

Form 5500 Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Annual Return/Report of Employee Benefit Plan This form is required to be filed for employee benefit plans under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and sections 6057(b) and 6058(a) of the Internal Revenue Code (the Code). ▶ Complete all entries in accordance with the instructions to the Form 5500.	OMB Nos. 1210-0110 1210-0089 2019 This Form is Open to Public Inspection
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Part I	Annual Report Identification Information For calendar plan year 2019 or fiscal plan year beginning <u>10/01/2019</u> and ending <u>09/30/2020</u>
A	This return/report is for: <div style="display: flex; justify-content: space-between;"> <div> ☐ a multiemployer plan </div> <div> ☐ a multiple-employer plan (Filers checking this box must attach a list of participating employer information in accordance with the form instructions.) </div> </div> <div style="display: flex; justify-content: space-between;"> <div> ☒ a single-employer plan </div> <div> ☐ a DFE (specify) ____ </div> </div>
B	This return/report is: <div style="display: flex; justify-content: space-between;"> <div> ☐ the first return/report </div> <div> ☐ the final return/report </div> </div> <div style="display: flex; justify-content: space-between;"> <div> ☐ an amended return/report </div> <div> ☐ a short plan year return/report (less than 12 months) </div> </div>
C	If the plan is a collectively-bargained plan, check here. ☐
D	Check box if filing under: <div style="display: flex; justify-content: space-between;"> <div> ☒ Form 5558 </div> <div> ☐ automatic extension </div> <div> ☐ the DFVC program </div> </div> <div style="display: flex; justify-content: space-between;"> <div> ☐ special extension (enter description) </div> </div>

Part II	Basic Plan Information—enter all requested information
1a	Name of plan <u>TETRA TECH, INC. AND SUBSIDIARIES RETIREMENT PLAN</u>
1b	Three-digit plan number (PN) ▶ <u>001</u>
1c	Effective date of plan <u>03/08/1988</u>
2a	Plan sponsor's name (employer, if for a single-employer plan) Mailing address (include room, apt., suite no. and street, or P.O. Box) City or town, state or province, country, and ZIP or foreign postal code (if foreign, see instructions) <u>TETRA TECH, INC.</u> <u>3475 EAST FOOTHILL BLVD</u> <u>PASADENA, CA 91107</u>
2b	Employer Identification Number (EIN) <u>95-4148514</u>
2c	Plan Sponsor's telephone number <u>626-470-2489</u>
2d	Business code (see instructions) <u>541330</u>

Caution: A penalty for the late or incomplete filing of this return/report will be assessed unless reasonable cause is established.

Under penalties of perjury and other penalties set forth in the instructions, I declare that I have examined this return/report, including accompanying schedules, statements and attachments, as well as the electronic version of this return/report, and to the best of my knowledge and belief, it is true, correct, and complete.

SIGN HERE	Filed with authorized/valid electronic signature.	07/15/2021	KEVIN MCDONALD
	Signature of plan administrator	Date	Enter name of individual signing as plan administrator
SIGN HERE	Filed with authorized/valid electronic signature.	07/15/2021	KEVIN MCDONALD
	Signature of employer/plan sponsor	Date	Enter name of individual signing as employer or plan sponsor
SIGN HERE			
	Signature of DFE	Date	Enter name of individual signing as DFE

For Paperwork Reduction Act Notice, see the Instructions for Form 5500.

Form 5500 (2019)
v. 190130

3a Plan administrator's name and address ☒ Same as Plan Sponsor	3b Administrator's EIN 3c Administrator's telephone number <div style="background-color: #cccccc; height: 40px; width: 100%;"></div>
4 If the name and/or EIN of the plan sponsor or the plan name has changed since the last return/report filed for this plan, enter the plan sponsor's name, EIN, the plan name and the plan number from the last return/report: a Sponsor's name c Plan Name	4b EIN 4d PN
5 Total number of participants at the beginning of the plan year	5 11932
6 Number of participants as of the end of the plan year unless otherwise stated (welfare plans complete only lines 6a(1) , 6a(2) , 6b , 6c , and 6d). a(1) Total number of active participants at the beginning of the plan year a(2) Total number of active participants at the end of the plan year b Retired or separated participants receiving benefits..... c Other retired or separated participants entitled to future benefits d Subtotal. Add lines 6a(2) , 6b , and 6c e Deceased participants whose beneficiaries are receiving or are entitled to receive benefits. f Total. Add lines 6d and 6e g Number of participants with account balances as of the end of the plan year (only defined contribution plans complete this item) h Number of participants who terminated employment during the plan year with accrued benefits that were less than 100% vested	<div style="background-color: #cccccc; height: 20px; width: 100%;"></div> 6a(1) 8705 6a(2) 8833 6b 0 6c 3436 6d 12269 6e 52 6f 12321 6g 9421 6h 461
7 Enter the total number of employers obligated to contribute to the plan (only multiemployer plans complete this item)	7

8a If the plan provides pension benefits, enter the applicable pension feature codes from the List of Plan Characteristics Codes in the instructions:

2E 2F 2G 2J 2K 2R 2T 3H

b If the plan provides welfare benefits, enter the applicable welfare feature codes from the List of Plan Characteristics Codes in the instructions:

9a Plan funding arrangement (check all that apply) (1) ☐ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor	9b Plan benefit arrangement (check all that apply) (1) ☐ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor
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10 Check all applicable boxes in 10a and 10b to indicate which schedules are attached, and, where indicated, enter the number attached. (See instructions)

a Pension Schedules

- (1)** ☒ **R** (Retirement Plan Information)
- (2)** ☐ **MB** (Multiemployer Defined Benefit Plan and Certain Money Purchase Plan Actuarial Information) - signed by the plan actuary
- (3)** ☐ **SB** (Single-Employer Defined Benefit Plan Actuarial Information) - signed by the plan actuary

b General Schedules

- (1)** ☒ **H** (Financial Information)
- (2)** ☐ **I** (Financial Information – Small Plan)
- (3)** ☐ **A** (Insurance Information)
- (4)** ☒ **C** (Service Provider Information)
- (5)** ☒ **D** (DFE/Participating Plan Information)
- (6)** ☐ **G** (Financial Transaction Schedules)

Part III Form M-1 Compliance Information (to be completed by welfare benefit plans)

11a If the plan provides welfare benefits, was the plan subject to the Form M-1 filing requirements during the plan year? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

If "Yes" is checked, complete lines 11b and 11c.

11b Is the plan currently in compliance with the Form M-1 filing requirements? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

11c Enter the Receipt Confirmation Code for the 2019 Form M-1 annual report. If the plan was not required to file the 2019 Form M-1 annual report, enter the Receipt Confirmation Code for the most recent Form M-1 that was required to be filed under the Form M-1 filing requirements. (Failure to enter a valid Receipt Confirmation Code will subject the Form 5500 filing to rejection as incomplete.)

Receipt Confirmation Code _____

<div>SCHEDULE C</div> <div>(Form 5500)</div> <div>Department of the Treasury Internal Revenue Service</div> <div>Department of Labor Employee Benefits Security Administration</div> <div>Pension Benefit Guaranty Corporation</div>	<div>Service Provider Information</div> <div>This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA).</div> <div>▶ File as an attachment to Form 5500.</div>	OMB No. 1210-0110
		2019
		This Form is Open to Public Inspection.

For calendar plan year 2019 or fiscal plan year beginning 10/01/2019 and ending 09/30/2020		
A Name of plan TETRA TECH, INC. AND SUBSIDIARIES RETIREMENT PLAN	B Three-digit plan number (PN) ▶	001
C Plan sponsor's name as shown on line 2a of Form 5500 TETRA TECH, INC.	D Employer Identification Number (EIN) 95-4148514	

Part I	Service Provider Information (see instructions)
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You must complete this Part, in accordance with the instructions, to report the information required for **each person** who received, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of monetary value) in connection with services rendered to the plan or the person's position with the plan during the plan year. If a person received **only** eligible indirect compensation for which the plan received the required disclosures, you are required to answer line 1 but are not required to include that person when completing the remainder of this Part.

1 Information on Persons Receiving Only Eligible Indirect Compensation

a Check "Yes" or "No" to indicate whether you are excluding a person from the remainder of this Part because they received only eligible indirect compensation for which the plan received the required disclosures (see instructions for definitions and conditions)..... ☒ Yes ☐ No

b If you answered line 1a "Yes," enter the name and EIN or address of each person providing the required disclosures for the service providers who received only eligible indirect compensation. Complete as many entries as needed (see instructions).

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation
AMERICAN FUNDS
95-1411037

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation
FRANKLIN TEMPLETON INVESTMENTS
94-3167260

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation
FIRST EAGLE
13-3392291

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation
TIAA
13-1624203

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

INVESCO AIM

76-0528004

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

MAIRS & POWER

23-2398112

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

PUTNAM

36-4488942

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

AMG FUNDS

06-1298481

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

T. ROWE PRICE

52-2264646

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

VANGUARD

23-1945930

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

WELLS FARGO BANK, N.A.

94-1347393

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
27 51 50 37 64	SERVICE PROVIDER	456979	Yes ☒ No ☐	Yes ☒ No ☐	53114	Yes ☐ No ☒

(a) Enter name and EIN or address (see instructions)

FINANCIAL ENGINES ADVISORS, LLC

94-3250323

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
27 51	SERVICE PROVIDER	246690	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

TETRA TECH, INC.

95-4148514

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
50 99	SERVICE PROVIDER	60038	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

PERRY HAY LLP

95-3535236

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
10 50	SERVICE PROVIDER	54591	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

CAPITAL RESEARCH & CONSULTING

95-4660745

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
50	SERVICE PROVIDER	50000	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

FINLEY

34-1213174

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
10 50	SERVICE PROVIDER	31411	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

CANDLEWOOD CONSULTANTS LLC

85-0516059

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
17 50	SERVICE PROVIDER	27075	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

MUSICK, PEELER & GARRETT

95-1777575

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
50	SERVICE PROVIDER	19536	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes ☐ No ☐	Yes ☐ No ☐		Yes ☐ No ☐

Part I Service Provider Information (continued)

3. If you reported on line 2 receipt of indirect compensation, other than eligible indirect compensation, by a service provider, and the service provider is a fiduciary or provides contract administrator, consulting, custodial, investment advisory, investment management, broker, or recordkeeping services, answer the following questions for (a) each source from whom the service provider received \$1,000 or more in indirect compensation and (b) each source for whom the service provider gave you a formula used to determine the indirect compensation instead of an amount or estimated amount of the indirect compensation. Complete as many entries as needed to report the required information for each source.

(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
WELLS FARGO BANK N.A.	15	53114

(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.
FINANCIAL ENGINES ADVISORS, LLC 94-3250323	QTRLY SET UP MAINTENANCE FEES +A PER PARTICIPANTS FEES NOT TO EXCEED 25% OF FEES RECEIVED BE FINANCIAL ENGINES EACH QUARTER.

(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation

(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.

(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation

(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.

Part II Service Providers Who Fail or Refuse to Provide Information

4 Provide, to the extent possible, the following information for each service provider who failed or refused to provide the information necessary to complete this Schedule.

(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide

Part III Termination Information on Accountants and Enrolled Actuaries (see instructions)
(complete as many entries as needed)

a Name:	PERRY HAY LLP	b EIN:	46-2290413
c Position:	ACCOUNTANT		
d Address:	30700 RUSSELL RANCH ROAD SUITE 280 WESTLAKE VILLAGE, CA 91362	e Telephone:	818-444-1222

Explanation: AS A RESULT OF A ROUTINE REQUEST FOR PROPOSAL PROCESS TETRA TECH ENGAGED A NEW AUDITOR.

a Name:		b EIN:	
c Position:			
d Address:		e Telephone:	

Explanation:

a Name:		b EIN:	
c Position:			
d Address:		e Telephone:	

Explanation:

a Name:		b EIN:	
c Position:			
d Address:		e Telephone:	

Explanation:

a Name:		b EIN:	
c Position:			
d Address:		e Telephone:	

Explanation:

SCHEDULE D (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small>	DFE/Participating Plan Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ► File as an attachment to Form 5500.	OMB No. 1210-0110 2019 This Form is Open to Public Inspection.
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For calendar plan year 2019 or fiscal plan year beginning 10/01/2019 and ending 09/30/2020

A Name of plan <u>TETRA TECH, INC. AND SUBSIDIARIES RETIREMENT PLAN</u>	B Three-digit plan number (PN) ►	<u>001</u>
C Plan or DFE sponsor's name as shown on line 2a of Form 5500 <u>TETRA TECH, INC.</u>	D Employer Identification Number (EIN) <u>95-4148514</u>	

Part I	Information on interests in MTIAs, CCTs, PSAs, and 103-12 IEs (to be completed by plans and DFEs) (Complete as many entries as needed to report all interests in DFEs)
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a Name of MTIA, CCT, PSA, or 103-12 IE: <u>WELLS FARGO STABLE RETURN FUND I</u>		
b Name of sponsor of entity listed in (a): <u>WELLS FARGO BANK, N.A.</u>		
c EIN-PN <u>82-6652363-001</u>	d Entity code <u>C</u>	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) <u>122732217</u>
a Name of MTIA, CCT, PSA, or 103-12 IE: <u>WF/BLACKROCK S&P 500 INDEX CIT N</u>		
b Name of sponsor of entity listed in (a): <u>WELLS FARGO BANK, N.A.</u>		
c EIN-PN <u>94-3224211-001</u>	d Entity code <u>C</u>	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) <u>132854027</u>
a Name of MTIA, CCT, PSA, or 103-12 IE: <u>MORLEY STABLE VALUE FUND</u>		
b Name of sponsor of entity listed in (a): <u>WELLS FARGO BANK, N.A.</u>		
c EIN-PN <u>93-6274329-001</u>	d Entity code <u>C</u>	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) <u>0</u>
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)

Part II Information on Participating Plans (to be completed by DFEs)

(Complete as many entries as needed to report all participating plans)

a Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
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plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN

SCHEDULE H (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small> <small>Pension Benefit Guaranty Corporation</small>	Financial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA), and section 6058(a) of the Internal Revenue Code (the Code). ► File as an attachment to Form 5500.	<small>OMB No. 1210-0110</small> 2019 This Form is Open to Public Inspection
For calendar plan year 2019 or fiscal plan year beginning 10/01/2019 and ending 09/30/2020		
A Name of plan TETRA TECH, INC. AND SUBSIDIARIES RETIREMENT PLAN	B Three-digit plan number (PN) ►	001
C Plan sponsor's name as shown on line 2a of Form 5500 TETRA TECH, INC.	D Employer Identification Number (EIN) 95-4148514	

Part I Asset and Liability Statement			
1 Current value of plan assets and liabilities at the beginning and end of the plan year. Combine the value of plan assets held in more than one trust. Report the value of the plan's interest in a commingled fund containing the assets of more than one plan on a line-by-line basis unless the value is reportable on lines 1c(9) through 1c(14). Do not enter the value of that portion of an insurance contract which guarantees, during this plan year, to pay a specific dollar benefit at a future date. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 1b(1), 1b(2), 1c(8), 1g, 1h, and 1i. CCTs, PSAs, and 103-12 IEs also do not complete lines 1d and 1e. See instructions.			
Assets		(a) Beginning of Year	(b) End of Year
a Total noninterest-bearing cash	1a	-301211	-6745
b Receivables (less allowance for doubtful accounts):			
(1) Employer contributions.....	1b(1)	14010682	14280591
(2) Participant contributions.....	1b(2)		
(3) Other.....	1b(3)		
c General investments:			
(1) Interest-bearing cash (include money market accounts & certificates of deposit).....	1c(1)	2573322	3204472
(2) U.S. Government securities	1c(2)	269838	342036
(3) Corporate debt instruments (other than employer securities):			
(A) Preferred	1c(3)(A)		
(B) All other.....	1c(3)(B)	113181	125094
(4) Corporate stocks (other than employer securities):			
(A) Preferred	1c(4)(A)	28363	59220
(B) Common.....	1c(4)(B)	7241752	8585197
(5) Partnership/joint venture interests	1c(5)		
(6) Real estate (other than employer real property).....	1c(6)		
(7) Loans (other than to participants)	1c(7)		
(8) Participant loans.....	1c(8)	6429264	6220757
(9) Value of interest in common/collective trusts	1c(9)	212598446	255586244
(10) Value of interest in pooled separate accounts	1c(10)		
(11) Value of interest in master trust investment accounts	1c(11)		
(12) Value of interest in 103-12 investment entities.....	1c(12)		
(13) Value of interest in registered investment companies (e.g., mutual funds).....	1c(13)	913908745	1011832566
(14) Value of funds held in insurance company general account (unallocated contracts).....	1c(14)		
(15) Other.....	1c(15)	53676	85138

1d Employer-related investments:		(a) Beginning of Year	(b) End of Year
(1) Employer securities	1d(1)		
(2) Employer real property	1d(2)		
e Buildings and other property used in plan operation	1e		
f Total assets (add all amounts in lines 1a through 1e)	1f	1156926058	1300314570

Liabilities

g Benefit claims payable	1g		
h Operating payables	1h		
i Acquisition indebtedness	1i		
j Other liabilities	1j		
k Total liabilities (add all amounts in lines 1g through 1j)	1k	0	0

Net Assets

l Net assets (subtract line 1k from line 1f)	1l	1156926058	1300314570
---	-----------	------------	------------

Part II Income and Expense Statement

- 2** Plan income, expenses, and changes in net assets for the year. Include all income and expenses of the plan, including any trust(s) or separately maintained fund(s) and any payments/receipts to/from insurance carriers. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 2a, 2b(1)(E), 2e, 2f, and 2g.

Income

		(a) Amount	(b) Total
a Contributions:			
(1) Received or receivable in cash from: (A) Employers	2a(1)(A)	32435909	
(B) Participants	2a(1)(B)	48710916	
(C) Others (including rollovers)	2a(1)(C)	4559459	
(2) Noncash contributions	2a(2)		
(3) Total contributions. Add lines 2a(1)(A) , (B) , (C) , and line 2a(2)	2a(3)		85706284
b Earnings on investments:			
(1) Interest:			
(A) Interest-bearing cash (including money market accounts and certificates of deposit)	2b(1)(A)	1034	
(B) U.S. Government securities	2b(1)(B)	7094	
(C) Corporate debt instruments	2b(1)(C)	7342	
(D) Loans (other than to participants)	2b(1)(D)		
(E) Participant loans	2b(1)(E)	362909	
(F) Other	2b(1)(F)	557050	
(G) Total interest. Add lines 2b(1)(A) through (F)	2b(1)(G)		935429
(2) Dividends: (A) Preferred stock	2b(2)(A)	4101	
(B) Common stock	2b(2)(B)	190111	
(C) Registered investment company shares (e.g. mutual funds)	2b(2)(C)	14606777	
(D) Total dividends. Add lines 2b(2)(A) , (B) , and (C)	2b(2)(D)		14800989
(3) Rents	2b(3)		
(4) Net gain (loss) on sale of assets: (A) Aggregate proceeds	2b(4)(A)	43893160	
(B) Aggregate carrying amount (see instructions)	2b(4)(B)	42871214	
(C) Subtract line 2b(4)(B) from line 2b(4)(A) and enter result	2b(4)(C)		1021946
(5) Unrealized appreciation (depreciation) of assets: (A) Real estate	2b(5)(A)	960885	
(B) Other	2b(5)(B)		
(C) Total unrealized appreciation of assets. Add lines 2b(5)(A) and (B)	2b(5)(C)		960885

		(a) Amount	(b) Total
(6) Net investment gain (loss) from common/collective trusts	2b(6)		19737202
(7) Net investment gain (loss) from pooled separate accounts	2b(7)		
(8) Net investment gain (loss) from master trust investment accounts	2b(8)		
(9) Net investment gain (loss) from 103-12 investment entities	2b(9)		
(10) Net investment gain (loss) from registered investment companies (e.g., mutual funds)	2b(10)		95558204
c Other income	2c		57097
d Total income. Add all income amounts in column (b) and enter total	2d		218778036

Expenses

e Benefit payment and payments to provide benefits:			
(1) Directly to participants or beneficiaries, including direct rollovers	2e(1)	89037006	
(2) To insurance carriers for the provision of benefits	2e(2)		
(3) Other	2e(3)		
(4) Total benefit payments. Add lines 2e(1) through (3)	2e(4)		89037006
f Corrective distributions (see instructions)	2f		4330
g Certain deemed distributions of participant loans (see instructions)	2g		2191
h Interest expense	2h		
i Administrative expenses: (1) Professional fees	2i(1)	944969	
(2) Contract administrator fees	2i(2)		
(3) Investment advisory and management fees	2i(3)		
(4) Other	2i(4)		
(5) Total administrative expenses. Add lines 2i(1) through (4)	2i(5)		944969
j Total expenses. Add all expense amounts in column (b) and enter total	2j		89988496

Net Income and Reconciliation

k Net income (loss). Subtract line 2j from line 2d	2k		128789540
l Transfers of assets:			
(1) To this plan	2l(1)		14598972
(2) From this plan	2l(2)		

Part III Accountant's Opinion

3 Complete lines 3a through 3c if the opinion of an independent qualified public accountant is attached to this Form 5500. Complete line 3d if an opinion is not attached.

a The attached opinion of an independent qualified public accountant for this plan is (see instructions):

(1) ☐ Unmodified (2) ☐ Qualified (3) ☒ Disclaimer (4) ☐ Adverse

b Did the accountant perform a limited scope audit pursuant to 29 CFR 2520.103-8 and/or 103-12(d)? ☒ Yes ☐ No

c Enter the name and EIN of the accountant (or accounting firm) below:

(1) Name: MOSS ADAMS LLP

(2) EIN: 91-0189318

d The opinion of an independent qualified public accountant is **not attached** because:

(1) ☐ This form is filed for a CCT, PSA, or MTIA. (2) ☐ It will be attached to the next Form 5500 pursuant to 29 CFR 2520.104-50.

Part IV Compliance Questions

4 CCTs and PSAs do not complete Part IV. MTIAs, 103-12 IEs, and GIAs do not complete lines 4a, 4e, 4f, 4g, 4h, 4k, 4m, 4n, or 5. 103-12 IEs also do not complete lines 4j and 4l. MTIAs also do not complete line 4l.

During the plan year:

a Was there a failure to transmit to the plan any participant contributions within the time period described in 29 CFR 2510.3-102? Continue to answer "Yes" for any prior year failures until fully corrected. (See instructions and DOL's Voluntary Fiduciary Correction Program.)

b Were any loans by the plan or fixed income obligations due the plan in default as of the close of the plan year or classified during the year as uncollectible? Disregard participant loans secured by participant's account balance. (Attach Schedule G (Form 5500) Part I if "Yes" is checked.)

	Yes	No	Amount
4a		X	
4b		X	

	Yes	No	Amount
c Were any leases to which the plan was a party in default or classified during the year as uncollectible? (Attach Schedule G (Form 5500) Part II if "Yes" is checked.)			
4c		X	
d Were there any nonexempt transactions with any party-in-interest? (Do not include transactions reported on line 4a. Attach Schedule G (Form 5500) Part III if "Yes" is checked.).....			
4d		X	
e Was this plan covered by a fidelity bond?	X		10000000
f Did the plan have a loss, whether or not reimbursed by the plan's fidelity bond, that was caused by fraud or dishonesty?		X	
4f		X	
g Did the plan hold any assets whose current value was neither readily determinable on an established market nor set by an independent third party appraiser?.....			
4g		X	
h Did the plan receive any noncash contributions whose value was neither readily determinable on an established market nor set by an independent third party appraiser?.....			
4h		X	
i Did the plan have assets held for investment? (Attach schedule(s) of assets if "Yes" is checked, and see instructions for format requirements.)	X		
4i	X		
j Were any plan transactions or series of transactions in excess of 5% of the current value of plan assets? (Attach schedule of transactions if "Yes" is checked, and see instructions for format requirements.)			
4j		X	
k Were all the plan assets either distributed to participants or beneficiaries, transferred to another plan, or brought under the control of the PBGC?			
4k		X	
l Has the plan failed to provide any benefit when due under the plan?.....			
4l		X	
m If this is an individual account plan, was there a blackout period? (See instructions and 29 CFR 2520.101-3.)			
4m		X	
n If 4m was answered "Yes," check the "Yes" box if you either provided the required notice or one of the exceptions to providing the notice applied under 29 CFR 2520.101-3.			
4n			

5a Has a resolution to terminate the plan been adopted during the plan year or any prior plan year?..... ☐ Yes ☒ No
If "Yes," enter the amount of any plan assets that reverted to the employer this year _____.

5b If, during this plan year, any assets or liabilities were transferred from this plan to another plan(s), identify the plan(s) to which assets or liabilities were transferred. (See instructions.)

5b(1) Name of plan(s)	5b(2) EIN(s)	5b(3) PN(s)

5c If the plan is a defined benefit plan, is it covered under the PBGC insurance program (See ERISA section 4021.)? ☐ Yes ☐ No ☐ Not determined
If "Yes" is checked, enter the My PAA confirmation number from the PBGC premium filing for this plan year _____. (See instructions.)

SCHEDULE R (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Retirement Plan Information This schedule is required to be filed under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6058(a) of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110 2019 This Form is Open to Public Inspection.
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For calendar plan year 2019 or fiscal plan year beginning 10/01/2019 and ending 09/30/2020

A Name of plan <u>TETRA TECH, INC. AND SUBSIDIARIES RETIREMENT PLAN</u>	B Three-digit plan number (PN) ▶ <u>001</u>
C Plan sponsor's name as shown on line 2a of Form 5500 <u>TETRA TECH, INC.</u>	D Employer Identification Number (EIN) <u>95-4148514</u>

Part I	Distributions
---------------	----------------------

All references to distributions relate only to payments of benefits during the plan year.

1 Total value of distributions paid in property other than in cash or the forms of property specified in the instructions	1	<u>0</u>
2 Enter the EIN(s) of payor(s) who paid benefits on behalf of the plan to participants or beneficiaries during the year (if more than two, enter EINs of the two payors who paid the greatest dollar amounts of benefits): EIN(s): <u>41-6257133</u>		
Profit-sharing plans, ESOPs, and stock bonus plans, skip line 3.		
3 Number of participants (living or deceased) whose benefits were distributed in a single sum, during the plan year	3	

Part II	Funding Information (If the plan is not subject to the minimum funding requirements of section 412 of the Internal Revenue Code or ERISA section 302, skip this Part.)
----------------	---

4 Is the plan administrator making an election under Code section 412(d)(2) or ERISA section 302(d)(2)?	☐ Yes	☐ No	☐ N/A
If the plan is a defined benefit plan, go to line 8.			
5 If a waiver of the minimum funding standard for a prior year is being amortized in this plan year, see instructions and enter the date of the ruling letter granting the waiver. Date: Month _____ Day _____ Year _____ If you completed line 5, complete lines 3, 9, and 10 of Schedule MB and do not complete the remainder of this schedule.			
6 a Enter the minimum required contribution for this plan year (include any prior year accumulated funding deficiency not waived)	6a		
b Enter the amount contributed by the employer to the plan for this plan year	6b		
c Subtract the amount in line 6b from the amount in line 6a. Enter the result (enter a minus sign to the left of a negative amount)	6c		
If you completed line 6c, skip lines 8 and 9.			
7 Will the minimum funding amount reported on line 6c be met by the funding deadline?	☐ Yes	☐ No	☐ N/A
8 If a change in actuarial cost method was made for this plan year pursuant to a revenue procedure or other authority providing automatic approval for the change or a class ruling letter, does the plan sponsor or plan administrator agree with the change?	☐ Yes	☐ No	☐ N/A

Part III	Amendments
-----------------	-------------------

9 If this is a defined benefit pension plan, were any amendments adopted during this plan year that increased or decreased the value of benefits? If yes, check the appropriate box. If no, check the "No" box.....	☐ Increase	☐ Decrease	☐ Both	☐ No
--	-----------------------------------	-----------------------------------	-------------------------------	-----------------------------

Part IV	ESOPs (see instructions). If this is not a plan described under section 409(a) or 4975(e)(7) of the Internal Revenue Code, skip this Part.
----------------	---

10 Were unallocated employer securities or proceeds from the sale of unallocated securities used to repay any exempt loan?	☐ Yes	☐ No
11 a Does the ESOP hold any preferred stock?	☐ Yes	☐ No
b If the ESOP has an outstanding exempt loan with the employer as lender, is such loan part of a "back-to-back" loan? (See instructions for definition of "back-to-back" loan.)	☐ Yes	☐ No
12 Does the ESOP hold any stock that is not readily tradable on an established securities market?	☐ Yes	☐ No

For Paperwork Reduction Act Notice, see the Instructions for Form 5500.

Schedule R (Form 5500) 2019
v. 190130

Part V Additional Information for Multiemployer Defined Benefit Pension Plans

13 Enter the following information for each employer that contributed more than 5% of total contributions to the plan during the plan year (measured in dollars). See instructions. *Complete as many entries as needed to report all applicable employers.*

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

- 14** Enter the number of participants on whose behalf no contributions were made by an employer as an employer of the participant for:

a The current year

b The plan year immediately preceding the current plan year

c The second preceding plan year

14a**14b****14c**

- 15** Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to make an employer contribution during the current plan year to:

a The corresponding number for the plan year immediately preceding the current plan year

b The corresponding number for the second preceding plan year

15a**15b**

- 16** Information with respect to any employers who withdrew from the plan during the preceding plan year:

a Enter the number of employers who withdrew during the preceding plan year

b If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers

16a**16b**

- 17** If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, check box and see instructions regarding supplemental information to be included as an attachment. ☐

Part VI Additional Information for Single-Employer and Multiemployer Defined Benefit Pension Plans

- 18** If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole or in part) of liabilities to such participants and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see instructions regarding supplemental information to be included as an attachment ☐

- 19** If the total number of participants is 1,000 or more, complete lines (a) through (c)

- a** Enter the percentage of plan assets held as:

Stock: _____% Investment-Grade Debt: _____% High-Yield Debt: _____% Real Estate: _____% Other: _____%

- b** Provide the average duration of the combined investment-grade and high-yield debt:

☐ 0-3 years ☐ 3-6 years ☐ 6-9 years ☐ 9-12 years ☐ 12-15 years ☐ 15-18 years ☐ 18-21 years ☐ 21 years or more

- c** What duration measure was used to calculate line 19(b)?

☐ Effective duration ☐ Macaulay duration ☐ Modified duration ☐ Other (specify): _____

- 20 PBGC missed contribution reporting requirements.** If this is a multiemployer plan or a single-employer plan that is not covered by PBGC, skip line 20.

- a** Is the amount of unpaid minimum required contributions for all years from Schedule SB (Form 5500) line 40 greater than zero? ☐ Yes ☐ No

- b** If line 20a is "Yes," has PBGC been notified as required by ERISA sections 4043(c)(5) and/or 303(k)(4)? Check the applicable box:

☐ Yes.

☐ No. Reporting was waived under 29 CFR 4043.25(c)(2) because contributions equal to or exceeding the unpaid minimum required contribution were made by the 30th day after the due date.

☐ No. The 30-day period referenced in 29 CFR 4043.25(c)(2) has not yet ended, and the sponsor intends to make a contribution equal to or exceeding the unpaid minimum required contribution by the 30th day after the due date.

☐ No. Other. Provide explanation _____



REPORT OF INDEPENDENT AUDITORS
AND FINANCIAL STATEMENTS

**TETRA TECH, INC. AND SUBSIDIARIES
RETIREMENT PLAN**

September 30, 2020 and 2019

Table of Contents

	PAGE
Report of Independent Auditors	1–2
Financial Statements	
Statements of net assets available for benefits	3
Statement of changes in net assets available for benefits	4
Notes to financial statements	5–11
Supplemental Schedule Required by The Department of Labor	
Schedule H, line 4(i) – schedule of assets (held at end of year) as of September 30, 2020	12

Report of Independent Auditors

The Retirement Committee
Tetra Tech, Inc. and Subsidiaries Retirement Plan

Report on the Financial Statements

We were engaged to audit the accompanying financial statements of the Tetra Tech, Inc. and Subsidiaries Retirement Plan (the “Plan”), which comprise the statement of net assets available for benefits as of September 30, 2020, and the related statement of changes in net assets available for benefits for the year ended September 30, 2020, and the related notes to the financial statements.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on conducting the audits in accordance with auditing standards generally accepted in the United States of America. Because of the matter described in the Basis for Disclaimer of Opinion paragraph, however, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion.

Basis for Disclaimer of Opinion

As permitted by 29 CFR 2520.103-8 of the Department of Labor’s (DOL’s) Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 (ERISA), the plan administrator instructed us not to perform, and we did not perform, any auditing procedures with respect to the information summarized in Note 4, which was certified by Wells Fargo Bank N.A., the trustee of the Plan, except for comparing such information with the related information included in the financial statements. We have been informed by the plan administrator that the trustee holds the Plan’s investment assets and executes investment transactions. The plan administrator has obtained certifications from the trustee as of September 30, 2020, and the year ended September 30, 2020, that the information provided to the plan administrator by the trustee is complete and accurate.

Disclaimer of Opinion

Because of the significance of the matter described in the Basis for Disclaimer of Opinion paragraph, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion. Accordingly, we do not express an opinion on these financial statements.

Other Matter

The Schedule H, Line 4(i) – Schedule of Assets (Held at End of Year) as of September 30, 2020, is required by the DOL's Rules and Regulations for Reporting and Disclosure under ERISA and is presented for the purpose of additional analysis, and is not a required part of the financial statements. Because of the significance of the matter described in the Basis for Disclaimer of Opinion paragraph, we do not express an opinion on this supplemental schedule.

Other Matter – 2019 Financial Statements

The statement of net assets available for benefits of the Plan as of September 30, 2019, was audited by predecessor auditors. As permitted by 29 CFR 2520.103-8 of the DOL's Rules and Regulations for Reporting and Disclosure under ERISA, the plan administrator instructed the predecessor auditors not to perform, and they did not perform, any auditing procedures with respect to the information certified by the trustee (or custodian). Their report, dated July 10, 2020, indicated that (a) because of the significance of the information that they did not audit, they were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion and, accordingly, they did not express an opinion on the financial statement, and (b) the form and content of the information included in the financial statement other than that derived from the certified investment information was presented in compliance with the DOL's Rules and Regulations for Reporting and Disclosure under ERISA.

Report on Form and Content in Compliance with DOL Rules and Regulations

The form and content of the information included in the financial statements and supplemental schedule, other than that derived from the information certified by the trustee, have been audited by us in accordance with auditing standards generally accepted in the United States of America and, in our opinion, are presented in compliance with the DOL's Rules and Regulations for Reporting and Disclosure under ERISA.

Moss Adams LLP

Los Angeles, California
July 14, 2021

Tetra Tech, Inc. and Subsidiaries Retirement Plan
Statements of Net Assets Available for Benefits

	September 30,	
	2020	2019
CASH AND CASH EQUIVALENTS	\$ 3,197,727	\$ -
INVESTMENTS		
Collective trusts	255,586,244	212,598,446
Mutual funds	1,004,428,668	908,051,840
Tetra Tech, Inc. common stock	637,845	579,470
Self-directed brokerage accounts	15,962,738	15,256,356
Total investments	1,276,615,495	1,136,486,112
NOTES RECEIVABLE FROM PARTICIPANTS	6,606,277	6,812,593
COMPANY CONTRIBUTIONS RECEIVABLE	14,280,591	14,010,682
NET ASSETS AVAILABLE FOR BENEFITS	<u>\$ 1,300,700,090</u>	<u>\$ 1,157,309,387</u>

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Statement of Changes in Net Assets Available for Benefits

	Year Ended September 30, 2020
ADDITIONS	
Investment income	
Net appreciation in fair value of investments	\$ 117,278,237
Interest and dividend income	15,373,509
Other income	57,097
Total investment income	132,708,843
Interest on notes receivable from participants	362,909
Contributions	
Company	32,435,909
Participant salary deferrals	48,710,916
Participant rollovers	4,559,459
Total contributions	85,706,284
Total additions	218,778,036
DEDUCTIONS	
Benefits paid to participants	89,041,336
Administrative expenses	944,969
Total deductions	89,986,305
NET INCREASE BEFORE TRANSFERS	128,791,731
Transfer in from other Plan	14,598,972
NET ASSETS AVAILABLE FOR BENEFITS	
Beginning of year	1,157,309,387
End of year	\$ 1,300,700,090

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 1 – Description of Plan

General – The following description of the Tetra Tech, Inc. and Subsidiaries Retirement Plan (the “Plan”) provides only general information. Participants should refer to the Plan Document for a complete description of the Plan’s provisions. The Plan is intended to qualify as a profit-sharing plan under Section 401(a) and as a cash or deferred arrangement under Section 401(k) of the Internal Revenue Code (IRC). The Plan covers the employees of Tetra Tech, Inc. and some of its subsidiaries (collectively, the “Company”). The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA).

Plan merger – Effective September 1, 2020, the Global Tech Retirement Plan was merged into the Plan and approximately \$14,599,000 were transferred into the Plan.

Administration of plan assets – The Plan is administered by a committee appointed by the Company’s Board of Directors. This committee determines the appropriateness of the Plan’s investment offerings and monitors investment performance.

Eligibility – Each employee who has completed at least 30 days of service shall be eligible to participate in the Plan. Employees are eligible for employer match contributions upon enrolling into the Plan and elective salary deferrals have been established. Employees are eligible for annual discretionary contributions upon completing at least 1,000 hours during the plan year and being employed on the last day of the plan year. Certain divisions of the Company do not participate in these matching and discretionary contributions.

Participant contributions – Participants may make elective salary deferrals up to 100% of their compensation, not to exceed the maximum allowed under appropriate provisions of the IRC. Each employee who has completed at least 30 days of service shall be eligible to participate in the salary deferral.

Company contributions – The Company makes matching contributions to eligible participants employed on the last day of each calendar quarter of \$0.50 on each dollar of participant salary deferrals during that quarter subject to a maximum contribution of 3% of eligible compensation during that quarter. The Company also makes discretionary contributions as determined annually by the plan sponsor. Contributions are subject to regulatory limitations.

Participant accounts – Each participant’s account is credited with their salary deferral and rollover contributions and allocations of (a) the Company’s matching contribution, (b) the Company’s discretionary contribution, and (c) plan earnings (losses) and expenses. Company-matching contributions are based on participant contributions, as noted above. Company discretionary contributions are based upon each participant’s eligible compensation, per the Plan Document. The benefit to which a participant is entitled is dependent on the balance of the participant’s vested account.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 1 – Description of Plan (continued)

Vesting – Participants are immediately 100% vested in their salary deferrals plus actual earnings thereon. Participants generally become vested in Company contributions and the allocated portion of income, gains, and losses as follows:

Years of Service Completed	Vesting Percentage
1	0%
2	20%
3	40%
4	60%
5	100%

The Company contributions also become 100% vested upon reaching the normal retirement age of 65, death, or termination of employment because of a disability while employed by the Company.

Payment of benefits – Upon termination, death, disability, or retirement a participant's vested portion of the Company contribution accounts, salary deferral account, and rollover account may be paid to the participant or beneficiaries as soon as administratively feasible in the form of a lump-sum distribution. In addition, a participant may request a financial hardship withdrawal under certain conditions as provided by the Plan. Also, a participant may elect to receive in-service withdrawals of the participant's salary deferral and rollover contributions and vested Company-matching contribution account balance upon the attainment of age 59½.

Forfeitures – Forfeitures are the nonvested portion of a participant's account that are lost upon termination of employment. Forfeitures are retained in the Plan and are routinely used to reduce future Company contributions. As of September 30, 2020, forfeited nonvested accounts totaled \$3,463,000. For the year ended September 30, 2020, Company-matching contributions were reduced by \$2,916,000 from forfeited nonvested accounts.

Investment options – All investments are held in trust and are invested in cash and cash equivalents, common stocks, mutual funds, and other investments at the direction of the participants. The Plan allows the participants very broad investment options ranging from very low volatility to very high volatility. Wells Fargo Bank, N.A., Trustee of the Plan (the "Trustee") (deemed to be a party-in-interest), held the Plan's investment assets and executed investment transactions as of and during the year ended September 30, 2020, under a nondiscretionary trust agreement. Investment income, gains, and losses are allocated to each participant's account each business day.

Notes receivable from participants – Participants may borrow from their vested account balances up to \$50,000 or 50%, whichever is less. The loans are secured by the balance in the participants' accounts and bear interest at market rates in effect at the time of the loan ranging from 0.69% to 9.25% with maturity dates through September 2030. Loan terms range from one to five years or up to ten years for the purchase of a principal residence. Principal and interest is paid through payroll deductions.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 1 – Description of Plan (continued)

Plan termination – Although it has not expressed any intent to do so, the Company has the right to terminate the Plan subject to the provisions of ERISA. In the event the Plan terminates, the participants' Company contribution accounts will become 100% vested and the net assets of the Plan will be distributed as prescribed by ERISA.

Note 2 – Summary of Significant Accounting Policies

The Plan financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP), using the accrual method of accounting.

Use of estimates – The preparation of the financial statements in conformity with U.S. GAAP requires plan management to make estimates and assumptions that affect the reported amounts of plan assets, liabilities, and disclosures at the date of the financial statements. Actual results could differ from those estimates.

Investment valuation and income recognition – The Plan's investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Plan's administrative committee determines the plan valuation policies utilizing information provided by the Trustee and its investment advisors (See Note 3).

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation or depreciation includes the Plan's gains and losses on investments bought and sold as well as held during the year.

Notes receivable from participants – Notes receivable from participants are measured at their unpaid principal balance plus any accrued but unpaid interest. Related fees are recorded as administrative expenses and are expensed when they are incurred. No allowance for credit losses has been recorded as of September 30, 2020 or 2019. If a participant ceases to make loan repayments and the plan administrator deems the participant loan to be in default, the participant loan balance is reduced, and a benefit payment is recorded.

Payment of benefits – Benefits are recorded when paid.

Risks and uncertainties – The Plan, at the participant's direction, invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term.

In March 2020, the World Health Organization (WHO) classified the outbreak of a novel coronavirus (COVID-19) as a pandemic. Because the values of the Plan's individual investments have and will fluctuate in response to changing market conditions, the effect on the Plan's investments, if any, cannot be determined and the full impact of the COVID-19 outbreak continues to evolve.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 2 – Summary of Significant Accounting Policies (continued)

Administrative expenses – Participants are charged a fixed annual fee for administrative or participant recordkeeping services. During the year ended September 30, 2020, the annual fee was \$43 per year. In addition, participants that receive loans, withdrawals, and similar transactions from the Plan are subject to separate, individual charges and are paid to the Trustee. Fees for other services, including audit, legal, and other administrative and investment advisory fees may be paid by the Company or debited directly from participant accounts.

The Trustee receives revenue from certain mutual funds service providers for services the Trustee provides to the funds. This revenue is paid to the Plan and credited directly to the accounts of participants and are not used to offset administrative fees.

Subsequent events – The Plan's management has evaluated subsequent events through July 14, 2021, the date the financial statements were available to be issued.

Note 3 – Fair Value Measurements

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) establishes a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3).

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at September 30, 2020 and 2019, and no Level 3 inputs were used.

Level 1 fair value measurements – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.

Level 2 fair value measurements – Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs derived from or corroborated by observable market data by correlation or other means.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 3 – Fair Value Measurements (continued)

Following is a description of the valuation techniques used for assets valued at fair value. There have been no changes in the techniques used at September 30, 2020 and 2019.

Registered investment companies (mutual funds) – Valued at the daily closing price as reported by the fund. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The funds held by the Plan are deemed to be actively traded. Mutual funds held by the Plan are open-end mutual funds that are registered with the U.S. Securities and Exchange Commission.

Common stock – Valued at the closing price reported on the active market on which the individual securities are traded.

Self-directed brokerage accounts – Accounts primarily consist of mutual funds and common stocks that are valued on the basis of readily determinable market prices.

Collective funds – Units held in collective funds are valued using the net asset value practical expedient (NAV practical expedient) of the fund as reported by the fund managers. The NAV practical expedient is based on the fair value of the underlying assets owned by the fund, minus its liabilities, and then divided by the number of units outstanding. The NAV practical expedient of a fund is calculated based on a compilation of primarily observable market information.

The following tables set forth, by level within the fair value hierarchy, the Plan's investments at fair value as of September 30, 2020 and 2019:

		Fair value measurements at September 30, 2020			
	Fair value	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable Inputs (Level 3)	Total
Mutual funds	\$ 1,004,428,668	\$ 1,004,428,668	\$ -	\$ -	\$ 1,004,428,668
Tetra Tech, Inc. common stock	637,845	637,845	-	-	637,845
Self-directed brokerage accounts	15,962,738	15,495,609	467,129	-	15,962,738
Total assets in the fair value hierarchy	<u>\$ 1,021,029,251</u>	<u>\$ 1,020,562,122</u>	<u>\$ 467,129</u>	<u>\$ -</u>	1,021,029,251
Investments measured at net asset value (practical expedient)					<u>255,586,244</u>
Investments at fair value					<u>\$ 1,276,615,495</u>

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 3 – Fair Value Measurements (continued)

		Fair value measurements at September 30, 2019			
	Fair value	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable Inputs (Level 3)	Total
Mutual funds	\$ 908,051,840	\$ 908,051,840	\$ -	\$ -	\$ 908,051,840
Tetra Tech, Inc. common stock	579,470	579,470	-	-	579,470
Self-directed brokerage accounts	15,256,356	13,981,884	1,274,472	-	15,256,356
Total assets in the fair value hierarchy	<u>\$ 923,887,666</u>	<u>\$ 922,613,194</u>	<u>\$ 1,274,472</u>	<u>\$ -</u>	<u>923,887,666</u>
Investments measured at net asset value (practical expedient)					<u>212,598,446</u>
Investments at fair value					<u>\$ 1,136,486,112</u>

Note 4 – Information Certified by the Trustee

The following is a summary of the unaudited information included in the Plan's financial statements and supplemental schedule that was provided by the Trustee and furnished to the plan administrator. The plan administrator has obtained certifications from the Trustee that the following information is complete and accurate:

- (a) Investments, cash and cash equivalents, and notes receivable from participants as of September 30, 2020 and 2019.
- (b) Net appreciation in fair value of investments, interest and dividend income, interest on notes receivable from participants, and other income for the year ended September 30, 2020.
- (c) Supplemental schedule of assets (held at end of year) as of September 30, 2020.

Note 5 – Tax Status

The Internal Revenue Service (IRS) has determined and informed the Company by a letter dated February 22, 2016, that the Plan and related trust are designed in accordance with applicable sections of the IRC. Although the Plan has been amended since receiving this determination letter, the plan administrator and the tax counsel believe that the Plan is designed and was operated in compliance with the applicable requirements of the IRC and, therefore, believe that the Plan is qualified and the related trust is tax exempt.

U.S. GAAP requires the plan administrator to evaluate tax positions taken by the Plan and recognize a tax liability for any uncertain position that more-likely-than-not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any periods in progress.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 6 – Reconciliation to Form 5500

The financial statements for the years ended September 30, 2020 and 2019, agreed to the IRS Form 5500, Annual Return/Report of Employee Benefit Plan except for the following:

	2020	2019
Net assets available for benefits, per the financial statements	\$ 1,300,700,090	\$ 1,157,309,387
Deemed distributions of participant loans	<u>(385,520)</u>	<u>(383,329)</u>
Net assets per Form 5500	<u><u>\$ 1,300,314,570</u></u>	<u><u>\$ 1,156,926,058</u></u>
Net increase in net assets available for benefits per the financial statements	\$ 128,791,731	
Deemed distributions of participant loans – prior year	383,329	
Deemed distributions of participant loans – current year	<u>(385,520)</u>	
Net income per Form 5500	<u><u>\$ 128,789,540</u></u>	

Note 7 – Party-in-Interest Transactions

Plan investments include shares of a mutual funds and collective funds managed by Wells Fargo Bank, N.A., which is the trustee of the Plan, and, therefore, transactions with this entity qualify as exempt party-in-interest transactions. Trustee and investment fees paid by the Plan during 2020 were \$754,000.

**Supplemental Schedule
Required by The Department of Labor**

Tetra Tech, Inc. and Subsidiaries Retirement Plan

EIN: 95-4148514

Plan #: 001

Schedule H, Line 4(i) – Schedule of Assets (Held at End of Year)

September 30, 2020

(a)	(b) Identity of issue, borrower, lessor or similar party	(c) Description of investment, including maturity date, rate of interest, collateral, par or maturity value	(d) Cost	(e) Current value
	Collective Trusts:			
*	Wells Fargo Stable Return Fund I	Collective fund	**	\$ 122,732,217
*	Wells Fargo Blackrock S&P 500 Index CIT N	Collective fund	**	132,854,027
	Total pooled funds			<u>255,586,244</u>
	Mutual Funds:			
	Franklin U.S. Government Securities	Mutual funds	**	39,590,056
*	Wells Fargo Advantage Core Return Bond	Mutual funds	**	111,549,255
*	Wells Fargo Special Mid-Cap Value I	Mutual funds	**	13,862,621
	T. Rowe Price Capital Appreciation	Mutual funds	**	113,953,185
	American Funds American Balanced	Mutual funds	**	85,970,307
	AMG River Road Mid-Cap Value I	Mutual funds	**	1
	Vanguard Mid-Cap Index	Mutual funds	**	4,191,744
	Vanguard Small-Cap Index Fund	Mutual funds	**	5,855,809
	Vanguard Total International Stock Index	Mutual funds	**	19,679,597
	American Fundamental Investors	Mutual funds	**	62,142,199
	Franklin Mutual Quest	Mutual funds	**	23,004,435
	Mairs & Power Growth	Mutual funds	**	54,349,002
	American Funds Growth Fund of America	Mutual funds	**	102,465,388
	Invesco Van Kampen American Franchise	Mutual funds	**	27,408,847
	TIAA-CREF Institutional Mid Cap Value	Mutual funds	**	42,214,025
	Vanguard Mid-Cap Growth	Mutual funds	**	54,756,525
	Invesco Dynamics/Mid Cap Growth	Mutual funds	**	45,660,635
	Invesco Small Cap Growth	Mutual funds	**	55,280,410
	American Funds Capital World Growth & Inco	Mutual funds	**	85,609,569
	First Eagle Global	Mutual funds	**	36,400,968
	Putnam International Equity	Mutual funds	**	20,484,090
	Total mutual funds			<u>1,004,428,668</u>
	Tetra Tech, Inc.	Common stock	**	637,845
	Self-directed brokerage accounts	--	**	15,962,738
*	Notes receivable from participants	Interest rates of 0.69% to 9.25%, maturing through September 2030	-	<u>6,606,277</u>
				<u>\$ 1,283,221,772</u>

* Indicates party-in-interest.

** Information is not required as investments are participant-directed.



REPORT OF INDEPENDENT AUDITORS
AND FINANCIAL STATEMENTS

**TETRA TECH, INC. AND SUBSIDIARIES
RETIREMENT PLAN**

September 30, 2020 and 2019

Table of Contents

	PAGE
Report of Independent Auditors	1–2
Financial Statements	
Statements of net assets available for benefits	3
Statement of changes in net assets available for benefits	4
Notes to financial statements	5–11
Supplemental Schedule Required by The Department of Labor	
Schedule H, line 4(i) – schedule of assets (held at end of year) as of September 30, 2020	12

Report of Independent Auditors

The Retirement Committee
Tetra Tech, Inc. and Subsidiaries Retirement Plan

Report on the Financial Statements

We were engaged to audit the accompanying financial statements of the Tetra Tech, Inc. and Subsidiaries Retirement Plan (the “Plan”), which comprise the statement of net assets available for benefits as of September 30, 2020, and the related statement of changes in net assets available for benefits for the year ended September 30, 2020, and the related notes to the financial statements.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on conducting the audits in accordance with auditing standards generally accepted in the United States of America. Because of the matter described in the Basis for Disclaimer of Opinion paragraph, however, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion.

Basis for Disclaimer of Opinion

As permitted by 29 CFR 2520.103-8 of the Department of Labor’s (DOL’s) Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 (ERISA), the plan administrator instructed us not to perform, and we did not perform, any auditing procedures with respect to the information summarized in Note 4, which was certified by Wells Fargo Bank N.A., the trustee of the Plan, except for comparing such information with the related information included in the financial statements. We have been informed by the plan administrator that the trustee holds the Plan’s investment assets and executes investment transactions. The plan administrator has obtained certifications from the trustee as of September 30, 2020, and the year ended September 30, 2020, that the information provided to the plan administrator by the trustee is complete and accurate.

Disclaimer of Opinion

Because of the significance of the matter described in the Basis for Disclaimer of Opinion paragraph, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion. Accordingly, we do not express an opinion on these financial statements.

Other Matter

The Schedule H, Line 4(i) – Schedule of Assets (Held at End of Year) as of September 30, 2020, is required by the DOL's Rules and Regulations for Reporting and Disclosure under ERISA and is presented for the purpose of additional analysis, and is not a required part of the financial statements. Because of the significance of the matter described in the Basis for Disclaimer of Opinion paragraph, we do not express an opinion on this supplemental schedule.

Other Matter – 2019 Financial Statements

The statement of net assets available for benefits of the Plan as of September 30, 2019, was audited by predecessor auditors. As permitted by 29 CFR 2520.103-8 of the DOL's Rules and Regulations for Reporting and Disclosure under ERISA, the plan administrator instructed the predecessor auditors not to perform, and they did not perform, any auditing procedures with respect to the information certified by the trustee (or custodian). Their report, dated July 10, 2020, indicated that (a) because of the significance of the information that they did not audit, they were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion and, accordingly, they did not express an opinion on the financial statement, and (b) the form and content of the information included in the financial statement other than that derived from the certified investment information was presented in compliance with the DOL's Rules and Regulations for Reporting and Disclosure under ERISA.

Report on Form and Content in Compliance with DOL Rules and Regulations

The form and content of the information included in the financial statements and supplemental schedule, other than that derived from the information certified by the trustee, have been audited by us in accordance with auditing standards generally accepted in the United States of America and, in our opinion, are presented in compliance with the DOL's Rules and Regulations for Reporting and Disclosure under ERISA.

Moss Adams LLP

Los Angeles, California
July 14, 2021

Tetra Tech, Inc. and Subsidiaries Retirement Plan
Statements of Net Assets Available for Benefits

	September 30,	
	2020	2019
CASH AND CASH EQUIVALENTS	\$ 3,197,727	\$ -
INVESTMENTS		
Collective trusts	255,586,244	212,598,446
Mutual funds	1,004,428,668	908,051,840
Tetra Tech, Inc. common stock	637,845	579,470
Self-directed brokerage accounts	15,962,738	15,256,356
Total investments	1,276,615,495	1,136,486,112
NOTES RECEIVABLE FROM PARTICIPANTS	6,606,277	6,812,593
COMPANY CONTRIBUTIONS RECEIVABLE	14,280,591	14,010,682
NET ASSETS AVAILABLE FOR BENEFITS	<u>\$ 1,300,700,090</u>	<u>\$ 1,157,309,387</u>

Tetra Tech, Inc. and Subsidiaries Retirement Plan **Statement of Changes in Net Assets Available for Benefits**

	Year Ended September 30, 2020
ADDITIONS	
Investment income	
Net appreciation in fair value of investments	\$ 117,278,237
Interest and dividend income	15,373,509
Other income	57,097
Total investment income	132,708,843
Interest on notes receivable from participants	362,909
Contributions	
Company	32,435,909
Participant salary deferrals	48,710,916
Participant rollovers	4,559,459
Total contributions	85,706,284
Total additions	218,778,036
DEDUCTIONS	
Benefits paid to participants	89,041,336
Administrative expenses	944,969
Total deductions	89,986,305
NET INCREASE BEFORE TRANSFERS	128,791,731
Transfer in from other Plan	14,598,972
NET ASSETS AVAILABLE FOR BENEFITS	
Beginning of year	1,157,309,387
End of year	\$ 1,300,700,090

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 1 – Description of Plan

General – The following description of the Tetra Tech, Inc. and Subsidiaries Retirement Plan (the “Plan”) provides only general information. Participants should refer to the Plan Document for a complete description of the Plan’s provisions. The Plan is intended to qualify as a profit-sharing plan under Section 401(a) and as a cash or deferred arrangement under Section 401(k) of the Internal Revenue Code (IRC). The Plan covers the employees of Tetra Tech, Inc. and some of its subsidiaries (collectively, the “Company”). The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA).

Plan merger – Effective September 1, 2020, the Global Tech Retirement Plan was merged into the Plan and approximately \$14,599,000 were transferred into the Plan.

Administration of plan assets – The Plan is administered by a committee appointed by the Company’s Board of Directors. This committee determines the appropriateness of the Plan’s investment offerings and monitors investment performance.

Eligibility – Each employee who has completed at least 30 days of service shall be eligible to participate in the Plan. Employees are eligible for employer match contributions upon enrolling into the Plan and elective salary deferrals have been established. Employees are eligible for annual discretionary contributions upon completing at least 1,000 hours during the plan year and being employed on the last day of the plan year. Certain divisions of the Company do not participate in these matching and discretionary contributions.

Participant contributions – Participants may make elective salary deferrals up to 100% of their compensation, not to exceed the maximum allowed under appropriate provisions of the IRC. Each employee who has completed at least 30 days of service shall be eligible to participate in the salary deferral.

Company contributions – The Company makes matching contributions to eligible participants employed on the last day of each calendar quarter of \$0.50 on each dollar of participant salary deferrals during that quarter subject to a maximum contribution of 3% of eligible compensation during that quarter. The Company also makes discretionary contributions as determined annually by the plan sponsor. Contributions are subject to regulatory limitations.

Participant accounts – Each participant’s account is credited with their salary deferral and rollover contributions and allocations of (a) the Company’s matching contribution, (b) the Company’s discretionary contribution, and (c) plan earnings (losses) and expenses. Company-matching contributions are based on participant contributions, as noted above. Company discretionary contributions are based upon each participant’s eligible compensation, per the Plan Document. The benefit to which a participant is entitled is dependent on the balance of the participant’s vested account.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 1 – Description of Plan (continued)

Vesting – Participants are immediately 100% vested in their salary deferrals plus actual earnings thereon. Participants generally become vested in Company contributions and the allocated portion of income, gains, and losses as follows:

Years of Service Completed	Vesting Percentage
1	0%
2	20%
3	40%
4	60%
5	100%

The Company contributions also become 100% vested upon reaching the normal retirement age of 65, death, or termination of employment because of a disability while employed by the Company.

Payment of benefits – Upon termination, death, disability, or retirement a participant's vested portion of the Company contribution accounts, salary deferral account, and rollover account may be paid to the participant or beneficiaries as soon as administratively feasible in the form of a lump-sum distribution. In addition, a participant may request a financial hardship withdrawal under certain conditions as provided by the Plan. Also, a participant may elect to receive in-service withdrawals of the participant's salary deferral and rollover contributions and vested Company-matching contribution account balance upon the attainment of age 59½.

Forfeitures – Forfeitures are the nonvested portion of a participant's account that are lost upon termination of employment. Forfeitures are retained in the Plan and are routinely used to reduce future Company contributions. As of September 30, 2020, forfeited nonvested accounts totaled \$3,463,000. For the year ended September 30, 2020, Company-matching contributions were reduced by \$2,916,000 from forfeited nonvested accounts.

Investment options – All investments are held in trust and are invested in cash and cash equivalents, common stocks, mutual funds, and other investments at the direction of the participants. The Plan allows the participants very broad investment options ranging from very low volatility to very high volatility. Wells Fargo Bank, N.A., Trustee of the Plan (the "Trustee") (deemed to be a party-in-interest), held the Plan's investment assets and executed investment transactions as of and during the year ended September 30, 2020, under a nondiscretionary trust agreement. Investment income, gains, and losses are allocated to each participant's account each business day.

Notes receivable from participants – Participants may borrow from their vested account balances up to \$50,000 or 50%, whichever is less. The loans are secured by the balance in the participants' accounts and bear interest at market rates in effect at the time of the loan ranging from 0.69% to 9.25% with maturity dates through September 2030. Loan terms range from one to five years or up to ten years for the purchase of a principal residence. Principal and interest is paid through payroll deductions.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 1 – Description of Plan (continued)

Plan termination – Although it has not expressed any intent to do so, the Company has the right to terminate the Plan subject to the provisions of ERISA. In the event the Plan terminates, the participants' Company contribution accounts will become 100% vested and the net assets of the Plan will be distributed as prescribed by ERISA.

Note 2 – Summary of Significant Accounting Policies

The Plan financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP), using the accrual method of accounting.

Use of estimates – The preparation of the financial statements in conformity with U.S. GAAP requires plan management to make estimates and assumptions that affect the reported amounts of plan assets, liabilities, and disclosures at the date of the financial statements. Actual results could differ from those estimates.

Investment valuation and income recognition – The Plan's investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Plan's administrative committee determines the plan valuation policies utilizing information provided by the Trustee and its investment advisors (See Note 3).

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation or depreciation includes the Plan's gains and losses on investments bought and sold as well as held during the year.

Notes receivable from participants – Notes receivable from participants are measured at their unpaid principal balance plus any accrued but unpaid interest. Related fees are recorded as administrative expenses and are expensed when they are incurred. No allowance for credit losses has been recorded as of September 30, 2020 or 2019. If a participant ceases to make loan repayments and the plan administrator deems the participant loan to be in default, the participant loan balance is reduced, and a benefit payment is recorded.

Payment of benefits – Benefits are recorded when paid.

Risks and uncertainties – The Plan, at the participant's direction, invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term.

In March 2020, the World Health Organization (WHO) classified the outbreak of a novel coronavirus (COVID-19) as a pandemic. Because the values of the Plan's individual investments have and will fluctuate in response to changing market conditions, the effect on the Plan's investments, if any, cannot be determined and the full impact of the COVID-19 outbreak continues to evolve.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 2 – Summary of Significant Accounting Policies (continued)

Administrative expenses – Participants are charged a fixed annual fee for administrative or participant recordkeeping services. During the year ended September 30, 2020, the annual fee was \$43 per year. In addition, participants that receive loans, withdrawals, and similar transactions from the Plan are subject to separate, individual charges and are paid to the Trustee. Fees for other services, including audit, legal, and other administrative and investment advisory fees may be paid by the Company or debited directly from participant accounts.

The Trustee receives revenue from certain mutual funds service providers for services the Trustee provides to the funds. This revenue is paid to the Plan and credited directly to the accounts of participants and are not used to offset administrative fees.

Subsequent events – The Plan's management has evaluated subsequent events through July 14, 2021, the date the financial statements were available to be issued.

Note 3 – Fair Value Measurements

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) establishes a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3).

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at September 30, 2020 and 2019, and no Level 3 inputs were used.

Level 1 fair value measurements – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.

Level 2 fair value measurements – Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs derived from or corroborated by observable market data by correlation or other means.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 3 – Fair Value Measurements (continued)

Following is a description of the valuation techniques used for assets valued at fair value. There have been no changes in the techniques used at September 30, 2020 and 2019.

Registered investment companies (mutual funds) – Valued at the daily closing price as reported by the fund. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The funds held by the Plan are deemed to be actively traded. Mutual funds held by the Plan are open-end mutual funds that are registered with the U.S. Securities and Exchange Commission.

Common stock – Valued at the closing price reported on the active market on which the individual securities are traded.

Self-directed brokerage accounts – Accounts primarily consist of mutual funds and common stocks that are valued on the basis of readily determinable market prices.

Collective funds – Units held in collective funds are valued using the net asset value practical expedient (NAV practical expedient) of the fund as reported by the fund managers. The NAV practical expedient is based on the fair value of the underlying assets owned by the fund, minus its liabilities, and then divided by the number of units outstanding. The NAV practical expedient of a fund is calculated based on a compilation of primarily observable market information.

The following tables set forth, by level within the fair value hierarchy, the Plan's investments at fair value as of September 30, 2020 and 2019:

		Fair value measurements at September 30, 2020			Total
	Fair value	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable Inputs (Level 3)	
Mutual funds	\$ 1,004,428,668	\$ 1,004,428,668	\$ -	\$ -	\$ 1,004,428,668
Tetra Tech, Inc. common stock	637,845	637,845	-	-	637,845
Self-directed brokerage accounts	15,962,738	15,495,609	467,129	-	15,962,738
Total assets in the fair value hierarchy	<u>\$ 1,021,029,251</u>	<u>\$ 1,020,562,122</u>	<u>\$ 467,129</u>	<u>\$ -</u>	1,021,029,251
Investments measured at net asset value (practical expedient)					<u>255,586,244</u>
Investments at fair value					<u>\$ 1,276,615,495</u>

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 3 – Fair Value Measurements (continued)

		Fair value measurements at September 30, 2019			
	Fair value	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable Inputs (Level 3)	Total
Mutual funds	\$ 908,051,840	\$ 908,051,840	\$ -	\$ -	\$ 908,051,840
Tetra Tech, Inc. common stock	579,470	579,470	-	-	579,470
Self-directed brokerage accounts	15,256,356	13,981,884	1,274,472	-	15,256,356
Total assets in the fair value hierarchy	<u>\$ 923,887,666</u>	<u>\$ 922,613,194</u>	<u>\$ 1,274,472</u>	<u>\$ -</u>	<u>923,887,666</u>
Investments measured at net asset value (practical expedient)					<u>212,598,446</u>
Investments at fair value					<u>\$ 1,136,486,112</u>

Note 4 – Information Certified by the Trustee

The following is a summary of the unaudited information included in the Plan's financial statements and supplemental schedule that was provided by the Trustee and furnished to the plan administrator. The plan administrator has obtained certifications from the Trustee that the following information is complete and accurate:

- (a) Investments, cash and cash equivalents, and notes receivable from participants as of September 30, 2020 and 2019.
- (b) Net appreciation in fair value of investments, interest and dividend income, interest on notes receivable from participants, and other income for the year ended September 30, 2020.
- (c) Supplemental schedule of assets (held at end of year) as of September 30, 2020.

Note 5 – Tax Status

The Internal Revenue Service (IRS) has determined and informed the Company by a letter dated February 22, 2016, that the Plan and related trust are designed in accordance with applicable sections of the IRC. Although the Plan has been amended since receiving this determination letter, the plan administrator and the tax counsel believe that the Plan is designed and was operated in compliance with the applicable requirements of the IRC and, therefore, believe that the Plan is qualified and the related trust is tax exempt.

U.S. GAAP requires the plan administrator to evaluate tax positions taken by the Plan and recognize a tax liability for any uncertain position that more-likely-than-not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any periods in progress.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 6 – Reconciliation to Form 5500

The financial statements for the years ended September 30, 2020 and 2019, agreed to the IRS Form 5500, Annual Return/Report of Employee Benefit Plan except for the following:

	<u>2020</u>	<u>2019</u>
Net assets available for benefits, per the financial statements	\$ 1,300,700,090	\$ 1,157,309,387
Deemed distributions of participant loans	<u>(385,520)</u>	<u>(383,329)</u>
Net assets per Form 5500	<u><u>\$ 1,300,314,570</u></u>	<u><u>\$ 1,156,926,058</u></u>
Net increase in net assets available for benefits per the financial statements	\$ 128,791,731	
Deemed distributions of participant loans – prior year	383,329	
Deemed distributions of participant loans – current year	<u>(385,520)</u>	
Net income per Form 5500	<u><u>\$ 128,789,540</u></u>	

Note 7 – Party-in-Interest Transactions

Plan investments include shares of a mutual funds and collective funds managed by Wells Fargo Bank, N.A., which is the trustee of the Plan, and, therefore, transactions with this entity qualify as exempt party-in-interest transactions. Trustee and investment fees paid by the Plan during 2020 were \$754,000.

**Supplemental Schedule
Required by The Department of Labor**

Tetra Tech, Inc. and Subsidiaries Retirement Plan

EIN: 95-4148514

Plan #: 001

Schedule H, Line 4(i) – Schedule of Assets (Held at End of Year)

September 30, 2020

(a)	(b) Identity of issue, borrower, lessor or similar party	(c) Description of investment, including maturity date, rate of interest, collateral, par or maturity value	(d) Cost	(e) Current value
	Collective Trusts:			
*	Wells Fargo Stable Return Fund I	Collective fund	**	\$ 122,732,217
*	Wells Fargo Blackrock S&P 500 Index CIT N	Collective fund	**	132,854,027
	Total pooled funds			255,586,244
	Mutual Funds:			
	Franklin U.S. Government Securities	Mutual funds	**	39,590,056
*	Wells Fargo Advantage Core Return Bond	Mutual funds	**	111,549,255
*	Wells Fargo Special Mid-Cap Value I	Mutual funds	**	13,862,621
	T. Rowe Price Capital Appreciation	Mutual funds	**	113,953,185
	American Funds American Balanced	Mutual funds	**	85,970,307
	AMG River Road Mid-Cap Value I	Mutual funds	**	1
	Vanguard Mid-Cap Index	Mutual funds	**	4,191,744
	Vanguard Small-Cap Index Fund	Mutual funds	**	5,855,809
	Vanguard Total International Stock Index	Mutual funds	**	19,679,597
	American Fundamental Investors	Mutual funds	**	62,142,199
	Franklin Mutual Quest	Mutual funds	**	23,004,435
	Mairs & Power Growth	Mutual funds	**	54,349,002
	American Funds Growth Fund of America	Mutual funds	**	102,465,388
	Invesco Van Kampen American Franchise	Mutual funds	**	27,408,847
	TIAA-CREF Institutional Mid Cap Value	Mutual funds	**	42,214,025
	Vanguard Mid-Cap Growth	Mutual funds	**	54,756,525
	Invesco Dynamics/Mid Cap Growth	Mutual funds	**	45,660,635
	Invesco Small Cap Growth	Mutual funds	**	55,280,410
	American Funds Capital World Growth & Inco	Mutual funds	**	85,609,569
	First Eagle Global	Mutual funds	**	36,400,968
	Putnam International Equity	Mutual funds	**	20,484,090
	Total mutual funds			1,004,428,668
	Tetra Tech, Inc.	Common stock	**	637,845
	Self-directed brokerage accounts	--	**	15,962,738
*	Notes receivable from participants	Interest rates of 0.69% to 9.25%, maturing through September 2030	-	6,606,277
				\$ 1,283,221,772

* Indicates party-in-interest.

** Information is not required as investments are participant-directed.



REPORT OF INDEPENDENT AUDITORS
AND FINANCIAL STATEMENTS

**TETRA TECH, INC. AND SUBSIDIARIES
RETIREMENT PLAN**

September 30, 2020 and 2019

Table of Contents

	PAGE
Report of Independent Auditors	1–2
Financial Statements	
Statements of net assets available for benefits	3
Statement of changes in net assets available for benefits	4
Notes to financial statements	5–11
Supplemental Schedule Required by The Department of Labor	
Schedule H, line 4(i) – schedule of assets (held at end of year) as of September 30, 2020	12

Report of Independent Auditors

The Retirement Committee
Tetra Tech, Inc. and Subsidiaries Retirement Plan

Report on the Financial Statements

We were engaged to audit the accompanying financial statements of the Tetra Tech, Inc. and Subsidiaries Retirement Plan (the “Plan”), which comprise the statement of net assets available for benefits as of September 30, 2020, and the related statement of changes in net assets available for benefits for the year ended September 30, 2020, and the related notes to the financial statements.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on conducting the audits in accordance with auditing standards generally accepted in the United States of America. Because of the matter described in the Basis for Disclaimer of Opinion paragraph, however, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion.

Basis for Disclaimer of Opinion

As permitted by 29 CFR 2520.103-8 of the Department of Labor’s (DOL’s) Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 (ERISA), the plan administrator instructed us not to perform, and we did not perform, any auditing procedures with respect to the information summarized in Note 4, which was certified by Wells Fargo Bank N.A., the trustee of the Plan, except for comparing such information with the related information included in the financial statements. We have been informed by the plan administrator that the trustee holds the Plan’s investment assets and executes investment transactions. The plan administrator has obtained certifications from the trustee as of September 30, 2020, and the year ended September 30, 2020, that the information provided to the plan administrator by the trustee is complete and accurate.

Disclaimer of Opinion

Because of the significance of the matter described in the Basis for Disclaimer of Opinion paragraph, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion. Accordingly, we do not express an opinion on these financial statements.

Other Matter

The Schedule H, Line 4(i) – Schedule of Assets (Held at End of Year) as of September 30, 2020, is required by the DOL's Rules and Regulations for Reporting and Disclosure under ERISA and is presented for the purpose of additional analysis, and is not a required part of the financial statements. Because of the significance of the matter described in the Basis for Disclaimer of Opinion paragraph, we do not express an opinion on this supplemental schedule.

Other Matter – 2019 Financial Statements

The statement of net assets available for benefits of the Plan as of September 30, 2019, was audited by predecessor auditors. As permitted by 29 CFR 2520.103-8 of the DOL's Rules and Regulations for Reporting and Disclosure under ERISA, the plan administrator instructed the predecessor auditors not to perform, and they did not perform, any auditing procedures with respect to the information certified by the trustee (or custodian). Their report, dated July 10, 2020, indicated that (a) because of the significance of the information that they did not audit, they were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion and, accordingly, they did not express an opinion on the financial statement, and (b) the form and content of the information included in the financial statement other than that derived from the certified investment information was presented in compliance with the DOL's Rules and Regulations for Reporting and Disclosure under ERISA.

Report on Form and Content in Compliance with DOL Rules and Regulations

The form and content of the information included in the financial statements and supplemental schedule, other than that derived from the information certified by the trustee, have been audited by us in accordance with auditing standards generally accepted in the United States of America and, in our opinion, are presented in compliance with the DOL's Rules and Regulations for Reporting and Disclosure under ERISA.

Moss Adams LLP

Los Angeles, California
July 14, 2021

Tetra Tech, Inc. and Subsidiaries Retirement Plan
Statements of Net Assets Available for Benefits

	September 30,	
	2020	2019
CASH AND CASH EQUIVALENTS	\$ 3,197,727	\$ -
INVESTMENTS		
Collective trusts	255,586,244	212,598,446
Mutual funds	1,004,428,668	908,051,840
Tetra Tech, Inc. common stock	637,845	579,470
Self-directed brokerage accounts	15,962,738	15,256,356
Total investments	1,276,615,495	1,136,486,112
NOTES RECEIVABLE FROM PARTICIPANTS	6,606,277	6,812,593
COMPANY CONTRIBUTIONS RECEIVABLE	14,280,591	14,010,682
NET ASSETS AVAILABLE FOR BENEFITS	<u>\$ 1,300,700,090</u>	<u>\$ 1,157,309,387</u>

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Statement of Changes in Net Assets Available for Benefits

	Year Ended September 30, 2020
ADDITIONS	
Investment income	
Net appreciation in fair value of investments	\$ 117,278,237
Interest and dividend income	15,373,509
Other income	57,097
Total investment income	132,708,843
Interest on notes receivable from participants	362,909
Contributions	
Company	32,435,909
Participant salary deferrals	48,710,916
Participant rollovers	4,559,459
Total contributions	85,706,284
Total additions	218,778,036
DEDUCTIONS	
Benefits paid to participants	89,041,336
Administrative expenses	944,969
Total deductions	89,986,305
NET INCREASE BEFORE TRANSFERS	128,791,731
Transfer in from other Plan	14,598,972
NET ASSETS AVAILABLE FOR BENEFITS	
Beginning of year	1,157,309,387
End of year	\$ 1,300,700,090

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 1 – Description of Plan

General – The following description of the Tetra Tech, Inc. and Subsidiaries Retirement Plan (the “Plan”) provides only general information. Participants should refer to the Plan Document for a complete description of the Plan’s provisions. The Plan is intended to qualify as a profit-sharing plan under Section 401(a) and as a cash or deferred arrangement under Section 401(k) of the Internal Revenue Code (IRC). The Plan covers the employees of Tetra Tech, Inc. and some of its subsidiaries (collectively, the “Company”). The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA).

Plan merger – Effective September 1, 2020, the Global Tech Retirement Plan was merged into the Plan and approximately \$14,599,000 were transferred into the Plan.

Administration of plan assets – The Plan is administered by a committee appointed by the Company’s Board of Directors. This committee determines the appropriateness of the Plan’s investment offerings and monitors investment performance.

Eligibility – Each employee who has completed at least 30 days of service shall be eligible to participate in the Plan. Employees are eligible for employer match contributions upon enrolling into the Plan and elective salary deferrals have been established. Employees are eligible for annual discretionary contributions upon completing at least 1,000 hours during the plan year and being employed on the last day of the plan year. Certain divisions of the Company do not participate in these matching and discretionary contributions.

Participant contributions – Participants may make elective salary deferrals up to 100% of their compensation, not to exceed the maximum allowed under appropriate provisions of the IRC. Each employee who has completed at least 30 days of service shall be eligible to participate in the salary deferral.

Company contributions – The Company makes matching contributions to eligible participants employed on the last day of each calendar quarter of \$0.50 on each dollar of participant salary deferrals during that quarter subject to a maximum contribution of 3% of eligible compensation during that quarter. The Company also makes discretionary contributions as determined annually by the plan sponsor. Contributions are subject to regulatory limitations.

Participant accounts – Each participant’s account is credited with their salary deferral and rollover contributions and allocations of (a) the Company’s matching contribution, (b) the Company’s discretionary contribution, and (c) plan earnings (losses) and expenses. Company-matching contributions are based on participant contributions, as noted above. Company discretionary contributions are based upon each participant’s eligible compensation, per the Plan Document. The benefit to which a participant is entitled is dependent on the balance of the participant’s vested account.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 1 – Description of Plan (continued)

Vesting – Participants are immediately 100% vested in their salary deferrals plus actual earnings thereon. Participants generally become vested in Company contributions and the allocated portion of income, gains, and losses as follows:

Years of Service Completed	Vesting Percentage
1	0%
2	20%
3	40%
4	60%
5	100%

The Company contributions also become 100% vested upon reaching the normal retirement age of 65, death, or termination of employment because of a disability while employed by the Company.

Payment of benefits – Upon termination, death, disability, or retirement a participant's vested portion of the Company contribution accounts, salary deferral account, and rollover account may be paid to the participant or beneficiaries as soon as administratively feasible in the form of a lump-sum distribution. In addition, a participant may request a financial hardship withdrawal under certain conditions as provided by the Plan. Also, a participant may elect to receive in-service withdrawals of the participant's salary deferral and rollover contributions and vested Company-matching contribution account balance upon the attainment of age 59½.

Forfeitures – Forfeitures are the nonvested portion of a participant's account that are lost upon termination of employment. Forfeitures are retained in the Plan and are routinely used to reduce future Company contributions. As of September 30, 2020, forfeited nonvested accounts totaled \$3,463,000. For the year ended September 30, 2020, Company-matching contributions were reduced by \$2,916,000 from forfeited nonvested accounts.

Investment options – All investments are held in trust and are invested in cash and cash equivalents, common stocks, mutual funds, and other investments at the direction of the participants. The Plan allows the participants very broad investment options ranging from very low volatility to very high volatility. Wells Fargo Bank, N.A., Trustee of the Plan (the "Trustee") (deemed to be a party-in-interest), held the Plan's investment assets and executed investment transactions as of and during the year ended September 30, 2020, under a nondiscretionary trust agreement. Investment income, gains, and losses are allocated to each participant's account each business day.

Notes receivable from participants – Participants may borrow from their vested account balances up to \$50,000 or 50%, whichever is less. The loans are secured by the balance in the participants' accounts and bear interest at market rates in effect at the time of the loan ranging from 0.69% to 9.25% with maturity dates through September 2030. Loan terms range from one to five years or up to ten years for the purchase of a principal residence. Principal and interest is paid through payroll deductions.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 1 – Description of Plan (continued)

Plan termination – Although it has not expressed any intent to do so, the Company has the right to terminate the Plan subject to the provisions of ERISA. In the event the Plan terminates, the participants' Company contribution accounts will become 100% vested and the net assets of the Plan will be distributed as prescribed by ERISA.

Note 2 – Summary of Significant Accounting Policies

The Plan financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP), using the accrual method of accounting.

Use of estimates – The preparation of the financial statements in conformity with U.S. GAAP requires plan management to make estimates and assumptions that affect the reported amounts of plan assets, liabilities, and disclosures at the date of the financial statements. Actual results could differ from those estimates.

Investment valuation and income recognition – The Plan's investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Plan's administrative committee determines the plan valuation policies utilizing information provided by the Trustee and its investment advisors (See Note 3).

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation or depreciation includes the Plan's gains and losses on investments bought and sold as well as held during the year.

Notes receivable from participants – Notes receivable from participants are measured at their unpaid principal balance plus any accrued but unpaid interest. Related fees are recorded as administrative expenses and are expensed when they are incurred. No allowance for credit losses has been recorded as of September 30, 2020 or 2019. If a participant ceases to make loan repayments and the plan administrator deems the participant loan to be in default, the participant loan balance is reduced, and a benefit payment is recorded.

Payment of benefits – Benefits are recorded when paid.

Risks and uncertainties – The Plan, at the participant's direction, invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term.

In March 2020, the World Health Organization (WHO) classified the outbreak of a novel coronavirus (COVID-19) as a pandemic. Because the values of the Plan's individual investments have and will fluctuate in response to changing market conditions, the effect on the Plan's investments, if any, cannot be determined and the full impact of the COVID-19 outbreak continues to evolve.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 2 – Summary of Significant Accounting Policies (continued)

Administrative expenses – Participants are charged a fixed annual fee for administrative or participant recordkeeping services. During the year ended September 30, 2020, the annual fee was \$43 per year. In addition, participants that receive loans, withdrawals, and similar transactions from the Plan are subject to separate, individual charges and are paid to the Trustee. Fees for other services, including audit, legal, and other administrative and investment advisory fees may be paid by the Company or debited directly from participant accounts.

The Trustee receives revenue from certain mutual funds service providers for services the Trustee provides to the funds. This revenue is paid to the Plan and credited directly to the accounts of participants and are not used to offset administrative fees.

Subsequent events – The Plan's management has evaluated subsequent events through July 14, 2021, the date the financial statements were available to be issued.

Note 3 – Fair Value Measurements

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) establishes a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3).

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at September 30, 2020 and 2019, and no Level 3 inputs were used.

Level 1 fair value measurements – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.

Level 2 fair value measurements – Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs derived from or corroborated by observable market data by correlation or other means.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 3 – Fair Value Measurements (continued)

Following is a description of the valuation techniques used for assets valued at fair value. There have been no changes in the techniques used at September 30, 2020 and 2019.

Registered investment companies (mutual funds) – Valued at the daily closing price as reported by the fund. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The funds held by the Plan are deemed to be actively traded. Mutual funds held by the Plan are open-end mutual funds that are registered with the U.S. Securities and Exchange Commission.

Common stock – Valued at the closing price reported on the active market on which the individual securities are traded.

Self-directed brokerage accounts – Accounts primarily consist of mutual funds and common stocks that are valued on the basis of readily determinable market prices.

Collective funds – Units held in collective funds are valued using the net asset value practical expedient (NAV practical expedient) of the fund as reported by the fund managers. The NAV practical expedient is based on the fair value of the underlying assets owned by the fund, minus its liabilities, and then divided by the number of units outstanding. The NAV practical expedient of a fund is calculated based on a compilation of primarily observable market information.

The following tables set forth, by level within the fair value hierarchy, the Plan's investments at fair value as of September 30, 2020 and 2019:

		Fair value measurements at September 30, 2020			
	Fair value	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable Inputs (Level 3)	Total
Mutual funds	\$ 1,004,428,668	\$ 1,004,428,668	\$ -	\$ -	\$ 1,004,428,668
Tetra Tech, Inc. common stock	637,845	637,845	-	-	637,845
Self-directed brokerage accounts	15,962,738	15,495,609	467,129	-	15,962,738
Total assets in the fair value hierarchy	<u>\$ 1,021,029,251</u>	<u>\$ 1,020,562,122</u>	<u>\$ 467,129</u>	<u>\$ -</u>	1,021,029,251
Investments measured at net asset value (practical expedient)					<u>255,586,244</u>
Investments at fair value					<u>\$ 1,276,615,495</u>

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 3 – Fair Value Measurements (continued)

		Fair value measurements at September 30, 2019			
	Fair value	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable Inputs (Level 3)	Total
Mutual funds	\$ 908,051,840	\$ 908,051,840	\$ -	\$ -	\$ 908,051,840
Tetra Tech, Inc. common stock	579,470	579,470	-	-	579,470
Self-directed brokerage accounts	15,256,356	13,981,884	1,274,472	-	15,256,356
Total assets in the fair value hierarchy	<u>\$ 923,887,666</u>	<u>\$ 922,613,194</u>	<u>\$ 1,274,472</u>	<u>\$ -</u>	<u>923,887,666</u>
Investments measured at net asset value (practical expedient)					212,598,446
Investments at fair value					<u>\$ 1,136,486,112</u>

Note 4 – Information Certified by the Trustee

The following is a summary of the unaudited information included in the Plan's financial statements and supplemental schedule that was provided by the Trustee and furnished to the plan administrator. The plan administrator has obtained certifications from the Trustee that the following information is complete and accurate:

- (a) Investments, cash and cash equivalents, and notes receivable from participants as of September 30, 2020 and 2019.
- (b) Net appreciation in fair value of investments, interest and dividend income, interest on notes receivable from participants, and other income for the year ended September 30, 2020.
- (c) Supplemental schedule of assets (held at end of year) as of September 30, 2020.

Note 5 – Tax Status

The Internal Revenue Service (IRS) has determined and informed the Company by a letter dated February 22, 2016, that the Plan and related trust are designed in accordance with applicable sections of the IRC. Although the Plan has been amended since receiving this determination letter, the plan administrator and the tax counsel believe that the Plan is designed and was operated in compliance with the applicable requirements of the IRC and, therefore, believe that the Plan is qualified and the related trust is tax exempt.

U.S. GAAP requires the plan administrator to evaluate tax positions taken by the Plan and recognize a tax liability for any uncertain position that more-likely-than-not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any periods in progress.

Tetra Tech, Inc. and Subsidiaries Retirement Plan

Notes to Financial Statements

Note 6 – Reconciliation to Form 5500

The financial statements for the years ended September 30, 2020 and 2019, agreed to the IRS Form 5500, Annual Return/Report of Employee Benefit Plan except for the following:

	2020	2019
Net assets available for benefits, per the financial statements	\$ 1,300,700,090	\$ 1,157,309,387
Deemed distributions of participant loans	<u>(385,520)</u>	<u>(383,329)</u>
Net assets per Form 5500	<u><u>\$ 1,300,314,570</u></u>	<u><u>\$ 1,156,926,058</u></u>
Net increase in net assets available for benefits per the financial statements	\$ 128,791,731	
Deemed distributions of participant loans – prior year	383,329	
Deemed distributions of participant loans – current year	<u>(385,520)</u>	
Net income per Form 5500	<u><u>\$ 128,789,540</u></u>	

Note 7 – Party-in-Interest Transactions

Plan investments include shares of a mutual funds and collective funds managed by Wells Fargo Bank, N.A., which is the trustee of the Plan, and, therefore, transactions with this entity qualify as exempt party-in-interest transactions. Trustee and investment fees paid by the Plan during 2020 were \$754,000.

**Supplemental Schedule
Required by The Department of Labor**

Tetra Tech, Inc. and Subsidiaries Retirement Plan

EIN: 95-4148514

Plan #: 001

Schedule H, Line 4(i) – Schedule of Assets (Held at End of Year)

September 30, 2020

(a)	(b) Identity of issue, borrower, lessor or similar party	(c) Description of investment, including maturity date, rate of interest, collateral, par or maturity value	(d) Cost	(e) Current value
	Collective Trusts:			
*	Wells Fargo Stable Return Fund I	Collective fund	**	\$ 122,732,217
*	Wells Fargo Blackrock S&P 500 Index CIT N	Collective fund	**	132,854,027
	Total pooled funds			<u>255,586,244</u>
	Mutual Funds:			
	Franklin U.S. Government Securities	Mutual funds	**	39,590,056
*	Wells Fargo Advantage Core Return Bond	Mutual funds	**	111,549,255
*	Wells Fargo Special Mid-Cap Value I	Mutual funds	**	13,862,621
	T. Rowe Price Capital Appreciation	Mutual funds	**	113,953,185
	American Funds American Balanced	Mutual funds	**	85,970,307
	AMG River Road Mid-Cap Value I	Mutual funds	**	1
	Vanguard Mid-Cap Index	Mutual funds	**	4,191,744
	Vanguard Small-Cap Index Fund	Mutual funds	**	5,855,809
	Vanguard Total International Stock Index	Mutual funds	**	19,679,597
	American Fundamental Investors	Mutual funds	**	62,142,199
	Franklin Mutual Quest	Mutual funds	**	23,004,435
	Mairs & Power Growth	Mutual funds	**	54,349,002
	American Funds Growth Fund of America	Mutual funds	**	102,465,388
	Invesco Van Kampen American Franchise	Mutual funds	**	27,408,847
	TIAA-CREF Institutional Mid Cap Value	Mutual funds	**	42,214,025
	Vanguard Mid-Cap Growth	Mutual funds	**	54,756,525
	Invesco Dynamics/Mid Cap Growth	Mutual funds	**	45,660,635
	Invesco Small Cap Growth	Mutual funds	**	55,280,410
	American Funds Capital World Growth & Inco	Mutual funds	**	85,609,569
	First Eagle Global	Mutual funds	**	36,400,968
	Putnam International Equity	Mutual funds	**	20,484,090
	Total mutual funds			<u>1,004,428,668</u>
	Tetra Tech, Inc.	Common stock	**	637,845
	Self-directed brokerage accounts	--	**	15,962,738
*	Notes receivable from participants	Interest rates of 0.69% to 9.25%, maturing through September 2030	-	6,606,277
				<u>\$ 1,283,221,772</u>

* Indicates party-in-interest.

** Information is not required as investments are participant-directed.