and Expense Statement           2         Plan income, expenses, and changes in net assets for the year. Include all inc fund(s) and any payments/receipts to/from insurance carriers. Round off amoun complete lines 2a, 2b(1)(E), 2e, 2f, and 2g.			
Income	Γ	(a) Amount	<b>(b)</b> Total

	Income	(a) Amount	(b) Total		
а	Contributions:				
	(1) Received or receivable in cash from: (A) Employers	2a(1)(A)	956816		
	(B) Participants	2a(1)(B)	0		
	(C) Others (including rollovers)	2a(1)(C)	0		
	(2) Noncash contributions	2a(2)	0		
	(3) Total contributions. Add lines 2a(1)(A), (B), (C), and line 2a(2)	2a(3)		956816	
b	Earnings on investments:				
	(1) Interest:				
	(A) Interest-bearing cash (including money market accounts and certificates of deposit)	2b(1)(A)	0		
	(B) U.S. Government securities	2b(1)(B)	0		
	(C) Corporate debt instruments	2b(1)(C)	0		
	(D) Loans (other than to participants)	2b(1)(D)	0		
	(E) Participant loans	2b(1)(E)			
	(F) Other	2b(1)(F)	0		
	(G) Total interest. Add lines 2b(1)(A) through (F)	2b(1)(G)		0	
	(2) Dividends: (A) Preferred stock	2b(2)(A)	0		
	(B) Common stock	2b(2)(B)	0		
	(C) Registered investment company shares (e.g. mutual funds)	2b(2)(C)	0		
	(D) Total dividends. Add lines 2b(2)(A), (B), and (C)	2b(2)(D)		0	
	(3) Rents	2b(3)		0	
	(4) Net gain (loss) on sale of assets: (A) Aggregate proceeds	2b(4)(A)	0		
	(B) Aggregate carrying amount (see instructions)	2b(4)(B)	0		
	(C) Subtract line 2b(4)(B) from line 2b(4)(A) and enter result	2b(4)(C)		0	
	(5) Unrealized appreciation (depreciation) of assets: (A) Real estate	2b(5)(A)	0		
	(B) Other	2b(5)(B)	321712		
	<ul> <li>(C) Total unrealized appreciation of assets.</li> <li>Add lines 2b(5)(A) and (B)</li> </ul>	2b(5)(C)		321712	

			(a	<b>a)</b> Amo	unt		(b) Total			
(6)	Net investment gain (loss) from common/collective trusts	2b(6)					0			
(7)	Net investment gain (loss) from pooled separate accounts	2b(7)					0			
(8)	Net investment gain (loss) from master trust investment accounts	2b(8)					0			
(9)	Net investment gain (loss) from 103-12 investment entities	2b(9)					0			
	Net investment gain (loss) from registered investment companies (e.g., mutual funds)	2b(10)					0			
C Othe	er income	- 2c					38			
<b>d</b> Tota	l income. Add all <b>income</b> amounts in column (b) and enter total	. 2d					1278566			
	Expenses									
e Ben	efit payment and payments to provide benefits:	. <u></u>								
(1)	Directly to participants or beneficiaries, including direct rollovers	2e(1)				0	_			
(2)	To insurance carriers for the provision of benefits	. 2e(2)				0				
(3)	Other	2e(3)				0				
(4)	Total benefit payments. Add lines <b>2e(1)</b> through (3)	2e(4)					0			
f Corr	ective distributions (see instructions)	2f					0			
<b>g</b> Cert	ain deemed distributions of participant loans (see instructions)	. 2g								
h Inter	est expense	2h					102626			
i Adm	inistrative expenses: (1) Professional fees	2i(1)				0				
(2)	Contract administrator fees	2i(2)				0				
(3)	nvestment advisory and management fees	2i(3)				0				
(4)	Other	2i(4)				0				
(5)	Total administrative expenses. Add lines 2i(1) through (4)	2i(5)					0			
	I expenses. Add all expense amounts in column (b) and enter total						102626			
	Net Income and Reconciliation									
<b>k</b> Net	income (loss). Subtract line <b>2j</b> from line <b>2d</b>	2k					1175940			
l Trar	sfers of assets:									
	Fo this plan						0			
(2)	From this plan	. 21(2)					V			
Part II	Accountant's Opinion									
3 Comp attack	elete lines 3a through 3c if the opinion of an independent qualified public ned.	accountant is	attached to	this F	orm 5	500. Co	mplete line 3d if an opinion is not			
	ttached opinion of an independent qualified public accountant for this pla	,	ructions):							
	(1) X       Unqualified       (2) Qualified       (3) Disclaimer       (4)	Adverse								
<b>b</b> Did th	e accountant perform a limited scope audit pursuant to 29 CFR 2520.10	3-8 and/or 10	)3-12(d)?				Yes X No			
C Enter	the name and EIN of the accountant (or accounting firm) below:									
	1) Name: MOSS ADAMS LLP		(2) EIN:	91-01	89318					
	pinion of an independent qualified public accountant is <b>not attached</b> bed <b>1)</b> This form is filed for a CCT, PSA, or MTIA. <b>(2)</b> It will be attached		ext Form 55	i00 pur	suant	to 29 C	FR 2520.104-50.			
Part IV	Compliance Questions									
	Ts and PSAs do not complete Part IV. MTIAs, 103-12 IEs, and GIAs do 3-12 IEs also do not complete lines 4j and 4l. MTIAs also do not complete		lines 4a, 4e	e, 4f, 4o	g, 4h, 4	4k, 4m,	4n, or 5.			
Du	ring the plan year:				Yes	No	Amount			
<ul> <li>Was there a failure to transmit to the plan any participant contributions within the time period described in 29 CFR 2510.3-102? Continue to answer "Yes" for any prior year failures until</li> </ul>										
fully corrected. (See instructions and DOL's Voluntary Fiduciary Correction Program				4a		х				
clo										
checked.)				4b		Х				

# Page **4**- 1

			Yes	No	Amo	unt
~	Were any leases to which the plan was a party in default or classified during the year as		163		Amo	uni
С	uncollectible? (Attach Schedule G (Form 5500) Part II if "Yes" is checked.)	. 4c		X		
d	Were there any nonexempt transactions with any party-in-interest? (Do not include transactions					
	reported on line 4a. Attach Schedule G (Form 5500) Part III if "Yes" is	. 4d		x		
	checked.)			~		
е	Was this plan covered by a fidelity bond?	. <b>4e</b>	Х			3000000
f	Did the plan have a loss, whether or not reimbursed by the plan's fidelity bond, that was caused by fraud or dishonesty?	. 4f		X		
g	Did the plan hold any assets whose current value was neither readily determinable on an established market nor set by an independent third party appraiser?	. <b>4g</b>		Х		
h	Did the plan receive any noncash contributions whose value was neither readily determinable on an established market nor set by an independent third party appraiser?	. 4h		Х		
i	Did the plan have assets held for investment? (Attach schedule(s) of assets if "Yes" is checked, an see instructions for format requirements.)		X			
j	Were any plan transactions or series of transactions in excess of 5% of the current value of plan assets? (Attach schedule of transactions if "Yes" is checked, and					
_	see instructions for format requirements.)	. <b>4</b> j		X		
k	Were all the plan assets either distributed to participants or beneficiaries, transferred to another plan, or brought under the control of the PBGC?	. 4k		Х		
Т	Has the plan failed to provide any benefit when due under the plan?	. 41		Х		
m	If this is an individual account plan, was there a blackout period? (See instructions and 29 CFR 2520.101-3.)			X		
n	If 4m was answered "Yes," check the "Yes" box if you either provided the required notice or one of the exceptions to providing the notice applied under 29 CFR 2520.101-3					
0	Defined Benefit Plan or Money Purchase Pension Plan Only: Were any distributions made during the plan year to an employee who attained age 62 and had not					
	separated from service?	. 40				
5a	Has a resolution to terminate the plan been adopted during the plan year or any prior plan year?	<b>V</b> 5	<b>Z</b> N -	•	4	
	If "Yes," enter the amount of any plan assets that reverted to the employer this year	res	NO	Amo	unt:	
5b	If, during this plan year, any assets or liabilities were transferred from this plan to another plan(s), in transferred. (See instructions.)	lentify t	he plan	(s) to w	which assets or liabi	lities were
	5b(1) Name of plan(s)				5b(2) EIN(s)	5b(3) PN(s)
·						
	the plan is a defined benefit plan, is it covered under the PBGC insurance program (See ERISA see		21.)? <b></b>	🗌 Y		Not determined
	f "Yes" is checked, enter the My PAA confirmation number from the PBGC premium filing for this plan	year_			(Se	e instructions.)
Par				<b>.</b>	-	
<b>6a</b> N	Jame of trust			6	<b>b</b> Trust's EIN	
6c N	Name of trustee or custodian 6d Truste	e's or c	ustodia	n's tele	phone number	
				2.0.0		

	SCI	IEDULE R		Retire	ement F	Plan Info	orma	tion				0	MB No. 1	1210-011	0			
	(Form 5500)						2016											
		ment of the Treasury al Revenue Service				led under sec ecurity Act of						2010						
	De	partment of Labor				Revenue Co						This Form is Open to Public						
E		efits Security Administration	-	🕨 Fil	le as an atta	achment to F	Form 55	00.				111310	Inspe		1 0.011			
For		plan year 2016 or fiscal p	plan year beginni	ing 01	/01/2012			and en	nding	12	2/31/2	012						
	A Name of plan HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP AND TRUST (PN)						er ▶		002									
		or's name as shown on I E RESOURCE GROUP,		500					D	Employ 82-047		entificat	ion Nurr	nber (Ell	N)			
	Part I	Distributions																
All	reference	s to distributions relate	e only to payme	nts of ber	nefits during	g the plan ye	ear.											
1		ue of distributions paid ir									1					0		
2		e EIN(s) of payor(s) who who paid the greatest doll			he plan to p	articipants or	benefic	iaries durii	ng th	e year (i	f mor	e than t	wo, ente	er EINs	of the	two		
	Profit-s	haring plans, ESOPs, a	ind stock bonus	plans, sk	ip line 3.													
3		of participants (living or o	,			-		-	•		3							
Р	art II	Funding Informa ERISA section 302, sk	ation (If the plar								412 c	of the Int	ernal R	evenue	Code	or		
4	Is the pla	n administrator making an	election under Co	ode section	1412(d)(2) or	ERISA section	on 302(d	)(2)?				Yes		No		N/A		
	If the pl	an is a defined benefit p	plan, go to line a	8.														
5		er of the minimum fundin r, see instructions and er						e: Month	ו		Day	У		Year				
	If you c	ompleted line 5, completed	ete lines 3, 9, an	d 10 of So	chedule MB	and do not	comple	te the rem	nainc	ler of th	is sc	hedule.						
6		r the minimum required c ciency not waived)							•		6a							
	<b>b</b> Ente	r the amount contributed	d by the employe	r to the pla	n for this pla	an year					6b							
		ract the amount in line 6k ar a minus sign to the left									6c							
		ompleted line 6c, skip li	e	,						L		I						
7	•	ninimum funding amount		6c be met	by the fundi	ng deadline?			<u></u> .			Yes		No		N/A		
8	authority	ge in actuarial cost meth providing automatic app rator agree with the char	proval for the cha	inge or a c	lass ruling le	etter, does the	e plan s	ponsor or p	plan			Yes		No		N/A		
P	art III	Amendments																
9	year tha	a defined benefit pensior t increased or decreased o, check the "No" box	the value of ben	nefits? If ye	es, check the	e appropriate			ase	<b>[</b> ]	Decre	ase	Bo	oth	ı	No		
Pa	art IV	ESOPs (see instruc						r 4975(e)(7	7) of	the Inter	mal R	evenue	Code,	skip this	Part.			
10	Were u	nallocated employer secu	,				. ,	. , ,	,					Yes	X	No		
11	<b>a</b> Do	es the ESOP hold any pr	referred stock?											Yes	Х	No		
		e ESOP has an outstand e instructions for definition												Yes	X	No		
12	Does the	e ESOP hold any stock th	hat is not readily	tradable o	n an establis	shed securitie	es mark	ət?						X Yes	Ľ	No		
For		rk Reduction Act Notic												(Form	5500)	2016		

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Pa	rt \	Additional Information for Multiemployer Defined Benefit Pension Plans							
13		er the following information for each employer that contributed more than 5% of total contributions to the plan during the plan year (measured in lars). See instructions. Complete as many entries as needed to report all applicable employers.							
	а	Name of contributing employer							
	b	EIN C Dollar amount contributed by employer							
	d	EIN       C       Dollar amount contributed by employer         Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.)       Month Day Year							
	e	Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)         (1)       Contribution rate (in dollars and cents)         (2)       Base unit measure:         Hourly       Weekly         Unit of production       Other (specify):							
	а	Name of contributing employer							
	b	EIN C Dollar amount contributed by employer							
	d	Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year							
	e	Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)         (1)       Contribution rate (in dollars and cents)         (2)       Base unit measure:         Hourly       Weekly         Unit of production       Other (specify):							
	а	Name of contributing employer							
	b	EIN C Dollar amount contributed by employer							
	d	Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year							
	e	Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)         (1)       Contribution rate (in dollars and cents)         (2)       Base unit measure:         Hourly       Weekly         Unit of production       Other (specify):							
	а	Name of contributing employer							
	b	EIN C Dollar amount contributed by employer							
	d	Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year							
	e	Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)         (1)       Contribution rate (in dollars and cents)         (2)       Base unit measure:         Hourly       Weekly         Unit of production       Other (specify):							
	a	Name of contributing employer							
	b	EIN C Dollar amount contributed by employer							
	d	Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year							
	e	Contribution rate information ( <i>If more than one rate applies, check this box</i> and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).) (1) Contribution rate (in dollars and cents) (2) Base unit measure: Hourly Weekly Unit of production Other (specify):							
	а	Name of contributing employer							
	b	EIN C Dollar amount contributed by employer							
	d	Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year							
	e	Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)         (1)       Contribution rate (in dollars and cents)         (2)       Base unit measure:         Hourly       Weekly         Unit of production       Other (specify):							

Schedule R	(Form	5500	2016
Schedule R		5500	2010

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14	Enter the number of participants on whose behalf no contributions were made by an employer as an employer of the participant for:					
	a The current year	_ 14a				
	<b>b</b> The plan year immediately preceding the current plan year	14b				
	C The second preceding plan year	14c				
15	Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to ma employer contribution during the current plan year to:	ake an				
	a The corresponding number for the plan year immediately preceding the current plan year	_ 15a				
	<b>b</b> The corresponding number for the second preceding plan year	15b				
16	Information with respect to any employers who withdrew from the plan during the preceding plan year:					
	a Enter the number of employers who withdrew during the preceding plan year	16a				
	<b>b</b> If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers	16b				
17	If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, c supplemental information to be included as an attachment.					
P	art VI Additional Information for Single-Employer and Multiemployer Defined Benef	it Pension Plans				
18	If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see in information to be included as an attachment	nstructions regarding supplemental				
19	<ul> <li>19 If the total number of participants is 1,000 or more, complete lines (a) through (c)</li> <li>a Enter the percentage of plan assets held as: Stock:% Investment-Grade Debt:% High-Yield Debt:% Real Estate:% Other:%</li> <li>b Provide the average duration of the combined investment-grade and high-yield debt: 0-3 years 3-6 years 6-9 years 9-12 years 12-15 years 15-18 years 18-21 years 21 years or more</li> <li>c What duration measure was used to calculate line 19(b)?</li> </ul>					
Pa	Effective duration Macaulay duration Modified duration Other (specify):           IRS Compliance Questions					
	<b>20a</b> Is the plan a 401(k) plan? If "No," skip b       Image: No <b>20b</b> How did the plan satisfy the nondiscrimination requirements for employee deferrals under section 401(k)(3) for the plan year? Check all that apply:       Image: Design-based safe harbor       "Prior year" ADP test <b>20b</b> How did the plan satisfy the nondiscrimination requirements for employee deferrals under section       Image: Design-based safe harbor       "Prior year" ADP test <b>1</b> N/A					
21	21a What testing method was used to satisfy the coverage requirements under section 410(b) for the plan year? Check all that apply: Average benefit test N/A					
21	<b>b</b> Did the plan satisfy the coverage and nondiscrimination requirements of sections 410(b) and 401(a)(4) for the plan year by combining this plan with any other plan under the permissive aggregation rules?	es 🗌 No				
22	a If the plan is a master and prototype plan (M&P) or volume submitter plan that received a favorable IRS opinion the letter/ and the serial number	letter or advisory letter, enter the date of				
22	<b>b</b> If the plan is an individually-designed plan that received a favorable determination letter from the IRS, enter the letter/	date of the most recent determination				



## COMMUNICATIONS WITH THOSE CHARGED WITH GOVERNANCE AND INTERNAL CONTROL RELATED MATTERS

To the Plan Administrators Healthcare Resource Group, Inc. Employee Stock Ownership Plan and Trust

We have audited the financial statements and supplementary information of Healthcare Resource Group Inc. Employee Stock Ownership Plan and Trust (Plan) as of and for the year ended December 31, 2012, and have issued our report thereon dated October 14, 2016. Professional standards require that we provide you with the following information related to our audit

# Our Responsibility under Auditing Standards Generally Accepted in the United States of America

As stated in our engagement letter dated June 23, 2016, our responsibility, as described by professional standards, is to form and express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

Our responsibility is to plan and perform the audit in accordance with auditing standards generally accepted in the United States of America and to design the audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we considered the Plan's internal control solely for the purposes of determining our audit procedures and not to provide assurance concerning such internal control.

We are also responsible for communicating significant matters related to the financial statement audit that, in our professional judgment, are relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.

You should understand that our audit is not specifically designed for, and should not be relied upon, to disclose matters affecting Plan qualifications or compliance with the ERISA and Internal Revenue Code requirements.



# **Other Information in Documents Containing Audited Financial Statements**

The American Institute of Certified Public Accountant (AICPA)'s Audit and Accounting Guide for Employee Benefit Plans requires that, before an auditor's report on the Plan's financial statements can be included with a filed Form 5500 (including any related schedules), the auditor must review Form 5500 and consider whether there are any material inconsistencies between the other information in the form and the audited financial statements or any material misstatement of fact.

Our responsibility for other information in Form 5500 does not extend beyond the financial information identified in our report. We do not have an obligation to perform any procedures to corroborate other information contained in the form, except as described above. However, we have read the information contained in Form 5500 and nothing came to our attention that caused us to believe that such information or its manner of presentation is materially inconsistent with the information as it is presented in the financial statements.

# Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in in our engagement letter dated June 23, 2016.

# SIGNIFICANT AUDIT FINDINGS

# **Qualitative Aspects of Accounting Practices**

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Plan are described in Note 2 to the financial statements.

There were no changes in the application of existing accounting policies during the year. We noted no transactions entered into by the Plan during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

## **Significant Accounting Estimates**

Accounting estimates may be an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates may be particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

The most sensitive estimate affecting the financial statements is management's estimate of the accumulated benefit obligation, which is based on an actuarial valuation. We evaluated the key factors and assumptions used to develop the accumulated benefit obligation in determining that it is reasonable in relation to the financial statements taken as a whole.

## **Financial Statement Disclosures**

The disclosures in the financial statements are consistent, clear, and understandable. Certain financial statement disclosures may be particularly sensitive because of their significance to financial statement users.

We did not note any disclosures in the financial statements that we consider sensitive to potential users.

# Significant Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

# **Corrected and Uncorrected Misstatements**

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management.

We did not note any uncorrected misstatements in the course of the engagement.

## **Disagreements with Management**

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

## **Management Representations**

We have requested certain representations from management that are included in the management representation letter dated October 14, 2016.

## Management Consultation with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" in certain situations. If a consultation involves application of an accounting principle to the Plan's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

## **Other Significant Audit Findings or Issues**

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Plan's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

# **COMMUNICATION OF INTERNAL CONTROL RELATED MATTERS**

Our responsibility under auditing standards with respect to internal control is described above.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Plan's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control was for the limited purpose described above and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

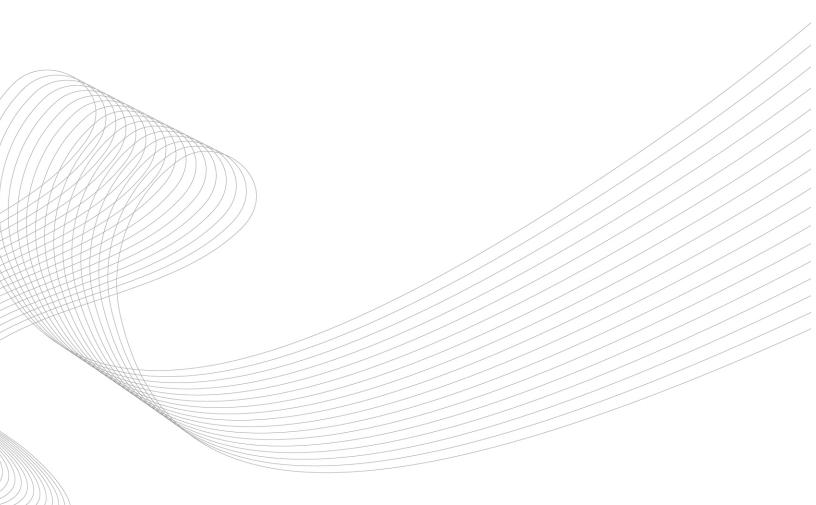
80 卷 (33

We were pleased to serve and be associated with the Plan as the independent auditors for 2012. We provide the above information to assist you in performing your oversight responsibilities.

Moss adams JJP

Spokane, Washington

:pae



Report of Independent Auditors and Financial Statements with Supplementary Information for

Healthcare Resource Group, Inc. Employee Stock Ownership Plan and Trust

December 31, 2012 and 2011



Certified Public Accountants | Business Consultants

Acumen. Agility. Answers.

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FINANCIAL STATEMENTS	
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SUPPLEMENTARY INFORMATION REQUIRED BY THE DEPART	MENT OF LABOR
Statements H, Line 4i – Schedule of assets (held at end of y	ear) 13



# **REPORT OF INDEPENDENT AUDITORS**

To the Trustees Healthcare Resource Group, Inc. Employee Stock Ownership Plan and Trust

#### **Report on Financial Statements**

We have audited the accompanying financial statements of Healthcare Resource Group, Inc. Employee Stock Ownership Plan and Trust (Plan), which comprise the statements of net assets available for benefits as of December 31, 2012, and the related statement of changes in net assets available for benefits for the year ended December 31, 2012, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Plan's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

1



# REPORT OF INDEPENDENT AUDITORS (continued)

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2012, and the changes in net assets available for benefits for the year ended December 31, 2012, in accordance with accounting principles generally accepted in the United States of America.

## **Report on Supplementary Information**

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. Schedule H, Line 4(i) – Schedule of assets (held at end of year), as of December 31, 2012, is presented for the purpose of additional analysis and is not a required part of the financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. Such information is the responsibility of the Plan's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements taken as a whole.

Moss adams JJP

Spokane, Washington October 14, 2016

# HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP PLAN AND TRUST STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS

	December 31,					
	2012			2011		
	Allocated	Unallocated	Total	Allocated	Unallocated	Total
ASSETS						
Investment in Healthcare Resource Group, Inc.						
common stock, at fair market value	\$ 5,837,037	\$ 761,313	\$ 6,598,350	\$ 4,504,912	\$ 1,771,688	\$ 6,276,600
Contribution receivable	-	701,578	701,578	-	640,158	640,158
Interest receivable	-	-		-	30,842	30,842
Total assets	5,837,037	1,462,891	7,299,928	4,504,912	2,442,688	6,947,600
LIABILITIES						
Note payable	-	1,293,149	1,293,149	-	2,085,919	2,085,919
Interest payable	-	-	-	-	30,842	30,842
Total liabilities	-	1,293,149	1,293,149	-	2,116,761	2,116,761
Net assets available for benefits	\$ 5,837,037	\$ 169,742	\$ 6,006,779	\$ 4,504,912	\$ 325,927	\$ 4,830,839

# HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP PLAN AND TRUST STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS

	Year Ended December 31, 2012		
	Allocated	Unallocated	Total
ADDITIONS TO NET ASSETS Net appreciation in estimated fair value of investments Employer contributions	\$ 230,930 -	\$     90,820 956,816	\$ 321,750 956,816
Allocation of 82,610 shares of common stock of			
Healthcare Resource Group, Inc. at estimated fair value	1,101,195		1,101,195
Total additions	1,332,125	1,047,636	2,379,761
DEDUCTIONS FROM NET ASSETS			
Interest expense	-	102,626	102,626
Allocation of 82,610 shares of common stock of Healthcare Resource Group, Inc. at estimated fair value	<u> </u>	1,101,195	1,101,195
Total deductions		1,203,821	1,203,821
CHANGE IN NET ASSETS	1,332,125	(156,185)	1,175,940
NET ASSETS AVAILABLE FOR BENEFITS Beginning of year	4,504,912	325,927	4,830,839
End of year	\$ 5,837,037	\$ 169,742	\$ 6,006,779

# HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP PLAN AND TRUST NOTES TO FINANCIAL STATEMENTS

## Note 1 - Plan Description and Basis of Presentation

**History and general** – Healthcare Resource Group, Inc. (Company) established Healthcare Resource Group, Inc. Employee Stock Ownership Plan and Trust (Plan) effective January 1, 2005. The Plan operates as a leveraged employee stock ownership plan (ESOP), is designed to comply with Section 4975(e)(7) and the regulations thereunder of the Internal Revenue Code (IRC) of 1986, as amended, and is subject to the applicable provisions of the Employee Retirement Income Security Act of 1974 (ERISA). The Plan is administered by a committee appointed by the Board of Directors of the Company. The Plan document should be referred to for specific information regarding benefits and other Plan matters.

The Plan purchased Company common shares using the proceeds of a note payable to the Company (see Note 7) and holds the stock in a trust established under the Plan. The borrowing is to be repaid over the loan terms by fully deductible Company contributions to the trust fund.

The borrowing is collateralized by the unallocated shares of Company common stock and is guaranteed by the Company. As the Plan makes each payment of principal, an appropriate percentage of stock is allocated to eligible employees' accounts in accordance with applicable regulations under the IRC. The lenders have no rights against shares once they are allocated under the ESOP. Accordingly, the financial statements of the Plan as of December 31, 2012 and 2011, and for the year ended December 31, 2012, present separately the assets and liabilities therein pertaining to:

- a) The accounts of employees with rights in allocated stock (allocated); and
- b) Stock not yet allocated to employees (unallocated).

**Eligibility** – Employees of the Company who are not covered under collective bargaining agreements, who are not nonresident aliens, and who work 1,000 or more hours annually are eligible to participate in the Plan following the completion of one year of service and the attainment of age 21. In the initial year of the Plan, eligible employees who were employed on January 1, 2005, became participants effective January 1, 2005.

**Participant accounts** – The Plan is a defined contribution plan under which a separate individual account is established for each participant. Each participant's account is credited as of the last day of each Plan year with an allocation of shares of the Company's common stock released by the trustees from the unallocated account and forfeitures of terminated participants' nonvested accounts. Only those participants who are eligible employees of the Company as of the last day of the Plan year will receive an allocation. Allocations are based on a participant's eligible compensation relative to total eligible compensation. Net earnings and losses from the Plan's investments, except common stock of the Company, are allocated to each participant's account based on the ratio that participant's account bears to the total of all participants' account balances, as of the beginning of the Plan year. Net earnings and losses from the Company, including unrealized appreciation and depreciation in fair value, are allocated to each participant's account based on the actual number of shares of common stock allocated thereto.

### Note 1 - Plan Description and Basis of Presentation (continued)

**Vesting** – Participant accounts vest according to the following schedule:

All contributions made January 1, 2005, through December 31, 2006:

<b>Credited Years of Service</b>	Percentage Vested
Less than five years	0%
Five years	100%

All contributions made after January 1, 2007:

Credited Years of Service	Percentage Vested
Less than three years	0%
Three years	100%

A participant's account shall fully vest upon death, disability, or attainment of age 62.

**Payment of benefits** – Distributions shall be made, in accordance with the Plan's distribution policy, based upon the circumstances of their termination of employment and the value of their account. A participant's account shall be distributed in the form of a lump-sum distribution or annual installments over a period, not exceeding five years, as determined by the Company.

Upon a participant's termination date, the participant or their beneficiary will be entitled to receive payment from the participant's ESOP account, based on the value of the participants vested percentage. The value of a participant's ESOP account will be based on the value in the participants account as of the end of the Plan year prior to the date of payment. Upon termination of service, a participant will receive a lump-sum distribution of their account balance, without the participant's consent, if their vested balance does not exceed \$5,000. Distributions are generally made in the year following the fifth year of separation from the Company. Any stock allocated to participant accounts, which was due to an outstanding loan, need not be distributed until the close of the Plan year in which the loan has been fully repaid.

**Participant accounts and forfeitures** – Company common stock allocations and Plan forfeitures are allocated to each participant's account based upon the relation of the participant's eligible compensation to total eligible compensation for the Plan year. During 2012 and 2011, forfeitures totaling \$348,820 and \$283,784, respectively, were reallocated to remaining participants' accounts. There were no balances in forfeited, nonvested accounts at December 31, 2012 or 2011.

# HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP PLAN AND TRUST NOTES TO FINANCIAL STATEMENTS

## Note 1 - Plan Description and Basis of Presentation (continued)

**Diversification** – Diversification is offered to participants close to retirement so they may have the opportunity to move part of the value of their investment in the Company common stock into investments that are more diversified. Participants who are at least age 55 with at least ten years of participation in the Plan may elect to diversify a portion of their account. Diversification is offered to each eligible participant over a six-year period. In each of the first five years, a participant may diversify up to 25% of the number of post-1986 shares allocated to his or her account, less all amounts previously diversified. In the sixth year, the percentage increases to 50%. Participants who elect to diversify receive a cash distribution.

**Voting rights** – Each participant is entitled to exercise certain voting rights attributable to the shares allocated to his or her account and is notified by the Company prior to the time that such rights may be exercised.

**Plan termination** – Although the Company has expressed no intent to do so, it reserves the right to terminate the Plan at any time, subject to the Plan provisions. Upon complete or partial termination of the Plan, the entire interest of each of the affected participants shall become 100% vested. The trustees shall distribute the interest of each participant in the trust fund to such participant or his or her beneficiary at the time prescribed by the Plan terms and the IRC. Upon termination of the Plan, the advisory committee shall direct the trustees to pay all liabilities and expenses of the trust fund and to sell shares of financed stock held in the loan suspense account to the extent it determines such sale to be necessary in order to repay the loan.

**Put option** – Under federal income tax regulations, Company common stock that is held by the Plan and its participants must include a put option if it is not readily tradable on an established market or is subject to trading limitations. The put option is a right to demand the Company buy any shares of its stock distributed to participants for which there is no market. The put price is representative of the fair market value of the stock. The Company can pay for the purchase with interest over a period of five years. The put option is to ensure the participant has the ability to ultimately obtain cash.

#### Note 2 - Summary of Significant Accounting Policies

**Basis of accounting** – The financial statements of the Plan are prepared using the accrual method of accounting.

**Use of estimates** – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and changes therein, and disclosures of contingent assets and liabilities. Actual results could differ from those estimates.

## Note 2 - Summary of Significant Accounting Policies (continued)

**Investment valuation** – Investments are reported at fair value. See Note 6 for discussion of fair value measurements.

**Income recognition** – Purchases and sales of securities are recorded on a trade-date basis. The net appreciation in fair value of the Company's common stock consists of both the realized gains or losses and unrealized appreciation and depreciation of the Company common stock.

**Payment of benefits** – Benefits are recorded when paid.

Administrative expenses – The Company pays the administrative expenses of the Plan.

**Subsequent events** – Subsequent events are events or transactions that occur after the statement of net assets available for benefits date but before the financial statements are available to be issued. The Plan recognizes in the financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the statement of net assets available for benefits, including the estimates inherent in the process of preparing the financial statements. The Plan's financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the statement of net assets available for benefits date and before the financial statements are available to be issued.

The Plan has evaluated subsequent events through October 14, 2016, which is the date the financial statements were available to be issued.

#### Note 3 - Tax Status

The Internal Revenue Service has determined and informed the Company by letters dated August 22, 2006, and July 26, 2013, the Plan and related trust are designed in accordance with applicable sections of the IRC. The Plan administrator believes the Plan is designed and is currently being operated in compliance with the applicable requirements of the IRC.

In accordance with guidance on accounting for uncertainty in income taxes, the Plan administrator has evaluated the Plan's tax positions and does not believe the Plan has any uncertain tax positions that require disclosure or adjustment to the financial statements. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

# HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP PLAN AND TRUST NOTES TO FINANCIAL STATEMENTS

#### Note 4 - Administration of Plan Assets

The Plan assets, which consist of Company common stock, are held by the trustees of the Plan.

Company contributions are held and managed by the trustees, which invest cash received, interest and dividend income, and make benefit payments to participants. The trustees also administers the payment of interest and principal on the loan, which is reimbursed to the trustees through contributions as determined by the Company.

Certain administrative functions are performed by officers or employees of the Company. No such officer or employee receives compensation from the Plan.

#### **Note 5 – Investments**

In a transaction on January 1, 2005, the Plan acquired 495,000 shares of the Company's outstanding common stock for \$10.34 per share, which was the estimated fair value, as determined by an independent appraisal at the time of acquisition. The estimated fair value, as determined by independent appraisal as of December 31, 2012 and 2011, was \$13.33 and \$12.68 per share, respectively.

During 2012 and 2011, 82,610 and 101,482 shares, respectively, were released and allocated to participants. The Plan's investment in Company common stock is presented in the following table for the years ended December 31:

	2012		
	Allocated	Unallocated	
Number of shares	437,887	57,113	
Cost	\$ 4,529,263	\$ 590,737	
Fair market value per share	\$ 13.33	\$ 13.33	
Fair market value	\$ 5,837,037	\$ 761,313	
	2011		
	201	1	
	201 Allocated	1 Unallocated	
Number of shares			
Number of shares Cost	Allocated	Unallocated	
	Allocated 355,277	Unallocated 139,723	
Cost	Allocated 355,277 \$ 3,674,987	Unallocated 139,723 \$ 1,445,211	

### Note 6 - Fair Value Measurements

The Plan adheres to authoritative guidance on fair value measurements. The guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability (exit price) in an orderly transaction between market participants at the measurement date.

The framework for measuring fair value provides a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3).

The three levels of the fair value hierarchy are described as follows:

- **Level 1** Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets the Plan has the ability to access.
- Level 2 Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.
- **Level 3** Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

During 2011, Financial Accounting Standards Board (FASB) released Accounting Standards Update (ASU) 2011-04, *Fair Value Measurement (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs.* This guidance changes the requirements to provide greater transparency around fair value measurements, particularly for Level 3 unobservable inputs and assumptions, and is effective for fiscal years beginning after December 15, 2011. During 2013, FASB indefinitely deferred the adoption of ASU 2011-04 for nonpublic employee stock ownership plans and other plans that hold employer securities.

# HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP PLAN AND TRUST NOTES TO FINANCIAL STATEMENTS

#### Note 6 - Fair Value Measurements (continued)

The following table discloses by level the fair value hierarchy:

	Investment Assets at Fair Value as of December 31, 2012							
	Level 1		Level 2 Level 3		Total			
Healthcare Resource Group, Inc. common stock	\$	_	\$	-	\$ 6,598,350		\$	6,598,350
		Investn	nent Asse	ets at Fair	Value	as of December	r 31, 2	011
	Lev	rel 1	Lev	vel 2		Level 3		Total
Healthcare Resource Group, Inc. common stock	\$	_	\$	-	\$	6,276,600	\$	6,276,600

The following table discloses the summary of changes in the fair value of the Plan's Level 3 investment assets:

	<u>Common Stock</u>
Balance, beginning of year Unrealized gain	\$ 6,276,600 321,750
Balance, end of year	\$ 6,598,350

Unrealized gains included in changes in net assets for the period above are reported in net appreciation in the fair value of Company common stock in the statement of changes in net assets available for benefits.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2012 and 2011.

The fair market value of the Company common stock held by the Plan is valued based upon an independent appraisal. This appraisal was based upon the discounted cash flow method, which uses tenyear cash flow forecasts based on management's projections and expectations, in combination with an analysis of historical results and trends.

The preceding method described may produce a fair market value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair market value of certain financial instruments could result in a different fair market value measurement at the reporting date.

# HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP PLAN AND TRUST NOTES TO FINANCIAL STATEMENTS

## Note 7 - Note Payable

During the year ended December 31, 2005, the Company and the Plan entered into a stock purchase agreement with Colleen Hays to purchase 495,000 shares of common stock for \$5,120,000. The note calls for monthly installments of \$57,000 at 6.0% interest. During the year ended December 31, 2010, the original note to Colleen Hays was refinanced and paid off. A new note agreement was signed between the Plan and the Company with the same terms as the original note. The note is secured by the unallocated Company stock.

Remaining principal payments on the loan are as follows:

2013	\$ 623,460
2014	669,689
Total	\$ 1,293,149

## **Note 8 - Company Contributions**

The Company is obligated to make contributions in cash to the Plan that, when aggregated with the Plan's distributions and interest earnings, equal the amount necessary to enable the Plan to make its regularly scheduled payments of principal and interest due on its notes payable.

# SUPPLEMENTARY INFORMATION REQUIRED BY THE DEPARTMENT OF LABOR

# HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP PLAN AND TRUST SCHEDULE H, LINE 4i – SCHEDULE OF ASSETS (HELD AT END OF YEAR)

Plan Sponsor's EIN:82-0474664Plan Number:002

			December	r 31, 2012
(a)	(b) Identity of Issue, Borrower, Lessor, or Similar Party	(c) Description of Investment, including Maturity Date and Rate of Interest	(d) Cost	(e) Current Value
*	Healthcare Resource Group, Inc.	495,000 shares common stock Allocated - 437,887 shares Unallocated - 57,113 shares	\$4,529,263 590,737	\$ 5,837,037 761,313
			\$ 5,120,000	\$6,598,350

\* Denotes party in interest.

# HEALTHCARE RESOURCE GROUP, INC. EMPLOYEE STOCK OWNERSHIP PLAN AND TRUST SCHEDULE H, LINE 4i – SCHEDULE OF ASSETS (HELD AT END OF YEAR)

Plan Sponsor's EIN:82-0474664Plan Number:002

			December	r 31, 2012
(a)	(b) Identity of Issue, Borrower, Lessor, or Similar Party	(c) Description of Investment, including Maturity Date and Rate of Interest	(d) Cost	(e) Current Value
*	Healthcare Resource Group, Inc.	495,000 shares common stock Allocated - 437,887 shares Unallocated - 57,113 shares	\$4,529,263 590,737	\$ 5,837,037 761,313
			\$ 5,120,000	\$6,598,350

\* Denotes party in interest.