Form 5500

Department of the Treasury
Internal Revenue Service

Department of Labor
Employee Benefits Security Administration

Pension Benefit Guaranty Corporation

Annual Return/Report of Employee Benefit Plan

This form is required to be filed for employee benefit plans under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and sections 6057(b) and 6058(a) of the Internal Revenue Code (the Code).

▶ **Complete all entries in accordance with the instructions to the Form 5500.**

OMB Nos. 1210-0110
1210-0089

2018

This Form is Open to Public Inspection

Part I Annual Report Identification Information

For calendar plan year 2018 or fiscal plan year beginning 01/01/2018 and ending 12/31/2018

A This return/report is for:
- [ ] a multiemployer plan
- [ ] a multiple-employer plan (Filers checking this box must attach a list of participating employer information in accordance with the form instructions.)
- [X] a single-employer plan
- [ ] a DFE (specify) ____

B This return/report is:
- [ ] the first return/report
- [ ] the final return/report
- [X] an amended return/report
- [ ] a short plan year return/report (less than 12 months)

C If the plan is a collectively-bargained plan, check here. . . . . ▶ [ ]

D Check box if filing under:
- [X] Form 5558
- [ ] automatic extension
- [X] the DFVC program
- [ ] special extension (enter description)

Part II Basic Plan Information—enter all requested information

1a Name of plan
BARILLA AMERICA, INC. 401(K) PLAN

1b Three-digit plan number (PN) ▶ 001

1c Effective date of plan 01/01/1997

2a Plan sponsor's name (employer, if for a single-employer plan)
Mailing address (include room, apt., suite no. and street, or P.O. Box)
City or town, state or province, country, and ZIP or foreign postal code (if foreign, see instructions)
BARILLA AMERICA, INC.

885 SUNSET RIDGE RD
NORTHBROOK, IL 60062

2b Employer Identification Number (EIN)
06-1400247

2c Plan Sponsor's telephone number
847-405-7500

2d Business code (see instructions)
311800

Caution: A penalty for the late or incomplete filing of this return/report will be assessed unless reasonable cause is established.

Under penalties of perjury and other penalties set forth in the instructions, I declare that I have examined this return/report, including accompanying schedules, statements and attachments, as well as the electronic version of this return/report, and to the best of my knowledge and belief, it is true, correct, and complete.

SIGN HERE	Filed with authorized/valid electronic signature.	10/30/2019	LINDA FRAISE
	Signature of plan administrator	Date	Enter name of individual signing as plan administrator
SIGN HERE			
	Signature of employer/plan sponsor	Date	Enter name of individual signing as employer or plan sponsor
SIGN HERE			
	Signature of DFE	Date	Enter name of individual signing as DFE

3a Plan administrator's name and address [X] Same as Plan Sponsor

3b Administrator's EIN

3c Administrator's telephone number

4 If the name and/or EIN of the plan sponsor or the plan name has changed since the last return/report filed for this plan, enter the plan sponsor's name, EIN, the plan name and the plan number from the last return/report:
a Sponsor's name
c Plan Name

4b EIN

4d PN

5 Total number of participants at the beginning of the plan year	**5**	577
6 Number of participants as of the end of the plan year unless otherwise stated (welfare plans complete only lines **6a(1), 6a(2), 6b, 6c,** and **6d**).		
a(1) Total number of active participants at the beginning of the plan year	**6a(1)**	485
a(2) Total number of active participants at the end of the plan year	**6a(2)**	509
b Retired or separated participants receiving benefits	**6b**	0
c Other retired or separated participants entitled to future benefits	**6c**	108
d Subtotal. Add lines **6a(2)**, **6b**, and **6c**	**6d**	617
e Deceased participants whose beneficiaries are receiving or are entitled to receive benefits.	**6e**	0
f Total. Add lines **6d** and **6e**.	**6f**	617
g Number of participants with account balances as of the end of the plan year (only defined contribution plans complete this item)	**6g**	608
h Number of participants who terminated employment during the plan year with accrued benefits that were less than 100% vested	**6h**	24
7 Enter the total number of employers obligated to contribute to the plan (only multiemployer plans complete this item)	**7**	

8a If the plan provides pension benefits, enter the applicable pension feature codes from the List of Plan Characteristics Codes in the instructions:
2F 2G 2J 2K 2T 3D 3H

b If the plan provides welfare benefits, enter the applicable welfare feature codes from the List of Plan Characteristics Codes in the instructions:

9a Plan funding arrangement (check all that apply)		**9b** Plan benefit arrangement (check all that apply)	
(1) Insurance	[ ]	**(1)** Insurance	[ ]
(2) Code section 412(e)(3) insurance contracts	[ ]	**(2)** Code section 412(e)(3) insurance contracts	[ ]
(3) Trust	[X]	**(3)** Trust	[X]
(4) General assets of the sponsor	[ ]	**(4)** General assets of the sponsor	[ ]

10 Check all applicable boxes in 10a and 10b to indicate which schedules are attached, and, where indicated, enter the number attached. (See instructions)

a Pension Schedules

(1) [X] **R** (Retirement Plan Information)

(2) [ ] **MB** (Multiemployer Defined Benefit Plan and Certain Money Purchase Plan Actuarial Information) - signed by the plan actuary

(3) [ ] **SB** (Single-Employer Defined Benefit Plan Actuarial Information) - signed by the plan actuary

b General Schedules

(1) [X] **H** (Financial Information)

(2) [ ] **I** (Financial Information – Small Plan)

(3) [ ] ___ **A** (Insurance Information)

(4) [X] **C** (Service Provider Information)

(5) [X] **D** (DFE/Participating Plan Information)

(6) [ ] **G** (Financial Transaction Schedules)

Part III Form M-1 Compliance Information (to be completed by welfare benefit plans)

11a If the plan provides welfare benefits, was the plan subject to the Form M-1 filing requirements during the plan year? (See instructions and 29 CFR 2520.101-2.) ..... ☐ Yes ☐ No

If "Yes" is checked, complete lines 11b and 11c.

11b Is the plan currently in compliance with the Form M-1 filing requirements? (See instructions and 29 CFR 2520.101-2.) ..... ☐ Yes ☐ No

11c Enter the Receipt Confirmation Code for the 2018 Form M-1 annual report. If the plan was not required to file the 2018 Form M-1 annual report, enter the Receipt Confirmation Code for the most recent Form M-1 that was required to be filed under the Form M-1 filing requirements. (Failure to enter a valid Receipt Confirmation Code will subject the Form 5500 filing to rejection as incomplete.)

Receipt Confirmation Code_____

SCHEDULE C (Form 5500)	Service Provider Information	OMB No. 1210-0110
Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ **File as an attachment to Form 5500.**	**2018** **This Form is Open to Public Inspection.**

For calendar plan year 2018 or fiscal plan year beginning 01/01/2018 and ending 12/31/2018

A Name of plan
BARILLA AMERICA, INC. 401(K) PLAN

B Three-digit plan number (PN) ▶ 001

C Plan sponsor's name as shown on line 2a of Form 5500
BARILLA AMERICA, INC.

D Employer Identification Number (EIN)
06-1400247

Part I Service Provider Information (see instructions)

You must complete this Part, in accordance with the instructions, to report the information required for **each person** who received, directly or indirectly, $5,000 or more in total compensation (i.e., money or anything else of monetary value) in connection with services rendered to the plan or the person's position with the plan during the plan year. If a person received **only** eligible indirect compensation for which the plan received the required disclosures, you are required to answer line 1 but are not required to include that person when completing the remainder of this Part.

1 Information on Persons Receiving Only Eligible Indirect Compensation

a Check "Yes" or "No" to indicate whether you are excluding a person from the remainder of this Part because they received only eligible indirect compensation for which the plan received the required disclosures (see instructions for definitions and conditions). . . . . [X] Yes [ ] No

b If you answered line 1a "Yes," enter the name and EIN or address of each person providing the required disclosures for the service providers who received only eligible indirect compensation. Complete as many entries as needed (see instructions).

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

FIDELITY INVESTMENTS INSTITUTIONAL

04-2647786

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

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(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, $5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

IFP ADVISORS - SHERICAN ROAD FINAN

59-3331424

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
70	CONSULTANT	35000	Yes [ ] No [X]	Yes [ ] No [ ]		Yes [ ] No [ ]

(a) Enter name and EIN or address (see instructions)

STRATEGIC ADVISORS, INC.

04-2654524

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
27	ADVISOR	18930	Yes [ ] No [X]	Yes [ ] No [ ]		Yes [ ] No [ ]

(a) Enter name and EIN or address (see instructions)

BKD,LLP

44-0160260

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
10	ACCOUNTANT/AUDITOR	15500	Yes [ ] No [X]	Yes [ ] No [ ]		Yes [ ] No [ ]

2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, $5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

FIDELITY INVESTMENTS INSTITUTIONAL

04-2647786

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
37 60 64 65	RECORDKEEPER	-17025	Yes [X] No [ ]	Yes [X] No [ ]	0	Yes [X] No [ ]

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes [ ] No [ ]	Yes [ ] No [ ]		Yes [ ] No [ ]

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes [ ] No [ ]	Yes [ ] No [ ]		Yes [ ] No [ ]

Part I Service Provider Information (continued)

3. If you reported on line 2 receipt of indirect compensation, other than eligible indirect compensation, by a service provider, and the service provider is a fiduciary or provides contract administrator, consulting, custodial, investment advisory, investment management, broker, or recordkeeping services, answer the following questions for (a) each source from whom the service provider received $1,000 or more in indirect compensation and (b) each source for whom the service provider gave you a formula used to determine the indirect compensation instead of an amount or estimated amount of the indirect compensation. Complete as many entries as needed to report the required information for each source.

(a) Enter service provider name as it appears on line 2	**(b)** Service Codes (see instructions)	**(c)** Enter amount of indirect compensation
FIDELITY INVESTMENTS INSTITUTIONAL	60	0

(d) Enter name and EIN (address) of source of indirect compensation	**(e)** Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.
ABF SM CAP VAL INST - BOSTON FINAN P.O. BOX 8480 BOSTON, MA 02266	0.04%

(a) Enter service provider name as it appears on line 2	**(b)** Service Codes (see instructions)	**(c)** Enter amount of indirect compensation
FIDELITY INVESTMENTS INSTITUTIONAL	60	0

(d) Enter name and EIN (address) of source of indirect compensation	**(e)** Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.
PIF REAL EST SEC IS - PRINCIPAL SH 711 HIGH STREET DES MOINES, IA 50392	0.10%

(a) Enter service provider name as it appears on line 2	**(b)** Service Codes (see instructions)	**(c)** Enter amount of indirect compensation
FIDELITY INVESTMENTS INSTITUTIONAL	60	0

(d) Enter name and EIN (address) of source of indirect compensation	**(e)** Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.
PIMCO TOT RETURN ADM - DST ASSET M PO BOX 219432 KANSAS CITY, MO 64121	0.25%

Part I Service Provider Information (continued)

3. If you reported on line 2 receipt of indirect compensation, other than eligible indirect compensation, by a service provider, and the service provider is a fiduciary or provides contract administrator, consulting, custodial, investment advisory, investment management, broker, or recordkeeping services, answer the following questions for (a) each source from whom the service provider received $1,000 or more in indirect compensation and (b) each source for whom the service provider gave you a formula used to determine the indirect compensation instead of an amount or estimated amount of the indirect compensation. Complete as many entries as needed to report the required information for each source.

(a) Enter service provider name as it appears on line 2	**(b)** Service Codes (see instructions)	**(c)** Enter amount of indirect compensation
FIDELITY INVESTMENTS INSTITUTIONAL	60	0

(d) Enter name and EIN (address) of source of indirect compensation	**(e)** Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.
TRP EQUITY INC ADV - T. ROWE PRICE 52-2269240	0.40%

(a) Enter service provider name as it appears on line 2	**(b)** Service Codes (see instructions)	**(c)** Enter amount of indirect compensation

(d) Enter name and EIN (address) of source of indirect compensation	**(e)** Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.

(a) Enter service provider name as it appears on line 2	**(b)** Service Codes (see instructions)	**(c)** Enter amount of indirect compensation

(d) Enter name and EIN (address) of source of indirect compensation	**(e)** Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.

Part II Service Providers Who Fail or Refuse to Provide Information

4 Provide, to the extent possible, the following information for each service provider who failed or refused to provide the information necessary to complete this Schedule.

(a) Enter name and EIN or address of service provider (see instructions)	**(b)** Nature of Service Code(s)	**(c)** Describe the information that the service provider failed or refused to provide

(a) Enter name and EIN or address of service provider (see instructions)	**(b)** Nature of Service Code(s)	**(c)** Describe the information that the service provider failed or refused to provide

(a) Enter name and EIN or address of service provider (see instructions)	**(b)** Nature of Service Code(s)	**(c)** Describe the information that the service provider failed or refused to provide

(a) Enter name and EIN or address of service provider (see instructions)	**(b)** Nature of Service Code(s)	**(c)** Describe the information that the service provider failed or refused to provide

(a) Enter name and EIN or address of service provider (see instructions)	**(b)** Nature of Service Code(s)	**(c)** Describe the information that the service provider failed or refused to provide

(a) Enter name and EIN or address of service provider (see instructions)	**(b)** Nature of Service Code(s)	**(c)** Describe the information that the service provider failed or refused to provide

Part III Termination Information on Accountants and Enrolled Actuaries (see instructions)

(complete as many entries as needed)

a Name:	**b** EIN:
c Position:	
d Address:	**e** Telephone:

Explanation:

a Name:	**b** EIN:
c Position:	
d Address:	**e** Telephone:

Explanation:

a Name:	**b** EIN:
c Position:	
d Address:	**e** Telephone:

Explanation:

a Name:	**b** EIN:
c Position:	
d Address:	**e** Telephone:

Explanation:

a Name:	**b** EIN:
c Position:	
d Address:	**e** Telephone:

Explanation:

SCHEDULE D (Form 5500)

Department of the Treasury
Internal Revenue Service

Department of Labor
Employee Benefits Security Administration

DFE/Participating Plan Information

This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA).

▶ **File as an attachment to Form 5500.**

OMB No. 1210-0110

2018

This Form is Open to Public Inspection.

For calendar plan year 2018 or fiscal plan year beginning 01/01/2018 and ending 12/31/2018

A Name of plan
BARILLA AMERICA, INC. 401(K) PLAN

B Three-digit plan number (PN) ▶ 001

C Plan or DFE sponsor's name as shown on line 2a of Form 5500
BARILLA AMERICA, INC.

D Employer Identification Number (EIN)
06-1400247

Part I **Information on interests in MTIAs, CCTs, PSAs, and 103-12 IEs (to be completed by plans and DFEs)**
(Complete as many entries as needed to report all interests in DFEs)

a Name of MTIA, CCT, PSA, or 103-12 IE: MIP CL 1

b Name of sponsor of entity listed in (a): FIDELITY MANAGEMENT TRUST COMPANY

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
04-3022712-024	C	2488549

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	**d** Entity code	**e** Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

Part II Information on Participating Plans (to be completed by DFEs)

(Complete as many entries as needed to report all participating plans)

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

a Plan name	
b Name of plan sponsor	**c** EIN-PN

SCHEDULE H (Form 5500)

Department of the Treasury
Internal Revenue Service

Department of Labor
Employee Benefits Security Administration

Pension Benefit Guaranty Corporation

Financial Information

This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA), and section 6058(a) of the Internal Revenue Code (the Code).

▶ **File as an attachment to Form 5500.**

OMB No. 1210-0110

2018

This Form is Open to Public Inspection

For calendar plan year 2018 or fiscal plan year beginning 01/01/2018 and ending 12/31/2018

A Name of plan
BARILLA AMERICA, INC. 401(K) PLAN

B Three-digit plan number (PN) ▶ 001

C Plan sponsor's name as shown on line 2a of Form 5500
BARILLA AMERICA, INC.

D Employer Identification Number (EIN)
06-1400247

Part I Asset and Liability Statement

1 Current value of plan assets and liabilities at the beginning and end of the plan year. Combine the value of plan assets held in more than one trust. Report the value of the plan's interest in a commingled fund containing the assets of more than one plan on a line-by-line basis unless the value is reportable on lines 1c(9) through 1c(14). Do not enter the value of that portion of an insurance contract which guarantees, during this plan year, to pay a specific dollar benefit at a future date. **Round off amounts to the nearest dollar.** MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 1b(1), 1b(2), 1c(8), 1g, 1h, and 1i. CCTs, PSAs, and 103-12 IEs also do not complete lines 1d and 1e. See instructions.

Assets		(a) Beginning of Year	(b) End of Year
a Total noninterest-bearing cash	1a	0	0
b Receivables (less allowance for doubtful accounts):			
(1) Employer contributions	1b(1)	0	0
(2) Participant contributions	1b(2)	0	0
(3) Other	1b(3)	0	0
c General investments:			
(1) Interest-bearing cash (include money market accounts & certificates of deposit)	1c(1)	31361	57030
(2) U.S. Government securities	1c(2)	0	0
(3) Corporate debt instruments (other than employer securities):			
(A) Preferred	1c(3)(A)	0	0
(B) All other	1c(3)(B)	0	0
(4) Corporate stocks (other than employer securities):			
(A) Preferred	1c(4)(A)	0	0
(B) Common	1c(4)(B)	0	0
(5) Partnership/joint venture interests	1c(5)	0	0
(6) Real estate (other than employer real property)	1c(6)	0	0
(7) Loans (other than to participants)	1c(7)	0	0
(8) Participant loans	1c(8)	854044	983719
(9) Value of interest in common/collective trusts	1c(9)	2577247	2488549
(10) Value of interest in pooled separate accounts	1c(10)	0	0
(11) Value of interest in master trust investment accounts	1c(11)	0	0
(12) Value of interest in 103-12 investment entities	1c(12)	0	0
(13) Value of interest in registered investment companies (e.g., mutual funds)	1c(13)	65324792	64378487
(14) Value of funds held in insurance company general account (unallocated contracts)	1c(14)		
(15) Other	1c(15)	0	0

			(a) Beginning of Year	(b) End of Year
1d	Employer-related investments:			
	(1) Employer securities	1d(1)	0	0
	(2) Employer real property	1d(2)	0	0
e	Buildings and other property used in plan operation	1e	0	0
f	Total assets (add all amounts in lines 1a through 1e)	1f	68787444	67907785
	Liabilities			
g	Benefit claims payable	1g	0	0
h	Operating payables	1h	0	0
i	Acquisition indebtedness	1i	0	0
j	Other liabilities	1j	0	0
k	Total liabilities (add all amounts in lines 1g through1j)	1k	0	0
	Net Assets			
l	Net assets (subtract line 1k from line 1f)	1l	68787444	67907785

Part II Income and Expense Statement

2 Plan income, expenses, and changes in net assets for the year. Include all income and expenses of the plan, including any trust(s) or separately maintained fund(s) and any payments/receipts to/from insurance carriers. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 2a, 2b(1)(E), 2e, 2f, and 2g.

	Income		(a) Amount	(b) Total
a	**Contributions:**			
	(1) Received or receivable in cash from: **(A)** Employers	2a(1)(A)	2364486	
	(B) Participants	2a(1)(B)	3631377	
	(C) Others (including rollovers)	2a(1)(C)	261861	
	(2) Noncash contributions	2a(2)	0	
	(3) Total contributions. Add lines **2a(1)(A), (B), (C),** and line **2a(2)**	2a(3)		6257724
b	**Earnings on investments:**			
	(1) Interest:			
	(A) Interest-bearing cash (including money market accounts and certificates of deposit)	2b(1)(A)	669	
	(B) U.S. Government securities	2b(1)(B)	0	
	(C) Corporate debt instruments	2b(1)(C)	0	
	(D) Loans (other than to participants)	2b(1)(D)	0	
	(E) Participant loans	2b(1)(E)	43325	
	(F) Other	2b(1)(F)	0	
	(G) Total interest. Add lines **2b(1)(A)** through **(F)**	2b(1)(G)		43994
	(2) Dividends: **(A)** Preferred stock	2b(2)(A)	0	
	(B) Common stock	2b(2)(B)	0	
	(C) Registered investment company shares (e.g. mutual funds)	2b(2)(C)	3816213	
	(D) Total dividends. Add lines **2b(2)(A)**, **(B)**, and **(C)**	2b(2)(D)		3816213
	(3) Rents	2b(3)		0
	(4) Net gain (loss) on sale of assets: **(A)** Aggregate proceeds	2b(4)(A)	0	
	(B) Aggregate carrying amount (see instructions)	2b(4)(B)	0	
	(C) Subtract line **2b(4)(B)** from line **2b(4)(A)** and enter result	2b(4)(C)		0
	(5) Unrealized appreciation (depreciation) of assets: **(A)** Real estate	2b(5)(A)	0	
	(B) Other	2b(5)(B)	0	
	(C) Total unrealized appreciation of assets. Add lines **2b(5)(A)** and **(B)**	2b(5)(C)		0

		(a) Amount	(b) Total
(6) Net investment gain (loss) from common/collective trusts	2b(6)		21179
(7) Net investment gain (loss) from pooled separate accounts	2b(7)		0
(8) Net investment gain (loss) from master trust investment accounts	2b(8)		0
(9) Net investment gain (loss) from 103-12 investment entities	2b(9)		0
(10) Net investment gain (loss) from registered investment companies (e.g., mutual funds)	2b(10)		-8384299
c Other income	2c		0
d Total income. Add all **income** amounts in column (b) and enter total	2d		1754811
Expenses			
e Benefit payment and payments to provide benefits:			
(1) Directly to participants or beneficiaries, including direct rollovers	2e(1)	2579989	
(2) To insurance carriers for the provision of benefits	2e(2)	0	
(3) Other	2e(3)	0	
(4) Total benefit payments. Add lines **2e(1)** through **(3)**	2e(4)		2579989
f Corrective distributions (see instructions)	2f		0
g Certain deemed distributions of participant loans (see instructions)	2g		2076
h Interest expense	2h		0
i Administrative expenses: (1) Professional fees	2i(1)	0	
(2) Contract administrator fees	2i(2)	0	
(3) Investment advisory and management fees	2i(3)	18930	
(4) Other	2i(4)	33475	
(5) Total administrative expenses. Add lines **2i(1)** through **(4)**	2i(5)		52405
j Total expenses. Add all **expense** amounts in column (b) and enter total	2j		2634470
Net Income and Reconciliation			
k Net income (loss). Subtract line **2j** from line **2d**	2k		-879659
l Transfers of assets:			
(1) To this plan	2l(1)		0
(2) From this plan	2l(2)		

Part III Accountant's Opinion

3 Complete lines 3a through 3c if the opinion of an independent qualified public accountant is attached to this Form 5500. Complete line 3d if an opinion is not attached.

a The attached opinion of an independent qualified public accountant for this plan is (see instructions):

(1) ☐ Unqualified **(2)** ☐ Qualified **(3)** ☒ Disclaimer **(4)** ☐ Adverse

b Did the accountant perform a limited scope audit pursuant to 29 CFR 2520.103-8 and/or 103-12(d)? ☒ Yes ☐ No

c Enter the name and EIN of the accountant (or accounting firm) below:

(1) Name: BKD, LLP **(2)** EIN: 44-0160260

d The opinion of an independent qualified public accountant is **not attached** because:

(1) ☐ This form is filed for a CCT, PSA, or MTIA. **(2)** ☐ It will be attached to the next Form 5500 pursuant to 29 CFR 2520.104-50.

Part IV Compliance Questions

4 CCTs and PSAs do not complete Part IV. MTIAs, 103-12 IEs, and GIAs do not complete lines 4a, 4e, 4f, 4g, 4h, 4k, 4m, 4n, or 5. 103-12 IEs also do not complete lines 4j and 4l. MTIAs also do not complete line 4l.

During the plan year:

		Yes	No	Amount
a Was there a failure to transmit to the plan any participant contributions within the time period described in 29 CFR 2510.3-102? Continue to answer "Yes" for any prior year failures until fully corrected. (See instructions and DOL's Voluntary Fiduciary Correction Program.)	4a		X	
b Were any loans by the plan or fixed income obligations due the plan in default as of the close of the plan year or classified during the year as uncollectible? Disregard participant loans secured by participant's account balance. (Attach Schedule G (Form 5500) Part I if "Yes" is checked.)	4b		X	

			Yes	No	Amount
c	Were any leases to which the plan was a party in default or classified during the year as uncollectible? (Attach Schedule G (Form 5500) Part II if "Yes" is checked.)	4c		X	
d	Were there any nonexempt transactions with any party-in-interest? (Do not include transactions reported on line 4a. Attach Schedule G (Form 5500) Part III if "Yes" is checked.)	4d		X	
e	Was this plan covered by a fidelity bond?	4e	X		2000000
f	Did the plan have a loss, whether or not reimbursed by the plan's fidelity bond, that was caused by fraud or dishonesty?	4f		X	
g	Did the plan hold any assets whose current value was neither readily determinable on an established market nor set by an independent third party appraiser?	4g		X	
h	Did the plan receive any noncash contributions whose value was neither readily determinable on an established market nor set by an independent third party appraiser?	4h		X	
i	Did the plan have assets held for investment? (Attach schedule(s) of assets if "Yes" is checked, and see instructions for format requirements.)	4i	X		
j	Were any plan transactions or series of transactions in excess of 5% of the current value of plan assets? (Attach schedule of transactions if "Yes" is checked, and see instructions for format requirements.)	4j		X	
k	Were all the plan assets either distributed to participants or beneficiaries, transferred to another plan, or brought under the control of the PBGC?	4k		X	
l	Has the plan failed to provide any benefit when due under the plan?	4l		X	
m	If this is an individual account plan, was there a blackout period? (See instructions and 29 CFR 2520.101-3.)	4m		X	
n	If 4m was answered "Yes," check the "Yes" box if you either provided the required notice or one of the exceptions to providing the notice applied under 29 CFR 2520.101-3.	4n		X	

5a Has a resolution to terminate the plan been adopted during the plan year or any prior plan year? ☐ Yes ☒ No
If "Yes," enter the amount of any plan assets that reverted to the employer this year _____.

5b If, during this plan year, any assets or liabilities were transferred from this plan to another plan(s), identify the plan(s) to which assets or liabilities were transferred. (See instructions.)

5b(1) Name of plan(s)	**5b(2)** EIN(s)	**5b(3)** PN(s)

5c If the plan is a defined benefit plan, is it covered under the PBGC insurance program (See ERISA section 4021.)? ..... ☐ Yes ☐ No ☐ Not determined
If "Yes" is checked, enter the My PAA confirmation number from the PBGC premium filing for this plan year_____. (See instructions.)

SCHEDULE R (Form 5500)

Department of the Treasury
Internal Revenue Service

Department of Labor
Employee Benefits Security Administration

Pension Benefit Guaranty Corporation

Retirement Plan Information

This schedule is required to be filed under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6058(a) of the Internal Revenue Code (the Code).

▶ **File as an attachment to Form 5500.**

OMB No. 1210-0110

2018

This Form is Open to Public Inspection.

For calendar plan year 2018 or fiscal plan year beginning 01/01/2018 and ending 12/31/2018

A Name of plan
BARILLA AMERICA, INC. 401(K) PLAN

B Three-digit plan number (PN) ▶ 001

C Plan sponsor's name as shown on line 2a of Form 5500
BARILLA AMERICA, INC.

D Employer Identification Number (EIN)
06-1400247

Part I Distributions

All references to distributions relate only to payments of benefits during the plan year.

1 Total value of distributions paid in property other than in cash or the forms of property specified in the instructions **1**

2 Enter the EIN(s) of payor(s) who paid benefits on behalf of the plan to participants or beneficiaries during the year (if more than two, enter EINs of the two payors who paid the greatest dollar amounts of benefits):

EIN(s): 04-6568107

Profit-sharing plans, ESOPs, and stock bonus plans, skip line 3.

3 Number of participants (living or deceased) whose benefits were distributed in a single sum, during the plan year **3**

Part II Funding Information (If the plan is not subject to the minimum funding requirements of section 412 of the Internal Revenue Code or ERISA section 302, skip this Part.)

4 Is the plan administrator making an election under Code section 412(d)(2) or ERISA section 302(d)(2)? ..... ☐ **Yes** ☐ **No** ☐ **N/A**

If the plan is a defined benefit plan, go to line 8.

5 If a waiver of the minimum funding standard for a prior year is being amortized in this plan year, see instructions and enter the date of the ruling letter granting the waiver. **Date:** Month _____ Day _____ Year _____

If you completed line 5, complete lines 3, 9, and 10 of Schedule MB and do not complete the remainder of this schedule.

6 a Enter the minimum required contribution for this plan year (include any prior year accumulated funding deficiency not waived) **6a**

b Enter the amount contributed by the employer to the plan for this plan year **6b**

c Subtract the amount in line 6b from the amount in line 6a. Enter the result (enter a minus sign to the left of a negative amount) **6c**

If you completed line 6c, skip lines 8 and 9.

7 Will the minimum funding amount reported on line 6c be met by the funding deadline? ..... ☐ **Yes** ☐ **No** ☐ **N/A**

8 If a change in actuarial cost method was made for this plan year pursuant to a revenue procedure or other authority providing automatic approval for the change or a class ruling letter, does the plan sponsor or plan administrator agree with the change? ..... ☐ **Yes** ☐ **No** ☐ **N/A**

Part III Amendments

9 If this is a defined benefit pension plan, were any amendments adopted during this plan year that increased or decreased the value of benefits? If yes, check the appropriate box. If no, check the "No" box. ..... ☐ **Increase** ☐ **Decrease** ☐ **Both** ☐ **No**

Part IV ESOPs (see instructions). If this is not a plan described under section 409(a) or 4975(e)(7) of the Internal Revenue Code, skip this Part.

10 Were unallocated employer securities or proceeds from the sale of unallocated securities used to repay any exempt loan? ..... ☐ **Yes** ☐ **No**

11 a Does the ESOP hold any preferred stock? ..... ☐ **Yes** ☐ **No**

b If the ESOP has an outstanding exempt loan with the employer as lender, is such loan part of a "back-to-back" loan? (See instructions for definition of "back-to-back" loan.) ..... ☐ **Yes** ☐ **No**

12 Does the ESOP hold any stock that is not readily tradable on an established securities market? ..... ☐ **Yes** ☐ **No**

Part V Additional Information for Multiemployer Defined Benefit Pension Plans

13 Enter the following information for each employer that contributed more than 5% of total contributions to the plan during the plan year (measured in dollars). See instructions. *Complete as many entries as needed to report all applicable employers.*

a Name of contributing employer

b EIN **c** Dollar amount contributed by employer

d Date collective bargaining agreement expires *(If employer contributes under more than one collective bargaining agreement, check box* ☐ *and see instructions regarding required attachment. Otherwise, enter the applicable date.)* Month _____ Day _____ Year _____

e Contribution rate information *(If more than one rate applies, check this box* ☐ *and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)*
(1) Contribution rate (in dollars and cents) _____
(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify):

---

a Name of contributing employer

b EIN **c** Dollar amount contributed by employer

d Date collective bargaining agreement expires *(If employer contributes under more than one collective bargaining agreement, check box* ☐ *and see instructions regarding required attachment. Otherwise, enter the applicable date.)* Month _____ Day _____ Year _____

e Contribution rate information *(If more than one rate applies, check this box* ☐ *and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)*
(1) Contribution rate (in dollars and cents) _____
(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

---

a Name of contributing employer

b EIN **c** Dollar amount contributed by employer

d Date collective bargaining agreement expires *(If employer contributes under more than one collective bargaining agreement, check box* ☐ *and see instructions regarding required attachment. Otherwise, enter the applicable date.)* Month _____ Day _____ Year _____

e Contribution rate information *(If more than one rate applies, check this box* ☐ *and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)*
(1) Contribution rate (in dollars and cents) _____
(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

---

a Name of contributing employer

b EIN **c** Dollar amount contributed by employer

d Date collective bargaining agreement expires *(If employer contributes under more than one collective bargaining agreement, check box* ☐ *and see instructions regarding required attachment. Otherwise, enter the applicable date.)* Month _____ Day _____ Year _____

e Contribution rate information *(If more than one rate applies, check this box* ☐ *and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)*
(1) Contribution rate (in dollars and cents) _____
(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

---

a Name of contributing employer

b EIN **c** Dollar amount contributed by employer

d Date collective bargaining agreement expires *(If employer contributes under more than one collective bargaining agreement, check box* ☐ *and see instructions regarding required attachment. Otherwise, enter the applicable date.)* Month _____ Day _____ Year _____

e Contribution rate information *(If more than one rate applies, check this box* ☐ *and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)*
(1) Contribution rate (in dollars and cents) _____
(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

---

a Name of contributing employer

b EIN **c** Dollar amount contributed by employer

d Date collective bargaining agreement expires *(If employer contributes under more than one collective bargaining agreement, check box* ☐ *and see instructions regarding required attachment. Otherwise, enter the applicable date.)* Month _____ Day _____ Year _____

e Contribution rate information *(If more than one rate applies, check this box* ☐ *and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)*
(1) Contribution rate (in dollars and cents) _____
(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

14 Enter the number of participants on whose behalf no contributions were made by an employer as an employer of the participant for:

a The current year	**14a**	
b The plan year immediately preceding the current plan year	**14b**	
c The second preceding plan year	**14c**	

15 Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to make an employer contribution during the current plan year to:

a The corresponding number for the plan year immediately preceding the current plan year	**15a**	
b The corresponding number for the second preceding plan year	**15b**	

16 Information with respect to any employers who withdrew from the plan during the preceding plan year:

a Enter the number of employers who withdrew during the preceding plan year	**16a**	
b If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers	**16b**	

17 If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, check box and see instructions regarding supplemental information to be included as an attachment. ☐

Part VI Additional Information for Single-Employer and Multiemployer Defined Benefit Pension Plans

18 If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole or in part) of liabilities to such participants and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see instructions regarding supplemental information to be included as an attachment ☐

19 If the total number of participants is 1,000 or more, complete lines (a) through (c)

a Enter the percentage of plan assets held as:
Stock: _____% Investment-Grade Debt: _____% High-Yield Debt: _____% Real Estate: _____% Other: _____%

b Provide the average duration of the combined investment-grade and high-yield debt:
☐ 0-3 years ☐ 3-6 years ☐ 6-9 years ☐ 9-12 years ☐ 12-15 years ☐ 15-18 years ☐ 18-21 years ☐ 21 years or more

c What duration measure was used to calculate line 19(b)?
☐ Effective duration ☐ Macaulay duration ☐ Modified duration ☐ Other (specify):

BARILLA GROUP — **Financial Profit&Loss Analytical: December 2018 - BARILLA AMERICA INC. (USA)**

	CODE	DESCRIPTION
TIME	2018.DEC	December 2018
LEGAL ENTITY	LEB048	BARILLA AMERICA INC. (USA)
DATASOURCE	LE_IFRS	Legal Entity - IFRS matching
CURRENCY (CONSOLVIEW)	LC	Local Currency

USD	Actual Financial (2018)	Actual Financial (2017)	Actual Financial (2018) vs Actual Financial (2017)
00300 - Net Sales All destinations	**636,104,341.64**	**647,880,781.33**	**(11,776,439.69)**
00100 - Revenues before trade funds All destinations	**643,070,125.07**	**658,357,776.56**	**(15,287,651.49)**
32000 - Sales other goods (raw material,semifinished good, All destinations	**13,377,180.40**	**27,972,137.64**	**(14,594,957.24)**
316100 - Sales, wheat and semolina All destinations	13,324,788.42	27,968,247.83	(14,643,459.41)
316200 - Sales, packaging materials All destinations	52,391.98	3,889.81	48,502.17
30000 - Sales Finished Goods (before trade discount) All destinations	**625,183,329.96**	**626,113,142.82**	**(929,812.86)**
312100 - Sales, finished goods All destinations	803,717,633.79	796,999,587.02	6,718,046.77
331100 - Temporary price reductions All destinations	(86,423,892.34)	(86,526,145.55)	102,253.21
331130 - Couponing - TPR - Net sales All destinations	(5,955,821.05)		(5,955,821.05)
331150 - Trade campaign discounts - to trade All destinations	(100.00)	(100.00)	-
331200 - Promotional discounts All destinations	(60,146,453.82)	(57,707,734.88)	(2,438,718.94)
332150 - Logistic discounts All destinations	(8,193,165.49)	(8,755,131.11)	561,965.62
332200 - Return discounts All destinations	(3,857,623.12)	(4,090,646.14)	233,023.02
334100 - Financial discounts All destinations	(13,957,248.01)	(13,806,686.52)	(150,561.49)
31000 - Sales, rejected goods and materials All destinations	**4,509,614.71**	**4,272,496.10**	**237,118.61**
313100 - Sales, rejected goods and materials All destinations	351,688.46	273,666.60	78,021.86
815100 - Sales by products and scraps All destinations	4,157,926.25	3,998,829.50	159,096.75
00200 - Trade discounts All destinations	**6,965,783.43**	**10,476,995.23**	**(3,511,211.80)**
335150 - Basis cooperation All destinations	1,013,410.44	983,456.95	29,953.49
336100 - Listing fees All destinations	3,957,013.95	7,632,895.03	(3,675,881.08)
336150 - Other trade contribution All destinations	1,995,359.04	1,860,643.25	134,715.79
00001 - Operating Costs Cost of Good Sold	**368,590,055.49**	**371,405,825.89**	**(2,815,770.40)**
00030 - Other costs Cost of Good Sold	**26,733,338.38**	**23,455,935.30**	**3,277,403.08**
432100 - Custom duties Cost of Good Sold	511,239.90	443,906.02	67,333.88
531100 - Travelling expenses Cost of Good Sold	287,409.29	294,139.84	(6,730.55)
531152 - Refunds to employees Cost of Good Sold	568.13	1,219.34	(651.21)
531200 - Guest expenses Cost of Good Sold	32,217.27	38,522.12	(6,304.85)
533100 - Training fees Cost of Good Sold	253,604.50	259,995.62	(6,391.12)
533250 - Software consultancy fees Cost of Good Sold	2,493.00		2,493.00
533450 - Other consultancy fees Cost of Good Sold	1,567,915.92	1,650,319.99	(82,404.07)
534200 - Other materials Cost of Good Sold	2,790,550.05	1,324,087.30	1,466,462.75
535252 - Other services Cost of Good Sold		13,995.89	(13,995.89)
536100 - Cleaning services Cost of Good Sold	1,216,685.21	1,044,884.42	171,800.79
536150 - Watching services Cost of Good Sold	75,240.15	75,501.38	(261.23)
536350 - Maintenance services Cost of Good Sold	10,886,640.22	10,013,629.33	873,010.89
536400 - Canteen's costs Cost of Good Sold	50,957.57	43,931.43	7,026.14
536450 - Disposal (ecological) services Cost of Good Sold	358,944.88	212,244.44	146,700.44
536500 - Other services Cost of Good Sold	6,970,806.75	6,290,400.55	680,406.20
536600 - EDP services Cost of Good Sold	50,049.00	43,340.86	6,708.14
536700 - Pallets selection services Cost of Good Sold	18,380.40	9,852.31	8,528.09
536800 - Chemical analysis services Cost of Good Sold	543,649.81	681,224.15	(137,574.34)
538103 - Rent of fittings and equipment Cost of Good Sold	2,067.95	8,948.13	(6,880.18)
538107 - Rent of other property and equipments Cost of Good Sold	2,478.95	4,024.10	(1,545.15)
538108 - Rent of pallets Cost of Good Sold	8,800.00		8,800.00
541100 - Telecommunication and postal expenses Cost of Good Sold	97,885.90	68,216.53	29,669.37
542100 - Insurance Cost of Good Sold	384,203.97	279,285.25	104,918.72
543100 - Software - cost P/L Cost of Good Sold	20,855.73	29,356.40	(8,500.67)
548100 - Green dot Cost of Good Sold	715.67		715.67
625300 - Temporary workers Cost of Good Sold	490,886.37	619,125.62	(128,239.25)
551150 - Demolition Cost of Good Sold	87,684.00		87,684.00
551302 - Other taxes Cost of Good Sold	20,407.79	5,784.28	14,623.51
00070 - Depreciation Cost of Good Sold	**8,454,922.77**	**7,809,099.15**	**645,823.62**
817000 - Depreciation Cost of Good Sold	8,454,922.77	7,809,099.15	645,823.62
00460 - External operations Cost of Good Sold	**10,456,200.00**	**10,834,821.33**	**(378,621.33)**
462100 - Repackaging costs Cost of Good Sold	9,968,951.78	10,494,942.52	(525,990.74)
512100 - Transportation Cost of Good Sold	73,973.86	53,736.89	20,236.97
512200 - Warehousing Cost of Good Sold	(30,650.15)	77,918.18	(108,568.33)
522100 - Cinema, radio & TV media Cost of Good Sold	12,096.00		12,096.00
522300 - PR, institutional advertising and sponsorship Cost of Good Sold	28,898.05		28,898.05
523100 - Gifts and premiums to consumers Cost of Good Sold	38,030.47	30,998.10	7,032.37
523300 - Other consumer promotion services Cost of Good Sold	1,443.21		1,443.21
524150 - Market analysis Cost of Good Sold	3,600.70		3,600.70
533150 - Audit fees Cost of Good Sold	8,186.30	5,203.97	2,982.33
533200 - Legal fees Cost of Good Sold		2,536.00	(2,536.00)
533400 - Administrative services Cost of Good Sold	161,351.29	12,273.70	149,077.59
534100 - Office materials Cost of Good Sold	171,552.86	151,669.36	19,883.50
536250 - Portage Cost of Good Sold	4,563.36	179.90	4,383.46
811450 - Other external operations Cost of Good Sold	14,202.27	5,362.71	8,839.56
00450 - Energy Cost of Good Sold	**5,385,969.27**	**4,621,711.83**	**764,257.44**
551350 - Energy Cost of Good Sold	5,385,969.27	4,621,711.83	764,257.44
00040 - Labour costs Cost of Good Sold	**16,562,401.55**	**15,198,788.18**	**1,363,613.37**
816000 - Labour Cost of Good Sold	16,562,401.55	15,198,788.18	1,363,613.37
00430 - Semifinished & finished products Cost of Good Sold	**189,500,957.45**	**198,335,318.33**	**(8,834,360.88)**
442100 - Inventory evaluation- no Pallets Cost of Good Sold	24,270.42	1,140,716.37	(1,116,445.95)
811300 - Cost of semifinished goods Cost of Good Sold	100,521,222.29	97,473,528.37	3,047,693.92
811350 - Cost of finished goods Cost of Good Sold	91,493,994.02	99,272,377.86	(7,778,383.84)
813100 - Variations in inventory of finished goods Cost of Good Sold	(2,491,437.29)	363,064.80	(2,854,502.09)
813150 - Variations in inventory of WIP and semifinished go Cost of Good Sold	(47,091.99)	85,630.93	(132,722.92)
00420 - Packaging materials Cost of Good Sold	**25,895,514.66**	**24,420,692.57**	**1,474,822.09**
811150 - Cost of packaging materials Cost of Good Sold	26,646,239.24	24,534,931.50	2,111,307.74
813250 - Variations in inventory of packaging materials Cost of Good Sold	(750,724.58)	(114,238.93)	(636,485.65)
00410 - Raw materials Cost of Good Sold	**85,600,751.41**	**86,729,459.20**	**(1,128,707.79)**
811100 - Cost of raw materials Cost of Good Sold	87,652,489.30	83,859,432.49	3,793,056.81
811250 - Cost of other consumable materials (including mino Cost of Good Sold	3,051,782.13	2,303,489.75	748,292.38
813200 - Variations in inventory of raw materials Cost of Good Sold	(5,103,520.02)	566,536.96	(5,670,056.98)
00001 - Operating Costs Logistics Cost	**72,786,211.38**	**61,844,521.19**	**10,941,690.19**
00030 - Other costs Logistics Cost	**4,669,075.78**	**1,117,210.43**	**3,551,865.35**
531100 - Travelling expenses Logistics Cost	49,481.23	52,210.76	(2,729.53)

BARILLA GROUP — **Financial Profit&Loss Analytical: December 2018 - BARILLA AMERICA INC. (USA)**

	CODE	DESCRIPTION
TIME	2018.DEC	December 2018
LEGAL ENTITY	LEB048	BARILLA AMERICA INC. (USA)
DATASOURCE	LE_IFRS	Legal Entity - IFRS matching
CURRENCY (CONSOLVIEW)	LC	Local Currency

USD	Actual Financial (2018)	Actual Financial (2017)	Actual Financial (2018) vs Actual Financial (2017)
531200 - Guest expenses Logistics Cost	5,232.19	3,418.78	1,813.41
533100 - Training fees Logistics Cost		1,499.00	(1,499.00)
533450 - Other consultancy fees Logistics Cost	119,070.60	122,930.17	(3,859.57)
536100 - Cleaning services Logistics Cost	87,084.67	84,630.75	2,453.92
536150 - Watching services Logistics Cost	208,077.51	178,056.30	30,021.21
536350 - Maintenance services Logistics Cost	12,915.00	220.16	12,694.84
536400 - Canteen's costs Logistics Cost	1,615.47	786.09	829.38
536450 - Disposal (ecological) services Logistics Cost	72,405.40	24,560.95	47,844.45
536500 - Other services Logistics Cost	632,899.02	601,818.91	31,080.11
538108 - Rent of pallets Logistics Cost	3,445,952.58		3,445,952.58
541100 - Telecommunication and postal expenses Logistics Cost	7,433.88	1,081.52	6,352.36
542100 - Insurance Logistics Cost	26,908.23	27,913.47	(1,005.24)
551302 - Other taxes Logistics Cost		18,083.57	(18,083.57)
00070 - Depreciation Logistics Cost	**410,780.88**	**407,839.46**	**2,941.42**
817000 - Depreciation Logistics Cost	410,780.88	407,839.46	2,941.42
00460 - External operations Logistics Cost	**65,683,503.36**	**58,431,933.68**	**7,251,569.68**
512100 - Transportation Logistics Cost	36,783,864.35	35,392,850.30	1,391,014.05
512150 - Delivery services Logistics Cost	16,192,931.84	11,464,878.40	4,728,053.44
512200 - Warehousing Logistics Cost	12,705,543.44	11,573,887.43	1,131,656.01
534100 - Office materials Logistics Cost	1,163.73	317.55	846.18
00450 - Energy Logistics Cost	**514,798.54**	**384,698.43**	**130,100.11**
551350 - Energy Logistics Cost	514,798.54	384,698.43	130,100.11
00040 - Labour costs Logistics Cost	**1,500,760.71**	**1,500,801.81**	**(41.10)**
816000 - Labour Logistics Cost	1,500,760.71	1,500,801.81	(41.10)
00410 - Raw materials Logistics Cost	**7,292.11**	**2,037.38**	**5,254.73**
811250 - Cost of other consumable materials (including mino Logistics Cost	7,292.11	2,037.38	5,254.73
00001 - Operating Costs Selling Costs	**37,469,483.52**	**39,384,300.47**	**(1,914,816.95)**
00030 - Other costs Selling Costs	**6,835,221.68**	**8,192,567.87**	**(1,357,346.19)**
531100 - Travelling expenses Selling Costs	916,957.64	983,343.20	(66,385.56)
531152 - Refunds to employees Selling Costs	289.64	461.68	(172.04)
531200 - Guest expenses Selling Costs	204,084.41	246,531.79	(42,447.38)
533100 - Training fees Selling Costs	28,256.00	10,590.00	17,666.00
533450 - Other consultancy fees Selling Costs	600,320.42	1,496,238.37	(895,917.95)
534200 - Other materials Selling Costs		346.54	(346.54)
535252 - Other services Selling Costs	3,798,467.66	3,632,229.77	166,237.89
536400 - Canteen's costs Selling Costs	47,451.48	51,337.87	(3,886.39)
536500 - Other services Selling Costs	1,051,891.17	621,594.23	430,296.94
538102 - Rent of buildings for personnel Selling Costs	19,055.00	10,291.00	8,764.00
538103 - Rent of fittings and equipment Selling Costs		334.20	(334.20)
539100 - International assignment - gc Selling Costs		969,392.73	(969,392.73)
541100 - Telecommunication and postal expenses Selling Costs	101,570.27	134,328.04	(32,757.77)
542100 - Insurance Selling Costs	39,009.99	35,548.45	3,461.54
625300 - Temporary workers Selling Costs	27,868.00		27,868.00
00460 - External operations Selling Costs	**20,847,561.22**	**22,188,265.08**	**(1,340,703.86)**
514100 - Commissions to agents and salesmen Selling Costs	20,189,240.22	21,779,478.87	(1,590,238.65)
523100 - Gifts and premiums to consumers Selling Costs	379,813.52	304,628.40	75,185.12
523300 - Other consumer promotion services Selling Costs	81,502.64	80,064.07	1,438.57
524100 - Market data Selling Costs	177,611.52		177,611.52
534100 - Office materials Selling Costs	19,393.32	24,093.74	(4,700.42)
00040 - Labour costs Selling Costs	**9,786,700.62**	**9,003,467.52**	**783,233.10**
816000 - Labour Selling Costs	9,786,700.62	9,003,467.52	783,233.10
00001 - Operating Costs Marketing Costs	**68,331,418.93**	**88,512,097.21**	**(20,180,678.28)**
00030 - Other costs Marketing Costs	**9,084,843.84**	**6,502,876.19**	**2,581,967.65**
531100 - Travelling expenses Marketing Costs	318,272.25	275,277.95	42,994.30
531152 - Refunds to employees Marketing Costs	54.00	28.65	25.35
531200 - Guest expenses Marketing Costs	28,834.70	31,384.02	(2,549.32)
533100 - Training fees Marketing Costs	35,295.00	32,608.50	2,686.50
533450 - Other consultancy fees Marketing Costs	5,200,780.49	3,693,688.89	1,507,091.60
534150 - Trade materials Marketing Costs	548,085.06	391.00	547,694.06
534200 - Other materials Marketing Costs		257.50	(257.50)
536200 - Typography services Marketing Costs	226,537.35	881,105.64	(654,568.29)
536400 - Canteen's costs Marketing Costs	42,385.34	41,391.75	993.59
536500 - Other services Marketing Costs	2,107,146.22	1,194,338.43	912,807.79
541100 - Telecommunication and postal expenses Marketing Costs	73,965.39	94,230.60	(20,265.21)
542100 - Insurance Marketing Costs	28,396.26	19,495.02	8,901.24
625300 - Temporary workers Marketing Costs	475,091.78	238,678.24	236,413.54
00070 - Depreciation Marketing Costs	**82,872.51**	**58,614.07**	**24,258.44**
817000 - Depreciation Marketing Costs	82,872.51	58,614.07	24,258.44
00460 - External operations Marketing Costs	**54,314,412.13**	**77,345,065.97**	**(23,030,653.84)**
522100 - Cinema, radio & TV media Marketing Costs	12,933,376.55	11,565,321.01	1,368,055.54
522150 - Print media Marketing Costs	915,291.30	5,930,678.44	(5,015,387.14)
522200 - Outdoor media Marketing Costs	295,000.00		295,000.00
522250 - Other media Marketing Costs	14,626,121.04	12,661,932.34	1,964,188.70
522300 - PR, institutional advertising and sponsorship Marketing Costs	5,739,311.26	11,849,163.99	(6,109,852.73)
523100 - Gifts and premiums to consumers Marketing Costs	377,834.56	263,298.67	114,535.89
523250 - Couponing Marketing Costs	3,159,337.93	12,874,518.75	(9,715,180.82)
523300 - Other consumer promotion services Marketing Costs	10,043,057.06	15,114,389.37	(5,071,332.31)
524100 - Market data Marketing Costs	4,204,805.58	4,328,960.73	(124,155.15)
524150 - Market analysis Marketing Costs	1,985,054.37	2,714,935.56	(729,881.19)
533200 - Legal fees Marketing Costs		3,616.00	(3,616.00)
533400 - Administrative services Marketing Costs		1,000.00	(1,000.00)
534100 - Office materials Marketing Costs	5,192.88	9,786.48	(4,593.60)
536250 - Portage Marketing Costs	29,045.00	27,464.63	1,580.37
811450 - Other external operations Marketing Costs	984.60		984.60
00040 - Labour costs Marketing Costs	**4,849,290.45**	**4,605,540.98**	**243,749.47**
816000 - Labour Marketing Costs	4,849,290.45	4,605,540.98	243,749.47

BARILLA GROUP — **Financial Profit&Loss Analytical: December 2018 - BARILLA AMERICA INC. (USA)**

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LEGAL ENTITY	LEB048	BARILLA AMERICA INC. (USA)
DATASOURCE	LE_IFRS	Legal Entity - IFRS matching
CURRENCY (CONSOLVIEW)	LC	Local Currency

USD	Actual Financial (2018)	Actual Financial (2017)	Actual Financial (2018) vs Actual Financial (2017)
00001 - Operating Costs Product Development	**2,969,937.42**	**2,092,888.95**	**877,048.47**
00030 - Other costs Product Development	**1,239,142.88**	**792,272.79**	**446,870.09**
531100 - Travelling expenses Product Development	184,777.34	192,357.40	(7,580.06)
531152 - Refunds to employees Product Development	203.15	367.17	(164.02)
531200 - Guest expenses Product Development	8,931.82	9,172.52	(240.70)
533100 - Training fees Product Development	33,012.54	7,152.80	25,859.74
533450 - Other consultancy fees Product Development	411,942.03	316,050.96	95,891.07
534200 - Other materials Product Development	417,238.47	65,774.30	351,464.17
536100 - Cleaning services Product Development	9.24	1,428.12	(1,418.88)
536400 - Canteen's costs Product Development	10,714.68	11,741.91	(1,027.23)
536500 - Other services Product Development	103,808.38	94,474.08	9,334.30
536800 - Chemical analysis services Product Development	33,490.25	42,029.87	(8,539.62)
541100 - Telecommunication and postal expenses Product Development	21,870.58	29,498.70	(7,628.12)
542100 - Insurance Product Development	4,767.34	4,714.96	52.38
625300 - Temporary workers Product Development	8,377.06	17,510.00	(9,132.94)
00070 - Depreciation Product Development	**82,355.09**	**73,964.15**	**8,390.94**
817000 - Depreciation Product Development	82,355.09	73,964.15	8,390.94
00460 - External operations Product Development	**417,599.48**	**196,982.49**	**220,616.99**
522300 - PR, institutional advertising and sponsorship Product Development	2,593.39		2,593.39
523100 - Gifts and premiums to consumers Product Development	17,136.97	12,286.72	4,850.25
524150 - Market analysis Product Development	350,729.45	168,998.45	181,731.00
533400 - Administrative services Product Development	32,780.00		32,780.00
534100 - Office materials Product Development	14,359.67	15,697.32	(1,337.65)
00040 - Labour costs Product Development	**1,230,839.97**	**1,026,975.16**	**203,864.81**
816000 - Labour Product Development	1,230,839.97	1,026,975.16	203,864.81
00410 - Raw materials Product Development		**2,694.36**	**(2,694.36)**
811250 - Cost of other consumable materials (including mino Product Development		2,694.36	(2,694.36)
00001 - Operating Costs General & Administrative expenses	**19,177,556.35**	**18,391,628.73**	**785,927.62**
00030 - Other costs General & Administrative expenses	**11,583,578.85**	**10,549,068.32**	**1,034,510.53**
531100 - Travelling expenses General & Administrative expenses	285,825.30	277,940.02	7,885.28
531152 - Refunds to employees General & Administrative expenses	579.96	937.70	(357.74)
531200 - Guest expenses General & Administrative expenses	21,749.09	18,887.73	2,861.36
533100 - Training fees General & Administrative expenses	264,557.77	228,399.01	36,158.76
533250 - Software consultancy fees General & Administrative expenses	367,647.82	161,095.35	206,552.47
533450 - Other consultancy fees General & Administrative expenses	4,326,273.04	3,736,449.58	589,823.46
534200 - Other materials General & Administrative expenses		1,157.75	(1,157.75)
535252 - Other services General & Administrative expenses		33,736.33	(33,736.33)
536100 - Cleaning services General & Administrative expenses	8,088.93	24,922.49	(16,833.56)
536150 - Watching services General & Administrative expenses	11,683.32		11,683.32
536350 - Maintenance services General & Administrative expenses	18,121.61		18,121.61
536400 - Canteen's costs General & Administrative expenses	51,268.31	46,468.29	4,800.02
536450 - Disposal (ecological) services General & Administrative expenses	18,390.50	11,771.53	6,618.97
536500 - Other services General & Administrative expenses	1,255,211.17	1,039,170.90	216,040.27
536600 - EDP services General & Administrative expenses	2,269,135.13	2,439,068.85	(169,933.72)
538101 - Rent of buildings General & Administrative expenses	1,397,487.31	1,436,054.71	(38,567.40)
538103 - Rent of fittings and equipment General & Administrative expenses	60,395.12	55,725.19	4,669.93
538106 - Rent or leasing of cars and other transport equipm General & Administrative expenses	13,512.74	19,282.25	(5,769.51)
541100 - Telecommunication and postal expenses General & Administrative expenses	706,814.03	335,562.24	371,251.79
542100 - Insurance General & Administrative expenses	425,325.23	481,194.11	(55,868.88)
543100 - Software - cost P/L General & Administrative expenses	1,848.56	789.99	1,058.57
625300 - Temporary workers General & Administrative expenses	79,663.91	200,379.30	(120,715.39)
551302 - Other taxes General & Administrative expenses		75.00	(75.00)
00070 - Depreciation General & Administrative expenses	**963,427.82**	**1,009,641.43**	**(46,213.61)**
817000 - Depreciation General & Administrative expenses	963,427.82	1,009,641.43	(46,213.61)
00460 - External operations General & Administrative expenses	**1,436,580.88**	**1,360,895.32**	**75,685.56**
522300 - PR, institutional advertising and sponsorship General & Administrative expenses	98,371.16	58,709.41	39,661.75
523100 - Gifts and premiums to consumers General & Administrative expenses	12,171.34	5,878.42	6,292.92
533150 - Audit fees General & Administrative expenses	189,748.00	93,500.00	96,248.00
533200 - Legal fees General & Administrative expenses	592,707.90	722,764.14	(130,056.24)
533400 - Administrative services General & Administrative expenses	491,387.60	440,860.36	50,527.24
534100 - Office materials General & Administrative expenses	52,116.98	39,182.99	12,933.99
536250 - Portage General & Administrative expenses	77.90		77.90
00450 - Energy General & Administrative expenses	**133,412.34**	**115,430.17**	**17,982.17**
551350 - Energy General & Administrative expenses	133,412.34	115,430.17	17,982.17
00040 - Labour costs General & Administrative expenses	**5,061,006.38**	**5,356,593.49**	**(295,587.11)**
816000 - Labour General & Administrative expenses	5,061,006.38	5,356,593.49	(295,587.11)
00410 - Raw materials General & Administrative expenses	**(449.92)**		**(449.92)**
811250 - Cost of other consumable materials (including mino General & Administrative expenses	(449.92)		(449.92)
00001 - Operating Costs Technical and Development costs	**3,206,488.36**	**3,535,548.96**	**(329,060.60)**
00030 - Other costs Technical and Development costs	**1,750,937.53**	**2,396,738.91**	**(645,801.38)**
531100 - Travelling expenses Technical and Development costs	117,335.88	181,085.68	(63,749.80)
531152 - Refunds to employees Technical and Development costs	245.01		245.01
531200 - Guest expenses Technical and Development costs	33,452.46	10,982.63	22,469.83
533450 - Other consultancy fees Technical and Development costs	1,379,621.75	1,419,448.10	(39,826.35)
534200 - Other materials Technical and Development costs	47,278.48	23,220.37	24,058.11
536100 - Cleaning services Technical and Development costs	2,759.84	1,523.70	1,236.14
536350 - Maintenance services Technical and Development costs	6,375.57	7,225.86	(850.29)
536400 - Canteen's costs Technical and Development costs	4,215.11	6,661.36	(2,446.25)
536500 - Other services Technical and Development costs	139,462.48	318,133.34	(178,670.86)
536600 - EDP services Technical and Development costs		25,000.00	(25,000.00)
536800 - Chemical analysis services Technical and Development costs	1,164.29	11,410.86	(10,246.57)
539100 - International assignment - gc Technical and Development costs		365,536.08	(365,536.08)
541100 - Telecommunication and postal expenses Technical and Development costs	11,167.25	17,293.28	(6,126.03)
542100 - Insurance Technical and Development costs	5,299.44	2,847.47	2,451.97
625300 - Temporary workers Technical and Development costs	2,559.97	6,370.18	(3,810.21)
00070 - Depreciation Technical and Development costs	**2,156.65**	**2,156.65**	**-**
817000 - Depreciation Technical and Development costs	2,156.65	2,156.65	-

BARILLA GROUP — **Financial Profit&Loss Analytical: December 2018 - BARILLA AMERICA INC. (USA)**

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LEGAL ENTITY	LEB048	BARILLA AMERICA INC. (USA)
DATASOURCE	LE_IFRS	Legal Entity - IFRS matching
CURRENCY (CONSOLVIEW)	LC	Local Currency

USD	Actual Financial (2018)	Actual Financial (2017)	Actual Financial (2018) vs Actual Financial (2017)
00460 - External operations Technical and Development costs	**254,467.45**	**222,408.20**	**32,059.25**
512100 - Transportation Technical and Development costs		1,992.32	(1,992.32)
523100 - Gifts and premiums to consumers Technical and Development costs	1,734.46	49,148.32	(47,413.86)
533200 - Legal fees Technical and Development costs		10,000.00	(10,000.00)
533400 - Administrative services Technical and Development costs	249,217.49	154,790.11	94,427.38
534100 - Office materials Technical and Development costs	3,515.50	6,477.45	(2,961.95)
00040 - Labour costs Technical and Development costs	**1,190,825.10**	**912,315.95**	**278,509.15**
816000 - Labour Technical and Development costs	1,190,825.10	912,315.95	278,509.15
00410 - Raw materials Technical and Development costs	**8,101.63**	**1,929.25**	**6,172.38**
811250 - Cost of other consumable materials (including mino Technical and Development costs	8,101.63	1,929.25	6,172.38
00001 - Operating Costs Generic	**406,103.13**	**405,682.35**	**420.78**
00030 - Other costs Generic	**181,663.87**	**212,845.00**	**(31,181.13)**
536450 - Disposal (ecological) services Generic	25,670.95	57,090.02	(31,419.07)
551302 - Other taxes Generic	155,992.92	155,754.98	237.94
00070 - Depreciation Generic	**(716,096.02)**	**(711,158.47)**	**(4,937.55)**
817000 - Depreciation Generic	(716,096.02)	(711,158.47)	(4,937.55)
00460 - External operations Generic	**690,535.27**	**903,995.82**	**(213,460.55)**
523100 - Gifts and premiums to consumers Generic	662,326.92	903,995.82	(241,668.90)
523300 - Other consumer promotion services Generic	1,425.00		1,425.00
533400 - Administrative services Generic	26,783.35		26,783.35
00040 - Labour costs Generic	**250,000.01**		**250,000.01**
816000 - Labour Generic	0.01		0.01
611301 - Provisions Bonus (i.e.: L.T.I.) Generic	250,000.00		250,000.00
00002 - Non Operating Costs All destinations	**18,264,475.35**	**(5,691,435.81)**	**23,955,911.16**
01100 - Total Net Recurring Expenses All destinations	**18,264,475.35**	**(5,691,435.81)**	**23,955,911.16**
01200 - Other recurring expenses All destinations	**23,923,026.87**	**15,550,640.39**	**8,372,386.48**
01220 - Other costs All destinations	**23,450,146.34**	**15,188,365.71**	**8,261,780.63**
536650 - Banks commissions (related to bank/postal accounts All destinations	121,052.07	54,862.91	66,189.16
547100 - License fees and royalties All destinations	11,308,588.00	11,475,348.00	(166,760.00)
549100 - Losses on sale of fixed assets All destinations	148,792.68	318,231.04	(169,438.36)
551200 - Liberalities All destinations	32,808.78	52,626.45	(19,817.67)
551250 - Magazines and other All destinations	235,201.90	157,255.46	77,946.44
551301 - Real estate taxes All destinations	1,484,077.05	1,354,055.89	130,021.16
551450 - Other operating expenses All destinations	9,483,517.88	1,430,438.50	8,053,079.38
551500 - Under accrued cost and over accrued income All destinations	1,237.32	1,706.88	(469.56)
624100 - Leaving costs All destinations	265,913.00	103,789.32	162,123.68
625351 - Liberalities to personnel All destinations	368,957.66	240,051.26	128,906.40
01160 - Bad debt provision All destinations	**472,880.53**	**362,274.68**	**110,605.85**
545100 - Allowance on trade receivable All destinations	472,880.53	362,274.68	110,605.85
01300 - Other recurring income All destinations	**5,804,809.82**	**21,391,653.50**	**(15,586,843.68)**
321300 - Gain on sale of fixed assets All destinations	(10,000.00)		(10,000.00)
321450 - Other operating income All destinations	2,695,340.25	18,576,635.86	(15,881,295.61)
321500 - Over accrued costs and under accrued income All destinations	249.43	361.39	(111.96)
321750 - Other services revenues All destinations	3,119,220.14	2,814,656.25	304,563.89
01400 - Amortization, impairment and reversal of impairmen All destinations	**146,258.30**	**149,577.30**	**(3,319.00)**
633300 - Amortization - Software All destinations	146,258.30	149,577.30	(3,319.00)
01500 - EBIT All destinations	**44,902,611.71**	**67,999,723.39**	**(23,097,111.68)**
01600 - Financial income/expenses All destinations	**7,995,667.49**	**6,872,594.86**	**1,123,072.63**
01640 - Exchange rate losses All destinations	**692,839.25**	**1,514,106.23**	**(821,266.98)**
719300 - Exchange rate losses on trade operations - realiz All destinations	692,839.25	1,202,344.38	(509,505.13)
719400 - Exchange rate losses on financial operations - rea All destinations		311,761.85	(311,761.85)
01630 - Exchange rate gains All destinations	**(307,318.18)**	**2,637,324.99**	**(2,944,643.17)**
719100 - Exchange rate gains on trade operations - realized All destinations	164,542.47	736,133.43	(571,590.96)
719150 - Exchange rate gains on trade operations - unreali All destinations	(151,177.22)	682,343.93	(833,521.15)
719200 - Exchange rate gains on financial oper - realized All destinations	953,775.79		953,775.79
719250 - Exchange rate gains on financial oper - unrealized All destinations	(1,274,459.22)	1,218,847.63	(2,493,306.85)
01620 - Financial expenses All destinations	**33,941.65**	**554,466.34**	**(520,524.69)**
724300 - Other interest expenses All destinations	33,941.65	10,691.34	23,250.31
726100 - Financial expenses on financial operations All destinations		543,775.00	(543,775.00)
01610 - Financial income All destinations	**9,029,766.57**	**6,303,842.44**	**2,725,924.13**
717500 - Other interests from parent companies All destinations	7,961,583.36	5,823,320.27	2,138,263.09
717550 - Other interests from other group companies All destinations	524,024.35	480,522.17	43,502.18
718400 - Other interests income All destinations	383.86		383.86
722250 - Other financial income All destinations	543,775.00		543,775.00
01800 - Pre-tax Profit All destinations	**52,898,279.20**	**74,872,318.25**	**(21,974,039.05)**
01900 - Deferred and income taxes All destinations	**14,262,939.49**	**27,523,278.71**	**(13,260,339.22)**
741150 - Deferred taxes All destinations	4,305,314.00	1,261,208.00	3,044,106.00
741100 - Income taxes All destinations	9,957,625.49	26,262,070.71	(16,304,445.22)
02000 - Profit for the period from continuing operations All destinations	**38,635,339.71**	**47,349,039.54**	**(8,713,699.83)**
02200 - Profit for the period All destinations	**38,635,339.71**	**47,349,039.54**	**(8,713,699.83)**
02400 - Group Net Income All destinations	**38,635,339.71**	**47,349,039.54**	**(8,713,699.83)**

BARILLA GROUP	Financial Balance Sheet & Analytical: December 2018 - BARILLA AMERICA INC. (U	
	CODE	DESCRIPTION
LEGAL ENTITY	LEB048	BARILLA AMERICA INC. (USA)
TIME	2018.DEC	December 2018
DATASRC	LE_IFRS	Legal Entity - IFRS matching
CURRENCY (CONSOLVIEW)	LC	Local Currency

USD	Actual Financial (2018)	Actual Financial (2017)	Actual Financial (2018) vs Actual Financial (2017)
TOT_ASSET - TOTAL ASSETS	**644,663,155.95**	**586,396,681.97**	**58,266,473.98**
001000 - Non current assets	**142,863,514.32**	**114,733,698.04**	**28,129,816.28**
001100 - Intangible Assets	**549,032.19**	**637,098.09**	**(88,065.90)**
001150 - Intangible assets in progress and payments on acco	**445,386.54**	**387,194.14**	**58,192.40**
113400 - Projects under development and advance payments	445,386.54	387,194.14	58,192.40
001160 - Other intangible assets	**103,645.65**	**249,903.95**	**(146,258.30)**
123300 - Accumulated amortization - Software	(1,244,827.44)	(1,098,569.14)	(146,258.30)
113301 - Software	1,346,741.15	1,346,741.15	-
123350 - Accumulated amortization - Other intangible assets	1,731.94	1,731.94	(0.00)
001200 - Tangible Assets	**140,698,350.98**	**105,664,594.23**	**35,033,756.75**
001210 - Land costs	**15,437,353.27**	**9,032,626.22**	**6,404,727.05**
111101 - Land - cost	15,437,353.27	9,032,626.22	6,404,727.05
001220 - Bulding costs	**36,817,265.27**	**26,229,956.88**	**10,587,308.39**
111151 - Buildings - cost	79,263,590.89	66,720,371.55	12,543,219.34
111157 - Government grants cashed - Buildings	(5,283,521.00)	(5,283,521.00)	-
121101 - Accumulated depreciation of buildings - cost	(39,334,948.74)	(36,662,941.77)	(2,672,006.97)
121105 - Accum.reversal of Government grants cashed-Buildin	2,172,144.12	1,456,048.10	716,096.02
001230 - Specific and general fittings (Plant and machinery	**62,366,728.74**	**42,244,820.80**	**20,121,907.94**
111201 - Specific and general fittings - cost	150,237,389.81	125,612,294.85	24,625,094.96
121151 - Accumulated depreciation of specific and general	(87,870,661.07)	(83,367,474.05)	(4,503,187.02)
001240 - Equipment (Industrial and commercial equipment)	**624,153.49**	**428,948.73**	**195,204.76**
111301 - Equipment - cost	4,261,116.77	3,852,515.04	408,601.73
121251 - Accumulated depreciation of equipment - cost	(3,636,963.28)	(3,423,566.31)	(213,396.97)
001250 - Other tangible assets	**1,423,064.19**	**1,811,507.20**	**(388,443.01)**
111251 - Cars and other transport equipment -cost	1,071,283.78	980,423.78	90,860.00
111351 - Other property and equipment - cost	7,094,475.66	6,904,190.70	190,284.96
121201 - Accumulated depreciation of cars and others	(762,549.31)	(623,270.16)	(139,279.15)
121301 - Accumulated depreciation of other property and eq	(5,980,145.94)	(5,449,837.12)	(530,308.82)
001260 - Tangible assets in progress and payments on acco	**24,029,786.02**	**25,916,734.40**	**(1,886,948.38)**
111400 - Assets under construction and advance payments	24,029,786.02	25,916,734.40	(1,886,948.38)
001400 - Deferred tax assets	**(0.08)**	**6,658,360.92**	**(6,658,361.00)**
139400 - Deferred tax assets	(0.08)	6,658,360.92	(6,658,361.00)
001700 - Trade and other receivables - non current	**1,616,131.23**	**1,773,644.80**	**(157,513.57)**
001720 - Other receivables due after one year	**1,616,131.23**	**1,773,644.80**	**(157,513.57)**
137100 - Other non current receivables - ngc (due after on	1,616,131.23	1,773,644.80	(157,513.57)
002000 - Current assets	**501,799,641.63**	**471,662,983.93**	**30,136,657.70**
002100 - Inventory Net	**52,116,981.00**	**49,080,753.54**	**3,036,227.46**
002110 - Raw, ancillary and consumable materials	**13,104,709.00**	**7,274,734.82**	**5,829,974.18**
163100 - Raw materials inventory	9,212,076.09	4,108,556.07	5,103,520.02
164100 - Packaging materials and Pallets inventory	3,958,080.11	3,300,129.53	657,950.58
164150 - Valuation allowance on packaging materials and Pal	(65,447.20)	(133,950.78)	68,503.58
002120 - Work in progress and semi-finished products	**102,356.71**	**55,264.72**	**47,091.99**
162100 - Work in progress and semifinished goods inventory	102,356.71	55,264.72	47,091.99
002140 - Finished products	**38,909,915.29**	**36,418,478.00**	**2,491,437.29**
161100 - Finished goods inventory	37,027,323.17	36,056,514.01	970,809.16
161150 - Valuation allowance on finished goods	(264,519.82)	(1,051,632.70)	787,112.88
167150 - Finished goods in transit - gc	2,147,111.94	1,413,596.69	733,515.25
002150 - Payments on account		**5,332,276.00**	**(5,332,276.00)**
167200 - Advance payments to suppliers		5,332,276.00	(5,332,276.00)
002200 - Trade receivable	**54,354,144.93**	**56,174,205.31**	**(1,820,060.38)**
144200 - Trade receivable - parent company	410,920.03	2,140,736.38	(1,729,816.35)
144250 - Trade receivable - other group's companies	4,731,474.65	5,527,645.34	(796,170.69)
147100 - Trade receivable - ngc (due within one year)	52,886,300.62	51,844,963.47	1,041,337.15
147150 - Estimated losses on trade receivable - ngc	(3,674,550.37)	(3,339,139.88)	(335,410.49)
002300 - Other current assets	**673,930.04**	**2,510,220.46**	**(1,836,290.42)**
149100 - Personnel receivable		(9,639.67)	9,639.67
149150 - Receivable from suppliers (advanced payments)		405,908.43	(405,908.43)
149303 - Receivables from trade		422,013.87	(422,013.87)
149307 - Other accounts receivables - ngc		1,795.99	(1,795.99)
149452 - Prepaid advertising costs	37,308.24	419,568.22	(382,259.98)
149453 - Other prepaid expenses	499,759.58	1,172,156.15	(672,396.57)
149454 - Prepaid insurances	136,862.22	98,417.47	38,444.75
002400 - Current income tax receivable	**11,488,787.33**	**15,946,845.49**	**(4,458,058.16)**
149301 - Other tax receivables	462,372.66	205,025.18	257,347.48
149305 - Withholding tax on interests and dividends	2,272,302.57	1,260,883.54	1,011,419.03
149350 - Income tax receivable	8,754,112.10	14,480,936.77	(5,726,824.67)
002500 - Current financial Assets (Govern. & other marketab	**218,583,861.25**	**319,649,760.01**	**(101,065,898.76)**
145200 - Receivable, financial - parent companies	200,399,999.00	296,749,999.00	(96,350,000.00)
145250 - Receivable, financial - other group's companies	16,092,301.79	22,899,761.01	(6,807,459.22)
149501 - Accrued interests	2,091,560.46		2,091,560.46
002600 - Cash and cash equivalents	**164,581,937.08**	**28,301,199.12**	**136,280,737.96**
141100 - Cash on hand	1,458.57	1,699.06	(240.49)
141151 - Bank accounts	164,580,478.51	28,299,500.06	136,280,978.45

BARILLA GROUP	Financial Balance Sheet & Analytical: December 2018 - BARILLA AMERICA INC. (U	
	CODE	DESCRIPTION
LEGAL ENTITY	LEB048	BARILLA AMERICA INC. (USA)
TIME	2018.DEC	December 2018
DATASRC	LE_IFRS	Legal Entity - IFRS matching
CURRENCY (CONSOLVIEW)	LC	Local Currency

USD	Actual Financial (2018)	Actual Financial (2017)	Actual Financial (2018) vs Actual Financial (2017)
TOTAL_LIABILITIES - TOTAL_Liability	644,663,155.95	586,396,681.97	58,266,473.98
LIABILITIES - LIABILITIES	137,264,175.02	117,388,040.75	19,876,134.27
005000 - Non current liabilities	4,361,165.23	6,621,725.80	(2,260,560.57)
005200 - Deferred tax liabilities	2,495,034.00	4,848,081.00	(2,353,047.00)
239200 - Deferred taxes liabilities	2,495,034.00	4,848,081.00	(2,353,047.00)
005400 - Provisions non current	250,000.00		250,000.00
221400 - Bonus (i.e.: L.T.I.) due after one year - non curr	250,000.00		250,000.00
005600 - Other non current liabilities	1,616,131.23	1,773,644.80	(157,513.57)
236250 - Other non current liabilities - ngc	1,616,131.23	1,773,644.80	(157,513.57)
006000 - Current liabilities	132,903,009.79	110,766,314.95	22,136,694.84
006100 - Trade payables	124,560,067.29	102,744,835.95	21,815,231.34
241250 - Trade payable - other group's companies	37,062,294.42	24,649,727.66	12,412,566.76
241200 - Trade payable - parent company	26,468,583.82	20,652,744.23	5,815,839.59
244100 - Trade payable	61,029,189.05	57,442,364.06	3,586,824.99
006300 - Short term provisions	500,000.00		500,000.00
260370 - Other provisions - current	500,000.00		500,000.00
006400 - Current financial debt	694,401.41	653,339.91	41,061.50
245101 - Bank accounts (interests included)	694,401.41	653,339.91	41,061.50
006450 - Derivative financial instruments - current liabili		543,775.00	(543,775.00)
246605 - Derivative financial instr. GC - Current liabiliti		543,775.00	(543,775.00)
006500 - Current tax payable	1,182,266.00	1,085,840.19	96,425.81
247201 - Withholding tax on employee labor	3,310.00	18,754.19	(15,444.19)
247207 - Real estate taxes	1,178,956.00	1,067,086.00	111,870.00
006600 - Other current liabilities	5,966,275.09	5,738,523.90	227,751.19
006620 - Due to social securities authorities within one ye	3,114.41	108,815.01	(105,700.60)
249151 - Pension and health insurance contributions due wit	3,114.41	108,815.01	(105,700.60)
006630 - Other payables due within one year	5,963,160.68	5,629,708.89	333,451.79
249100 - Liabilities to personnel	5,587,262.52	5,674,760.58	(87,498.06)
249401 - Due to clients	369,647.47	(47,723.68)	417,371.15
249405 - Other current liabilities	6,250.69	2,671.99	3,578.70
004000 - Equity	507,398,980.93	469,008,641.22	38,390,339.71
004100 - Capital and reserves attributable to equity holder	507,398,980.93	469,008,641.22	38,390,339.71
004150 - Share capital	1,000.00	1,000.00	-
211100 - Share capital	1,000.00	1,000.00	-
004110 - Reserve	468,762,641.22	421,658,601.68	47,104,039.54
211150 - Share premium reserve	303,401,499.00	303,401,499.00	-
211500 - Other reserves - retained earnings	(1,265,816.10)	(1,265,816.10)	-
212100 - Profit/loss brought forward	166,626,958.32	119,522,918.78	47,104,039.54
004140 - Net Income Period	38,635,339.71	47,349,039.54	(8,713,699.83)
213100 - Net income or loss	38,635,339.71	47,349,039.54	(8,713,699.83)

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Interoffice Audit Report on Financial Information Prepared for Consolidation Purposes

KPMG S.p.A., Parma office,
Central Audit Team

We have audited the financial information prepared for consolidation purposes of Barilla America N.Y. Inc. ("the Company"), of the accompanying financial reporting package. Except as explained in the following paragraph, we conducted our audit in accordance with the KPMG Audit Manual – International.

In accordance with your instructions, we applied such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances based on materiality provided in those instructions.

In our opinion, except for the effects of such adjustments, if any, as might have been determined to be necessary had we performed our audit procedures applying materiality applicable to the Company, the financial information prepared for consolidation purposes as of and for the year ended 31 December 2018 has been prepared in conformity with the accounting instructions of Barilla Group.

This report is intended solely for use by KPMG S.p.A. in connection with its audit of Barilla Iniziative S.p.A.'s consolidated financial statements as of and for the year ended 31 December 2018 and should not be used for any other purpose.

Chicago, Illinois, 9 April 2019

KPMG S.p.A. (US Audit Team)

Lino Barbieri
Director of Audit

KPMG S.p.A. è una società per azioni di diritto italiano e fa parte del network KPMG di entità indipendenti affiliate a KPMG International Cooperative ("KPMG International"), entità di diritto svizzero

Ancona Aosta Bari Bergamo
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Padova Palermo Parma Perugia
Pescara Roma Torino Treviso
Trieste Varese Verona

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Interoffice Audit Report on Financial Information Prepared for Consolidation Purposes

KPMG S.p.A., Parma office,
Central Audit Team

We have audited the financial information prepared for consolidation purposes of Barilla America Inc. ("the Company"), of the accompanying financial reporting package. Except as explained in the following paragraph, we conducted our audit in accordance with the KPMG Audit Manual – International.

In accordance with your instructions, we applied such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances based on materiality provided in those instructions.

In our opinion, except for the effects of such adjustments, if any, as might have been determined to be necessary had we performed our audit procedures applying materiality applicable to the Company, the financial information prepared for consolidation purposes as of and for the year ended 31 December 2018 has been prepared in conformity with the accounting instructions of Barilla Group.

This report is intended solely for use by KPMG S.p.A. in connection with its audit of Barilla Iniziative S.p.A.'s consolidated financial statements as of and for the year ended 31 December 2018 and should not be used for any other purpose.

Chicago, Illinois, 9 April 2019

KPMG S.p.A. (US Audit Team)

Lino Barbieri
Director of Audit

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