

Form 5500 Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Annual Return/Report of Employee Benefit Plan This form is required to be filed for employee benefit plans under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and sections 6057(b) and 6058(a) of the Internal Revenue Code (the Code). <p style="text-align: center;">▶ Complete all entries in accordance with the instructions to the Form 5500.</p>	OMB Nos. 1210-0110 1210-0089 <div style="text-align: center; font-size: 1.2em; font-weight: bold;">2020</div> This Form is Open to Public Inspection
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Part I	Annual Report Identification Information
For calendar plan year 2020 or fiscal plan year beginning <u>01/01/2020</u> and ending <u>12/31/2020</u>	
A	This return/report is for: <div style="display: flex; justify-content: space-between; margin-top: 5px;"> <div> ☐ a multiemployer plan </div> <div> ☐ a multiple-employer plan (Filers checking this box must attach a list of participating employer information in accordance with the form instructions.) </div> </div> <div style="margin-top: 5px;"> ☒ a single-employer plan <div style="margin-left: 100px;">☐ a DFE (specify) _____</div> </div>
B	This return/report is: <div style="display: flex; justify-content: space-between; margin-top: 5px;"> <div> ☐ the first return/report ☐ an amended return/report </div> <div> ☐ the final return/report ☐ a short plan year return/report (less than 12 months) </div> </div>
C	If the plan is a collectively-bargained plan, check here. ☐
D	Check box if filing under: <div style="display: flex; justify-content: space-between; margin-top: 5px;"> <div> ☒ Form 5558 ☐ special extension (enter description) </div> <div> ☐ automatic extension </div> <div> ☐ the DFVC program </div> </div>

Part II	Basic Plan Information—enter all requested information		
1a	Name of plan <u>NAM PENSION PLAN</u>	1b	Three-digit plan number (PN) ▶ <u>002</u>
1c	Effective date of plan <u>04/01/1959</u>	2b	Employer Identification Number (EIN) <u>13-1084330</u>
2a	Plan sponsor's name (employer, if for a single-employer plan) Mailing address (include room, apt., suite no. and street, or P.O. Box) City or town, state or province, country, and ZIP or foreign postal code (if foreign, see instructions) <u>NATIONAL ASSOCIATION OF MANUFACTURERS</u> <u>733 10TH STREET, NW</u> <u>SUITE 700</u> <u>WASHINGTON, DC 20001</u>	2c	Plan Sponsor's telephone number <u>202-637-3000</u>
2d	Business code (see instructions) <u>813000</u>		

Caution: A penalty for the late or incomplete filing of this return/report will be assessed unless reasonable cause is established.

Under penalties of perjury and other penalties set forth in the instructions, I declare that I have examined this return/report, including accompanying schedules, statements and attachments, as well as the electronic version of this return/report, and to the best of my knowledge and belief, it is true, correct, and complete.

SIGN HERE	Filed with authorized/valid electronic signature.	<u>10/15/2021</u>	<u>LINDA KELLY</u>
	Signature of plan administrator	Date	Enter name of individual signing as plan administrator
SIGN HERE			
	Signature of employer/plan sponsor	Date	Enter name of individual signing as employer or plan sponsor
SIGN HERE			
	Signature of DFE	Date	Enter name of individual signing as DFE

For Paperwork Reduction Act Notice, see the Instructions for Form 5500.

Form 5500 (2020)
v. 200204

3a Plan administrator's name and address ☐ Same as Plan Sponsor NATIONAL ASSOCIATION OF MANUFACTURERS 733 10TH STREET, NW SUITE 700 WASHINGTON, DC 20001	3b Administrator's EIN 13-1084330 3c Administrator's telephone number 202-637-3000
4 If the name and/or EIN of the plan sponsor or the plan name has changed since the last return/report filed for this plan, enter the plan sponsor's name, EIN, the plan name and the plan number from the last return/report: a Sponsor's name c Plan Name	4b EIN 4d PN
5 Total number of participants at the beginning of the plan year	5 112
6 Number of participants as of the end of the plan year unless otherwise stated (welfare plans complete only lines 6a(1) , 6a(2) , 6b , 6c , and 6d). a(1) Total number of active participants at the beginning of the plan year..... a(2) Total number of active participants at the end of the plan year b Retired or separated participants receiving benefits..... c Other retired or separated participants entitled to future benefits d Subtotal. Add lines 6a(2) , 6b , and 6c e Deceased participants whose beneficiaries are receiving or are entitled to receive benefits. f Total. Add lines 6d and 6e g Number of participants with account balances as of the end of the plan year (only defined contribution plans complete this item) h Number of participants who terminated employment during the plan year with accrued benefits that were less than 100% vested	6a(1) 14 6a(2) 12 6b 15 6c 42 6d 69 6e 4 6f 73 6g 6h 0
7 Enter the total number of employers obligated to contribute to the plan (only multiemployer plans complete this item).....	7
8a If the plan provides pension benefits, enter the applicable pension feature codes from the List of Plan Characteristics Codes in the instructions: 1A 1I b If the plan provides welfare benefits, enter the applicable welfare feature codes from the List of Plan Characteristics Codes in the instructions:	
9a Plan funding arrangement (check all that apply) (1) ☒ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor	9b Plan benefit arrangement (check all that apply) (1) ☒ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor
10 Check all applicable boxes in 10a and 10b to indicate which schedules are attached, and, where indicated, enter the number attached. (See instructions)	
a Pension Schedules (1) ☒ R (Retirement Plan Information) (2) ☐ MB (Multiemployer Defined Benefit Plan and Certain Money Purchase Plan Actuarial Information) - signed by the plan actuary (3) ☒ SB (Single-Employer Defined Benefit Plan Actuarial Information) - signed by the plan actuary	b General Schedules (1) ☒ H (Financial Information) (2) ☐ I (Financial Information – Small Plan) (3) ☒ <u>1</u> A (Insurance Information) (4) ☒ C (Service Provider Information) (5) ☒ D (DFE/Participating Plan Information) (6) ☐ G (Financial Transaction Schedules)

Part III Form M-1 Compliance Information (to be completed by welfare benefit plans)

11a If the plan provides welfare benefits, was the plan subject to the Form M-1 filing requirements during the plan year? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

If "Yes" is checked, complete lines 11b and 11c.

11b Is the plan currently in compliance with the Form M-1 filing requirements? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

11c Enter the Receipt Confirmation Code for the 2020 Form M-1 annual report. If the plan was not required to file the 2020 Form M-1 annual report, enter the Receipt Confirmation Code for the most recent Form M-1 that was required to be filed under the Form M-1 filing requirements. (Failure to enter a valid Receipt Confirmation Code will subject the Form 5500 filing to rejection as incomplete.)

Receipt Confirmation Code _____

<div>SCHEDULE A (Form 5500) <div>Department of the Treasury Internal Revenue Service</div><div>Department of Labor Employee Benefits Security Administration</div><div>Pension Benefit Guaranty Corporation</div></div>	<div>Insurance Information</div> <div>This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA).</div> <div>▶ File as an attachment to Form 5500.</div> <div>▶ Insurance companies are required to provide the information pursuant to ERISA section 103(a)(2).</div>	<div>OMB No. 1210-0110</div> <div>2020</div> <div>This Form is Open to Public Inspection</div>
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For calendar plan year 2020 or fiscal plan year beginning 01/01/2020 and ending 12/31/2020	
A Name of plan NAM PENSION PLAN	B Three-digit plan number (PN) ▶ 002
C Plan sponsor's name as shown on line 2a of Form 5500 NATIONAL ASSOCIATION OF MANUFACTURERS	D Employer Identification Number (EIN) 13-1084330

Part I	Information Concerning Insurance Contract Coverage, Fees, and Commissions	Provide information for each contract on a separate Schedule A. Individual contracts grouped as a unit in Parts II and III can be reported on a single Schedule A.
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1 Coverage Information:

(a) Name of insurance carrier
PRUDENTIAL RETIREMENT INSURANCE AND ANNUITY COMPANY

(b) EIN	(c) NAIC code	(d) Contract or identification number	(e) Approximate number of persons covered at end of policy or contract year	Policy or contract year	
				(f) From	(g) To
06-1050034	93629	IN-16956	73	01/01/2020	12/31/2020

2 Insurance fee and commission information. Enter the total fees and total commissions paid. List in line 3 the agents, brokers, and other persons in descending order of the amount paid.

(a) Total amount of commissions paid	(b) Total amount of fees paid

3 Persons receiving commissions and fees. (Complete as many entries as needed to report all persons).

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
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	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

Part II Investment and Annuity Contract Information

Where individual contracts are provided, the entire group of such individual contracts with each carrier may be treated as a unit for purposes of this report.

4	Current value of plan's interest under this contract in the general account at year end	4	0
5	Current value of plan's interest under this contract in separate accounts at year end.....	5	499112

6 Contracts With Allocated Funds:**a** State the basis of premium rates ▶

b	Premiums paid to carrier	6b	
c	Premiums due but unpaid at the end of the year	6c	
d	If the carrier, service, or other organization incurred any specific costs in connection with the acquisition or retention of the contract or policy, enter amount. Specify nature of costs ▶	6d	

e Type of contract: (1) ☐ individual policies (2) ☐ group deferred annuity
(3) ☐ other (specify) ▶

f If contract purchased, in whole or in part, to distribute benefits from a terminating plan, check here ▶ ☐**7** Contracts With Unallocated Funds (Do not include portions of these contracts maintained in separate accounts)

a Type of contract: (1) ☐ deposit administration (2) ☐ immediate participation guarantee
(3) ☐ guaranteed investment (4) ☒ other ▶ **GUARANTEED GENERAL ACCOUNT CONTRACT**

b	Balance at the end of the previous year	7b	0
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c	Additions: (1) Contributions deposited during the year	7c(1)		
	(2) Dividends and credits.....	7c(2)		
	(3) Interest credited during the year.....	7c(3)		
	(4) Transferred from separate account.....	7c(4)		
	(5) Other (specify below)	7c(5)		
	▶			

(6) Total additions	7c(6)	0
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d	Total of balance and additions (add lines 7b and 7c(6))	7d	0
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e	Deductions:			
	(1) Disbursed from fund to pay benefits or purchase annuities during year	7e(1)		
	(2) Administration charge made by carrier.....	7e(2)		
	(3) Transferred to separate account.....	7e(3)		
	(4) Other (specify below)	7e(4)		
	▶			

(5) Total deductions	7e(5)	0
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f	Balance at the end of the current year (subtract line 7e(5) from line 7d)	7f	0
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Part III Welfare Benefit Contract Information

If more than one contract covers the same group of employees of the same employer(s) or members of the same employee organizations(s), the information may be combined for reporting purposes if such contracts are experience-rated as a unit. Where contracts cover individual employees, the entire group of such individual contracts with each carrier may be treated as a unit for purposes of this report.

8 Benefit and contract type (check all applicable boxes)

- a** ☐ Health (other than dental or vision)
 b ☐ Dental
 c ☐ Vision
 d ☐ Life insurance
e ☐ Temporary disability (accident and sickness)
 f ☐ Long-term disability
 g ☐ Supplemental unemployment
 h ☐ Prescription drug
i ☐ Stop loss (large deductible)
 j ☐ HMO contract
 k ☐ PPO contract
 l ☐ Indemnity contract
m ☐ Other (specify) ▶

9 Experience-rated contracts:

a Premiums: (1) Amount received	9a(1)		
(2) Increase (decrease) in amount due but unpaid	9a(2)		
(3) Increase (decrease) in unearned premium reserve	9a(3)		
(4) Earned ((1) + (2) - (3))		9a(4)	
b Benefit charges (1) Claims paid	9b(1)		
(2) Increase (decrease) in claim reserves	9b(2)		
(3) Incurred claims (add (1) and (2))		9b(3)	
(4) Claims charged		9b(4)	
c Remainder of premium: (1) Retention charges (on an accrual basis) --			
(A) Commissions	9c(1)(A)		
(B) Administrative service or other fees	9c(1)(B)		
(C) Other specific acquisition costs	9c(1)(C)		
(D) Other expenses	9c(1)(D)		
(E) Taxes	9c(1)(E)		
(F) Charges for risks or other contingencies	9c(1)(F)		
(G) Other retention charges	9c(1)(G)		
(H) Total retention		9c(1)(H)	
(2) Dividends or retroactive rate refunds. (These amounts were ☐ paid in cash, or ☐ credited.)		9c(2)	
d Status of policyholder reserves at end of year: (1) Amount held to provide benefits after retirement		9d(1)	
(2) Claim reserves		9d(2)	
(3) Other reserves		9d(3)	
e Dividends or retroactive rate refunds due. (Do not include amount entered in line 9c(2).)		9e	

10 Nonexperience-rated contracts:

a Total premiums or subscription charges paid to carrier	10a	
b If the carrier, service, or other organization incurred any specific costs in connection with the acquisition or retention of the contract or policy, other than reported in Part I, line 2 above, report amount. Specify nature of costs.	10b	

Part IV Provision of Information

11 Did the insurance company fail to provide any information necessary to complete Schedule A? ☐ Yes ☒ No

12 If the answer to line 11 is "Yes," specify the information not provided. ▶

Part II Beginning of Year Carryover and Prefunding Balances		
	(a) Carryover balance	(b) Prefunding balance
7 Balance at beginning of prior year after applicable adjustments (line 13 from prior year)	0	6146498
8 Portion elected for use to offset prior year's funding requirement (line 35 from prior year)	0	1214437
9 Amount remaining (line 7 minus line 8)	0	4932061
10 Interest on line 9 using prior year's actual return of <u>18.77</u> %	0	925748
11 Prior year's excess contributions to be added to prefunding balance:		
a Present value of excess contributions (line 38a from prior year)		731633
b(1) Interest on the excess, if any, of line 38a over line 38b from prior year Schedule SB, using prior year's effective interest rate of <u>5.53</u> %		0
b(2) Interest on line 38b from prior year Schedule SB, using prior year's actual return		137328
c Total available at beginning of current plan year to add to prefunding balance		868961
d Portion of (c) to be added to prefunding balance		868961
12 Other reductions in balances due to elections or deemed elections	0	778238
13 Balance at beginning of current year (line 9 + line 10 + line 11d – line 12)	0	5948532

Part III Funding Percentages		
14 Funding target attainment percentage	14	80.00 %
15 Adjusted funding target attainment percentage	15	101.31 %
16 Prior year's funding percentage for purposes of determining whether carryover/prefunding balances may be used to reduce current year's funding requirement	16	84.09 %
17 If the current value of the assets of the plan is less than 70 percent of the funding target, enter such percentage	17	%

Part IV Contributions and Liquidity Shortfalls					
18 Contributions made to the plan for the plan year by employer(s) and employees:					
(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees	(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees
01/06/2021	500000	0			
05/05/2021	500000	0			
Totals ▶			18(b)	1000000	18(c) 0

19 Discounted employer contributions – see instructions for small plan with a valuation date after the beginning of the year:		
a Contributions allocated toward unpaid minimum required contributions from prior years	19a	0
b Contributions made to avoid restrictions adjusted to valuation date	19b	0
c Contributions allocated toward minimum required contribution for current year adjusted to valuation date	19c	938464
20 Quarterly contributions and liquidity shortfalls:		
a Did the plan have a "funding shortfall" for the prior year? ☒ Yes ☐ No		
b If line 20a is "Yes," were required quarterly installments for the current year made in a timely manner? ☒ Yes ☐ No		
c If line 20a is "Yes," see instructions and complete the following table as applicable:		
Liquidity shortfall as of end of quarter of this plan year		
(1) 1st	(2) 2nd	(3) 3rd
0	0	0
		(4) 4th 0

Part V Assumptions Used to Determine Funding Target and Target Normal Cost**21** Discount rate:**a** Segment rates:1st segment:
3.64 %2nd segment:
5.21 %3rd segment:
5.94 %☐ N/A, full yield curve used**b** Applicable month (enter code)**21b**

4

22 Weighted average retirement age**22**

65

23 Mortality table(s) (see instructions)☐

Prescribed - combined

☒

Prescribed - separate

☐

Substitute

Part VI Miscellaneous Items**24** Has a change been made in the non-prescribed actuarial assumptions for the current plan year? If "Yes," see instructions regarding required attachment. ☐ Yes ☒ No**25** Has a method change been made for the current plan year? If "Yes," see instructions regarding required attachment. ☐ Yes ☒ No**26** Is the plan required to provide a Schedule of Active Participants? If "Yes," see instructions regarding required attachment. ☒ Yes ☐ No**27** If the plan is subject to alternative funding rules, enter applicable code and see instructions regarding attachment.**27****Part VII Reconciliation of Unpaid Minimum Required Contributions For Prior Years****28** Unpaid minimum required contributions for all prior years **28** 0**29** Discounted employer contributions allocated toward unpaid minimum required contributions from prior years (line 19a) **29** 0**30** Remaining amount of unpaid minimum required contributions (line 28 minus line 29) **30** 0**Part VIII Minimum Required Contribution For Current Year****31** Target normal cost and excess assets (see instructions):**a** Target normal cost (line 6) **31a** 175000**b** Excess assets, if applicable, but not greater than line 31a **31b** 0**32** Amortization installments:**a** Net shortfall amortization installment Outstanding Balance 5486796 Installment 1422213**b** Waiver amortization installment 0 0**33** If a waiver has been approved for this plan year, enter the date of the ruling letter granting the approval (Month _____ Day _____ Year _____) and the waived amount. **33****34** Total funding requirement before reflecting carryover/prefunding balances (lines 31a - 31b + 32a + 32b - 33) **34** 1597213**35** Balances elected for use to offset funding requirement Carryover balance 0 Prefunding balance 1027456 Total balance 1027456**36** Additional cash requirement (line 34 minus line 35) **36** 569757**37** Contributions allocated toward minimum required contribution for current year adjusted to valuation date (line 19c) **37** 938464**38** Present value of excess contributions for current year (see instructions)**a** Total (excess, if any, of line 37 over line 36) **38a** 368707**b** Portion included in line 38a attributable to use of prefunding and funding standard carryover balances **38b** 368707**39** Unpaid minimum required contribution for current year (excess, if any, of line 36 over line 37) **39** 0**40** Unpaid minimum required contributions for all years **40** 0**Part IX Pension Funding Relief Under Pension Relief Act of 2010 (See Instructions)****41** If an election was made to use PRA 2010 funding relief for this plan:**a** Schedule elected ☐ 2 plus 7 years ☐ 15 years**b** Eligible plan year(s) for which the election in line 41a was made ☐ 2008 ☐ 2009 ☐ 2010 ☐ 2011

SCHEDULE C (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Service Provider Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110
		2020
		This Form is Open to Public Inspection.

For calendar plan year 2020 or fiscal plan year beginning 01/01/2020 and ending 12/31/2020		
A Name of plan NAM PENSION PLAN	B Three-digit plan number (PN) ▶	002
C Plan sponsor's name as shown on line 2a of Form 5500 NATIONAL ASSOCIATION OF MANUFACTURERS	D Employer Identification Number (EIN) 13-1084330	

Part I	Service Provider Information (see instructions)
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You must complete this Part, in accordance with the instructions, to report the information required for **each person** who received, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of monetary value) in connection with services rendered to the plan or the person's position with the plan during the plan year. If a person received **only** eligible indirect compensation for which the plan received the required disclosures, you are required to answer line 1 but are not required to include that person when completing the remainder of this Part.

1 Information on Persons Receiving Only Eligible Indirect Compensation

- a** Check "Yes" or "No" to indicate whether you are excluding a person from the remainder of this Part because they received only eligible indirect compensation for which the plan received the required disclosures (see instructions for definitions and conditions).. ☒ Yes ☐ No
- b** If you answered line 1a "Yes," enter the name and EIN or address of each person providing the required disclosures for the service providers who received only eligible indirect compensation. Complete as many entries as needed (see instructions).

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation
PRUDENTIAL RETIREMENT INS & ANNUITY
06-1050034

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

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(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

PRUDENTIAL RETIREMENT INS & ANNUITY

06-1050034

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
13	NONE	110294	Yes ☒ No ☐	Yes ☒ No ☐	0	Yes ☒ No ☐

(a) Enter name and EIN or address (see instructions)

ALLIANZ GLOBAL INVESTORS US LCC

01-0645160

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
28	NONE	49855	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

GLOBAL RETIREMENT

47-1411118

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
27	NONE	25000	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

JOHNSON LAMBERT LLP

52-1446779

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
10	NONE	16275	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes ☐ No ☐	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes ☐ No ☐	Yes ☐ No ☐		Yes ☐ No ☐

Part I Service Provider Information (continued)

3. If you reported on line 2 receipt of indirect compensation, other than eligible indirect compensation, by a service provider, and the service provider is a fiduciary or provides contract administrator, consulting, custodial, investment advisory, investment management, broker, or recordkeeping services, answer the following questions for (a) each source from whom the service provider received \$1,000 or more in indirect compensation and (b) each source for whom the service provider gave you a formula used to determine the indirect compensation instead of an amount or estimated amount of the indirect compensation. Complete as many entries as needed to report the required information for each source.

(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	

Part II Service Providers Who Fail or Refuse to Provide Information

4 Provide, to the extent possible, the following information for each service provider who failed or refused to provide the information necessary to complete this Schedule.

(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide

Part III Termination Information on Accountants and Enrolled Actuaries (see instructions)
(complete as many entries as needed)

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

SCHEDULE D (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small>	DFE/Participating Plan Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ► File as an attachment to Form 5500.	<small>OMB No. 1210-0110</small> 2020 This Form is Open to Public Inspection.
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For calendar plan year 2020 or fiscal plan year beginning 01/01/2020 and ending 12/31/2020

A Name of plan <u>NAM PENSION PLAN</u>	B Three-digit plan number (PN) ►	<u>002</u>
C Plan or DFE sponsor's name as shown on line 2a of Form 5500 <u>NATIONAL ASSOCIATION OF MANUFACTURERS</u>	D Employer Identification Number (EIN) <u>13-1084330</u>	

Part I	Information on interests in MTIAs, CCTs, PSAs, and 103-12 IEs (to be completed by plans and DFEs) (Complete as many entries as needed to report all interests in DFEs)
---------------	--

a Name of MTIA, CCT, PSA, or 103-12 IE: <u>PRUDENTIAL SHORT TERM</u>		
b Name of sponsor of entity listed in (a): <u>PRUDENTIAL RETIREMENT INS.</u>		
c EIN-PN <u>06-1050034-041</u>	d Entity code <u>P</u>	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) <u>422573</u>
a Name of MTIA, CCT, PSA, or 103-12 IE: <u>DRYDEN S&P 500 INDEX</u>		
b Name of sponsor of entity listed in (a): <u>PRUDENTIAL RETIREMENT INS.</u>		
c EIN-PN <u>06-1050034-123</u>	d Entity code <u>P</u>	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) <u>76539</u>
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)

Part II Information on Participating Plans (to be completed by DFEs)

(Complete as many entries as needed to report all participating plans)

a Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN

SCHEDULE H (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small> <small>Pension Benefit Guaranty Corporation</small>	Financial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA), and section 6058(a) of the Internal Revenue Code (the Code). ► File as an attachment to Form 5500.	<small>OMB No. 1210-0110</small> 2020 This Form is Open to Public Inspection
For calendar plan year 2020 or fiscal plan year beginning 01/01/2020 and ending 12/31/2020		
A Name of plan NAM PENSION PLAN	B Three-digit plan number (PN) ►	002
C Plan sponsor's name as shown on line 2a of Form 5500 NATIONAL ASSOCIATION OF MANUFACTURERS	D Employer Identification Number (EIN) 13-1084330	

Part I Asset and Liability Statement			
1 Current value of plan assets and liabilities at the beginning and end of the plan year. Combine the value of plan assets held in more than one trust. Report the value of the plan's interest in a commingled fund containing the assets of more than one plan on a line-by-line basis unless the value is reportable on lines 1c(9) through 1c(14). Do not enter the value of that portion of an insurance contract which guarantees, during this plan year, to pay a specific dollar benefit at a future date. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 1b(1), 1b(2), 1c(8), 1g, 1h, and 1i. CCTs, PSAs, and 103-12 IEs also do not complete lines 1d and 1e. See instructions.			
Assets		(a) Beginning of Year	(b) End of Year
a Total noninterest-bearing cash.....	1a		
b Receivables (less allowance for doubtful accounts):			
(1) Employer contributions	1b(1)		
(2) Participant contributions.....	1b(2)		
(3) Other	1b(3)		
c General investments:			
(1) Interest-bearing cash (include money market accounts & certificates of deposit)	1c(1)	1102631	31102
(2) U.S. Government securities	1c(2)	9315065	3173488
(3) Corporate debt instruments (other than employer securities):			
(A) Preferred	1c(3)(A)		
(B) All other	1c(3)(B)	9480654	15017292
(4) Corporate stocks (other than employer securities):			
(A) Preferred	1c(4)(A)		
(B) Common	1c(4)(B)		
(5) Partnership/joint venture interests	1c(5)		
(6) Real estate (other than employer real property)	1c(6)		
(7) Loans (other than to participants)	1c(7)		
(8) Participant loans	1c(8)		
(9) Value of interest in common/collective trusts	1c(9)		
(10) Value of interest in pooled separate accounts	1c(10)	882445	499112
(11) Value of interest in master trust investment accounts	1c(11)		
(12) Value of interest in 103-12 investment entities	1c(12)		
(13) Value of interest in registered investment companies (e.g., mutual funds)	1c(13)	7352216	2732745
(14) Value of funds held in insurance company general account (unallocated contracts).....	1c(14)		
(15) Other.....	1c(15)		

1d Employer-related investments:		(a) Beginning of Year	(b) End of Year
(1) Employer securities.....	1d(1)		
(2) Employer real property.....	1d(2)		
e Buildings and other property used in plan operation	1e		
f Total assets (add all amounts in lines 1a through 1e)	1f	28133011	21453739

Liabilities

g Benefit claims payable	1g		
h Operating payables	1h		
i Acquisition indebtedness.....	1i		
j Other liabilities.....	1j		
k Total liabilities (add all amounts in lines 1g through 1j)	1k	0	0

Net Assets

l Net assets (subtract line 1k from line 1f)	1l	28133011	21453739
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Part II Income and Expense Statement

2 Plan income, expenses, and changes in net assets for the year. Include all income and expenses of the plan, including any trust(s) or separately maintained fund(s) and any payments/receipts to/from insurance carriers. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 2a, 2b(1)(E), 2e, 2f, and 2g.

Income

		(a) Amount	(b) Total
a Contributions:			
(1) Received or receivable in cash from: (A) Employers	2a(1)(A)	1000000	
(B) Participants	2a(1)(B)		
(C) Others (including rollovers).....	2a(1)(C)		
(2) Noncash contributions	2a(2)		
(3) Total contributions. Add lines 2a(1)(A) , (B) , (C) , and line 2a(2)	2a(3)		1000000
b Earnings on investments:			
(1) Interest:			
(A) Interest-bearing cash (including money market accounts and certificates of deposit).....	2b(1)(A)		
(B) U.S. Government securities	2b(1)(B)		
(C) Corporate debt instruments	2b(1)(C)		
(D) Loans (other than to participants)	2b(1)(D)		
(E) Participant loans.....	2b(1)(E)		
(F) Other	2b(1)(F)		
(G) Total interest. Add lines 2b(1)(A) through (F)	2b(1)(G)		0
(2) Dividends: (A) Preferred stock.....	2b(2)(A)		
(B) Common stock	2b(2)(B)		
(C) Registered investment company shares (e.g. mutual funds).....	2b(2)(C)	100151	
(D) Total dividends. Add lines 2b(2)(A) , (B) , and (C)	2b(2)(D)		100151
(3) Rents	2b(3)		
(4) Net gain (loss) on sale of assets: (A) Aggregate proceeds	2b(4)(A)		
(B) Aggregate carrying amount (see instructions).....	2b(4)(B)		
(C) Subtract line 2b(4)(B) from line 2b(4)(A) and enter result	2b(4)(C)		0
(5) Unrealized appreciation (depreciation) of assets: (A) Real estate	2b(5)(A)		
(B) Other	2b(5)(B)		
(C) Total unrealized appreciation of assets. Add lines 2b(5)(A) and (B)	2b(5)(C)		0

		(a) Amount	(b) Total
(6) Net investment gain (loss) from common/collective trusts.....	2b(6)		4123532
(7) Net investment gain (loss) from pooled separate accounts.....	2b(7)		16733
(8) Net investment gain (loss) from master trust investment accounts	2b(8)		
(9) Net investment gain (loss) from 103-12 investment entities	2b(9)		
(10) Net investment gain (loss) from registered investment companies (e.g., mutual funds)	2b(10)		754782
c Other income	2c		
d Total income. Add all income amounts in column (b) and enter total.....	2d		5995198

Expenses**e** Benefit payment and payments to provide benefits:

(1) Directly to participants or beneficiaries, including direct rollovers.....	2e(1)	3740911	
(2) To insurance carriers for the provision of benefits	2e(2)		
(3) Other.....	2e(3)		
(4) Total benefit payments. Add lines 2e(1) through (3)	2e(4)		3740911
f Corrective distributions (see instructions)	2f		
g Certain deemed distributions of participant loans (see instructions).....	2g		
h Interest expense.....	2h		
i Administrative expenses: (1) Professional fees	2i(1)		
(2) Contract administrator fees	2i(2)		
(3) Investment advisory and management fees	2i(3)		
(4) Other.....	2i(4)	250635	
(5) Total administrative expenses. Add lines 2i(1) through (4)	2i(5)		250635
j Total expenses. Add all expense amounts in column (b) and enter total.....	2j		3991546

Net Income and Reconciliation

k Net income (loss). Subtract line 2j from line 2d	2k		2003652
l Transfers of assets:			
(1) To this plan.....	2l(1)		
(2) From this plan	2l(2)		8682924

Part III Accountant's Opinion

3 Complete lines 3a through 3c if the opinion of an independent qualified public accountant is attached to this Form 5500. Complete line 3d if an opinion is not attached.

a The attached opinion of an independent qualified public accountant for this plan is (see instructions):

(1) ☒ Unmodified (2) ☐ Qualified (3) ☐ Disclaimer (4) ☐ Adverse

b Check the appropriate box(es) to indicate whether the IQPA performed an ERISA section 103(a)(3)(C) audit. Check both boxes (1) and (2) if the audit was performed pursuant to both 29 CFR 2520.103-8 and 29 CFR 2520.103-12(d). Check box (3) if pursuant to neither.

(1) ☐ DOL Regulation 2520.103-8 (2) ☐ DOL Regulation 2520.103-12(d) (3) ☒ neither DOL Regulation 2520.103-8 nor DOL Regulation 2520.103-12(d).

c Enter the name and EIN of the accountant (or accounting firm) below:

(1) Name: JOHNSON LAMBERT LLP

(2) EIN: 52-1446779

d The opinion of an independent qualified public accountant is **not attached** because:

(1) ☐ This form is filed for a CCT, PSA, or MTIA. (2) ☐ It will be attached to the next Form 5500 pursuant to 29 CFR 2520.104-50.

Part IV Compliance Questions

4 CCTs and PSAs do not complete Part IV. MTIAs, 103-12 IEs, and GIAs do not complete lines 4a, 4e, 4f, 4g, 4h, 4k, 4m, 4n, or 5. 103-12 IEs also do not complete lines 4j and 4l. MTIAs also do not complete line 4l.

During the plan year:

a Was there a failure to transmit to the plan any participant contributions within the time period described in 29 CFR 2510.3-102? Continue to answer "Yes" for any prior year failures until fully corrected. (See instructions and DOL's Voluntary Fiduciary Correction Program.)

	Yes	No	Amount
4a		X	

	Yes	No	Amount
b Were any loans by the plan or fixed income obligations due the plan in default as of the close of the plan year or classified during the year as uncollectible? Disregard participant loans secured by participant's account balance. (Attach Schedule G (Form 5500) Part I if "Yes" is checked.)			
4b		X	
c Were any leases to which the plan was a party in default or classified during the year as uncollectible? (Attach Schedule G (Form 5500) Part II if "Yes" is checked.)			
4c		X	
d Were there any nonexempt transactions with any party-in-interest? (Do not include transactions reported on line 4a. Attach Schedule G (Form 5500) Part III if "Yes" is checked.)			
4d		X	
e Was this plan covered by a fidelity bond?	X		3000000
f Did the plan have a loss, whether or not reimbursed by the plan's fidelity bond, that was caused by fraud or dishonesty?		X	
4f		X	
g Did the plan hold any assets whose current value was neither readily determinable on an established market nor set by an independent third party appraiser?			
4g		X	
h Did the plan receive any noncash contributions whose value was neither readily determinable on an established market nor set by an independent third party appraiser?			
4h		X	
i Did the plan have assets held for investment? (Attach schedule(s) of assets if "Yes" is checked, and see instructions for format requirements.)	X		
4i	X		
j Were any plan transactions or series of transactions in excess of 5% of the current value of plan assets? (Attach schedule of transactions if "Yes" is checked and see instructions for format requirements.)	X		
4j	X		
k Were all the plan assets either distributed to participants or beneficiaries, transferred to another plan, or brought under the control of the PBGC?		X	
4k		X	
l Has the plan failed to provide any benefit when due under the plan?		X	
4l		X	
m If this is an individual account plan, was there a blackout period? (See instructions and 29 CFR 2520.101-3.)			
4m			
n If 4m was answered "Yes," check the "Yes" box if you either provided the required notice or one of the exceptions to providing the notice applied under 29 CFR 2520.101-3.			
4n			
5a Has a resolution to terminate the plan been adopted during the plan year or any prior plan year? ☐ Yes ☒ No If "Yes," enter the amount of any plan assets that reverted to the employer this year _____.			
5b If, during this plan year, any assets or liabilities were transferred from this plan to another plan(s), identify the plan(s) to which assets or liabilities were transferred. (See instructions.)			
5b(1) Name of plan(s)	5b(2) EIN(s)	5b(3) PN(s)	
CMF AND LIFE INSURANCE COMPANY	39-0230590	790	
5c Was the plan a defined benefit plan covered under the PBGC insurance program at any time during this plan year? (See ERISA section 4021 and instructions.) ☒ Yes ☐ No ☐ Not determined If "Yes" is checked, enter the My PAA confirmation number from the PBGC premium filing for this plan year 4316397.			

<div>SCHEDULE R (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation</div>	<div>Retirement Plan Information</div> <div>This schedule is required to be filed under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6058(a) of the Internal Revenue Code (the Code).</div> <div>▶ File as an attachment to Form 5500.</div>	<div>OMB No. 1210-0110</div> <div>2020</div> <div>This Form is Open to Public Inspection.</div>
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For calendar plan year 2020 or fiscal plan year beginning 01/01/2020 and ending 12/31/2020

A Name of plan NAM PENSION PLAN	B Three-digit plan number (PN) ▶ 002
C Plan sponsor's name as shown on line 2a of Form 5500 NATIONAL ASSOCIATION OF MANUFACTURERS	D Employer Identification Number (EIN) 13-1084330

Part I	Distributions
---------------	----------------------

All references to distributions relate only to payments of benefits during the plan year.

1 Total value of distributions paid in property other than in cash or the forms of property specified in the instructions.....	1	0
2 Enter the EIN(s) of payor(s) who paid benefits on behalf of the plan to participants or beneficiaries during the year (if more than two, enter EINs of the two payors who paid the greatest dollar amounts of benefits): EIN(s): 22-1211670		
Profit-sharing plans, ESOPs, and stock bonus plans, skip line 3.		
3 Number of participants (living or deceased) whose benefits were distributed in a single sum, during the plan year	3	13

Part II	Funding Information (If the plan is not subject to the minimum funding requirements of section 412 of the Internal Revenue Code or ERISA section 302, skip this Part.)
----------------	---

4 Is the plan administrator making an election under Code section 412(d)(2) or ERISA section 302(d)(2)?	☐ Yes	☐ No	☒ N/A
If the plan is a defined benefit plan, go to line 8.			
5 If a waiver of the minimum funding standard for a prior year is being amortized in this plan year, see instructions and enter the date of the ruling letter granting the waiver. Date: Month _____ Day _____ Year _____ If you completed line 5, complete lines 3, 9, and 10 of Schedule MB and do not complete the remainder of this schedule.			
6 a Enter the minimum required contribution for this plan year (include any prior year accumulated funding deficiency not waived)	6a		
b Enter the amount contributed by the employer to the plan for this plan year	6b		
c Subtract the amount in line 6b from the amount in line 6a. Enter the result (enter a minus sign to the left of a negative amount).....	6c		
If you completed line 6c, skip lines 8 and 9.			
7 Will the minimum funding amount reported on line 6c be met by the funding deadline?	☐ Yes	☐ No	☐ N/A
8 If a change in actuarial cost method was made for this plan year pursuant to a revenue procedure or other authority providing automatic approval for the change or a class ruling letter, does the plan sponsor or plan administrator agree with the change?	☐ Yes	☐ No	☒ N/A

Part III	Amendments
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9 If this is a defined benefit pension plan, were any amendments adopted during this plan year that increased or decreased the value of benefits? If yes, check the appropriate box. If no, check the "No" box.....	☐ Increase	☐ Decrease	☐ Both	☒ No
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Part IV	ESOPs (see instructions). If this is not a plan described under section 409(a) or 4975(e)(7) of the Internal Revenue Code, skip this Part.
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10 Were unallocated employer securities or proceeds from the sale of unallocated securities used to repay any exempt loan?	☐ Yes	☐ No
11 a Does the ESOP hold any preferred stock?	☐ Yes	☐ No
b If the ESOP has an outstanding exempt loan with the employer as lender, is such loan part of a "back-to-back" loan? (See instructions for definition of "back-to-back" loan.)	☐ Yes	☐ No
12 Does the ESOP hold any stock that is not readily tradable on an established securities market?	☐ Yes	☐ No

For Paperwork Reduction Act Notice, see the Instructions for Form 5500.

Schedule R (Form 5500) 2020
v. 200204

Part V Additional Information for Multiemployer Defined Benefit Pension Plans

13 Enter the following information for each employer that contributed more than 5% of total contributions to the plan during the plan year (measured in dollars). See instructions. *Complete as many entries as needed to report all applicable employers.*

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

- 14** Enter the number of deferred vested and retired participants (inactive participants), as of the beginning of the plan year, whose contributing employer is no longer making contributions to the plan for:

a The current plan year. Check the box to indicate the counting method used to determine the number of inactive participants: ☐ last contributing employer ☐ alternative ☐ reasonable approximation (see instructions for required attachment).....

b The plan year immediately preceding the current plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....

c The second preceding plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....

14a**14b****14c**

- 15** Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to make an employer contribution during the current plan year to:

a The corresponding number for the plan year immediately preceding the current plan year.....

15a

b The corresponding number for the second preceding plan year.....

15b

- 16** Information with respect to any employers who withdrew from the plan during the preceding plan year:

a Enter the number of employers who withdrew during the preceding plan year.....

16a

b If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers.....

16b

- 17** If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, check box and see instructions regarding supplemental information to be included as an attachment. ☐

Part VI Additional Information for Single-Employer and Multiemployer Defined Benefit Pension Plans

- 18** If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole or in part) of liabilities to such participants and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see instructions regarding supplemental information to be included as an attachment..... ☐

- 19** If the total number of participants is 1,000 or more, complete lines (a) through (c)

a Enter the percentage of plan assets held as:

Stock: _____% Investment-Grade Debt: _____% High-Yield Debt: _____% Real Estate: _____% Other: _____%

b Provide the average duration of the combined investment-grade and high-yield debt:

☐ 0-3 years ☐ 3-6 years ☐ 6-9 years ☐ 9-12 years ☐ 12-15 years ☐ 15-18 years ☐ 18-21 years ☐ 21 years or more

c What duration measure was used to calculate line 19(b)?

☐ Effective duration ☐ Macaulay duration ☐ Modified duration ☐ Other (specify): _____

- 20 PBGC missed contribution reporting requirements.** If this is a multiemployer plan or a single-employer plan that is not covered by PBGC, skip line 20.

a Is the amount of unpaid minimum required contributions for all years from Schedule SB (Form 5500) line 40 greater than zero? ☐ Yes ☒ No

b If line 20a is "Yes," has PBGC been notified as required by ERISA sections 4043(c)(5) and/or 303(k)(4)? Check the applicable box:

☐ Yes.

☐ No. Reporting was waived under 29 CFR 4043.25(c)(2) because contributions equal to or exceeding the unpaid minimum required contribution were made by the 30th day after the due date.

☐ No. The 30-day period referenced in 29 CFR 4043.25(c)(2) has not yet ended, and the sponsor intends to make a contribution equal to or exceeding the unpaid minimum required contribution by the 30th day after the due date.

☐ No. Other. Provide explanation _____

Audited Financial Statements and Supplemental Schedules

NAM Pension Plan

*Years ended December 31, 2020 and 2019
with Report of Independent Auditors*

Audited Financial Statements
and Supplemental Schedules

NAM Pension Plan

Years ended December 31, 2020 and 2019

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Report of Independent Auditors

Board of Directors
The National Association of Manufacturers
Washington, D.C.

We have audited the accompanying financial statements of the NAM Pension Plan (the Plan), which comprise the statements of net assets available for benefits as of December 31, 2020 and 2019, and the related statements of changes in net assets available for benefits for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial status of the NAM Pension Plan as of December 31, 2020 and 2019, and the changes in its financial status for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental schedules Schedule H, Line 4i - Schedule of Assets (Held at End of Year) as of December 31, 2020 and the Schedule H, Line 4j - Schedule of Reportable Transactions for the year ended December 31, 2020 are presented for the purpose of additional analysis and are not a required part of the financial statements but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974, as amended. Such information is the responsibility of the Plan's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

A handwritten signature in black ink that reads "Johnson Lambert LLP". The signature is written in a cursive, flowing style.

Vienna, Virginia
August 26, 2021

NAM Pension Plan

Statements of Net Assets Available for Benefits

	December 31,	
	<u>2020</u>	<u>2019</u>
Assets		
Cash equivalents	\$ 31,102	\$ 1,100,724
Investments, at fair value:		
Mutual funds	2,732,745	7,352,217
Pooled separate accounts	499,112	882,445
U.S government securities	3,173,488	9,315,064
Corporate debt instruments	<u>15,017,292</u>	<u>9,482,561</u>
Total Investments	<u>21,422,637</u>	<u>27,032,287</u>
Net assets available for plan benefits	<u>\$ 21,453,739</u>	<u>\$ 28,133,011</u>

See accompanying notes to the financial statements.

NAM Pension Plan

Statements of Changes in Net Assets Available for Benefits

	Years ended December 31,	
	<u>2020</u>	<u>2019</u>
Additions		
Contributions	\$ 1,000,000	\$ 1,000,000
Investment income:		
Interest and dividends	705,350	1,082,045
Net change in fair value of investments	<u>4,289,848</u>	<u>4,214,991</u>
Total additions	5,995,198	6,297,036
Deductions		
Retirement benefits paid to participants	3,740,911	2,086,651
Plan settlement	8,682,924	7,763,842
Administrative expenses	<u>250,635</u>	<u>220,246</u>
Total deductions	<u>12,674,470</u>	<u>10,070,739</u>
Net change in net assets available for benefits	(6,679,272)	(3,773,703)
Net assets available at beginning of year	<u>28,133,011</u>	<u>31,906,714</u>
Net assets available at end of year	<u><u>\$ 21,453,739</u></u>	<u><u>\$ 28,133,011</u></u>

See accompanying notes to the financial statements.

NAM Pension Plan

Notes to Financial Statements

Years ended December 31, 2020 and 2019

A. Description of the Plan

The NAM Pension Plan (the Plan) is a noncontributory, defined benefit plan. All eligible employees of the National Association of Manufacturers (the Association, NAM or Plan sponsor) who began employment prior to January 1, 2007 became participants in the Plan after one year of service. In conjunction with a resolution to close the Plan to new participants effective December 31, 2006, the Association modified its 401(k) Plan for employees who began employment on or after January 1, 2007.

In September 2014, an amendment was executed to freeze the Plan effective January 1, 2015. As a result of the amendment, participants in the Plan will not accrue any additional years of benefit service, thereby freezing all accrued benefits as of the effective date. In conjunction with this resolution, NAM modified their 401(k) Plan for eligible participants of the Plan as of January 1, 2015.

In March 2019, the Plan entered into an agreement with Principal Life Insurance Company to purchase a Single Premium Guaranteed Annuity Contract which transferred the liabilities and related assets for Plan retirees with benefit levels of \$1,500 a month or less effective July 1, 2019. The Plan sold approximately \$7.5 million of its accumulated benefit obligation to a life insurance company. The funding of \$7,763,842 was paid from the Plan assets and only impacted a select group of participants. These affected participants had no impact to their retirement benefits.

In October 2020, the Plan entered into an agreement with CMFG Life Insurance Company to purchase a Single Premium Guaranteed Annuity Contract which transferred the liabilities and related assets for Plan retirees with benefit levels of \$4,000 a month or less effective September 1, 2020. The Plan sold approximately \$8.5 million of its accumulated benefit obligation to a life insurance company. The funding of \$8,682,924 was paid from the Plan assets and only impacted a select group of participants. These affected participants had no impact to their retirement benefits.

Effective October 1, 2020, the Plan was amended to facilitate a onetime lump sum offer to participants who terminated employment prior to September 1, 2020 and who have not commenced benefit distributions as of December 1, 2020. Participants could elect to either receive the entirety of their benefit in a lump sum or else begin an immediate annuity. The lump sum amount was calculated as the actuarial value of the participant's benefit on their normal retirement date. Individuals who wished to participate in the lump sum offer were required to submit their election by a predetermined deadline, with benefits paid as early as December 1, 2020.

NAM Pension Plan

Notes to Financial Statements (Continued)

A. Description of the Plan (Continued)

Contributions

The Association has agreed to voluntarily contribute such amounts as necessary to provide the regular benefits of the Plan and to meet the funding standards established by the Employee Retirement Income Security Act of 1974 (ERISA). As of December 31, 2020 and 2019, the Plan met the minimum funding requirements established by ERISA.

Benefits and Vesting

Participants are fully vested after five years of service. The Plan provides that all vested benefits of participants no longer employed by the Association and having a current lump sum value of \$1,000 or less are paid to the participants.

Plan Termination

While the Association has not expressed any desire to terminate the Plan, it is free to do so at any time and to discontinue its contributions thereunder. In the event that the Plan terminates, the net assets of the Plan will be allocated, as prescribed by ERISA and its related regulations, generally, to provide the following benefits in the order indicated:

- a. Benefits attributable to voluntary employee contributions.
- b. Benefits which participants have been receiving, or would have been receiving if they had retired at normal retirement age (for late retirements), for at least three years. This priority attaches only to the lowest benefit level prescribed under the Plan during the five years prior to retirement. For those persons actually retired for three or more years, the priority applies only to the lowest benefit level in effect during the most recent three-year period prior to plan termination.
- c. Other vested benefits insured by the Pension Benefit Guaranty Corporation (the PBGC), a U.S. Government agency, up to the applicable limitations (see following paragraph).
- d. All other vested benefits not insured by the PBGC.
- e. All nonvested benefits.

Certain benefits under the Plan are insured by the PBGC if the Plan terminates. Generally, the PBGC guarantees most vested normal-age retirement benefits, early retirement benefits, and certain disability and survivor's pensions. However, the PBGC does not guarantee all types of benefits under the Plan, and the amount of benefit protection is subject to certain limitations. Whether all participants receive their benefits should the Plan terminate at some future time will depend on the sufficiency, at that time, of the Plan's net assets to provide those benefits and may also depend on the level of benefits guaranteed by the PBGC.

NAM Pension Plan

Notes to Financial Statements (Continued)

A. Description of the Plan (Continued)

Plan Funds

The Plan provides regular benefits to retirees from the following maintained fund:

- The Variable Benefit Fund is a variable annuity portion of the benefits based on the earnings of the fund and the value of each unit as determined by the consulting actuary. Participation in this portion of the benefits is limited to retirees or terminated participants vested before January 1, 1975.

Administrative Expenses

Administrative expenses of the Plan are paid from plan assets. The Plan pays certain recordkeeping, actuarial and audit fees and the Plan sponsor pays directly any other fees related to the Plan's operations.

The foregoing description of the Plan provides only general information. Participants should refer to the Plan Document for a more complete description of the Plan's provisions.

B. Significant Accounting Policies

Basis of Accounting and Use of Estimates

The Plan's financial statements are prepared in conformity with accounting principles generally accepted in the United States of America (GAAP). The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Subsequent Events

The Plan has performed an evaluation of subsequent events through August 26, 2021, which is the date the financial statements were available to be issued and has considered any relevant matters in the preparation of the financial statements and footnotes.

Valuation of Investments and Income Recognition

The Plan's investment portfolio consists of mutual funds, pooled separate accounts, and a liability driven investing portfolio. The liability driven investing portfolio consists of U.S. government and corporate debt securities, in addition to cash equivalents.

The mutual funds, which are managed by independent investment managers, are recorded at fair value and are composed of bond and equity portfolios.

The pooled separate accounts, which are managed by Prudential, are recorded at fair value determined by multiplying the number of participation units credited to the account by the current participation unit value. The participation unit values are adjusted to reflect the investment results of the underlying investments in the separate accounts.

NAM Pension Plan

Notes to Financial Statements (Continued)

B. Significant Accounting Policies (Continued)

Valuation of Investments and Income Recognition (continued)

U.S. government securities and corporate debt instruments, which are managed by Allianz GI, are recorded at fair value.

Cash Equivalents

The plan considers all money market accounts to be cash equivalents.

Actuarial Present Value of Accumulated Plan Benefits

Accumulated plan benefits (Note C) are those estimated future periodic payments including lump sum distributions that are attributable under the Plan's provisions to services rendered by the employees to the valuation date. Accumulated plan benefits include benefits expected to be paid to (a) retired or terminated employees or their beneficiaries, (b) beneficiaries of employees who have died, and (c) present employees or their beneficiaries. Benefits payable under all circumstances – retirement, death, disability, and termination of employment – are included, to the extent that they are deemed attributable to employee service rendered to the valuation date.

Benefits

Benefits are recorded when paid.

C. Accumulated Plan Benefits

An independent actuary estimates the actuarial present value of accumulated plan benefits, which is the amount that results from applying actuarial assumptions to adjust the accumulated plan benefits earned by the participants to reflect the time value of money (through discounts for interest) and the probability of payment (by means of decrements such as for death, disability, withdrawal, or retirement) between the valuation date and the expected date of payment. The most recent actuarial valuation date is December 31, 2020.

The accumulated plan benefit information as of December 31 is as follows:

	December 31,	
	2020	2019
Actuarial present value of accumulated plan benefits:		
Vested benefits:		
Participants currently receiving payments	\$ 12,051,296	\$ 18,702,089
Other participants	8,275,255	9,336,111
	20,326,551	28,038,200
Non-vested benefits	-	-
	\$ 20,326,551	\$ 28,038,200

NAM Pension Plan

Notes to Financial Statements (Continued)

C. Accumulated Plan Benefits (Continued)

The sources of the net change of the actuarial present value of accumulated plan benefits for the years ended December 31, 2020 and 2019 are as follows:

	December 31,	
	2020	2019
Actuarial present value of accumulated plan benefits at beginning of year	\$ 28,038,200	\$ 30,647,567
Increase (decrease) during the year attributable to:		
Benefits accumulated and actuarial losses/(gains)	2,470,757	2,074,797
Interest	1,171,974	1,646,651
Benefits paid	(12,423,835)	(9,811,337)
Assumption changes	1,069,455	3,480,522
Actuarial present value of accumulated plan benefits at end of year	\$ 20,326,551	\$ 28,038,200

Significant assumptions underlying the actuarial computations are:

Discount rate Long term rate of return of 5.0% and 5.5% for 2020 and 2019, respectively.

Life expectancy PRI-2012 White Collar Dataset with Scale MP-2020 in 2020
PRI-2012 White Collar Dataset with Scale MP-2019 in 2019

Assumed retirement age 65 in 2020 and 2019

Were the Plan to terminate, different actuarial assumptions and other factors might be applicable in determining the actuarial present value of accumulated plan benefits.

D. Investments and Fair Value Measurement

The Plan's investments are held by The Prudential Insurance Company of America (Prudential).

GAAP establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, Level 2 inputs consist of observable inputs other than quoted prices for identical assets, and Level 3 inputs are unobservable and therefore have the lowest priority. The Plan uses valuation techniques based on the available inputs to measure the fair value of its investments. Level 3 inputs were used only when Level 1 or Level 2 inputs were not available.

NAM Pension Plan

Notes to Financial Statements (Continued)

D. Investments and Fair Value Measurement (Continued)

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2020 and 2019.

Level 1 Fair Value Measurements

Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities traded in active markets that the Plan has the ability to access. The fair value of mutual funds is based on quoted net asset values of the shares held by the Plan at year end.

Level 2 Fair Value Measurements

Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability for substantially the entire period and market-corroborated inputs.

Level 3 Fair Value Measurements

Valuations based on models where significant inputs are not observable. The unobservable inputs reflect the Plan's own assumptions about the inputs that market participants would use.

NAM has processes and controls in place within the finance department to ensure that fair value is reasonably estimated. NAM is the Plan administrator and sets the valuation processes for Plan assets with oversight from management. Additionally, the Investment Committee of NAM reviews the investments on a quarterly basis with a third party investment advisor and Prudential. Valuation processes are reviewed on an ongoing basis and are revised as needed based on changes in market conditions.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table is a summary of the Plan's investments classified within the fair value hierarchy as of December 31, 2020:

<u>Class of Security</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual Funds	\$ 2,732,745	\$ -	\$ -	\$ 2,732,745
Pooled Separate Accounts (NAV)(1)	-	-	-	499,112
U.S. Government Securities	-	3,173,488	-	3,173,488
Corporate Debt Instruments	-	15,017,292	-	15,017,292
Total	<u>\$ 2,732,745</u>	<u>\$ 18,190,780</u>	<u>\$ -</u>	<u>\$ 21,422,637</u>

NAM Pension Plan

Notes to Financial Statements (Continued)

D. Investments and Fair Value Measurement (Continued)

The following table is a summary of the Plan's investments classified within the fair value hierarchy as of December 31, 2019:

<u>Class of Security</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual Funds	\$ 7,352,217	\$ -	\$ -	\$ 7,352,217
Pooled Separate Accounts (NAV)(1)	-	-	-	882,445
U.S. Government Securities	-	9,315,064	-	9,315,064
Corporate Debt Instruments	-	9,482,561	-	9,482,561
Total	<u>\$ 7,352,217</u>	<u>\$ 18,797,625</u>	<u>\$ -</u>	<u>\$ 27,032,287</u>

(1) In accordance with GAAP, investments measured at fair value using net asset value (NAV) per share (or its equivalent) as a practical expedient have not been classified in the fair value hierarchy. The fair value presented in the tables above are intended to permit reconciliation to the amounts presented in the statements of net assets available for benefits.

E. Net Asset Value Per Share

The following tables set forth a summary of the Plan's investments reported at NAV as of December 31, 2020 and 2019:

Fair Value Estimated Using Net Asset Value per Share December 31, 2020

<u>Pooled Separate Accounts</u>	<u>Fair Value</u>	<u>Unfunded Commitment</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Prudential short-term	\$ 422,573	None	Immediate	None
Dryden S&P 500 index	76,539	None	Immediate	None
Total	<u>\$ 499,112</u>			

Fair Value Estimated Using Net Asset Value per Share December 31, 2019

<u>Pooled Separate Accounts</u>	<u>Fair Value</u>	<u>Unfunded Commitment</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Prudential short-term	\$ 789,241	None	Immediate	None
Dryden S&P 500 index	93,204	None	Immediate	None
Total	<u>\$ 882,445</u>			

NAM Pension Plan

Notes to Financial Statements (Continued)

F. Related Party and Party in Interest Transactions

Certain Plan investments are shares of separate pooled accounts managed by Prudential. Prudential qualifies as a party in interest. Morneau Shepell is a Prudential subcontractor of defined benefit plan administrative services and recordkeeping and also qualifies as a party in interest. Fees incurred by the Plan for investment management services are included in administrative expenses. Fees incurred by the Plan for investment advisory services are included in net change in fair value of investments. Additionally, personnel and facilities of the Association have been used to perform administrative functions for the Plan at no charge to the Plan.

G. Income Tax Status

The Plan has received a determination letter from the Internal Revenue Service (IRS) dated December 20, 2016, stating that the Plan, as amended through September 17, 2014, is qualified under Section 401(a) of the Internal Revenue Code (the Code) and, therefore, it is exempt from taxation. Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualification. Although the Plan has been amended since receiving the determination letter, the Plan sponsor and the Plan's tax counsel believe that the Plan is designed, and is currently being operated in compliance with the applicable requirements of the Internal Revenue Code and that, therefore, the Plan continues to qualify under Section 401(a) and to be tax exempt as of December 31, 2020. Therefore, no provision for income taxes is included in the Plan's financial statements. The Plan sponsor has concluded there are no uncertain tax positions as of December 31, 2020 and 2019 in accordance with GAAP.

H. Risks and Uncertainties

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of net assets available for benefits.

NAM Pension Plan

Notes to Financial Statements (Continued)

H. Risks and Uncertainties (Continued)

Plan contributions are made and the actuarial present value of accumulated plan benefits are reported based on certain assumptions pertaining to interest rates, inflation rates and employee demographics, all of which are subject to change. Due to uncertainties inherent in the estimations and assumptions process, it is at least reasonably possible that changes in these estimates and assumptions in the near term could be material to the financial statements.

COVID-19 Risks and Uncertainties

In March 2020, the World Health Organization declared a pandemic related to the rapidly spreading coronavirus (COVID-19) outbreak, which has led to a global health emergency. The pandemic has generated significant uncertainty in the global economy and volatility in financial markets. The Plan's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impact on the Plan and its sponsor, participants and vendors. As such, COVID-19 could have a material adverse effect on the Plan's financial position in the future. The ultimate duration and impact of the COVID-19 outbreak on the Plan's financial position cannot be reasonably estimated at this time.

I. Concentrations

The Plan's investments held in Vanguard funds represent 13% and 26% of the Plan's total assets as of December 31, 2020 and 2019, respectively.

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Mutual funds				
	Vanguard	Vanguard Institutional Index	\$ 1,756,557	\$ 2,732,745
	Total mutual funds		<u>1,756,557</u>	<u>2,732,745</u>
Pooled separate accounts				
*	Prudential Retirement Insurance and Annuity Company	Dryden S&P 500	28,135	76,539
*	Prudential Retirement Insurance and Annuity Company	Prudential Short-Term	<u>422,573</u>	<u>422,573</u>
	Total pooled separate accounts		<u>450,708</u>	<u>499,112</u>
US Government securities				
	U.S. Treasury	RESOLUTION FDG CORP PRIN STRIP 0.000% 04/15/2030 DD 04/15/90	1,039,551	1,132,850
	U.S. Treasury	U.S. TREASURY BD PRIN STRIP 0.000% 11/15/2047 DD 11/15/17	1,162,896	1,210,388
	U.S. Treasury	U.S. TREASURY BD CPN STRIP 0.000% 11/15/2022 DD 11/16/92	184,688	192,541
	U.S. Treasury	U.S. TREASURY BD CPN STRIP 0.000% 11/15/2042 DD 11/15/12	536,447	637,709
	U.S. Treasury	U.S. TREASURY BD PRIN STRIP 0.000% 11/15/2047 DD 11/15/17	<u>-</u>	<u>-</u>
	Total U.S. Government securities		<u>2,923,582</u>	<u>3,173,488</u>
Corporate debt instruments				
	Air Products & Chemicals Inc	AIR PRODUCTS AND CHEMICALS INC 2.900% 05/15/2050 DD 04/30/20	91,329	93,425
	Alabama Power Co	ALABAMA POWER CO 5.200% 06/01/2041 DD 05/24/11	67,571	74,929
	Alabama Power Co	ALABAMA POWER CO 4.300% 07/15/2048 DD 06/28/18	133,033	153,777
	Alphabet Inc	ALPHABET INC 2.050% 08/15/2050 DD 08/05/20	220,968	219,519
	Amazon.com Inc	AMAZON.COM INC 3.875% 08/22/2037 DD 02/22/18	402,979	430,377

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
Apple Inc		APPLE INC 4.500% 02/23/2036 DD 02/23/16	\$ 338,756	\$ 370,211
Apple Inc		APPLE INC 2.950% 09/11/2049 DD 09/11/19	43,655	44,870
Arizona Public Service Co		ARIZONA PUBLIC SERVICE CO 5.500% 09/01/2035 DD 08/22/05	94,607	102,911
Arizona Public Service Co		ARIZONA PUBLIC SERVICE CO 3.500% 12/01/2049 DD 11/20/19	112,183	131,178
Bank of America		BANK OF AMERICA CORP VAR RT 04/23/2040 DD 04/23/19	46,257	49,250
Bank of America		BANK OF AMERICA CORP VAR RT 10/22/2030 DD 10/22/19	155,974	170,207
Bank of America		BANK OF AMERICA CORP VAR RT 10/24/2051 DD 10/21/20	91,267	93,876
Bank of New York Mellon		BANK OF NEW YORK MELLON CORP/T 3.300% 08/23/2029 DD 08/23/17	229,829	250,719
Bristol-Myers Squibb Co		BRISTOL-MYERS SQUIBB CO 5.875% 11/15/2036 DD 11/20/06	102,939	106,880
Burlington Northern Santa Fe		BURLINGTON NORTHERN SANTA FE L 5.400% 06/01/2041 DD 05/19/11	248,099	276,729
Capital One		CAPITAL ONE FINANCIAL CORP 3.800% 01/31/2028 DD 01/30/18	70,014	74,906
Caterpillar Inc		CATERPILLAR INC 3.250% 04/09/2050 DD 04/09/20	135,293	159,444
Citigroup Inc		CITIGROUP INC 4.650% 07/23/2048 DD 07/23/18	231,530	255,380
Coca-Cola Co		COCA-COLA CO/THE 3.450% 03/25/2030 DD 03/25/20	135,340	141,446
Comcast Corp		COMCAST CORP 4.400% 08/15/2035 DD 05/27/15	94,106	102,380
Comcast Corp		COMCAST CORP 3.200% 07/15/2036 DD 07/19/16	82,147	90,886
Comcast Corp		COMCAST CORP 3.900% 03/01/2038 DD 02/08/18	27,700	30,596
Comcast Corp		COMCAST CORP 2.450% 08/15/2052 DD 08/25/20	295,136	305,689

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Consolidated Edison Co	CONSOLIDATED EDISON CO OF NEW 4.200% 03/15/2042 DD 03/13/12	\$ 82,814	\$ 91,094
	DTE Electric Co	DTE ELECTRIC CO 3.700% 06/01/2046 DD 05/17/16	85,388	94,989
	TWDC Enterprises 18 Corp	TWDC ENTERPRISES 18 CORP 4.125% 12/01/2041 DD 12/02/11	59,558	62,934
	Exxon Mobil Corp	EXXON MOBIL CORP 3.567% 03/06/2045 DD 03/06/15	64,599	69,092
	Florida Power & Light Co	FLORIDA POWER & LIGHT CO 4.050% 06/01/2042 DD 05/15/12	145,949	158,170
	General Dynamics Corp	GENERAL DYNAMICS CORP 3.625% 04/01/2030 DD 03/25/20	138,664	148,283
	Home Depot Inc	HOME DEPOT INC/THE 5.400% 09/15/2040 DD 09/10/10	93,004	102,369
	Home Depot Inc	HOME DEPOT INC/THE 4.200% 04/01/2043 DD 04/05/13	115,014	123,572
	Honeywell International Inc	HONEYWELL INTERNATIONAL INC 3.812% 11/21/2047 DD 11/21/17	126,440	128,013
	Intel Corp	INTEL CORP 4.800% 10/01/2041 DD 09/19/11	132,371	142,625
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 07/24/2038 DD 07/24/17	256,078	280,099
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 10/15/2030 DD 09/12/19	90,222	97,860
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 04/22/2051 DD 04/22/20	35,000	38,970
	Keycorp	KEYCORP 4.100% 04/30/2028 DD 04/30/18	38,385	41,526
	Lockheed Martin Corp	LOCKHEED MARTIN CORP 4.070% 12/15/2042 DD 12/14/12	143,505	146,840
	Massachusetts Institute of Tec	MASSACHUSETTS INSTITUTE OF TEC 5.600% 07/01/2111 DD 05/18/11	117,205	131,535
	Mastercard Inc	MASTERCARD INC 3.650% 06/01/2049 DD 05/31/19	216,830	217,408
	MetLife Inc	METLIFE INC 5.875% 02/06/2041 DD 08/06/10	154,364	175,174

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Microsoft Corp	MICROSOFT CORP 2.525% 06/01/2050 DD 06/01/20	\$ 396,143	\$ 411,271
	Oncor Electric Delivery Co LLC	ONCOR ELECTRIC DELIVERY CO LLC 5.300% 06/01/2042 DD 05/18/12	176,994	178,661
	Oracle Corp	ORACLE CORP 3.900% 05/15/2035 DD 05/05/15	276,468	306,955
	Pepsico Inc	PEPSICO INC 4.450% 04/14/2046 DD 10/14/15	120,513	132,541
	Pepsico Inc	PEPSICO INC 2.625% 07/29/2029 DD 07/29/19	68,531	71,755
	Pfizer Inc	PFIZER INC 3.900% 03/15/2039 DD 03/11/19	253,850	276,428
	President and Fellows of Harva	PRESIDENT AND FELLOWS OF HARVA 2.517% 10/15/2050 DD 04/21/20	250,000	266,435
	Prudential Financial Inc	PRUDENTIAL FINANCIAL INC 6.200% 11/15/2040 DD 11/18/10	135,619	146,888
	Prudential Financial Inc	PRUDENTIAL FINANCIAL INC 4.350% 02/25/2050 DD 02/25/19	93,758	111,661
	Public Service Co of Colorado	PUBLIC SERVICE CO OF COLORADO 4.050% 09/15/2049 DD 03/13/19	162,185	182,154
	Public Service Electric & Gas Co	PUBLIC SERVICE ELECTRIC & GAS 4.050% 05/01/2045 DD 05/12/15	101,097	110,001
	Shell International	SHELL INTERNATIONAL FINANCE BV 4.000% 05/10/2046 DD 05/10/16	229,885	258,181
	Southern California Gas Co	SOUTHERN CALIFORNIA GAS CO 4.450% 03/15/2044 DD 03/13/14	179,670	181,676
	State Street Corp	STATE STREET CORP 2.400% 01/24/2030 DD 01/24/20	259,466	284,120
	Union Pacific Corp	UNION PACIFIC CORP 3.750% 02/05/2070 DD 01/31/20	147,923	175,391
	UnitedHealth Group Inc	UNITEDHEALTH GROUP INC 6.875% 02/15/2038 DD 02/07/08	275,026	303,086
	Virginia Electric and Power Co	VIRGINIA ELECTRIC AND POWER CO 4.000% 01/15/2043 DD 01/08/13	157,644	157,113
	VISA Inc	VISA INC 2.700% 04/15/2040 DD 04/02/20	129,860	141,912
	VISA Inc	VISA INC 2.000% 08/15/2050 DD 08/17/20	242,374	233,987

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Walmart Inc	WALMART INC 4.750% 10/02/2043 DD 10/02/13	\$ 457,491	\$ 613,473
	Wells Fargo & Co	WELLS FARGO & CO 4.750% 12/07/2046 DD 12/08/16	71,274	78,524
	Wells Fargo & Co	WELLS FARGO & CO 4.150% 01/24/2029 DD 01/24/19	194,119	207,725
	Wells Fargo & Co	WELLS FARGO & CO VAR RT 10/30/2030 DD 10/31/19	105,525	114,554
	Wisconsin Public Service Corp	WISCONSIN PUBLIC SERVICE CORP 4.752% 11/01/2044 DD 11/21/13	138,549	148,951
	Anheuser-Busch InBev Worldwide Inc	ANHEUSER-BUSCH INBEV WORLDWIDE 5.450% 04/21/2045 DD 04/21/15	90,540	101,891
	Bank of America Corp	BANK OF AMERICA CORP 4.750% 04/21/2045 DD 04/21/15	160,300	179,439
	Berkshire Hathaway	BERKSHIRE HATHAWAY FINANCE COR 4.250% 01/15/2049 DD 01/11/19	162,286	179,334
	Boeing Co	BOEING CO/THE 3.625% 02/01/2031 DD 11/02/20	64,841	71,135
	Broadcom Corp	BROADCOM CORP / BROADCOM CAYMA 3.875% 01/15/2027 DD 01/15/18	175,726	196,404
	CVS Health Corp	CVS Health Corp 4.780% 03/25/2038 DD 03/09/18	113,835	126,698
	Columbia Pipeline Group Inc	COLUMBIA PIPELINE GROUP INC 5.800% 06/01/2045 DD 12/01/15	167,999	191,255
	Commonwealth Edison Co	COMMONWEALTH EDISON CO 3.200% 11/15/2049 DD 11/12/19	114,631	128,852
	Walt Disney Co	WALT DISNEY CO/THE 3.600% 01/13/2051 DD 05/13/20	181,154	198,522
	Duke Energy Ohio Inc	DUKE ENERGY OHIO INC 4.300% 02/01/2049 DD 01/08/19	165,212	181,066
	El Paso Natural Gas Co	EL PASO NATURAL GAS CO LLC VAR RT 06/15/2032 DD 06/15/03	137,331	147,865
	Enterprise Products Operating	ENTERPRISE PRODUCTS OPERATING 4.850% 03/15/2044 DD 03/18/13	43,930	49,622
	L3Harris Technologies Inc	L3HARRIS TECHNOLOGIES INC 4.400% 06/15/2028 DD 06/04/18	116,747	125,903

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Voya Financial Inc	VOYA FINANCIAL INC 5.700% 07/15/2043 DD 07/26/13	\$ 61,428	\$ 69,345
	Jersey Central Power & Light Co	JERSEY CENTRAL POWER & LIGHT C 6.150% 06/01/2037 DD 12/01/07	68,206	64,194
	Johnson & Johnson	JOHNSON & JOHNSON 2.450% 09/01/2060 DD 08/25/20	193,194	202,839
	Kansas City Southern	KANSAS CITY SOUTHERN 4.300% 05/15/2043 DD 05/15/16	35,197	38,807
	Merck & Co Inc	MERCK & CO INC 2.350% 06/24/2040 DD 06/24/20	243,030	243,171
	Northrop Grumman Corp	NORTHROP GRUMMAN CORP 5.150% 05/01/2040 DD 03/23/2020	110,226	117,487
	PacifiCorp	PACIFICORP 4.150% 02/15/2050 DD 03/01/19	254,938	287,016
	Plains All American Pipeline	PLAINS ALL AMERICAN PIPELINE L 6.650% 01/15/2037 DD 07/15/07	35,453	36,621
	Principal Financial Group Inc	PRINCIPAL FINANCIAL GROUP INC 4.300% 11/15/2046 DD 11/10/16	114,170	127,490
	Sempra Energy	SEMPRA ENERGY 3.400% 02/01/2028 DD 01/12/18	318,080	353,065
	TJX Companies Inc	TJX COS INC/THE 1.600% 05/15/2031 DD 11/30/20	174,783	176,804
	Time Warner Cable LLC	TIME WARNER CABLE LLC 4.500% 09/15/2042 DD 08/10/12	25,560	29,295
	United Parcel Service Inc	UNITED PARCEL SERVICE INC 3.400% 09/01/2049 DD 08/16/19	179,195	214,167
	Verizon Communications Inc	VERIZON COMMUNICATIONS INC 4.272% 01/15/2036 DD 07/15/15	97,019	105,424
	Total corporate debt instruments		<u>13,775,077</u>	<u>15,017,292</u>
Cash equivalents				
	Fidelity	FIDELITY INV MMKT TREAS 680 VAR RT 12/31/2049 DD 09/22/11	31,102	31,102
	Total money market securities		<u>31,102</u>	<u>31,102</u>
	Total assets		<u>\$ 18,937,026</u>	<u>\$ 21,453,739</u>

* Represents party-in-interest to the Plan

NAM Pension Plan

Schedule H, Line 4j - Schedule of Reportable Transactions Employer Identification Number: 13-1084330, Plan Number: 002

Year ended December 31, 2020

(a) Identity of party involved	(b) Description of asset	(c) Purchase Price	(d) Selling Price	(g) Cost of asset	(h) Current value of asset on transaction date	(i) Net gain (loss)
Vanguard	Vanguard Institutional Index	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Institutional Index	\$ -	\$ 2,500,000	\$ 1,613,636	\$ 2,500,000	\$ 886,364
Vanguard	Vanguard Mid Cap Index Adm	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Mid Cap Index Adm	\$ -	\$ 1,536,969	\$ 1,155,111	\$ 1,536,969	\$ 381,858
Vanguard	Vanguard Small Cap Index	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Small Cap Index	\$ -	\$ 1,437,435	\$ 1,152,249	\$ 1,437,435	\$ 285,186
PRIAC *	Prudential Short-Term	\$ 12,349,757	\$ -	\$ 12,349,756	\$ 12,349,757	\$ 1
PRIAC *	Prudential Short-Term	\$ -	\$ 12,720,241	\$ 12,720,145	\$ 12,720,241	\$ 96
United States Treasury	UNITED STATES TREASURY STRIP C 08/29	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 08/29	\$ -	\$ 2,439,729	\$ 2,312,244	\$ 2,439,729	\$ 127,485
United States Treasury	UNITED STATES TREASURY STRIP C 11/22	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/22	\$ -	\$ 1,704,233	\$ 1,643,057	\$ 1,704,233	\$ 61,176
United States Treasury	UNITED STATES TREASURY STRIP C 11/42	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/42	\$ -	\$ 1,698,743	\$ 1,397,347	\$ 1,698,743	\$ 301,396
United States Treasury	UNITED STATES TREASURY STRIP C 11/47	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/47	\$ -	\$ 4,916,623	\$ 3,879,811	\$ 4,916,623	\$ 1,036,812

* Prudential Retirement Insurance and Annuity Company, a party-in-interest to the Plan.

Audited Financial Statements and Supplemental Schedules

NAM Pension Plan

*Years ended December 31, 2020 and 2019
with Report of Independent Auditors*

Audited Financial Statements
and Supplemental Schedules

NAM Pension Plan

Years ended December 31, 2020 and 2019

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Report of Independent Auditors

Board of Directors
The National Association of Manufacturers
Washington, D.C.

We have audited the accompanying financial statements of the NAM Pension Plan (the Plan), which comprise the statements of net assets available for benefits as of December 31, 2020 and 2019, and the related statements of changes in net assets available for benefits for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial status of the NAM Pension Plan as of December 31, 2020 and 2019, and the changes in its financial status for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental schedules Schedule H, Line 4i - Schedule of Assets (Held at End of Year) as of December 31, 2020 and the Schedule H, Line 4j - Schedule of Reportable Transactions for the year ended December 31, 2020 are presented for the purpose of additional analysis and are not a required part of the financial statements but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974, as amended. Such information is the responsibility of the Plan's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

A handwritten signature in black ink that reads "Johnson Lambert LLP". The signature is written in a cursive, flowing style.

Vienna, Virginia
August 26, 2021

NAM Pension Plan

Statements of Net Assets Available for Benefits

	December 31,	
	<u>2020</u>	<u>2019</u>
Assets		
Cash equivalents	\$ 31,102	\$ 1,100,724
Investments, at fair value:		
Mutual funds	2,732,745	7,352,217
Pooled separate accounts	499,112	882,445
U.S government securities	3,173,488	9,315,064
Corporate debt instruments	<u>15,017,292</u>	<u>9,482,561</u>
Total Investments	<u>21,422,637</u>	<u>27,032,287</u>
Net assets available for plan benefits	<u>\$ 21,453,739</u>	<u>\$ 28,133,011</u>

See accompanying notes to the financial statements.

NAM Pension Plan

Statements of Changes in Net Assets Available for Benefits

	Years ended December 31,	
	<u>2020</u>	<u>2019</u>
Additions		
Contributions	\$ 1,000,000	\$ 1,000,000
Investment income:		
Interest and dividends	705,350	1,082,045
Net change in fair value of investments	<u>4,289,848</u>	<u>4,214,991</u>
Total additions	5,995,198	6,297,036
Deductions		
Retirement benefits paid to participants	3,740,911	2,086,651
Plan settlement	8,682,924	7,763,842
Administrative expenses	<u>250,635</u>	<u>220,246</u>
Total deductions	<u>12,674,470</u>	<u>10,070,739</u>
Net change in net assets available for benefits	(6,679,272)	(3,773,703)
Net assets available at beginning of year	<u>28,133,011</u>	<u>31,906,714</u>
Net assets available at end of year	<u><u>\$ 21,453,739</u></u>	<u><u>\$ 28,133,011</u></u>

See accompanying notes to the financial statements.

NAM Pension Plan

Notes to Financial Statements

Years ended December 31, 2020 and 2019

A. Description of the Plan

The NAM Pension Plan (the Plan) is a noncontributory, defined benefit plan. All eligible employees of the National Association of Manufacturers (the Association, NAM or Plan sponsor) who began employment prior to January 1, 2007 became participants in the Plan after one year of service. In conjunction with a resolution to close the Plan to new participants effective December 31, 2006, the Association modified its 401(k) Plan for employees who began employment on or after January 1, 2007.

In September 2014, an amendment was executed to freeze the Plan effective January 1, 2015. As a result of the amendment, participants in the Plan will not accrue any additional years of benefit service, thereby freezing all accrued benefits as of the effective date. In conjunction with this resolution, NAM modified their 401(k) Plan for eligible participants of the Plan as of January 1, 2015.

In March 2019, the Plan entered into an agreement with Principal Life Insurance Company to purchase a Single Premium Guaranteed Annuity Contract which transferred the liabilities and related assets for Plan retirees with benefit levels of \$1,500 a month or less effective July 1, 2019. The Plan sold approximately \$7.5 million of its accumulated benefit obligation to a life insurance company. The funding of \$7,763,842 was paid from the Plan assets and only impacted a select group of participants. These affected participants had no impact to their retirement benefits.

In October 2020, the Plan entered into an agreement with CMFG Life Insurance Company to purchase a Single Premium Guaranteed Annuity Contract which transferred the liabilities and related assets for Plan retirees with benefit levels of \$4,000 a month or less effective September 1, 2020. The Plan sold approximately \$8.5 million of its accumulated benefit obligation to a life insurance company. The funding of \$8,682,924 was paid from the Plan assets and only impacted a select group of participants. These affected participants had no impact to their retirement benefits.

Effective October 1, 2020, the Plan was amended to facilitate a onetime lump sum offer to participants who terminated employment prior to September 1, 2020 and who have not commenced benefit distributions as of December 1, 2020. Participants could elect to either receive the entirety of their benefit in a lump sum or else begin an immediate annuity. The lump sum amount was calculated as the actuarial value of the participant's benefit on their normal retirement date. Individuals who wished to participate in the lump sum offer were required to submit their election by a predetermined deadline, with benefits paid as early as December 1, 2020.

NAM Pension Plan

Notes to Financial Statements (Continued)

A. Description of the Plan (Continued)

Contributions

The Association has agreed to voluntarily contribute such amounts as necessary to provide the regular benefits of the Plan and to meet the funding standards established by the Employee Retirement Income Security Act of 1974 (ERISA). As of December 31, 2020 and 2019, the Plan met the minimum funding requirements established by ERISA.

Benefits and Vesting

Participants are fully vested after five years of service. The Plan provides that all vested benefits of participants no longer employed by the Association and having a current lump sum value of \$1,000 or less are paid to the participants.

Plan Termination

While the Association has not expressed any desire to terminate the Plan, it is free to do so at any time and to discontinue its contributions thereunder. In the event that the Plan terminates, the net assets of the Plan will be allocated, as prescribed by ERISA and its related regulations, generally, to provide the following benefits in the order indicated:

- a. Benefits attributable to voluntary employee contributions.
- b. Benefits which participants have been receiving, or would have been receiving if they had retired at normal retirement age (for late retirements), for at least three years. This priority attaches only to the lowest benefit level prescribed under the Plan during the five years prior to retirement. For those persons actually retired for three or more years, the priority applies only to the lowest benefit level in effect during the most recent three-year period prior to plan termination.
- c. Other vested benefits insured by the Pension Benefit Guaranty Corporation (the PBGC), a U.S. Government agency, up to the applicable limitations (see following paragraph).
- d. All other vested benefits not insured by the PBGC.
- e. All nonvested benefits.

Certain benefits under the Plan are insured by the PBGC if the Plan terminates. Generally, the PBGC guarantees most vested normal-age retirement benefits, early retirement benefits, and certain disability and survivor's pensions. However, the PBGC does not guarantee all types of benefits under the Plan, and the amount of benefit protection is subject to certain limitations. Whether all participants receive their benefits should the Plan terminate at some future time will depend on the sufficiency, at that time, of the Plan's net assets to provide those benefits and may also depend on the level of benefits guaranteed by the PBGC.

NAM Pension Plan

Notes to Financial Statements (Continued)

A. Description of the Plan (Continued)

Plan Funds

The Plan provides regular benefits to retirees from the following maintained fund:

- The Variable Benefit Fund is a variable annuity portion of the benefits based on the earnings of the fund and the value of each unit as determined by the consulting actuary. Participation in this portion of the benefits is limited to retirees or terminated participants vested before January 1, 1975.

Administrative Expenses

Administrative expenses of the Plan are paid from plan assets. The Plan pays certain recordkeeping, actuarial and audit fees and the Plan sponsor pays directly any other fees related to the Plan's operations.

The foregoing description of the Plan provides only general information. Participants should refer to the Plan Document for a more complete description of the Plan's provisions.

B. Significant Accounting Policies

Basis of Accounting and Use of Estimates

The Plan's financial statements are prepared in conformity with accounting principles generally accepted in the United States of America (GAAP). The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Subsequent Events

The Plan has performed an evaluation of subsequent events through August 26, 2021, which is the date the financial statements were available to be issued and has considered any relevant matters in the preparation of the financial statements and footnotes.

Valuation of Investments and Income Recognition

The Plan's investment portfolio consists of mutual funds, pooled separate accounts, and a liability driven investing portfolio. The liability driven investing portfolio consists of U.S. government and corporate debt securities, in addition to cash equivalents.

The mutual funds, which are managed by independent investment managers, are recorded at fair value and are composed of bond and equity portfolios.

The pooled separate accounts, which are managed by Prudential, are recorded at fair value determined by multiplying the number of participation units credited to the account by the current participation unit value. The participation unit values are adjusted to reflect the investment results of the underlying investments in the separate accounts.

NAM Pension Plan

Notes to Financial Statements (Continued)

B. Significant Accounting Policies (Continued)

Valuation of Investments and Income Recognition (continued)

U.S. government securities and corporate debt instruments, which are managed by Allianz GI, are recorded at fair value.

Cash Equivalents

The plan considers all money market accounts to be cash equivalents.

Actuarial Present Value of Accumulated Plan Benefits

Accumulated plan benefits (Note C) are those estimated future periodic payments including lump sum distributions that are attributable under the Plan's provisions to services rendered by the employees to the valuation date. Accumulated plan benefits include benefits expected to be paid to (a) retired or terminated employees or their beneficiaries, (b) beneficiaries of employees who have died, and (c) present employees or their beneficiaries. Benefits payable under all circumstances – retirement, death, disability, and termination of employment – are included, to the extent that they are deemed attributable to employee service rendered to the valuation date.

Benefits

Benefits are recorded when paid.

C. Accumulated Plan Benefits

An independent actuary estimates the actuarial present value of accumulated plan benefits, which is the amount that results from applying actuarial assumptions to adjust the accumulated plan benefits earned by the participants to reflect the time value of money (through discounts for interest) and the probability of payment (by means of decrements such as for death, disability, withdrawal, or retirement) between the valuation date and the expected date of payment. The most recent actuarial valuation date is December 31, 2020.

The accumulated plan benefit information as of December 31 is as follows:

	December 31,	
	2020	2019
Actuarial present value of accumulated plan benefits:		
Vested benefits:		
Participants currently receiving payments	\$ 12,051,296	\$ 18,702,089
Other participants	8,275,255	9,336,111
	20,326,551	28,038,200
Non-vested benefits	-	-
	\$ 20,326,551	\$ 28,038,200

NAM Pension Plan

Notes to Financial Statements (Continued)

C. Accumulated Plan Benefits (Continued)

The sources of the net change of the actuarial present value of accumulated plan benefits for the years ended December 31, 2020 and 2019 are as follows:

	December 31,	
	2020	2019
Actuarial present value of accumulated plan benefits at beginning of year	\$ 28,038,200	\$ 30,647,567
Increase (decrease) during the year attributable to:		
Benefits accumulated and actuarial losses/(gains)	2,470,757	2,074,797
Interest	1,171,974	1,646,651
Benefits paid	(12,423,835)	(9,811,337)
Assumption changes	1,069,455	3,480,522
Actuarial present value of accumulated plan benefits at end of year	\$ 20,326,551	\$ 28,038,200

Significant assumptions underlying the actuarial computations are:

Discount rate Long term rate of return of 5.0% and 5.5% for 2020 and 2019, respectively.

Life expectancy PRI-2012 White Collar Dataset with Scale MP-2020 in 2020
PRI-2012 White Collar Dataset with Scale MP-2019 in 2019

Assumed retirement age 65 in 2020 and 2019

Were the Plan to terminate, different actuarial assumptions and other factors might be applicable in determining the actuarial present value of accumulated plan benefits.

D. Investments and Fair Value Measurement

The Plan's investments are held by The Prudential Insurance Company of America (Prudential).

GAAP establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, Level 2 inputs consist of observable inputs other than quoted prices for identical assets, and Level 3 inputs are unobservable and therefore have the lowest priority. The Plan uses valuation techniques based on the available inputs to measure the fair value of its investments. Level 3 inputs were used only when Level 1 or Level 2 inputs were not available.

NAM Pension Plan

Notes to Financial Statements (Continued)

D. Investments and Fair Value Measurement (Continued)

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2020 and 2019.

Level 1 Fair Value Measurements

Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities traded in active markets that the Plan has the ability to access. The fair value of mutual funds is based on quoted net asset values of the shares held by the Plan at year end.

Level 2 Fair Value Measurements

Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability for substantially the entire period and market-corroborated inputs.

Level 3 Fair Value Measurements

Valuations based on models where significant inputs are not observable. The unobservable inputs reflect the Plan's own assumptions about the inputs that market participants would use.

NAM has processes and controls in place within the finance department to ensure that fair value is reasonably estimated. NAM is the Plan administrator and sets the valuation processes for Plan assets with oversight from management. Additionally, the Investment Committee of NAM reviews the investments on a quarterly basis with a third party investment advisor and Prudential. Valuation processes are reviewed on an ongoing basis and are revised as needed based on changes in market conditions.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table is a summary of the Plan's investments classified within the fair value hierarchy as of December 31, 2020:

<u>Class of Security</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual Funds	\$ 2,732,745	\$ -	\$ -	\$ 2,732,745
Pooled Separate Accounts (NAV)(1)	-	-	-	499,112
U.S. Government Securities	-	3,173,488	-	3,173,488
Corporate Debt Instruments	-	15,017,292	-	15,017,292
Total	<u>\$ 2,732,745</u>	<u>\$ 18,190,780</u>	<u>\$ -</u>	<u>\$ 21,422,637</u>

NAM Pension Plan

Notes to Financial Statements (Continued)

D. Investments and Fair Value Measurement (Continued)

The following table is a summary of the Plan's investments classified within the fair value hierarchy as of December 31, 2019:

<u>Class of Security</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual Funds	\$ 7,352,217	\$ -	\$ -	\$ 7,352,217
Pooled Separate Accounts (NAV)(1)	-	-	-	882,445
U.S. Government Securities	-	9,315,064	-	9,315,064
Corporate Debt Instruments	-	9,482,561	-	9,482,561
Total	<u>\$ 7,352,217</u>	<u>\$ 18,797,625</u>	<u>\$ -</u>	<u>\$ 27,032,287</u>

(1) In accordance with GAAP, investments measured at fair value using net asset value (NAV) per share (or its equivalent) as a practical expedient have not been classified in the fair value hierarchy. The fair value presented in the tables above are intended to permit reconciliation to the amounts presented in the statements of net assets available for benefits.

E. Net Asset Value Per Share

The following tables set forth a summary of the Plan's investments reported at NAV as of December 31, 2020 and 2019:

Fair Value Estimated Using Net Asset Value per Share December 31, 2020

<u>Pooled Separate Accounts</u>	<u>Fair Value</u>	<u>Unfunded Commitment</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Prudential short-term	\$ 422,573	None	Immediate	None
Dryden S&P 500 index	76,539	None	Immediate	None
Total	<u>\$ 499,112</u>			

Fair Value Estimated Using Net Asset Value per Share December 31, 2019

<u>Pooled Separate Accounts</u>	<u>Fair Value</u>	<u>Unfunded Commitment</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Prudential short-term	\$ 789,241	None	Immediate	None
Dryden S&P 500 index	93,204	None	Immediate	None
Total	<u>\$ 882,445</u>			

NAM Pension Plan

Notes to Financial Statements (Continued)

F. Related Party and Party in Interest Transactions

Certain Plan investments are shares of separate pooled accounts managed by Prudential. Prudential qualifies as a party in interest. Morneau Shepell is a Prudential subcontractor of defined benefit plan administrative services and recordkeeping and also qualifies as a party in interest. Fees incurred by the Plan for investment management services are included in administrative expenses. Fees incurred by the Plan for investment advisory services are included in net change in fair value of investments. Additionally, personnel and facilities of the Association have been used to perform administrative functions for the Plan at no charge to the Plan.

G. Income Tax Status

The Plan has received a determination letter from the Internal Revenue Service (IRS) dated December 20, 2016, stating that the Plan, as amended through September 17, 2014, is qualified under Section 401(a) of the Internal Revenue Code (the Code) and, therefore, it is exempt from taxation. Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualification. Although the Plan has been amended since receiving the determination letter, the Plan sponsor and the Plan's tax counsel believe that the Plan is designed, and is currently being operated in compliance with the applicable requirements of the Internal Revenue Code and that, therefore, the Plan continues to qualify under Section 401(a) and to be tax exempt as of December 31, 2020. Therefore, no provision for income taxes is included in the Plan's financial statements. The Plan sponsor has concluded there are no uncertain tax positions as of December 31, 2020 and 2019 in accordance with GAAP.

H. Risks and Uncertainties

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of net assets available for benefits.

NAM Pension Plan

Notes to Financial Statements (Continued)

H. Risks and Uncertainties (Continued)

Plan contributions are made and the actuarial present value of accumulated plan benefits are reported based on certain assumptions pertaining to interest rates, inflation rates and employee demographics, all of which are subject to change. Due to uncertainties inherent in the estimations and assumptions process, it is at least reasonably possible that changes in these estimates and assumptions in the near term could be material to the financial statements.

COVID-19 Risks and Uncertainties

In March 2020, the World Health Organization declared a pandemic related to the rapidly spreading coronavirus (COVID-19) outbreak, which has led to a global health emergency. The pandemic has generated significant uncertainty in the global economy and volatility in financial markets. The Plan's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impact on the Plan and its sponsor, participants and vendors. As such, COVID-19 could have a material adverse effect on the Plan's financial position in the future. The ultimate duration and impact of the COVID-19 outbreak on the Plan's financial position cannot be reasonably estimated at this time.

I. Concentrations

The Plan's investments held in Vanguard funds represent 13% and 26% of the Plan's total assets as of December 31, 2020 and 2019, respectively.

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Mutual funds				
	Vanguard	Vanguard Institutional Index	\$ 1,756,557	\$ 2,732,745
	Total mutual funds		<u>1,756,557</u>	<u>2,732,745</u>
Pooled separate accounts				
*	Prudential Retirement Insurance and Annuity Company	Dryden S&P 500	28,135	76,539
*	Prudential Retirement Insurance and Annuity Company	Prudential Short-Term	<u>422,573</u>	<u>422,573</u>
	Total pooled separate accounts		<u>450,708</u>	<u>499,112</u>
US Government securities				
	U.S. Treasury	RESOLUTION FDG CORP PRIN STRIP 0.000% 04/15/2030 DD 04/15/90	1,039,551	1,132,850
	U.S. Treasury	U.S. TREASURY BD PRIN STRIP 0.000% 11/15/2047 DD 11/15/17	1,162,896	1,210,388
	U.S. Treasury	U.S. TREASURY BD CPN STRIP 0.000% 11/15/2022 DD 11/16/92	184,688	192,541
	U.S. Treasury	U.S. TREASURY BD CPN STRIP 0.000% 11/15/2042 DD 11/15/12	536,447	637,709
	U.S. Treasury	U.S. TREASURY BD PRIN STRIP 0.000% 11/15/2047 DD 11/15/17	<u>-</u>	<u>-</u>
	Total U.S. Government securities		<u>2,923,582</u>	<u>3,173,488</u>
Corporate debt instruments				
	Air Products & Chemicals Inc	AIR PRODUCTS AND CHEMICALS INC 2.900% 05/15/2050 DD 04/30/20	91,329	93,425
	Alabama Power Co	ALABAMA POWER CO 5.200% 06/01/2041 DD 05/24/11	67,571	74,929
	Alabama Power Co	ALABAMA POWER CO 4.300% 07/15/2048 DD 06/28/18	133,033	153,777
	Alphabet Inc	ALPHABET INC 2.050% 08/15/2050 DD 08/05/20	220,968	219,519
	Amazon.com Inc	AMAZON.COM INC 3.875% 08/22/2037 DD 02/22/18	402,979	430,377

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
Apple Inc		APPLE INC 4.500% 02/23/2036 DD 02/23/16	\$ 338,756	\$ 370,211
Apple Inc		APPLE INC 2.950% 09/11/2049 DD 09/11/19	43,655	44,870
Arizona Public Service Co		ARIZONA PUBLIC SERVICE CO 5.500% 09/01/2035 DD 08/22/05	94,607	102,911
Arizona Public Service Co		ARIZONA PUBLIC SERVICE CO 3.500% 12/01/2049 DD 11/20/19	112,183	131,178
Bank of America		BANK OF AMERICA CORP VAR RT 04/23/2040 DD 04/23/19	46,257	49,250
Bank of America		BANK OF AMERICA CORP VAR RT 10/22/2030 DD 10/22/19	155,974	170,207
Bank of America		BANK OF AMERICA CORP VAR RT 10/24/2051 DD 10/21/20	91,267	93,876
Bank of New York Mellon		BANK OF NEW YORK MELLON CORP/T 3.300% 08/23/2029 DD 08/23/17	229,829	250,719
Bristol-Myers Squibb Co		BRISTOL-MYERS SQUIBB CO 5.875% 11/15/2036 DD 11/20/06	102,939	106,880
Burlington Northern Santa Fe		BURLINGTON NORTHERN SANTA FE L 5.400% 06/01/2041 DD 05/19/11	248,099	276,729
Capital One		CAPITAL ONE FINANCIAL CORP 3.800% 01/31/2028 DD 01/30/18	70,014	74,906
Caterpillar Inc		CATERPILLAR INC 3.250% 04/09/2050 DD 04/09/20	135,293	159,444
Citigroup Inc		CITIGROUP INC 4.650% 07/23/2048 DD 07/23/18	231,530	255,380
Coca-Cola Co		COCA-COLA CO/THE 3.450% 03/25/2030 DD 03/25/20	135,340	141,446
Comcast Corp		COMCAST CORP 4.400% 08/15/2035 DD 05/27/15	94,106	102,380
Comcast Corp		COMCAST CORP 3.200% 07/15/2036 DD 07/19/16	82,147	90,886
Comcast Corp		COMCAST CORP 3.900% 03/01/2038 DD 02/08/18	27,700	30,596
Comcast Corp		COMCAST CORP 2.450% 08/15/2052 DD 08/25/20	295,136	305,689

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Consolidated Edison Co	CONSOLIDATED EDISON CO OF NEW 4.200% 03/15/2042 DD 03/13/12	\$ 82,814	\$ 91,094
	DTE Electric Co	DTE ELECTRIC CO 3.700% 06/01/2046 DD 05/17/16	85,388	94,989
	TWDC Enterprises 18 Corp	TWDC ENTERPRISES 18 CORP 4.125% 12/01/2041 DD 12/02/11	59,558	62,934
	Exxon Mobil Corp	EXXON MOBIL CORP 3.567% 03/06/2045 DD 03/06/15	64,599	69,092
	Florida Power & Light Co	FLORIDA POWER & LIGHT CO 4.050% 06/01/2042 DD 05/15/12	145,949	158,170
	General Dynamics Corp	GENERAL DYNAMICS CORP 3.625% 04/01/2030 DD 03/25/20	138,664	148,283
	Home Depot Inc	HOME DEPOT INC/THE 5.400% 09/15/2040 DD 09/10/10	93,004	102,369
	Home Depot Inc	HOME DEPOT INC/THE 4.200% 04/01/2043 DD 04/05/13	115,014	123,572
	Honeywell International Inc	HONEYWELL INTERNATIONAL INC 3.812% 11/21/2047 DD 11/21/17	126,440	128,013
	Intel Corp	INTEL CORP 4.800% 10/01/2041 DD 09/19/11	132,371	142,625
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 07/24/2038 DD 07/24/17	256,078	280,099
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 10/15/2030 DD 09/12/19	90,222	97,860
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 04/22/2051 DD 04/22/20	35,000	38,970
	Keycorp	KEYCORP 4.100% 04/30/2028 DD 04/30/18	38,385	41,526
	Lockheed Martin Corp	LOCKHEED MARTIN CORP 4.070% 12/15/2042 DD 12/14/12	143,505	146,840
	Massachusetts Institute of Tec	MASSACHUSETTS INSTITUTE OF TEC 5.600% 07/01/2111 DD 05/18/11	117,205	131,535
	Mastercard Inc	MASTERCARD INC 3.650% 06/01/2049 DD 05/31/19	216,830	217,408
	MetLife Inc	METLIFE INC 5.875% 02/06/2041 DD 08/06/10	154,364	175,174

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Microsoft Corp	MICROSOFT CORP 2.525% 06/01/2050 DD 06/01/20	\$ 396,143	\$ 411,271
	Oncor Electric Delivery Co LLC	ONCOR ELECTRIC DELIVERY CO LLC 5.300% 06/01/2042 DD 05/18/12	176,994	178,661
	Oracle Corp	ORACLE CORP 3.900% 05/15/2035 DD 05/05/15	276,468	306,955
	Pepsico Inc	PEPSICO INC 4.450% 04/14/2046 DD 10/14/15	120,513	132,541
	Pepsico Inc	PEPSICO INC 2.625% 07/29/2029 DD 07/29/19	68,531	71,755
	Pfizer Inc	PFIZER INC 3.900% 03/15/2039 DD 03/11/19	253,850	276,428
	President and Fellows of Harva	PRESIDENT AND FELLOWS OF HARVA 2.517% 10/15/2050 DD 04/21/20	250,000	266,435
	Prudential Financial Inc	PRUDENTIAL FINANCIAL INC 6.200% 11/15/2040 DD 11/18/10	135,619	146,888
	Prudential Financial Inc	PRUDENTIAL FINANCIAL INC 4.350% 02/25/2050 DD 02/25/19	93,758	111,661
	Public Service Co of Colorado	PUBLIC SERVICE CO OF COLORADO 4.050% 09/15/2049 DD 03/13/19	162,185	182,154
	Public Service Electric & Gas Co	PUBLIC SERVICE ELECTRIC & GAS 4.050% 05/01/2045 DD 05/12/15	101,097	110,001
	Shell International	SHELL INTERNATIONAL FINANCE BV 4.000% 05/10/2046 DD 05/10/16	229,885	258,181
	Southern California Gas Co	SOUTHERN CALIFORNIA GAS CO 4.450% 03/15/2044 DD 03/13/14	179,670	181,676
	State Street Corp	STATE STREET CORP 2.400% 01/24/2030 DD 01/24/20	259,466	284,120
	Union Pacific Corp	UNION PACIFIC CORP 3.750% 02/05/2070 DD 01/31/20	147,923	175,391
	UnitedHealth Group Inc	UNITEDHEALTH GROUP INC 6.875% 02/15/2038 DD 02/07/08	275,026	303,086
	Virginia Electric and Power Co	VIRGINIA ELECTRIC AND POWER CO 4.000% 01/15/2043 DD 01/08/13	157,644	157,113
	VISA Inc	VISA INC 2.700% 04/15/2040 DD 04/02/20	129,860	141,912
	VISA Inc	VISA INC 2.000% 08/15/2050 DD 08/17/20	242,374	233,987

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Walmart Inc	WALMART INC 4.750% 10/02/2043 DD 10/02/13	\$ 457,491	\$ 613,473
	Wells Fargo & Co	WELLS FARGO & CO 4.750% 12/07/2046 DD 12/08/16	71,274	78,524
	Wells Fargo & Co	WELLS FARGO & CO 4.150% 01/24/2029 DD 01/24/19	194,119	207,725
	Wells Fargo & Co	WELLS FARGO & CO VAR RT 10/30/2030 DD 10/31/19	105,525	114,554
	Wisconsin Public Service Corp	WISCONSIN PUBLIC SERVICE CORP 4.752% 11/01/2044 DD 11/21/13	138,549	148,951
	Anheuser-Busch InBev Worldwide Inc	ANHEUSER-BUSCH INBEV WORLDWIDE 5.450% 04/21/2045 DD 04/21/15	90,540	101,891
	Bank of America Corp	BANK OF AMERICA CORP 4.750% 04/21/2045 DD 04/21/15	160,300	179,439
	Berkshire Hathaway	BERKSHIRE HATHAWAY FINANCE COR 4.250% 01/15/2049 DD 01/11/19	162,286	179,334
	Boeing Co	BOEING CO/THE 3.625% 02/01/2031 DD 11/02/20	64,841	71,135
	Broadcom Corp	BROADCOM CORP / BROADCOM CAYMA 3.875% 01/15/2027 DD 01/15/18	175,726	196,404
	CVS Health Corp	CVS Health Corp 4.780% 03/25/2038 DD 03/09/18	113,835	126,698
	Columbia Pipeline Group Inc	COLUMBIA PIPELINE GROUP INC 5.800% 06/01/2045 DD 12/01/15	167,999	191,255
	Commonwealth Edison Co	COMMONWEALTH EDISON CO 3.200% 11/15/2049 DD 11/12/19	114,631	128,852
	Walt Disney Co	WALT DISNEY CO/THE 3.600% 01/13/2051 DD 05/13/20	181,154	198,522
	Duke Energy Ohio Inc	DUKE ENERGY OHIO INC 4.300% 02/01/2049 DD 01/08/19	165,212	181,066
	El Paso Natural Gas Co	EL PASO NATURAL GAS CO LLC VAR RT 06/15/2032 DD 06/15/03	137,331	147,865
	Enterprise Products Operating	ENTERPRISE PRODUCTS OPERATING 4.850% 03/15/2044 DD 03/18/13	43,930	49,622
	L3Harris Technologies Inc	L3HARRIS TECHNOLOGIES INC 4.400% 06/15/2028 DD 06/04/18	116,747	125,903

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Voya Financial Inc	VOYA FINANCIAL INC 5.700% 07/15/2043 DD 07/26/13	\$ 61,428	\$ 69,345
	Jersey Central Power & Light Co	JERSEY CENTRAL POWER & LIGHT C 6.150% 06/01/2037 DD 12/01/07	68,206	64,194
	Johnson & Johnson	JOHNSON & JOHNSON 2.450% 09/01/2060 DD 08/25/20	193,194	202,839
	Kansas City Southern	KANSAS CITY SOUTHERN 4.300% 05/15/2043 DD 05/15/16	35,197	38,807
	Merck & Co Inc	MERCK & CO INC 2.350% 06/24/2040 DD 06/24/20	243,030	243,171
	Northrop Grumman Corp	NORTHROP GRUMMAN CORP 5.150% 05/01/2040 DD 03/23/2020	110,226	117,487
	PacifiCorp	PACIFICORP 4.150% 02/15/2050 DD 03/01/19	254,938	287,016
	Plains All American Pipeline	PLAINS ALL AMERICAN PIPELINE L 6.650% 01/15/2037 DD 07/15/07	35,453	36,621
	Principal Financial Group Inc	PRINCIPAL FINANCIAL GROUP INC 4.300% 11/15/2046 DD 11/10/16	114,170	127,490
	Sempra Energy	SEMPRA ENERGY 3.400% 02/01/2028 DD 01/12/18	318,080	353,065
	TJX Companies Inc	TJX COS INC/THE 1.600% 05/15/2031 DD 11/30/20	174,783	176,804
	Time Warner Cable LLC	TIME WARNER CABLE LLC 4.500% 09/15/2042 DD 08/10/12	25,560	29,295
	United Parcel Service Inc	UNITED PARCEL SERVICE INC 3.400% 09/01/2049 DD 08/16/19	179,195	214,167
	Verizon Communications Inc	VERIZON COMMUNICATIONS INC 4.272% 01/15/2036 DD 07/15/15	97,019	105,424
	Total corporate debt instruments		<u>13,775,077</u>	<u>15,017,292</u>
Cash equivalents				
	Fidelity	FIDELITY INV MMKT TREAS 680 VAR RT 12/31/2049 DD 09/22/11	31,102	31,102
	Total money market securities		<u>31,102</u>	<u>31,102</u>
	Total assets		<u>\$ 18,937,026</u>	<u>\$ 21,453,739</u>

* Represents party-in-interest to the Plan

NAM Pension Plan

Schedule H, Line 4j - Schedule of Reportable Transactions Employer Identification Number: 13-1084330, Plan Number: 002

Year ended December 31, 2020

(a) Identity of party involved	(b) Description of asset	(c) Purchase Price	(d) Selling Price	(g) Cost of asset	(h) Current value of asset on transaction date	(i) Net gain (loss)
Vanguard	Vanguard Institutional Index	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Institutional Index	\$ -	\$ 2,500,000	\$ 1,613,636	\$ 2,500,000	\$ 886,364
Vanguard	Vanguard Mid Cap Index Adm	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Mid Cap Index Adm	\$ -	\$ 1,536,969	\$ 1,155,111	\$ 1,536,969	\$ 381,858
Vanguard	Vanguard Small Cap Index	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Small Cap Index	\$ -	\$ 1,437,435	\$ 1,152,249	\$ 1,437,435	\$ 285,186
PRIAC *	Prudential Short-Term	\$ 12,349,757	\$ -	\$ 12,349,756	\$ 12,349,757	\$ 1
PRIAC *	Prudential Short-Term	\$ -	\$ 12,720,241	\$ 12,720,145	\$ 12,720,241	\$ 96
United States Treasury	UNITED STATES TREASURY STRIP C 08/29	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 08/29	\$ -	\$ 2,439,729	\$ 2,312,244	\$ 2,439,729	\$ 127,485
United States Treasury	UNITED STATES TREASURY STRIP C 11/22	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/22	\$ -	\$ 1,704,233	\$ 1,643,057	\$ 1,704,233	\$ 61,176
United States Treasury	UNITED STATES TREASURY STRIP C 11/42	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/42	\$ -	\$ 1,698,743	\$ 1,397,347	\$ 1,698,743	\$ 301,396
United States Treasury	UNITED STATES TREASURY STRIP C 11/47	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/47	\$ -	\$ 4,916,623	\$ 3,879,811	\$ 4,916,623	\$ 1,036,812

* Prudential Retirement Insurance and Annuity Company, a party-in-interest to the Plan.

SECTION IV

SHORTFALL AMORTIZATION

The prior year amortization values and the development of the amortization for the current plan year are shown below.

Prior Year Amortization Amounts

<u>Plan Year</u>	<u>Installment</u>	<u>Years Remaining</u>	<u>Present Value</u>
2019	\$150,784	6	\$819,759
2018	327,557	5	1,526,712
2017	398,249	4	1,511,021
2016	1,502	3	4,350
2015	113,310	2	222,640
2014	243,043	1	243,043
Total	<u>\$1,234,445</u>		<u>\$4,327,525</u>

Current Year Amortization

1. Exemption from Current Year Amortization	No
2. Funding Shortfall to be Amortized	\$5,486,796
3. Present Value of Prior Year Amortization Installments	4,327,525
4. Current Year Amortization Base [2 – 3]	1,159,271
5. Current Year Amortization Installment	\$187,768

Net Shortfall Amortization Installment

6. Current Year Amortization Installment	\$187,768
7. Sum of Prior Year Amortization Installments	1,234,445
8. Net Shortfall Amortization Installment [6 + 7, not less than \$0]	\$1,422,213

SECTION VII DISTRIBUTION OF ACTIVE PARTICIPANTS BY AGE AND SERVICE

Number of Active Participants as of January 1, 2020 – Distribution by Age and Service

Active participant counts are shown below.

Attained Age	Years of Credited Service										
	<u>Under 1</u>	<u>1-4</u>	<u>5-9</u>	<u>10-14</u>	<u>15-19</u>	<u>20-24</u>	<u>25-29</u>	<u>30-34</u>	<u>35-39</u>	<u>40 +</u>	<u>Total</u>
Under 25											
25-29											
30-34											
35-39			1	1							2
40-44					1						1
45-49			1		4	1					6
50-54						1	2				3
55-59			1								1
60-64							1				1
65-69											
70 +											
Total			3	1	5	2	3				14

SECTION VII

PLAN PROVISIONS

Earnings

Earnings means Code section 415 safe-harbor earnings. Earnings includes wages, salaries, and fees for professional services and other amounts received (cash or non-cash) that are includible in gross income for personal services actually rendered during the course of employment with NAM or a Related Company. Compensation in excess of \$200,000 (as indexed by law) is not taken into account.

Compensation does not include any amount paid to an Employee during any period when an Employee was not participating in the Plan.

Final Earnings

The average annual earnings during the 60 consecutive months of participation within the 120-month period immediately preceding termination or retirement in which such average is the greatest. Earnings after 12/31/14 are not taken into account.

Service

An employee will have completed one Year of Service if the employee completes at least 1,000 hours in a calendar year.

Benefit Service

A Year of Benefit Service equals the full or fractional part of any Plan Year during which an Employee participates in the Plan. The full or fractional Plan Years are computed on the basis of years and full months on an elapsed time basis. No benefit service is earned after 12/31/14.

Form of Annuity

Life Annuity

Normal Retirement Date

The first day of the month next following the earlier of the month in which a Participant's 65th birthday occurs or the month in which a Participant completes 30 Years of Service and attains age 62.

Participation Eligibility

All employees who were participating in the Plan before April 1, 1959 are participants of the Plan on that date. All employees hired on or after April 1, 1959 and before January 1, 2007 (except those stated below) become participants on the first day of the month following completion of one year of service.

Interns and employees covered by a collective bargaining agreement (not specifying that such employees will participate) are not eligible to participate in the plan.

SECTION VII

PLAN PROVISIONS

Benefit Formula

Effective January 1, 1994 the benefit formula is the greater of (a) or (b):

- (a) The benefit accrued as of December 31, 1993 under the plan as it existed on December 31, 1993, plus one and eight-tenths percent (1.8%) of the participant's Final Average Salary multiplied by Years of Benefit Service after December 31, 1993.
- (b) One and eight-tenths percent (1.8%) of the participant's Final Average Salary multiplied by Years of Benefit Service.

Minimum normal retirement benefit: No employee who became a member before January 1, 1975 shall receive an annual benefit beginning at normal retirement date that is less than under the plan formulas in effect on December 31, 1974 as if his or her salary continued as is effect on January 1, 1975.

Income Payable

Either of (a) or (b) must be met:

- (a) If Participant has a Spouse as of his retirement date and does not elect otherwise, retirement income shall be paid on the basis of Joint and Survivor form, as stipulated by ERISA, and will be the amount determined under the benefit formula multiplied by the appropriate factor.
- (b) If Participant either has no Spouse as of his retirement date or elects to receive his income under the Normal Form, retirement income will be the amount determined under the benefit formula.

Early Eligibility

The first day of any month after the later of attainment of age 55 or completion of ten or more years of Service.

Early Benefit Amount

Normal retirement benefit as described above, based on Final Average Salary and Years of Benefit Service as calculated at early retirement. The benefit is reduced 4% for each year retirement precedes age 65.

If a participant retires as a result of involuntary termination by the employer as part of a reorganization or similar event, or after completing 30 years of Service, he or she is entitled to fully accrued benefits at age 62.

If payments begin between age 55 and 62, the accrued benefit is reduced by 4% per year (reduction from age 62) but not more than 12%.

SECTION VII

PLAN PROVISIONS

If a participant retires after completing 40 years of Service, the full benefit is payable upon retirement.

For terminated vested members with 10 years of Service, benefits beginning after January 1, 1999 are reduced 6% for each year payments begin before age 65 (not earlier than age 55).

Vesting Schedule

Completion of five or more Years of Vesting Service or attainment of age 65, if earlier.

Vested Benefit

Normal retirement benefit as described above, payable at 65, based on Final Average Salary and Years of Benefit Service as calculated at the date of termination. If payments begin after age 55 and prior to age 65, the amount is reduced 6% for each year.

Preretirement Spouse Benefit

A. Eligibility

Eligible for early retirement, married one full year prior to death.

Benefit Formula

50% of the vested pension benefit accrued to date of death reduced by appropriate early retirement and joint-and-survivor factors.

B. Eligibility

Not eligible for early retirement, vested, married one full year prior to death.

Benefit Formula

50% of the vested pension benefit accrued to date of death, payment deferred to the Participant's earliest retirement date, and reduced by the early retirement and joint-and-survivor factors.

Disability Benefit

A. Eligibility

Termination of employment because of total and permanent disability regardless of age or service.

Benefit Formula

Normal retirement benefit as described above where compensation is based on the level of earnings in effect on the date disability leave begins, and years of Benefit Service continue to accrue.

Employee Contributions

Amount

None required or allowed. Before January 1, 1988, participant contributions were required.

SECTION VII

PLAN PROVISIONS

Late Retirement	Retirement after Normal Retirement Date. Normal retirement benefit as described above based on Final Average Salary and years of Benefit Service at actual retirement date.
Cost of Living Adjustment	None
Variable Benefits	The annual retirement benefits for certain retirees and beneficiaries are based on a unit valuation, under the provisions of the prior plan.

SCHEDULE SB (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small> <small>Pension Benefit Guaranty Corporation</small>	Single-Employer Defined Benefit Plan Actuarial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6059 of the Internal Revenue Code (the Code). ► File as an attachment to Form 5500 or 5500-SF.	<small>OMB No. 1210-0110</small> 2020 This Form is Open to Public Inspection
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For calendar plan year 2020 or fiscal plan year beginning 01/01/2020 and ending 12/31/2020

► **Round off amounts to nearest dollar.**

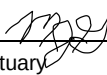
► **Caution:** A penalty of \$1,000 will be assessed for late filing of this report unless reasonable cause is established.

A Name of plan NAM PENSION PLAN	B Three-digit plan number (PN) ►	002
C Plan sponsor's name as shown on line 2a of Form 5500 or 5500-SF NATIONAL ASSOCIATION OF MANUFACTURERS	D Employer Identification Number (EIN) 13-1084330	
E Type of plan: ☒ Single ☐ Multiple-A ☐ Multiple-B	F Prior year plan size: ☐ 100 or fewer ☒ 101-500 ☐ More than 500	

Part I	Basic Information		
1	Enter the valuation date: Month <u>1</u> Day <u>1</u> Year <u>2020</u>		
2	Assets:		
	a Market value	2a	29,110,895
	b Actuarial value	2b	27,895,719
3	Funding target/participant count breakdown	(1) Number of participants	(2) Vested Funding Target
	a For retired participants and beneficiaries receiving payment.....	41	18,700,090
	b For terminated vested participants.....	57	5,747,771
	c For active participants	14	2,986,122
	d Total.....	112	27,433,983
4	If the plan is in at-risk status, check the box and complete lines (a) and (b)..... ☐		
	a Funding target disregarding prescribed at-risk assumptions	4a	
	b Funding target reflecting at-risk assumptions, but disregarding transition rule for plans that have been in at-risk status for fewer than five consecutive years and disregarding loading factor.....	4b	
5	Effective interest rate	5	5.40 %
6	Target normal cost.....	6	175,000

Statement by Enrolled Actuary

To the best of my knowledge, the information supplied in this schedule and accompanying schedules, statements and attachments, if any, is complete and accurate. Each prescribed assumption was applied in accordance with applicable law and regulations. In my opinion, each other assumption is reasonable (taking into account the experience of the plan and reasonable expectations) and such other assumptions, in combination, offer my best estimate of anticipated experience under the plan.

SIGN HERE	Michael Grenier  Signature of actuary	9/13/2021 Date
	Michael J. Grenier Type or print name of actuary	20-05523 Most recent enrollment number
	PRIAC Firm name	(860) 534-2695 Telephone number (including area code)
	P.O. Box 2975 Hartford CT 06104-2975 Address of the firm	

If the actuary has not fully reflected any regulation or ruling promulgated under the statute in completing this schedule, check the box and see instructions ☐

For Paperwork Reduction Act Notice, see the Instructions for Form 5500 or 5500-SF.

**Schedule SB (Form 5500) 2020
v. 200204**

Part II Beginning of Year Carryover and Prefunding Balances

	(a) Carryover balance	(b) Prefunding balance
7 Balance at beginning of prior year after applicable adjustments (line 13 from prior year)	0	6,146,498
8 Portion elected for use to offset prior year's funding requirement (line 35 from prior year)	0	1,214,437
9 Amount remaining (line 7 minus line 8)	0	4,932,061
10 Interest on line 9 using prior year's actual return of <u>18.77</u> %	0	925748
11 Prior year's excess contributions to be added to prefunding balance:		
a Present value of excess contributions (line 38a from prior year)		731633
b(1) Interest on the excess, if any, of line 38a over line 38b from prior year Schedule SB, using prior year's effective interest rate of <u>5.53</u> %		0
b(2) Interest on line 38b from prior year Schedule SB, using prior year's actual return		137,328
c Total available at beginning of current plan year to add to prefunding balance		868961
d Portion of (c) to be added to prefunding balance		868961
12 Other reductions in balances due to elections or deemed elections	0	778238
13 Balance at beginning of current year (line 9 + line 10 + line 11d – line 12)	0	5948532

Part III Funding Percentages

14 Funding target attainment percentage	14	80.00%
15 Adjusted funding target attainment percentage	15	101.31%
16 Prior year's funding percentage for purposes of determining whether carryover/prefunding balances may be used to reduce current year's funding requirement	16	84.09%
17 If the current value of the assets of the plan is less than 70 percent of the funding target, enter such percentage	17	%

Part IV Contributions and Liquidity Shortfalls**18** Contributions made to the plan for the plan year by employer(s) and employees:

(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees	(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees
01/06/2021	500,000	0			
05/05/2021	500,000	0			
Totals ▶			18(b)	1,000,000	18(c) 0

19 Discounted employer contributions – see instructions for small plan with a valuation date after the beginning of the year:

a Contributions allocated toward unpaid minimum required contributions from prior years	19a	0
b Contributions made to avoid restrictions adjusted to valuation date	19b	0
c Contributions allocated toward minimum required contribution for current year adjusted to valuation date	19c	938,464

20 Quarterly contributions and liquidity shortfalls:

- a** Did the plan have a "funding shortfall" for the prior year? ☒ Yes ☐ No
- b** If line 20a is "Yes," were required quarterly installments for the current year made in a timely manner? ☒ Yes ☐ No
- c** If line 20a is "Yes," see instructions and complete the following table as applicable:

Liquidity shortfall as of end of quarter of this plan year			
(1) 1st	(2) 2nd	(3) 3rd	(4) 4th
0	0	0	0

Part V Assumptions Used to Determine Funding Target and Target Normal Cost**21** Discount rate:**a** Segment rates:1st segment:
3.64 %2nd segment:
5.21 %3rd segment:
5.94 %☐ N/A, full yield curve used**b** Applicable month (enter code)**21b**

4

22 Weighted average retirement age**22**

65

23 Mortality table(s) (see instructions) ☐ Prescribed - combined☒ Prescribed - separate☐ Substitute**Part VI Miscellaneous Items****24** Has a change been made in the non-prescribed actuarial assumptions for the current plan year? If "Yes," see instructions regarding required attachment. ☐ Yes ☒ No**25** Has a method change been made for the current plan year? If "Yes," see instructions regarding required attachment. ☐ Yes ☒ No**26** Is the plan required to provide a Schedule of Active Participants? If "Yes," see instructions regarding required attachment. ☒ Yes ☐ No**27** If the plan is subject to alternative funding rules, enter applicable code and see instructions regarding attachment.**27****Part VII Reconciliation of Unpaid Minimum Required Contributions For Prior Years****28** Unpaid minimum required contributions for all prior years **28** 0**29** Discounted employer contributions allocated toward unpaid minimum required contributions from prior years (line 19a) **29** 0**30** Remaining amount of unpaid minimum required contributions (line 28 minus line 29) **30** 0**Part VIII Minimum Required Contribution For Current Year****31** Target normal cost and excess assets (see instructions):**a** Target normal cost (line 6) **31a** 175,000**b** Excess assets, if applicable, but not greater than line 31a **31b** 0**32** Amortization installments:**a** Net shortfall amortization installment Outstanding Balance 5,486,796 Installment 1,422,213**b** Waiver amortization installment 0 0**33** If a waiver has been approved for this plan year, enter the date of the ruling letter granting the approval (Month _____ Day _____ Year _____) and the waived amount **33****34** Total funding requirement before reflecting carryover/prefunding balances (lines 31a - 31b + 32a + 32b - 33) **34** 1,597,213

	Carryover balance	Prefunding balance	Total balance
35 Balances elected for use to offset funding requirement	0	1,027,456	1,027,456

36 Additional cash requirement (line 34 minus line 35) **36** 569,757**37** Contributions allocated toward minimum required contribution for current year adjusted to valuation date (line 19c) **37** 938,464**38** Present value of excess contributions for current year (see instructions)**a** Total (excess, if any, of line 37 over line 36) **38a** 368,707**b** Portion included in line 38a attributable to use of prefunding and funding standard carryover balances **38b** 368,707**39** Unpaid minimum required contribution for current year (excess, if any, of line 36 over line 37) **39** 0**40** Unpaid minimum required contributions for all years **40** 0**Part IX Pension Funding Relief Under Pension Relief Act of 2010 (See Instructions)****41** If an election was made to use PRA 2010 funding relief for this plan:**a** Schedule elected ☐ 2 plus 7 years ☐ 15 years**b** Eligible plan year(s) for which the election in line 41a was made ☐ 2008 ☐ 2009 ☐ 2010 ☐ 2011

NAM Pension Plan
EIN / PN: 13-1084330/002
Attachment to 2020 Schedule SB (Form 5500)
Line 22 - Description of Weighted Average Retirement Age

<u>Age</u>	<u>Probability</u>	<u>Number Retiring</u>	<u>Number Remaining</u>	<u>Result</u>
55	0.00%	0.000000	1.000000	0.000000
56	0.00%	0.000000	1.000000	0.000000
57	0.00%	0.000000	1.000000	0.000000
58	0.00%	0.000000	1.000000	0.000000
59	0.00%	0.000000	1.000000	0.000000
60	0.00%	0.000000	1.000000	0.000000
61	0.00%	0.000000	1.000000	0.000000
62	0.00%	0.000000	1.000000	0.000000
63	0.00%	0.000000	1.000000	0.000000
64	0.00%	0.000000	1.000000	0.000000
65	100.00%	1.000000	0.000000	65.000000
				65.000000

SECTION VII DISTRIBUTION OF ACTIVE PARTICIPANTS BY AGE AND SERVICE

Number of Active Participants as of January 1, 2020 – Distribution by Age and Service

Active participant counts are shown below.

Attained Age	Years of Credited Service										
	<u>Under 1</u>	<u>1-4</u>	<u>5-9</u>	<u>10-14</u>	<u>15-19</u>	<u>20-24</u>	<u>25-29</u>	<u>30-34</u>	<u>35-39</u>	<u>40 +</u>	<u>Total</u>
Under 25											
25-29											
30-34											
35-39			1	1							2
40-44					1						1
45-49			1		4	1					6
50-54						1	2				3
55-59			1								1
60-64							1				1
65-69											
70 +											
Total			3	1	5	2	3				14

SECTION IV

SHORTFALL AMORTIZATION

The prior year amortization values and the development of the amortization for the current plan year are shown below.

Prior Year Amortization Amounts

<u>Plan Year</u>	<u>Installment</u>	<u>Years Remaining</u>	<u>Present Value</u>
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2015	113,310	2	222,640
2014	243,043	1	243,043
Total	<u>\$1,234,445</u>		<u>\$4,327,525</u>

Current Year Amortization

1. Exemption from Current Year Amortization	No
2. Funding Shortfall to be Amortized	\$5,486,796
3. Present Value of Prior Year Amortization Installments	4,327,525
4. Current Year Amortization Base [2 – 3]	1,159,271
5. Current Year Amortization Installment	\$187,768

Net Shortfall Amortization Installment

6. Current Year Amortization Installment	\$187,768
7. Sum of Prior Year Amortization Installments	1,234,445
8. Net Shortfall Amortization Installment [6 + 7, not less than \$0]	\$1,422,213

SECTION VII

PLAN PROVISIONS

Earnings

Earnings means Code section 415 safe-harbor earnings. Earnings includes wages, salaries, and fees for professional services and other amounts received (cash or non-cash) that are includible in gross income for personal services actually rendered during the course of employment with NAM or a Related Company. Compensation in excess of \$200,000 (as indexed by law) is not taken into account.

Compensation does not include any amount paid to an Employee during any period when an Employee was not participating in the Plan.

Final Earnings

The average annual earnings during the 60 consecutive months of participation within the 120-month period immediately preceding termination or retirement in which such average is the greatest. Earnings after 12/31/14 are not taken into account.

Service

An employee will have completed one Year of Service if the employee completes at least 1,000 hours in a calendar year.

Benefit Service

A Year of Benefit Service equals the full or fractional part of any Plan Year during which an Employee participates in the Plan. The full or fractional Plan Years are computed on the basis of years and full months on an elapsed time basis. No benefit service is earned after 12/31/14.

Form of Annuity

Life Annuity

Normal Retirement Date

The first day of the month next following the earlier of the month in which a Participant's 65th birthday occurs or the month in which a Participant completes 30 Years of Service and attains age 62.

Participation Eligibility

All employees who were participating in the Plan before April 1, 1959 are participants of the Plan on that date. All employees hired on or after April 1, 1959 and before January 1, 2007 (except those stated below) become participants on the first day of the month following completion of one year of service.

Interns and employees covered by a collective bargaining agreement (not specifying that such employees will participate) are not eligible to participate in the plan.

SECTION VII

PLAN PROVISIONS

Benefit Formula

Effective January 1, 1994 the benefit formula is the greater of (a) or (b):

- (a) The benefit accrued as of December 31, 1993 under the plan as it existed on December 31, 1993, plus one and eight-tenths percent (1.8%) of the participant's Final Average Salary multiplied by Years of Benefit Service after December 31, 1993.
- (b) One and eight-tenths percent (1.8%) of the participant's Final Average Salary multiplied by Years of Benefit Service.

Minimum normal retirement benefit: No employee who became a member before January 1, 1975 shall receive an annual benefit beginning at normal retirement date that is less than under the plan formulas in effect on December 31, 1974 as if his or her salary continued as is effect on January 1, 1975.

Income Payable

Either of (a) or (b) must be met:

- (a) If Participant has a Spouse as of his retirement date and does not elect otherwise, retirement income shall be paid on the basis of Joint and Survivor form, as stipulated by ERISA, and will be the amount determined under the benefit formula multiplied by the appropriate factor.
- (b) If Participant either has no Spouse as of his retirement date or elects to receive his income under the Normal Form, retirement income will be the amount determined under the benefit formula.

Early Eligibility

The first day of any month after the later of attainment of age 55 or completion of ten or more years of Service.

Early Benefit Amount

Normal retirement benefit as described above, based on Final Average Salary and Years of Benefit Service as calculated at early retirement. The benefit is reduced 4% for each year retirement precedes age 65.

If a participant retires as a result of involuntary termination by the employer as part of a reorganization or similar event, or after completing 30 years of Service, he or she is entitled to fully accrued benefits at age 62.

If payments begin between age 55 and 62, the accrued benefit is reduced by 4% per year (reduction from age 62) but not more than 12%.

SECTION VII

PLAN PROVISIONS

If a participant retires after completing 40 years of Service, the full benefit is payable upon retirement.

For terminated vested members with 10 years of Service, benefits beginning after January 1, 1999 are reduced 6% for each year payments begin before age 65 (not earlier than age 55).

Vesting Schedule

Completion of five or more Years of Vesting Service or attainment of age 65, if earlier.

Vested Benefit

Normal retirement benefit as described above, payable at 65, based on Final Average Salary and Years of Benefit Service as calculated at the date of termination. If payments begin after age 55 and prior to age 65, the amount is reduced 6% for each year.

Preretirement Spouse Benefit

A. Eligibility

Eligible for early retirement, married one full year prior to death.

Benefit Formula

50% of the vested pension benefit accrued to date of death reduced by appropriate early retirement and joint-and-survivor factors.

B. Eligibility

Not eligible for early retirement, vested, married one full year prior to death.

Benefit Formula

50% of the vested pension benefit accrued to date of death, payment deferred to the Participant's earliest retirement date, and reduced by the early retirement and joint-and-survivor factors.

Disability Benefit

A. Eligibility

Termination of employment because of total and permanent disability regardless of age or service.

Benefit Formula

Normal retirement benefit as described above where compensation is based on the level of earnings in effect on the date disability leave begins, and years of Benefit Service continue to accrue.

Employee Contributions

Amount

None required or allowed. Before January 1, 1988, participant contributions were required.

SECTION VII

PLAN PROVISIONS

Late Retirement	Retirement after Normal Retirement Date. Normal retirement benefit as described above based on Final Average Salary and years of Benefit Service at actual retirement date.
Cost of Living Adjustment	None
Variable Benefits	The annual retirement benefits for certain retirees and beneficiaries are based on a unit valuation, under the provisions of the prior plan.

SECTION VII**ACTUARIAL METHODS**

Under the Actuarial Methods described below, if all current assumptions remain constant and are realized, funding at least the Minimum Required Contribution each year will eventually accumulate sufficient plan assets to cover the Funding Target. Future widening of the interest rate stabilization corridor may extend the time period for the plan to become fully funded.

Cost Method

Costs have been computed in accordance with the Unit Credit Actuarial Cost Method and reflect the actuarial assumptions described under "Actuarial Assumptions" of this report as provided under the applicable regulations of the Pension Protection Act of 2006.

Target Normal Cost

The Target Normal Cost is the present value of benefits expected to accrue during the plan year plus an estimate of the expenses to be paid from plan assets during the plan year.

Funding Target and Funding Shortfall

The Funding Target is the present value of benefits accrued as of the beginning of the plan year and the Funding Shortfall is the excess of the Funding Target over the Actuarial Value of Assets (reduced by the Credit Balance). The initial Funding Shortfall is amortized over seven years.

In subsequent years, the Funding Shortfall less the present value of prior year amortization installments is amortized over seven years, and added to any prior year amortization installments.

Segment rates are adjusted as necessary to fall within the specified corridor of the corresponding 25-year average of segment rates for the period ending September 30 of the calendar year preceding the first day of the plan year. The specified corridor is:

<u>Plan Year</u>	<u>Corridor</u>
Through 2020	90% - 110%
2021	85% - 115%
2022	80% - 120%
2023	75% - 125%
2024 and later	70% - 130%

The adjustments to fall within the specified corridor of the 25-year average of segment rates apply for determining the minimum required contribution and related funded percentages. They do not apply for determining the maximum tax deductible contribution or certain other situations.

Sponsor Elections

Discount Rate: Segment rates, with a 4-month lookback

Mortality Table: Prescribed IRS Static Mortality Table – Separate

SECTION VII**ACTUARIAL METHODS****At-Risk Determination**

The At-Risk Funding Target is determined by assuming that participants eligible to retire in the current plan year and next 10 plan years retire at the earliest possible date, but not before the end of the plan year. All participants are assumed to elect the optional form resulting in the highest possible present value.

A load is added to the At-Risk Funding Target and At-Risk Target Normal Cost when a plan is At-Risk in at least two years during the preceding four years. The load increases the At-Risk Funding Target by 4% of the Not At-Risk Funding Target plus \$700 per participant, and increases the At-Risk Target Normal Cost by 4% of the Not At-Risk Target Normal Cost.

The Funding Target and Target Normal Cost are calculated by multiplying the Not At-Risk values by 100% minus the Phase-In Percentage, plus the At-Risk values multiplied by the Phase-In Percentage.

Credit Balance

The Credit Balance consists of the Carryover Balance from excess contributions prior to the Pension Protection Act (PPA) of 2006, plus the Prefunding Balance from elected excess contributions after the PPA. Balances accumulate with interest and are reduced for amounts applied towards the Minimum Required Contribution, voluntary waivers by the plan sponsor, and compelled waivers to avoid benefit restrictions. The Actuarial Value of Assets is reduced by the Credit Balance to determine certain funded percentages and to determine the Funding Shortfall.

Asset Valuation Method

The Actuarial Value of Assets is determined using an annual average of the adjusted Fair Market Value of Assets with the earliest determination 24 months prior to the valuation date. The Fair Market Value of Assets in prior years is adjusted for contributions, benefit payments, expenses and expected earnings (not to exceed the third segment rate).

This is equivalent to the Fair Market Value of Assets, plus two-thirds of the (gain)/loss from the prior year, plus one-third of the (gain)/loss from the second preceding year. The (gain)/loss in each year is the difference between the expected and actual returns on the Fair Market Value of Assets.

The Actuarial Value of Assets is adjusted to be no less than 90% or no more than 110% of the Fair Market Value of Assets, as required by IRC Section 430(g)(3)(B)(iii).

Since the expected earnings assumption cannot exceed the third segment rate, over time, the method may produce an Actuarial Value of Assets slightly below the Fair Market Value of Assets.

The Actuarial Value of Assets for determining the Maximum Tax Deductible Contribution reflects interest rate stabilization rates for discounting contributions and limiting expected earnings.

SECTION VII

ACTUARIAL ASSUMPTIONS

Below are the actuarial assumptions as of January 1, 2020:

Discount Rate:	<u>With Interest Rate Stabilization</u>	<u>Without Interest Rate Stabilization</u>	<u>ASC 960</u>
Effective Rate	5.40%	4.08%	5.50%
First Segment – First 5 Years	3.64%	2.79%	N/A
Second Segment – Next 15 Years	5.21%	3.92%	N/A
Third Segment – After 20 Years	5.94%	4.38%	N/A

Mortality:

Funding:

Male: The IRS 2020 Static Mortality Table (male).

Female: The IRS 2020 Static Mortality Table (female).

Accounting:

Male: Pri-2012 White Collar Dataset with Scale MP-2019 (male)
(previously, RP-2014 Adjusted to 2006 Total Dataset with Scale MP-2018 (male)).

Female: Pri-2012 White Collar Dataset with Scale MP-2019 (female)
(previously, RP-2014 Adjusted to 2006 Total Dataset with Scale MP-2018 (female)).

Termination:

The probabilities that Participants at the ages indicated will terminate before reaching the assumed retirement age are:

<u>Age</u>	<u>Rate</u>
20	94.0%
25	88.7%
30	79.2%
35	62.9%
40	36.6%
45 & over	0.0%

This is Crocker T-8 with no withdrawal rates assumed after age 44.

Retirement Age:

Age 65

SECTION VII

ACTUARIAL ASSUMPTIONS

Investment Return:	5.50% per annum, compounded annually, net of investment and contract fees.
Estimated Expenses:	\$175,000.
Survivor's Benefit:	It is assumed that husbands are 3 years older than wives and that 80% of the male Participants and 80% of the female Participants who are or will become eligible for coverage under the Survivor's Benefit will be survived by an eligible survivor.

Audited Financial Statements and Supplemental Schedules

NAM Pension Plan

*Years ended December 31, 2020 and 2019
with Report of Independent Auditors*

Audited Financial Statements
and Supplemental Schedules

NAM Pension Plan

Years ended December 31, 2020 and 2019

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Report of Independent Auditors

Board of Directors
The National Association of Manufacturers
Washington, D.C.

We have audited the accompanying financial statements of the NAM Pension Plan (the Plan), which comprise the statements of net assets available for benefits as of December 31, 2020 and 2019, and the related statements of changes in net assets available for benefits for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial status of the NAM Pension Plan as of December 31, 2020 and 2019, and the changes in its financial status for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental schedules Schedule H, Line 4i - Schedule of Assets (Held at End of Year) as of December 31, 2020 and the Schedule H, Line 4j - Schedule of Reportable Transactions for the year ended December 31, 2020 are presented for the purpose of additional analysis and are not a required part of the financial statements but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974, as amended. Such information is the responsibility of the Plan's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

A handwritten signature in black ink that reads "Johnson Lambert LLP". The signature is written in a cursive, flowing style.

Vienna, Virginia
August 26, 2021

NAM Pension Plan

Statements of Net Assets Available for Benefits

	December 31,	
	<u>2020</u>	<u>2019</u>
Assets		
Cash equivalents	\$ 31,102	\$ 1,100,724
Investments, at fair value:		
Mutual funds	2,732,745	7,352,217
Pooled separate accounts	499,112	882,445
U.S government securities	3,173,488	9,315,064
Corporate debt instruments	<u>15,017,292</u>	<u>9,482,561</u>
Total Investments	<u>21,422,637</u>	<u>27,032,287</u>
Net assets available for plan benefits	<u>\$ 21,453,739</u>	<u>\$ 28,133,011</u>

See accompanying notes to the financial statements.

NAM Pension Plan

Statements of Changes in Net Assets Available for Benefits

	Years ended December 31,	
	<u>2020</u>	<u>2019</u>
Additions		
Contributions	\$ 1,000,000	\$ 1,000,000
Investment income:		
Interest and dividends	705,350	1,082,045
Net change in fair value of investments	<u>4,289,848</u>	<u>4,214,991</u>
Total additions	5,995,198	6,297,036
Deductions		
Retirement benefits paid to participants	3,740,911	2,086,651
Plan settlement	8,682,924	7,763,842
Administrative expenses	<u>250,635</u>	<u>220,246</u>
Total deductions	<u>12,674,470</u>	<u>10,070,739</u>
Net change in net assets available for benefits	(6,679,272)	(3,773,703)
Net assets available at beginning of year	<u>28,133,011</u>	<u>31,906,714</u>
Net assets available at end of year	<u><u>\$ 21,453,739</u></u>	<u><u>\$ 28,133,011</u></u>

See accompanying notes to the financial statements.

NAM Pension Plan

Notes to Financial Statements

Years ended December 31, 2020 and 2019

A. Description of the Plan

The NAM Pension Plan (the Plan) is a noncontributory, defined benefit plan. All eligible employees of the National Association of Manufacturers (the Association, NAM or Plan sponsor) who began employment prior to January 1, 2007 became participants in the Plan after one year of service. In conjunction with a resolution to close the Plan to new participants effective December 31, 2006, the Association modified its 401(k) Plan for employees who began employment on or after January 1, 2007.

In September 2014, an amendment was executed to freeze the Plan effective January 1, 2015. As a result of the amendment, participants in the Plan will not accrue any additional years of benefit service, thereby freezing all accrued benefits as of the effective date. In conjunction with this resolution, NAM modified their 401(k) Plan for eligible participants of the Plan as of January 1, 2015.

In March 2019, the Plan entered into an agreement with Principal Life Insurance Company to purchase a Single Premium Guaranteed Annuity Contract which transferred the liabilities and related assets for Plan retirees with benefit levels of \$1,500 a month or less effective July 1, 2019. The Plan sold approximately \$7.5 million of its accumulated benefit obligation to a life insurance company. The funding of \$7,763,842 was paid from the Plan assets and only impacted a select group of participants. These affected participants had no impact to their retirement benefits.

In October 2020, the Plan entered into an agreement with CMFG Life Insurance Company to purchase a Single Premium Guaranteed Annuity Contract which transferred the liabilities and related assets for Plan retirees with benefit levels of \$4,000 a month or less effective September 1, 2020. The Plan sold approximately \$8.5 million of its accumulated benefit obligation to a life insurance company. The funding of \$8,682,924 was paid from the Plan assets and only impacted a select group of participants. These affected participants had no impact to their retirement benefits.

Effective October 1, 2020, the Plan was amended to facilitate a onetime lump sum offer to participants who terminated employment prior to September 1, 2020 and who have not commenced benefit distributions as of December 1, 2020. Participants could elect to either receive the entirety of their benefit in a lump sum or else begin an immediate annuity. The lump sum amount was calculated as the actuarial value of the participant's benefit on their normal retirement date. Individuals who wished to participate in the lump sum offer were required to submit their election by a predetermined deadline, with benefits paid as early as December 1, 2020.

NAM Pension Plan

Notes to Financial Statements (Continued)

A. Description of the Plan (Continued)

Contributions

The Association has agreed to voluntarily contribute such amounts as necessary to provide the regular benefits of the Plan and to meet the funding standards established by the Employee Retirement Income Security Act of 1974 (ERISA). As of December 31, 2020 and 2019, the Plan met the minimum funding requirements established by ERISA.

Benefits and Vesting

Participants are fully vested after five years of service. The Plan provides that all vested benefits of participants no longer employed by the Association and having a current lump sum value of \$1,000 or less are paid to the participants.

Plan Termination

While the Association has not expressed any desire to terminate the Plan, it is free to do so at any time and to discontinue its contributions thereunder. In the event that the Plan terminates, the net assets of the Plan will be allocated, as prescribed by ERISA and its related regulations, generally, to provide the following benefits in the order indicated:

- a. Benefits attributable to voluntary employee contributions.
- b. Benefits which participants have been receiving, or would have been receiving if they had retired at normal retirement age (for late retirements), for at least three years. This priority attaches only to the lowest benefit level prescribed under the Plan during the five years prior to retirement. For those persons actually retired for three or more years, the priority applies only to the lowest benefit level in effect during the most recent three-year period prior to plan termination.
- c. Other vested benefits insured by the Pension Benefit Guaranty Corporation (the PBGC), a U.S. Government agency, up to the applicable limitations (see following paragraph).
- d. All other vested benefits not insured by the PBGC.
- e. All nonvested benefits.

Certain benefits under the Plan are insured by the PBGC if the Plan terminates. Generally, the PBGC guarantees most vested normal-age retirement benefits, early retirement benefits, and certain disability and survivor's pensions. However, the PBGC does not guarantee all types of benefits under the Plan, and the amount of benefit protection is subject to certain limitations. Whether all participants receive their benefits should the Plan terminate at some future time will depend on the sufficiency, at that time, of the Plan's net assets to provide those benefits and may also depend on the level of benefits guaranteed by the PBGC.

NAM Pension Plan

Notes to Financial Statements (Continued)

A. Description of the Plan (Continued)

Plan Funds

The Plan provides regular benefits to retirees from the following maintained fund:

- The Variable Benefit Fund is a variable annuity portion of the benefits based on the earnings of the fund and the value of each unit as determined by the consulting actuary. Participation in this portion of the benefits is limited to retirees or terminated participants vested before January 1, 1975.

Administrative Expenses

Administrative expenses of the Plan are paid from plan assets. The Plan pays certain recordkeeping, actuarial and audit fees and the Plan sponsor pays directly any other fees related to the Plan's operations.

The foregoing description of the Plan provides only general information. Participants should refer to the Plan Document for a more complete description of the Plan's provisions.

B. Significant Accounting Policies

Basis of Accounting and Use of Estimates

The Plan's financial statements are prepared in conformity with accounting principles generally accepted in the United States of America (GAAP). The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Subsequent Events

The Plan has performed an evaluation of subsequent events through August 26, 2021, which is the date the financial statements were available to be issued and has considered any relevant matters in the preparation of the financial statements and footnotes.

Valuation of Investments and Income Recognition

The Plan's investment portfolio consists of mutual funds, pooled separate accounts, and a liability driven investing portfolio. The liability driven investing portfolio consists of U.S. government and corporate debt securities, in addition to cash equivalents.

The mutual funds, which are managed by independent investment managers, are recorded at fair value and are composed of bond and equity portfolios.

The pooled separate accounts, which are managed by Prudential, are recorded at fair value determined by multiplying the number of participation units credited to the account by the current participation unit value. The participation unit values are adjusted to reflect the investment results of the underlying investments in the separate accounts.

NAM Pension Plan

Notes to Financial Statements (Continued)

B. Significant Accounting Policies (Continued)

Valuation of Investments and Income Recognition (continued)

U.S. government securities and corporate debt instruments, which are managed by Allianz GI, are recorded at fair value.

Cash Equivalents

The plan considers all money market accounts to be cash equivalents.

Actuarial Present Value of Accumulated Plan Benefits

Accumulated plan benefits (Note C) are those estimated future periodic payments including lump sum distributions that are attributable under the Plan's provisions to services rendered by the employees to the valuation date. Accumulated plan benefits include benefits expected to be paid to (a) retired or terminated employees or their beneficiaries, (b) beneficiaries of employees who have died, and (c) present employees or their beneficiaries. Benefits payable under all circumstances – retirement, death, disability, and termination of employment – are included, to the extent that they are deemed attributable to employee service rendered to the valuation date.

Benefits

Benefits are recorded when paid.

C. Accumulated Plan Benefits

An independent actuary estimates the actuarial present value of accumulated plan benefits, which is the amount that results from applying actuarial assumptions to adjust the accumulated plan benefits earned by the participants to reflect the time value of money (through discounts for interest) and the probability of payment (by means of decrements such as for death, disability, withdrawal, or retirement) between the valuation date and the expected date of payment. The most recent actuarial valuation date is December 31, 2020.

The accumulated plan benefit information as of December 31 is as follows:

	December 31,	
	2020	2019
Actuarial present value of accumulated plan benefits:		
Vested benefits:		
Participants currently receiving payments	\$ 12,051,296	\$ 18,702,089
Other participants	8,275,255	9,336,111
	20,326,551	28,038,200
Non-vested benefits	-	-
	\$ 20,326,551	\$ 28,038,200

NAM Pension Plan

Notes to Financial Statements (Continued)

C. Accumulated Plan Benefits (Continued)

The sources of the net change of the actuarial present value of accumulated plan benefits for the years ended December 31, 2020 and 2019 are as follows:

	December 31,	
	2020	2019
Actuarial present value of accumulated plan benefits at beginning of year	\$ 28,038,200	\$ 30,647,567
Increase (decrease) during the year attributable to:		
Benefits accumulated and actuarial losses/(gains)	2,470,757	2,074,797
Interest	1,171,974	1,646,651
Benefits paid	(12,423,835)	(9,811,337)
Assumption changes	1,069,455	3,480,522
Actuarial present value of accumulated plan benefits at end of year	\$ 20,326,551	\$ 28,038,200

Significant assumptions underlying the actuarial computations are:

Discount rate Long term rate of return of 5.0% and 5.5% for 2020 and 2019, respectively.

Life expectancy PRI-2012 White Collar Dataset with Scale MP-2020 in 2020
PRI-2012 White Collar Dataset with Scale MP-2019 in 2019

Assumed retirement age 65 in 2020 and 2019

Were the Plan to terminate, different actuarial assumptions and other factors might be applicable in determining the actuarial present value of accumulated plan benefits.

D. Investments and Fair Value Measurement

The Plan's investments are held by The Prudential Insurance Company of America (Prudential).

GAAP establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, Level 2 inputs consist of observable inputs other than quoted prices for identical assets, and Level 3 inputs are unobservable and therefore have the lowest priority. The Plan uses valuation techniques based on the available inputs to measure the fair value of its investments. Level 3 inputs were used only when Level 1 or Level 2 inputs were not available.

NAM Pension Plan

Notes to Financial Statements (Continued)

D. Investments and Fair Value Measurement (Continued)

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2020 and 2019.

Level 1 Fair Value Measurements

Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities traded in active markets that the Plan has the ability to access. The fair value of mutual funds is based on quoted net asset values of the shares held by the Plan at year end.

Level 2 Fair Value Measurements

Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability for substantially the entire period and market-corroborated inputs.

Level 3 Fair Value Measurements

Valuations based on models where significant inputs are not observable. The unobservable inputs reflect the Plan's own assumptions about the inputs that market participants would use.

NAM has processes and controls in place within the finance department to ensure that fair value is reasonably estimated. NAM is the Plan administrator and sets the valuation processes for Plan assets with oversight from management. Additionally, the Investment Committee of NAM reviews the investments on a quarterly basis with a third party investment advisor and Prudential. Valuation processes are reviewed on an ongoing basis and are revised as needed based on changes in market conditions.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table is a summary of the Plan's investments classified within the fair value hierarchy as of December 31, 2020:

<u>Class of Security</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual Funds	\$ 2,732,745	\$ -	\$ -	\$ 2,732,745
Pooled Separate Accounts (NAV)(1)	-	-	-	499,112
U.S. Government Securities	-	3,173,488	-	3,173,488
Corporate Debt Instruments	-	15,017,292	-	15,017,292
Total	<u>\$ 2,732,745</u>	<u>\$ 18,190,780</u>	<u>\$ -</u>	<u>\$ 21,422,637</u>

NAM Pension Plan

Notes to Financial Statements (Continued)

D. Investments and Fair Value Measurement (Continued)

The following table is a summary of the Plan's investments classified within the fair value hierarchy as of December 31, 2019:

<u>Class of Security</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual Funds	\$ 7,352,217	\$ -	\$ -	\$ 7,352,217
Pooled Separate Accounts (NAV)(1)	-	-	-	882,445
U.S. Government Securities	-	9,315,064	-	9,315,064
Corporate Debt Instruments	-	9,482,561	-	9,482,561
Total	<u>\$ 7,352,217</u>	<u>\$ 18,797,625</u>	<u>\$ -</u>	<u>\$ 27,032,287</u>

(1) In accordance with GAAP, investments measured at fair value using net asset value (NAV) per share (or its equivalent) as a practical expedient have not been classified in the fair value hierarchy. The fair value presented in the tables above are intended to permit reconciliation to the amounts presented in the statements of net assets available for benefits.

E. Net Asset Value Per Share

The following tables set forth a summary of the Plan's investments reported at NAV as of December 31, 2020 and 2019:

Fair Value Estimated Using Net Asset Value per Share December 31, 2020

<u>Pooled Separate Accounts</u>	<u>Fair Value</u>	<u>Unfunded Commitment</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Prudential short-term	\$ 422,573	None	Immediate	None
Dryden S&P 500 index	76,539	None	Immediate	None
Total	<u>\$ 499,112</u>			

Fair Value Estimated Using Net Asset Value per Share December 31, 2019

<u>Pooled Separate Accounts</u>	<u>Fair Value</u>	<u>Unfunded Commitment</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Prudential short-term	\$ 789,241	None	Immediate	None
Dryden S&P 500 index	93,204	None	Immediate	None
Total	<u>\$ 882,445</u>			

NAM Pension Plan

Notes to Financial Statements (Continued)

F. Related Party and Party in Interest Transactions

Certain Plan investments are shares of separate pooled accounts managed by Prudential. Prudential qualifies as a party in interest. Morneau Shepell is a Prudential subcontractor of defined benefit plan administrative services and recordkeeping and also qualifies as a party in interest. Fees incurred by the Plan for investment management services are included in administrative expenses. Fees incurred by the Plan for investment advisory services are included in net change in fair value of investments. Additionally, personnel and facilities of the Association have been used to perform administrative functions for the Plan at no charge to the Plan.

G. Income Tax Status

The Plan has received a determination letter from the Internal Revenue Service (IRS) dated December 20, 2016, stating that the Plan, as amended through September 17, 2014, is qualified under Section 401(a) of the Internal Revenue Code (the Code) and, therefore, it is exempt from taxation. Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualification. Although the Plan has been amended since receiving the determination letter, the Plan sponsor and the Plan's tax counsel believe that the Plan is designed, and is currently being operated in compliance with the applicable requirements of the Internal Revenue Code and that, therefore, the Plan continues to qualify under Section 401(a) and to be tax exempt as of December 31, 2020. Therefore, no provision for income taxes is included in the Plan's financial statements. The Plan sponsor has concluded there are no uncertain tax positions as of December 31, 2020 and 2019 in accordance with GAAP.

H. Risks and Uncertainties

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of net assets available for benefits.

NAM Pension Plan

Notes to Financial Statements (Continued)

H. Risks and Uncertainties (Continued)

Plan contributions are made and the actuarial present value of accumulated plan benefits are reported based on certain assumptions pertaining to interest rates, inflation rates and employee demographics, all of which are subject to change. Due to uncertainties inherent in the estimations and assumptions process, it is at least reasonably possible that changes in these estimates and assumptions in the near term could be material to the financial statements.

COVID-19 Risks and Uncertainties

In March 2020, the World Health Organization declared a pandemic related to the rapidly spreading coronavirus (COVID-19) outbreak, which has led to a global health emergency. The pandemic has generated significant uncertainty in the global economy and volatility in financial markets. The Plan's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impact on the Plan and its sponsor, participants and vendors. As such, COVID-19 could have a material adverse effect on the Plan's financial position in the future. The ultimate duration and impact of the COVID-19 outbreak on the Plan's financial position cannot be reasonably estimated at this time.

I. Concentrations

The Plan's investments held in Vanguard funds represent 13% and 26% of the Plan's total assets as of December 31, 2020 and 2019, respectively.

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Mutual funds				
	Vanguard	Vanguard Institutional Index	\$ 1,756,557	\$ 2,732,745
	Total mutual funds		<u>1,756,557</u>	<u>2,732,745</u>
Pooled separate accounts				
*	Prudential Retirement Insurance and Annuity Company	Dryden S&P 500	28,135	76,539
*	Prudential Retirement Insurance and Annuity Company	Prudential Short-Term	<u>422,573</u>	<u>422,573</u>
	Total pooled separate accounts		<u>450,708</u>	<u>499,112</u>
US Government securities				
	U.S. Treasury	RESOLUTION FDG CORP PRIN STRIP 0.000% 04/15/2030 DD 04/15/90	1,039,551	1,132,850
	U.S. Treasury	U.S. TREASURY BD PRIN STRIP 0.000% 11/15/2047 DD 11/15/17	1,162,896	1,210,388
	U.S. Treasury	U.S. TREASURY BD CPN STRIP 0.000% 11/15/2022 DD 11/16/92	184,688	192,541
	U.S. Treasury	U.S. TREASURY BD CPN STRIP 0.000% 11/15/2042 DD 11/15/12	536,447	637,709
	U.S. Treasury	U.S. TREASURY BD PRIN STRIP 0.000% 11/15/2047 DD 11/15/17	<u>-</u>	<u>-</u>
	Total U.S. Government securities		<u>2,923,582</u>	<u>3,173,488</u>
Corporate debt instruments				
	Air Products & Chemicals Inc	AIR PRODUCTS AND CHEMICALS INC 2.900% 05/15/2050 DD 04/30/20	91,329	93,425
	Alabama Power Co	ALABAMA POWER CO 5.200% 06/01/2041 DD 05/24/11	67,571	74,929
	Alabama Power Co	ALABAMA POWER CO 4.300% 07/15/2048 DD 06/28/18	133,033	153,777
	Alphabet Inc	ALPHABET INC 2.050% 08/15/2050 DD 08/05/20	220,968	219,519
	Amazon.com Inc	AMAZON.COM INC 3.875% 08/22/2037 DD 02/22/18	402,979	430,377

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
Apple Inc		APPLE INC 4.500% 02/23/2036 DD 02/23/16	\$ 338,756	\$ 370,211
Apple Inc		APPLE INC 2.950% 09/11/2049 DD 09/11/19	43,655	44,870
Arizona Public Service Co		ARIZONA PUBLIC SERVICE CO 5.500% 09/01/2035 DD 08/22/05	94,607	102,911
Arizona Public Service Co		ARIZONA PUBLIC SERVICE CO 3.500% 12/01/2049 DD 11/20/19	112,183	131,178
Bank of America		BANK OF AMERICA CORP VAR RT 04/23/2040 DD 04/23/19	46,257	49,250
Bank of America		BANK OF AMERICA CORP VAR RT 10/22/2030 DD 10/22/19	155,974	170,207
Bank of America		BANK OF AMERICA CORP VAR RT 10/24/2051 DD 10/21/20	91,267	93,876
Bank of New York Mellon		BANK OF NEW YORK MELLON CORP/T 3.300% 08/23/2029 DD 08/23/17	229,829	250,719
Bristol-Myers Squibb Co		BRISTOL-MYERS SQUIBB CO 5.875% 11/15/2036 DD 11/20/06	102,939	106,880
Burlington Northern Santa Fe		BURLINGTON NORTHERN SANTA FE L 5.400% 06/01/2041 DD 05/19/11	248,099	276,729
Capital One		CAPITAL ONE FINANCIAL CORP 3.800% 01/31/2028 DD 01/30/18	70,014	74,906
Caterpillar Inc		CATERPILLAR INC 3.250% 04/09/2050 DD 04/09/20	135,293	159,444
Citigroup Inc		CITIGROUP INC 4.650% 07/23/2048 DD 07/23/18	231,530	255,380
Coca-Cola Co		COCA-COLA CO/THE 3.450% 03/25/2030 DD 03/25/20	135,340	141,446
Comcast Corp		COMCAST CORP 4.400% 08/15/2035 DD 05/27/15	94,106	102,380
Comcast Corp		COMCAST CORP 3.200% 07/15/2036 DD 07/19/16	82,147	90,886
Comcast Corp		COMCAST CORP 3.900% 03/01/2038 DD 02/08/18	27,700	30,596
Comcast Corp		COMCAST CORP 2.450% 08/15/2052 DD 08/25/20	295,136	305,689

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Consolidated Edison Co	CONSOLIDATED EDISON CO OF NEW 4.200% 03/15/2042 DD 03/13/12	\$ 82,814	\$ 91,094
	DTE Electric Co	DTE ELECTRIC CO 3.700% 06/01/2046 DD 05/17/16	85,388	94,989
	TWDC Enterprises 18 Corp	TWDC ENTERPRISES 18 CORP 4.125% 12/01/2041 DD 12/02/11	59,558	62,934
	Exxon Mobil Corp	EXXON MOBIL CORP 3.567% 03/06/2045 DD 03/06/15	64,599	69,092
	Florida Power & Light Co	FLORIDA POWER & LIGHT CO 4.050% 06/01/2042 DD 05/15/12	145,949	158,170
	General Dynamics Corp	GENERAL DYNAMICS CORP 3.625% 04/01/2030 DD 03/25/20	138,664	148,283
	Home Depot Inc	HOME DEPOT INC/THE 5.400% 09/15/2040 DD 09/10/10	93,004	102,369
	Home Depot Inc	HOME DEPOT INC/THE 4.200% 04/01/2043 DD 04/05/13	115,014	123,572
	Honeywell International Inc	HONEYWELL INTERNATIONAL INC 3.812% 11/21/2047 DD 11/21/17	126,440	128,013
	Intel Corp	INTEL CORP 4.800% 10/01/2041 DD 09/19/11	132,371	142,625
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 07/24/2038 DD 07/24/17	256,078	280,099
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 10/15/2030 DD 09/12/19	90,222	97,860
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 04/22/2051 DD 04/22/20	35,000	38,970
	Keycorp	KEYCORP 4.100% 04/30/2028 DD 04/30/18	38,385	41,526
	Lockheed Martin Corp	LOCKHEED MARTIN CORP 4.070% 12/15/2042 DD 12/14/12	143,505	146,840
	Massachusetts Institute of Tec	MASSACHUSETTS INSTITUTE OF TEC 5.600% 07/01/2111 DD 05/18/11	117,205	131,535
	Mastercard Inc	MASTERCARD INC 3.650% 06/01/2049 DD 05/31/19	216,830	217,408
	MetLife Inc	METLIFE INC 5.875% 02/06/2041 DD 08/06/10	154,364	175,174

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Microsoft Corp	MICROSOFT CORP 2.525% 06/01/2050 DD 06/01/20	\$ 396,143	\$ 411,271
	Oncor Electric Delivery Co LLC	ONCOR ELECTRIC DELIVERY CO LLC 5.300% 06/01/2042 DD 05/18/12	176,994	178,661
	Oracle Corp	ORACLE CORP 3.900% 05/15/2035 DD 05/05/15	276,468	306,955
	Pepsico Inc	PEPSICO INC 4.450% 04/14/2046 DD 10/14/15	120,513	132,541
	Pepsico Inc	PEPSICO INC 2.625% 07/29/2029 DD 07/29/19	68,531	71,755
	Pfizer Inc	PFIZER INC 3.900% 03/15/2039 DD 03/11/19	253,850	276,428
	President and Fellows of Harva	PRESIDENT AND FELLOWS OF HARVA 2.517% 10/15/2050 DD 04/21/20	250,000	266,435
	Prudential Financial Inc	PRUDENTIAL FINANCIAL INC 6.200% 11/15/2040 DD 11/18/10	135,619	146,888
	Prudential Financial Inc	PRUDENTIAL FINANCIAL INC 4.350% 02/25/2050 DD 02/25/19	93,758	111,661
	Public Service Co of Colorado	PUBLIC SERVICE CO OF COLORADO 4.050% 09/15/2049 DD 03/13/19	162,185	182,154
	Public Service Electric & Gas Co	PUBLIC SERVICE ELECTRIC & GAS 4.050% 05/01/2045 DD 05/12/15	101,097	110,001
	Shell International	SHELL INTERNATIONAL FINANCE BV 4.000% 05/10/2046 DD 05/10/16	229,885	258,181
	Southern California Gas Co	SOUTHERN CALIFORNIA GAS CO 4.450% 03/15/2044 DD 03/13/14	179,670	181,676
	State Street Corp	STATE STREET CORP 2.400% 01/24/2030 DD 01/24/20	259,466	284,120
	Union Pacific Corp	UNION PACIFIC CORP 3.750% 02/05/2070 DD 01/31/20	147,923	175,391
	UnitedHealth Group Inc	UNITEDHEALTH GROUP INC 6.875% 02/15/2038 DD 02/07/08	275,026	303,086
	Virginia Electric and Power Co	VIRGINIA ELECTRIC AND POWER CO 4.000% 01/15/2043 DD 01/08/13	157,644	157,113
	VISA Inc	VISA INC 2.700% 04/15/2040 DD 04/02/20	129,860	141,912
	VISA Inc	VISA INC 2.000% 08/15/2050 DD 08/17/20	242,374	233,987

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Walmart Inc	WALMART INC 4.750% 10/02/2043 DD 10/02/13	\$ 457,491	\$ 613,473
	Wells Fargo & Co	WELLS FARGO & CO 4.750% 12/07/2046 DD 12/08/16	71,274	78,524
	Wells Fargo & Co	WELLS FARGO & CO 4.150% 01/24/2029 DD 01/24/19	194,119	207,725
	Wells Fargo & Co	WELLS FARGO & CO VAR RT 10/30/2030 DD 10/31/19	105,525	114,554
	Wisconsin Public Service Corp	WISCONSIN PUBLIC SERVICE CORP 4.752% 11/01/2044 DD 11/21/13	138,549	148,951
	Anheuser-Busch InBev Worldwide Inc	ANHEUSER-BUSCH INBEV WORLDWIDE 5.450% 04/21/2045 DD 04/21/15	90,540	101,891
	Bank of America Corp	BANK OF AMERICA CORP 4.750% 04/21/2045 DD 04/21/15	160,300	179,439
	Berkshire Hathaway	BERKSHIRE HATHAWAY FINANCE COR 4.250% 01/15/2049 DD 01/11/19	162,286	179,334
	Boeing Co	BOEING CO/THE 3.625% 02/01/2031 DD 11/02/20	64,841	71,135
	Broadcom Corp	BROADCOM CORP / BROADCOM CAYMA 3.875% 01/15/2027 DD 01/15/18	175,726	196,404
	CVS Health Corp	CVS Health Corp 4.780% 03/25/2038 DD 03/09/18	113,835	126,698
	Columbia Pipeline Group Inc	COLUMBIA PIPELINE GROUP INC 5.800% 06/01/2045 DD 12/01/15	167,999	191,255
	Commonwealth Edison Co	COMMONWEALTH EDISON CO 3.200% 11/15/2049 DD 11/12/19	114,631	128,852
	Walt Disney Co	WALT DISNEY CO/THE 3.600% 01/13/2051 DD 05/13/20	181,154	198,522
	Duke Energy Ohio Inc	DUKE ENERGY OHIO INC 4.300% 02/01/2049 DD 01/08/19	165,212	181,066
	El Paso Natural Gas Co	EL PASO NATURAL GAS CO LLC VAR RT 06/15/2032 DD 06/15/03	137,331	147,865
	Enterprise Products Operating	ENTERPRISE PRODUCTS OPERATING 4.850% 03/15/2044 DD 03/18/13	43,930	49,622
	L3Harris Technologies Inc	L3HARRIS TECHNOLOGIES INC 4.400% 06/15/2028 DD 06/04/18	116,747	125,903

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Voya Financial Inc	VOYA FINANCIAL INC 5.700% 07/15/2043 DD 07/26/13	\$ 61,428	\$ 69,345
	Jersey Central Power & Light Co	JERSEY CENTRAL POWER & LIGHT C 6.150% 06/01/2037 DD 12/01/07	68,206	64,194
	Johnson & Johnson	JOHNSON & JOHNSON 2.450% 09/01/2060 DD 08/25/20	193,194	202,839
	Kansas City Southern	KANSAS CITY SOUTHERN 4.300% 05/15/2043 DD 05/15/16	35,197	38,807
	Merck & Co Inc	MERCK & CO INC 2.350% 06/24/2040 DD 06/24/20	243,030	243,171
	Northrop Grumman Corp	NORTHROP GRUMMAN CORP 5.150% 05/01/2040 DD 03/23/2020	110,226	117,487
	PacifiCorp	PACIFICORP 4.150% 02/15/2050 DD 03/01/19	254,938	287,016
	Plains All American Pipeline	PLAINS ALL AMERICAN PIPELINE L 6.650% 01/15/2037 DD 07/15/07	35,453	36,621
	Principal Financial Group Inc	PRINCIPAL FINANCIAL GROUP INC 4.300% 11/15/2046 DD 11/10/16	114,170	127,490
	Sempra Energy	SEMPRA ENERGY 3.400% 02/01/2028 DD 01/12/18	318,080	353,065
	TJX Companies Inc	TJX COS INC/THE 1.600% 05/15/2031 DD 11/30/20	174,783	176,804
	Time Warner Cable LLC	TIME WARNER CABLE LLC 4.500% 09/15/2042 DD 08/10/12	25,560	29,295
	United Parcel Service Inc	UNITED PARCEL SERVICE INC 3.400% 09/01/2049 DD 08/16/19	179,195	214,167
	Verizon Communications Inc	VERIZON COMMUNICATIONS INC 4.272% 01/15/2036 DD 07/15/15	97,019	105,424
	Total corporate debt instruments		<u>13,775,077</u>	<u>15,017,292</u>
Cash equivalents				
	Fidelity	FIDELITY INV MMKT TREAS 680 VAR RT 12/31/2049 DD 09/22/11	31,102	31,102
	Total money market securities		<u>31,102</u>	<u>31,102</u>
	Total assets		<u>\$ 18,937,026</u>	<u>\$ 21,453,739</u>

* Represents party-in-interest to the Plan

NAM Pension Plan

Schedule H, Line 4j - Schedule of Reportable Transactions Employer Identification Number: 13-1084330, Plan Number: 002

Year ended December 31, 2020

(a) Identity of party involved	(b) Description of asset	(c) Purchase Price	(d) Selling Price	(g) Cost of asset	(h) Current value of asset on transaction date	(i) Net gain (loss)
Vanguard	Vanguard Institutional Index	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Institutional Index	\$ -	\$ 2,500,000	\$ 1,613,636	\$ 2,500,000	\$ 886,364
Vanguard	Vanguard Mid Cap Index Adm	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Mid Cap Index Adm	\$ -	\$ 1,536,969	\$ 1,155,111	\$ 1,536,969	\$ 381,858
Vanguard	Vanguard Small Cap Index	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Small Cap Index	\$ -	\$ 1,437,435	\$ 1,152,249	\$ 1,437,435	\$ 285,186
PRIAC *	Prudential Short-Term	\$ 12,349,757	\$ -	\$ 12,349,756	\$ 12,349,757	\$ 1
PRIAC *	Prudential Short-Term	\$ -	\$ 12,720,241	\$ 12,720,145	\$ 12,720,241	\$ 96
United States Treasury	UNITED STATES TREASURY STRIP C 08/29	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 08/29	\$ -	\$ 2,439,729	\$ 2,312,244	\$ 2,439,729	\$ 127,485
United States Treasury	UNITED STATES TREASURY STRIP C 11/22	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/22	\$ -	\$ 1,704,233	\$ 1,643,057	\$ 1,704,233	\$ 61,176
United States Treasury	UNITED STATES TREASURY STRIP C 11/42	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/42	\$ -	\$ 1,698,743	\$ 1,397,347	\$ 1,698,743	\$ 301,396
United States Treasury	UNITED STATES TREASURY STRIP C 11/47	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/47	\$ -	\$ 4,916,623	\$ 3,879,811	\$ 4,916,623	\$ 1,036,812

* Prudential Retirement Insurance and Annuity Company, a party-in-interest to the Plan.

SECTION VII**ACTUARIAL METHODS**

Under the Actuarial Methods described below, if all current assumptions remain constant and are realized, funding at least the Minimum Required Contribution each year will eventually accumulate sufficient plan assets to cover the Funding Target. Future widening of the interest rate stabilization corridor may extend the time period for the plan to become fully funded.

Cost Method

Costs have been computed in accordance with the Unit Credit Actuarial Cost Method and reflect the actuarial assumptions described under "Actuarial Assumptions" of this report as provided under the applicable regulations of the Pension Protection Act of 2006.

Target Normal Cost

The Target Normal Cost is the present value of benefits expected to accrue during the plan year plus an estimate of the expenses to be paid from plan assets during the plan year.

Funding Target and Funding Shortfall

The Funding Target is the present value of benefits accrued as of the beginning of the plan year and the Funding Shortfall is the excess of the Funding Target over the Actuarial Value of Assets (reduced by the Credit Balance). The initial Funding Shortfall is amortized over seven years.

In subsequent years, the Funding Shortfall less the present value of prior year amortization installments is amortized over seven years, and added to any prior year amortization installments.

Segment rates are adjusted as necessary to fall within the specified corridor of the corresponding 25-year average of segment rates for the period ending September 30 of the calendar year preceding the first day of the plan year. The specified corridor is:

<u>Plan Year</u>	<u>Corridor</u>
Through 2020	90% - 110%
2021	85% - 115%
2022	80% - 120%
2023	75% - 125%
2024 and later	70% - 130%

The adjustments to fall within the specified corridor of the 25-year average of segment rates apply for determining the minimum required contribution and related funded percentages. They do not apply for determining the maximum tax deductible contribution or certain other situations.

Sponsor Elections

Discount Rate: Segment rates, with a 4-month lookback

Mortality Table: Prescribed IRS Static Mortality Table – Separate

SECTION VII**ACTUARIAL METHODS****At-Risk Determination**

The At-Risk Funding Target is determined by assuming that participants eligible to retire in the current plan year and next 10 plan years retire at the earliest possible date, but not before the end of the plan year. All participants are assumed to elect the optional form resulting in the highest possible present value.

A load is added to the At-Risk Funding Target and At-Risk Target Normal Cost when a plan is At-Risk in at least two years during the preceding four years. The load increases the At-Risk Funding Target by 4% of the Not At-Risk Funding Target plus \$700 per participant, and increases the At-Risk Target Normal Cost by 4% of the Not At-Risk Target Normal Cost.

The Funding Target and Target Normal Cost are calculated by multiplying the Not At-Risk values by 100% minus the Phase-In Percentage, plus the At-Risk values multiplied by the Phase-In Percentage.

Credit Balance

The Credit Balance consists of the Carryover Balance from excess contributions prior to the Pension Protection Act (PPA) of 2006, plus the Prefunding Balance from elected excess contributions after the PPA. Balances accumulate with interest and are reduced for amounts applied towards the Minimum Required Contribution, voluntary waivers by the plan sponsor, and compelled waivers to avoid benefit restrictions. The Actuarial Value of Assets is reduced by the Credit Balance to determine certain funded percentages and to determine the Funding Shortfall.

Asset Valuation Method

The Actuarial Value of Assets is determined using an annual average of the adjusted Fair Market Value of Assets with the earliest determination 24 months prior to the valuation date. The Fair Market Value of Assets in prior years is adjusted for contributions, benefit payments, expenses and expected earnings (not to exceed the third segment rate).

This is equivalent to the Fair Market Value of Assets, plus two-thirds of the (gain)/loss from the prior year, plus one-third of the (gain)/loss from the second preceding year. The (gain)/loss in each year is the difference between the expected and actual returns on the Fair Market Value of Assets.

The Actuarial Value of Assets is adjusted to be no less than 90% or no more than 110% of the Fair Market Value of Assets, as required by IRC Section 430(g)(3)(B)(iii).

Since the expected earnings assumption cannot exceed the third segment rate, over time, the method may produce an Actuarial Value of Assets slightly below the Fair Market Value of Assets.

The Actuarial Value of Assets for determining the Maximum Tax Deductible Contribution reflects interest rate stabilization rates for discounting contributions and limiting expected earnings.

SECTION VII

ACTUARIAL ASSUMPTIONS

Below are the actuarial assumptions as of January 1, 2020:

Discount Rate:	<u>With Interest Rate Stabilization</u>	<u>Without Interest Rate Stabilization</u>	<u>ASC 960</u>
Effective Rate	5.40%	4.08%	5.50%
First Segment – First 5 Years	3.64%	2.79%	N/A
Second Segment – Next 15 Years	5.21%	3.92%	N/A
Third Segment – After 20 Years	5.94%	4.38%	N/A

Mortality:

Funding:

Male: The IRS 2020 Static Mortality Table (male).

Female: The IRS 2020 Static Mortality Table (female).

Accounting:

Male: Pri-2012 White Collar Dataset with Scale MP-2019 (male)
(previously, RP-2014 Adjusted to 2006 Total Dataset with Scale MP-2018 (male)).

Female: Pri-2012 White Collar Dataset with Scale MP-2019 (female)
(previously, RP-2014 Adjusted to 2006 Total Dataset with Scale MP-2018 (female)).

Termination:

The probabilities that Participants at the ages indicated will terminate before reaching the assumed retirement age are:

<u>Age</u>	<u>Rate</u>
20	94.0%
25	88.7%
30	79.2%
35	62.9%
40	36.6%
45 & over	0.0%

This is Crocker T-8 with no withdrawal rates assumed after age 44.

Retirement Age:

Age 65

SECTION VII

ACTUARIAL ASSUMPTIONS

Investment Return:	5.50% per annum, compounded annually, net of investment and contract fees.
Estimated Expenses:	\$175,000.
Survivor's Benefit:	It is assumed that husbands are 3 years older than wives and that 80% of the male Participants and 80% of the female Participants who are or will become eligible for coverage under the Survivor's Benefit will be survived by an eligible survivor.

NAM Pension Plan
EIN / PN: 13-1084330/002
Attachment to 2020 Schedule SB (Form 5500)
Line 22 - Description of Weighted Average Retirement Age

<u>Age</u>	<u>Probability</u>	<u>Number Retiring</u>	<u>Number Remaining</u>	<u>Result</u>
55	0.00%	0.000000	1.000000	0.000000
56	0.00%	0.000000	1.000000	0.000000
57	0.00%	0.000000	1.000000	0.000000
58	0.00%	0.000000	1.000000	0.000000
59	0.00%	0.000000	1.000000	0.000000
60	0.00%	0.000000	1.000000	0.000000
61	0.00%	0.000000	1.000000	0.000000
62	0.00%	0.000000	1.000000	0.000000
63	0.00%	0.000000	1.000000	0.000000
64	0.00%	0.000000	1.000000	0.000000
65	100.00%	1.000000	0.000000	65.000000
				65.000000

Audited Financial Statements and Supplemental Schedules

NAM Pension Plan

*Years ended December 31, 2020 and 2019
with Report of Independent Auditors*

Audited Financial Statements
and Supplemental Schedules

NAM Pension Plan

Years ended December 31, 2020 and 2019

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Report of Independent Auditors

Board of Directors
The National Association of Manufacturers
Washington, D.C.

We have audited the accompanying financial statements of the NAM Pension Plan (the Plan), which comprise the statements of net assets available for benefits as of December 31, 2020 and 2019, and the related statements of changes in net assets available for benefits for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial status of the NAM Pension Plan as of December 31, 2020 and 2019, and the changes in its financial status for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental schedules Schedule H, Line 4i - Schedule of Assets (Held at End of Year) as of December 31, 2020 and the Schedule H, Line 4j - Schedule of Reportable Transactions for the year ended December 31, 2020 are presented for the purpose of additional analysis and are not a required part of the financial statements but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974, as amended. Such information is the responsibility of the Plan's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

A handwritten signature in black ink that reads "Johnson Lambert LLP". The signature is written in a cursive, flowing style.

Vienna, Virginia
August 26, 2021

NAM Pension Plan

Statements of Net Assets Available for Benefits

	December 31,	
	<u>2020</u>	<u>2019</u>
Assets		
Cash equivalents	\$ 31,102	\$ 1,100,724
Investments, at fair value:		
Mutual funds	2,732,745	7,352,217
Pooled separate accounts	499,112	882,445
U.S government securities	3,173,488	9,315,064
Corporate debt instruments	<u>15,017,292</u>	<u>9,482,561</u>
Total Investments	<u>21,422,637</u>	<u>27,032,287</u>
Net assets available for plan benefits	<u>\$ 21,453,739</u>	<u>\$ 28,133,011</u>

See accompanying notes to the financial statements.

NAM Pension Plan

Statements of Changes in Net Assets Available for Benefits

	Years ended December 31,	
	<u>2020</u>	<u>2019</u>
Additions		
Contributions	\$ 1,000,000	\$ 1,000,000
Investment income:		
Interest and dividends	705,350	1,082,045
Net change in fair value of investments	<u>4,289,848</u>	<u>4,214,991</u>
Total additions	5,995,198	6,297,036
Deductions		
Retirement benefits paid to participants	3,740,911	2,086,651
Plan settlement	8,682,924	7,763,842
Administrative expenses	<u>250,635</u>	<u>220,246</u>
Total deductions	<u>12,674,470</u>	<u>10,070,739</u>
Net change in net assets available for benefits	(6,679,272)	(3,773,703)
Net assets available at beginning of year	<u>28,133,011</u>	<u>31,906,714</u>
Net assets available at end of year	<u><u>\$ 21,453,739</u></u>	<u><u>\$ 28,133,011</u></u>

See accompanying notes to the financial statements.

NAM Pension Plan

Notes to Financial Statements

Years ended December 31, 2020 and 2019

A. Description of the Plan

The NAM Pension Plan (the Plan) is a noncontributory, defined benefit plan. All eligible employees of the National Association of Manufacturers (the Association, NAM or Plan sponsor) who began employment prior to January 1, 2007 became participants in the Plan after one year of service. In conjunction with a resolution to close the Plan to new participants effective December 31, 2006, the Association modified its 401(k) Plan for employees who began employment on or after January 1, 2007.

In September 2014, an amendment was executed to freeze the Plan effective January 1, 2015. As a result of the amendment, participants in the Plan will not accrue any additional years of benefit service, thereby freezing all accrued benefits as of the effective date. In conjunction with this resolution, NAM modified their 401(k) Plan for eligible participants of the Plan as of January 1, 2015.

In March 2019, the Plan entered into an agreement with Principal Life Insurance Company to purchase a Single Premium Guaranteed Annuity Contract which transferred the liabilities and related assets for Plan retirees with benefit levels of \$1,500 a month or less effective July 1, 2019. The Plan sold approximately \$7.5 million of its accumulated benefit obligation to a life insurance company. The funding of \$7,763,842 was paid from the Plan assets and only impacted a select group of participants. These affected participants had no impact to their retirement benefits.

In October 2020, the Plan entered into an agreement with CMFG Life Insurance Company to purchase a Single Premium Guaranteed Annuity Contract which transferred the liabilities and related assets for Plan retirees with benefit levels of \$4,000 a month or less effective September 1, 2020. The Plan sold approximately \$8.5 million of its accumulated benefit obligation to a life insurance company. The funding of \$8,682,924 was paid from the Plan assets and only impacted a select group of participants. These affected participants had no impact to their retirement benefits.

Effective October 1, 2020, the Plan was amended to facilitate a onetime lump sum offer to participants who terminated employment prior to September 1, 2020 and who have not commenced benefit distributions as of December 1, 2020. Participants could elect to either receive the entirety of their benefit in a lump sum or else begin an immediate annuity. The lump sum amount was calculated as the actuarial value of the participant's benefit on their normal retirement date. Individuals who wished to participate in the lump sum offer were required to submit their election by a predetermined deadline, with benefits paid as early as December 1, 2020.

NAM Pension Plan

Notes to Financial Statements (Continued)

A. Description of the Plan (Continued)

Contributions

The Association has agreed to voluntarily contribute such amounts as necessary to provide the regular benefits of the Plan and to meet the funding standards established by the Employee Retirement Income Security Act of 1974 (ERISA). As of December 31, 2020 and 2019, the Plan met the minimum funding requirements established by ERISA.

Benefits and Vesting

Participants are fully vested after five years of service. The Plan provides that all vested benefits of participants no longer employed by the Association and having a current lump sum value of \$1,000 or less are paid to the participants.

Plan Termination

While the Association has not expressed any desire to terminate the Plan, it is free to do so at any time and to discontinue its contributions thereunder. In the event that the Plan terminates, the net assets of the Plan will be allocated, as prescribed by ERISA and its related regulations, generally, to provide the following benefits in the order indicated:

- a. Benefits attributable to voluntary employee contributions.
- b. Benefits which participants have been receiving, or would have been receiving if they had retired at normal retirement age (for late retirements), for at least three years. This priority attaches only to the lowest benefit level prescribed under the Plan during the five years prior to retirement. For those persons actually retired for three or more years, the priority applies only to the lowest benefit level in effect during the most recent three-year period prior to plan termination.
- c. Other vested benefits insured by the Pension Benefit Guaranty Corporation (the PBGC), a U.S. Government agency, up to the applicable limitations (see following paragraph).
- d. All other vested benefits not insured by the PBGC.
- e. All nonvested benefits.

Certain benefits under the Plan are insured by the PBGC if the Plan terminates. Generally, the PBGC guarantees most vested normal-age retirement benefits, early retirement benefits, and certain disability and survivor's pensions. However, the PBGC does not guarantee all types of benefits under the Plan, and the amount of benefit protection is subject to certain limitations. Whether all participants receive their benefits should the Plan terminate at some future time will depend on the sufficiency, at that time, of the Plan's net assets to provide those benefits and may also depend on the level of benefits guaranteed by the PBGC.

NAM Pension Plan

Notes to Financial Statements (Continued)

A. Description of the Plan (Continued)

Plan Funds

The Plan provides regular benefits to retirees from the following maintained fund:

- The Variable Benefit Fund is a variable annuity portion of the benefits based on the earnings of the fund and the value of each unit as determined by the consulting actuary. Participation in this portion of the benefits is limited to retirees or terminated participants vested before January 1, 1975.

Administrative Expenses

Administrative expenses of the Plan are paid from plan assets. The Plan pays certain recordkeeping, actuarial and audit fees and the Plan sponsor pays directly any other fees related to the Plan's operations.

The foregoing description of the Plan provides only general information. Participants should refer to the Plan Document for a more complete description of the Plan's provisions.

B. Significant Accounting Policies

Basis of Accounting and Use of Estimates

The Plan's financial statements are prepared in conformity with accounting principles generally accepted in the United States of America (GAAP). The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Subsequent Events

The Plan has performed an evaluation of subsequent events through August 26, 2021, which is the date the financial statements were available to be issued and has considered any relevant matters in the preparation of the financial statements and footnotes.

Valuation of Investments and Income Recognition

The Plan's investment portfolio consists of mutual funds, pooled separate accounts, and a liability driven investing portfolio. The liability driven investing portfolio consists of U.S. government and corporate debt securities, in addition to cash equivalents.

The mutual funds, which are managed by independent investment managers, are recorded at fair value and are composed of bond and equity portfolios.

The pooled separate accounts, which are managed by Prudential, are recorded at fair value determined by multiplying the number of participation units credited to the account by the current participation unit value. The participation unit values are adjusted to reflect the investment results of the underlying investments in the separate accounts.

NAM Pension Plan

Notes to Financial Statements (Continued)

B. Significant Accounting Policies (Continued)

Valuation of Investments and Income Recognition (continued)

U.S. government securities and corporate debt instruments, which are managed by Allianz GI, are recorded at fair value.

Cash Equivalents

The plan considers all money market accounts to be cash equivalents.

Actuarial Present Value of Accumulated Plan Benefits

Accumulated plan benefits (Note C) are those estimated future periodic payments including lump sum distributions that are attributable under the Plan's provisions to services rendered by the employees to the valuation date. Accumulated plan benefits include benefits expected to be paid to (a) retired or terminated employees or their beneficiaries, (b) beneficiaries of employees who have died, and (c) present employees or their beneficiaries. Benefits payable under all circumstances – retirement, death, disability, and termination of employment – are included, to the extent that they are deemed attributable to employee service rendered to the valuation date.

Benefits

Benefits are recorded when paid.

C. Accumulated Plan Benefits

An independent actuary estimates the actuarial present value of accumulated plan benefits, which is the amount that results from applying actuarial assumptions to adjust the accumulated plan benefits earned by the participants to reflect the time value of money (through discounts for interest) and the probability of payment (by means of decrements such as for death, disability, withdrawal, or retirement) between the valuation date and the expected date of payment. The most recent actuarial valuation date is December 31, 2020.

The accumulated plan benefit information as of December 31 is as follows:

	December 31,	
	2020	2019
Actuarial present value of accumulated plan benefits:		
Vested benefits:		
Participants currently receiving payments	\$ 12,051,296	\$ 18,702,089
Other participants	8,275,255	9,336,111
	20,326,551	28,038,200
Non-vested benefits	-	-
	\$ 20,326,551	\$ 28,038,200

NAM Pension Plan

Notes to Financial Statements (Continued)

C. Accumulated Plan Benefits (Continued)

The sources of the net change of the actuarial present value of accumulated plan benefits for the years ended December 31, 2020 and 2019 are as follows:

	December 31,	
	2020	2019
Actuarial present value of accumulated plan benefits at beginning of year	\$ 28,038,200	\$ 30,647,567
Increase (decrease) during the year attributable to:		
Benefits accumulated and actuarial losses/(gains)	2,470,757	2,074,797
Interest	1,171,974	1,646,651
Benefits paid	(12,423,835)	(9,811,337)
Assumption changes	1,069,455	3,480,522
Actuarial present value of accumulated plan benefits at end of year	\$ 20,326,551	\$ 28,038,200

Significant assumptions underlying the actuarial computations are:

Discount rate Long term rate of return of 5.0% and 5.5% for 2020 and 2019, respectively.

Life expectancy PRI-2012 White Collar Dataset with Scale MP-2020 in 2020
PRI-2012 White Collar Dataset with Scale MP-2019 in 2019

Assumed retirement age 65 in 2020 and 2019

Were the Plan to terminate, different actuarial assumptions and other factors might be applicable in determining the actuarial present value of accumulated plan benefits.

D. Investments and Fair Value Measurement

The Plan's investments are held by The Prudential Insurance Company of America (Prudential).

GAAP establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, Level 2 inputs consist of observable inputs other than quoted prices for identical assets, and Level 3 inputs are unobservable and therefore have the lowest priority. The Plan uses valuation techniques based on the available inputs to measure the fair value of its investments. Level 3 inputs were used only when Level 1 or Level 2 inputs were not available.

NAM Pension Plan

Notes to Financial Statements (Continued)

D. Investments and Fair Value Measurement (Continued)

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2020 and 2019.

Level 1 Fair Value Measurements

Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities traded in active markets that the Plan has the ability to access. The fair value of mutual funds is based on quoted net asset values of the shares held by the Plan at year end.

Level 2 Fair Value Measurements

Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability for substantially the entire period and market-corroborated inputs.

Level 3 Fair Value Measurements

Valuations based on models where significant inputs are not observable. The unobservable inputs reflect the Plan's own assumptions about the inputs that market participants would use.

NAM has processes and controls in place within the finance department to ensure that fair value is reasonably estimated. NAM is the Plan administrator and sets the valuation processes for Plan assets with oversight from management. Additionally, the Investment Committee of NAM reviews the investments on a quarterly basis with a third party investment advisor and Prudential. Valuation processes are reviewed on an ongoing basis and are revised as needed based on changes in market conditions.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table is a summary of the Plan's investments classified within the fair value hierarchy as of December 31, 2020:

<u>Class of Security</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual Funds	\$ 2,732,745	\$ -	\$ -	\$ 2,732,745
Pooled Separate Accounts (NAV)(1)	-	-	-	499,112
U.S. Government Securities	-	3,173,488	-	3,173,488
Corporate Debt Instruments	-	15,017,292	-	15,017,292
Total	<u>\$ 2,732,745</u>	<u>\$ 18,190,780</u>	<u>\$ -</u>	<u>\$ 21,422,637</u>

NAM Pension Plan

Notes to Financial Statements (Continued)

D. Investments and Fair Value Measurement (Continued)

The following table is a summary of the Plan's investments classified within the fair value hierarchy as of December 31, 2019:

<u>Class of Security</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual Funds	\$ 7,352,217	\$ -	\$ -	\$ 7,352,217
Pooled Separate Accounts (NAV)(1)	-	-	-	882,445
U.S. Government Securities	-	9,315,064	-	9,315,064
Corporate Debt Instruments	-	9,482,561	-	9,482,561
Total	<u>\$ 7,352,217</u>	<u>\$ 18,797,625</u>	<u>\$ -</u>	<u>\$ 27,032,287</u>

(1) In accordance with GAAP, investments measured at fair value using net asset value (NAV) per share (or its equivalent) as a practical expedient have not been classified in the fair value hierarchy. The fair value presented in the tables above are intended to permit reconciliation to the amounts presented in the statements of net assets available for benefits.

E. Net Asset Value Per Share

The following tables set forth a summary of the Plan's investments reported at NAV as of December 31, 2020 and 2019:

Fair Value Estimated Using Net Asset Value per Share December 31, 2020

<u>Pooled Separate Accounts</u>	<u>Fair Value</u>	<u>Unfunded Commitment</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Prudential short-term	\$ 422,573	None	Immediate	None
Dryden S&P 500 index	76,539	None	Immediate	None
Total	<u>\$ 499,112</u>			

Fair Value Estimated Using Net Asset Value per Share December 31, 2019

<u>Pooled Separate Accounts</u>	<u>Fair Value</u>	<u>Unfunded Commitment</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Prudential short-term	\$ 789,241	None	Immediate	None
Dryden S&P 500 index	93,204	None	Immediate	None
Total	<u>\$ 882,445</u>			

NAM Pension Plan

Notes to Financial Statements (Continued)

F. Related Party and Party in Interest Transactions

Certain Plan investments are shares of separate pooled accounts managed by Prudential. Prudential qualifies as a party in interest. Morneau Shepell is a Prudential subcontractor of defined benefit plan administrative services and recordkeeping and also qualifies as a party in interest. Fees incurred by the Plan for investment management services are included in administrative expenses. Fees incurred by the Plan for investment advisory services are included in net change in fair value of investments. Additionally, personnel and facilities of the Association have been used to perform administrative functions for the Plan at no charge to the Plan.

G. Income Tax Status

The Plan has received a determination letter from the Internal Revenue Service (IRS) dated December 20, 2016, stating that the Plan, as amended through September 17, 2014, is qualified under Section 401(a) of the Internal Revenue Code (the Code) and, therefore, it is exempt from taxation. Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualification. Although the Plan has been amended since receiving the determination letter, the Plan sponsor and the Plan's tax counsel believe that the Plan is designed, and is currently being operated in compliance with the applicable requirements of the Internal Revenue Code and that, therefore, the Plan continues to qualify under Section 401(a) and to be tax exempt as of December 31, 2020. Therefore, no provision for income taxes is included in the Plan's financial statements. The Plan sponsor has concluded there are no uncertain tax positions as of December 31, 2020 and 2019 in accordance with GAAP.

H. Risks and Uncertainties

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of net assets available for benefits.

NAM Pension Plan

Notes to Financial Statements (Continued)

H. Risks and Uncertainties (Continued)

Plan contributions are made and the actuarial present value of accumulated plan benefits are reported based on certain assumptions pertaining to interest rates, inflation rates and employee demographics, all of which are subject to change. Due to uncertainties inherent in the estimations and assumptions process, it is at least reasonably possible that changes in these estimates and assumptions in the near term could be material to the financial statements.

COVID-19 Risks and Uncertainties

In March 2020, the World Health Organization declared a pandemic related to the rapidly spreading coronavirus (COVID-19) outbreak, which has led to a global health emergency. The pandemic has generated significant uncertainty in the global economy and volatility in financial markets. The Plan's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impact on the Plan and its sponsor, participants and vendors. As such, COVID-19 could have a material adverse effect on the Plan's financial position in the future. The ultimate duration and impact of the COVID-19 outbreak on the Plan's financial position cannot be reasonably estimated at this time.

I. Concentrations

The Plan's investments held in Vanguard funds represent 13% and 26% of the Plan's total assets as of December 31, 2020 and 2019, respectively.

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Mutual funds				
	Vanguard	Vanguard Institutional Index	\$ 1,756,557	\$ 2,732,745
	Total mutual funds		<u>1,756,557</u>	<u>2,732,745</u>
Pooled separate accounts				
*	Prudential Retirement Insurance and Annuity Company	Dryden S&P 500	28,135	76,539
*	Prudential Retirement Insurance and Annuity Company	Prudential Short-Term	<u>422,573</u>	<u>422,573</u>
	Total pooled separate accounts		<u>450,708</u>	<u>499,112</u>
US Government securities				
	U.S. Treasury	RESOLUTION FDG CORP PRIN STRIP 0.000% 04/15/2030 DD 04/15/90	1,039,551	1,132,850
	U.S. Treasury	U.S. TREASURY BD PRIN STRIP 0.000% 11/15/2047 DD 11/15/17	1,162,896	1,210,388
	U.S. Treasury	U.S. TREASURY BD CPN STRIP 0.000% 11/15/2022 DD 11/16/92	184,688	192,541
	U.S. Treasury	U.S. TREASURY BD CPN STRIP 0.000% 11/15/2042 DD 11/15/12	536,447	637,709
	U.S. Treasury	U.S. TREASURY BD PRIN STRIP 0.000% 11/15/2047 DD 11/15/17	<u>-</u>	<u>-</u>
	Total U.S. Government securities		<u>2,923,582</u>	<u>3,173,488</u>
Corporate debt instruments				
	Air Products & Chemicals Inc	AIR PRODUCTS AND CHEMICALS INC 2.900% 05/15/2050 DD 04/30/20	91,329	93,425
	Alabama Power Co	ALABAMA POWER CO 5.200% 06/01/2041 DD 05/24/11	67,571	74,929
	Alabama Power Co	ALABAMA POWER CO 4.300% 07/15/2048 DD 06/28/18	133,033	153,777
	Alphabet Inc	ALPHABET INC 2.050% 08/15/2050 DD 08/05/20	220,968	219,519
	Amazon.com Inc	AMAZON.COM INC 3.875% 08/22/2037 DD 02/22/18	402,979	430,377

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
Apple Inc		APPLE INC 4.500% 02/23/2036 DD 02/23/16	\$ 338,756	\$ 370,211
Apple Inc		APPLE INC 2.950% 09/11/2049 DD 09/11/19	43,655	44,870
Arizona Public Service Co		ARIZONA PUBLIC SERVICE CO 5.500% 09/01/2035 DD 08/22/05	94,607	102,911
Arizona Public Service Co		ARIZONA PUBLIC SERVICE CO 3.500% 12/01/2049 DD 11/20/19	112,183	131,178
Bank of America		BANK OF AMERICA CORP VAR RT 04/23/2040 DD 04/23/19	46,257	49,250
Bank of America		BANK OF AMERICA CORP VAR RT 10/22/2030 DD 10/22/19	155,974	170,207
Bank of America		BANK OF AMERICA CORP VAR RT 10/24/2051 DD 10/21/20	91,267	93,876
Bank of New York Mellon		BANK OF NEW YORK MELLON CORP/T 3.300% 08/23/2029 DD 08/23/17	229,829	250,719
Bristol-Myers Squibb Co		BRISTOL-MYERS SQUIBB CO 5.875% 11/15/2036 DD 11/20/06	102,939	106,880
Burlington Northern Santa Fe		BURLINGTON NORTHERN SANTA FE L 5.400% 06/01/2041 DD 05/19/11	248,099	276,729
Capital One		CAPITAL ONE FINANCIAL CORP 3.800% 01/31/2028 DD 01/30/18	70,014	74,906
Caterpillar Inc		CATERPILLAR INC 3.250% 04/09/2050 DD 04/09/20	135,293	159,444
Citigroup Inc		CITIGROUP INC 4.650% 07/23/2048 DD 07/23/18	231,530	255,380
Coca-Cola Co		COCA-COLA CO/THE 3.450% 03/25/2030 DD 03/25/20	135,340	141,446
Comcast Corp		COMCAST CORP 4.400% 08/15/2035 DD 05/27/15	94,106	102,380
Comcast Corp		COMCAST CORP 3.200% 07/15/2036 DD 07/19/16	82,147	90,886
Comcast Corp		COMCAST CORP 3.900% 03/01/2038 DD 02/08/18	27,700	30,596
Comcast Corp		COMCAST CORP 2.450% 08/15/2052 DD 08/25/20	295,136	305,689

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Consolidated Edison Co	CONSOLIDATED EDISON CO OF NEW 4.200% 03/15/2042 DD 03/13/12	\$ 82,814	\$ 91,094
	DTE Electric Co	DTE ELECTRIC CO 3.700% 06/01/2046 DD 05/17/16	85,388	94,989
	TWDC Enterprises 18 Corp	TWDC ENTERPRISES 18 CORP 4.125% 12/01/2041 DD 12/02/11	59,558	62,934
	Exxon Mobil Corp	EXXON MOBIL CORP 3.567% 03/06/2045 DD 03/06/15	64,599	69,092
	Florida Power & Light Co	FLORIDA POWER & LIGHT CO 4.050% 06/01/2042 DD 05/15/12	145,949	158,170
	General Dynamics Corp	GENERAL DYNAMICS CORP 3.625% 04/01/2030 DD 03/25/20	138,664	148,283
	Home Depot Inc	HOME DEPOT INC/THE 5.400% 09/15/2040 DD 09/10/10	93,004	102,369
	Home Depot Inc	HOME DEPOT INC/THE 4.200% 04/01/2043 DD 04/05/13	115,014	123,572
	Honeywell International Inc	HONEYWELL INTERNATIONAL INC 3.812% 11/21/2047 DD 11/21/17	126,440	128,013
	Intel Corp	INTEL CORP 4.800% 10/01/2041 DD 09/19/11	132,371	142,625
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 07/24/2038 DD 07/24/17	256,078	280,099
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 10/15/2030 DD 09/12/19	90,222	97,860
	JPMorgan Chase & Co	JPMORGAN CHASE & CO VAR RT 04/22/2051 DD 04/22/20	35,000	38,970
	Keycorp	KEYCORP 4.100% 04/30/2028 DD 04/30/18	38,385	41,526
	Lockheed Martin Corp	LOCKHEED MARTIN CORP 4.070% 12/15/2042 DD 12/14/12	143,505	146,840
	Massachusetts Institute of Tec	MASSACHUSETTS INSTITUTE OF TEC 5.600% 07/01/2111 DD 05/18/11	117,205	131,535
	Mastercard Inc	MASTERCARD INC 3.650% 06/01/2049 DD 05/31/19	216,830	217,408
	MetLife Inc	METLIFE INC 5.875% 02/06/2041 DD 08/06/10	154,364	175,174

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Microsoft Corp	MICROSOFT CORP 2.525% 06/01/2050 DD 06/01/20	\$ 396,143	\$ 411,271
	Oncor Electric Delivery Co LLC	ONCOR ELECTRIC DELIVERY CO LLC 5.300% 06/01/2042 DD 05/18/12	176,994	178,661
	Oracle Corp	ORACLE CORP 3.900% 05/15/2035 DD 05/05/15	276,468	306,955
	Pepsico Inc	PEPSICO INC 4.450% 04/14/2046 DD 10/14/15	120,513	132,541
	Pepsico Inc	PEPSICO INC 2.625% 07/29/2029 DD 07/29/19	68,531	71,755
	Pfizer Inc	PFIZER INC 3.900% 03/15/2039 DD 03/11/19	253,850	276,428
	President and Fellows of Harva	PRESIDENT AND FELLOWS OF HARVA 2.517% 10/15/2050 DD 04/21/20	250,000	266,435
	Prudential Financial Inc	PRUDENTIAL FINANCIAL INC 6.200% 11/15/2040 DD 11/18/10	135,619	146,888
	Prudential Financial Inc	PRUDENTIAL FINANCIAL INC 4.350% 02/25/2050 DD 02/25/19	93,758	111,661
	Public Service Co of Colorado	PUBLIC SERVICE CO OF COLORADO 4.050% 09/15/2049 DD 03/13/19	162,185	182,154
	Public Service Electric & Gas Co	PUBLIC SERVICE ELECTRIC & GAS 4.050% 05/01/2045 DD 05/12/15	101,097	110,001
	Shell International	SHELL INTERNATIONAL FINANCE BV 4.000% 05/10/2046 DD 05/10/16	229,885	258,181
	Southern California Gas Co	SOUTHERN CALIFORNIA GAS CO 4.450% 03/15/2044 DD 03/13/14	179,670	181,676
	State Street Corp	STATE STREET CORP 2.400% 01/24/2030 DD 01/24/20	259,466	284,120
	Union Pacific Corp	UNION PACIFIC CORP 3.750% 02/05/2070 DD 01/31/20	147,923	175,391
	UnitedHealth Group Inc	UNITEDHEALTH GROUP INC 6.875% 02/15/2038 DD 02/07/08	275,026	303,086
	Virginia Electric and Power Co	VIRGINIA ELECTRIC AND POWER CO 4.000% 01/15/2043 DD 01/08/13	157,644	157,113
	VISA Inc	VISA INC 2.700% 04/15/2040 DD 04/02/20	129,860	141,912
	VISA Inc	VISA INC 2.000% 08/15/2050 DD 08/17/20	242,374	233,987

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Walmart Inc	WALMART INC 4.750% 10/02/2043 DD 10/02/13	\$ 457,491	\$ 613,473
	Wells Fargo & Co	WELLS FARGO & CO 4.750% 12/07/2046 DD 12/08/16	71,274	78,524
	Wells Fargo & Co	WELLS FARGO & CO 4.150% 01/24/2029 DD 01/24/19	194,119	207,725
	Wells Fargo & Co	WELLS FARGO & CO VAR RT 10/30/2030 DD 10/31/19	105,525	114,554
	Wisconsin Public Service Corp	WISCONSIN PUBLIC SERVICE CORP 4.752% 11/01/2044 DD 11/21/13	138,549	148,951
	Anheuser-Busch InBev Worldwide Inc	ANHEUSER-BUSCH INBEV WORLDWIDE 5.450% 04/21/2045 DD 04/21/15	90,540	101,891
	Bank of America Corp	BANK OF AMERICA CORP 4.750% 04/21/2045 DD 04/21/15	160,300	179,439
	Berkshire Hathaway	BERKSHIRE HATHAWAY FINANCE COR 4.250% 01/15/2049 DD 01/11/19	162,286	179,334
	Boeing Co	BOEING CO/THE 3.625% 02/01/2031 DD 11/02/20	64,841	71,135
	Broadcom Corp	BROADCOM CORP / BROADCOM CAYMA 3.875% 01/15/2027 DD 01/15/18	175,726	196,404
	CVS Health Corp	CVS Health Corp 4.780% 03/25/2038 DD 03/09/18	113,835	126,698
	Columbia Pipeline Group Inc	COLUMBIA PIPELINE GROUP INC 5.800% 06/01/2045 DD 12/01/15	167,999	191,255
	Commonwealth Edison Co	COMMONWEALTH EDISON CO 3.200% 11/15/2049 DD 11/12/19	114,631	128,852
	Walt Disney Co	WALT DISNEY CO/THE 3.600% 01/13/2051 DD 05/13/20	181,154	198,522
	Duke Energy Ohio Inc	DUKE ENERGY OHIO INC 4.300% 02/01/2049 DD 01/08/19	165,212	181,066
	El Paso Natural Gas Co	EL PASO NATURAL GAS CO LLC VAR RT 06/15/2032 DD 06/15/03	137,331	147,865
	Enterprise Products Operating	ENTERPRISE PRODUCTS OPERATING 4.850% 03/15/2044 DD 03/18/13	43,930	49,622
	L3Harris Technologies Inc	L3HARRIS TECHNOLOGIES INC 4.400% 06/15/2028 DD 06/04/18	116,747	125,903

NAM Pension Plan

Schedule H, Line 4i - Schedule of Assets (Held at End of Year) (Continued) Employer Identification Number: 13-1084330, Plan Number: 002

December 31, 2020

(a)	(b) Identity of Issuer, Borrower, Lessor or Similar Party	(c) Description of Investment, including maturity date, rate of interest, collateral, par, or maturity value	(d) Cost	(e) Current Value
Corporate debt instruments (continued)				
	Voya Financial Inc	VOYA FINANCIAL INC 5.700% 07/15/2043 DD 07/26/13	\$ 61,428	\$ 69,345
	Jersey Central Power & Light Co	JERSEY CENTRAL POWER & LIGHT C 6.150% 06/01/2037 DD 12/01/07	68,206	64,194
	Johnson & Johnson	JOHNSON & JOHNSON 2.450% 09/01/2060 DD 08/25/20	193,194	202,839
	Kansas City Southern	KANSAS CITY SOUTHERN 4.300% 05/15/2043 DD 05/15/16	35,197	38,807
	Merck & Co Inc	MERCK & CO INC 2.350% 06/24/2040 DD 06/24/20	243,030	243,171
	Northrop Grumman Corp	NORTHROP GRUMMAN CORP 5.150% 05/01/2040 DD 03/23/2020	110,226	117,487
	PacifiCorp	PACIFICORP 4.150% 02/15/2050 DD 03/01/19	254,938	287,016
	Plains All American Pipeline	PLAINS ALL AMERICAN PIPELINE L 6.650% 01/15/2037 DD 07/15/07	35,453	36,621
	Principal Financial Group Inc	PRINCIPAL FINANCIAL GROUP INC 4.300% 11/15/2046 DD 11/10/16	114,170	127,490
	Sempra Energy	SEMPRA ENERGY 3.400% 02/01/2028 DD 01/12/18	318,080	353,065
	TJX Companies Inc	TJX COS INC/THE 1.600% 05/15/2031 DD 11/30/20	174,783	176,804
	Time Warner Cable LLC	TIME WARNER CABLE LLC 4.500% 09/15/2042 DD 08/10/12	25,560	29,295
	United Parcel Service Inc	UNITED PARCEL SERVICE INC 3.400% 09/01/2049 DD 08/16/19	179,195	214,167
	Verizon Communications Inc	VERIZON COMMUNICATIONS INC 4.272% 01/15/2036 DD 07/15/15	97,019	105,424
	Total corporate debt instruments		<u>13,775,077</u>	<u>15,017,292</u>
Cash equivalents				
	Fidelity	FIDELITY INV MMKT TREAS 680 VAR RT 12/31/2049 DD 09/22/11	31,102	31,102
	Total money market securities		<u>31,102</u>	<u>31,102</u>
	Total assets		<u>\$ 18,937,026</u>	<u>\$ 21,453,739</u>

* Represents party-in-interest to the Plan

NAM Pension Plan

Schedule H, Line 4j - Schedule of Reportable Transactions Employer Identification Number: 13-1084330, Plan Number: 002

Year ended December 31, 2020

(a) Identity of party involved	(b) Description of asset	(c) Purchase Price	(d) Selling Price	(g) Cost of asset	(h) Current value of asset on transaction date	(i) Net gain (loss)
Vanguard	Vanguard Institutional Index	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Institutional Index	\$ -	\$ 2,500,000	\$ 1,613,636	\$ 2,500,000	\$ 886,364
Vanguard	Vanguard Mid Cap Index Adm	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Mid Cap Index Adm	\$ -	\$ 1,536,969	\$ 1,155,111	\$ 1,536,969	\$ 381,858
Vanguard	Vanguard Small Cap Index	\$ -	\$ -	\$ -	\$ -	\$ -
Vanguard	Vanguard Small Cap Index	\$ -	\$ 1,437,435	\$ 1,152,249	\$ 1,437,435	\$ 285,186
PRIAC *	Prudential Short-Term	\$ 12,349,757	\$ -	\$ 12,349,756	\$ 12,349,757	\$ 1
PRIAC *	Prudential Short-Term	\$ -	\$ 12,720,241	\$ 12,720,145	\$ 12,720,241	\$ 96
United States Treasury	UNITED STATES TREASURY STRIP C 08/29	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 08/29	\$ -	\$ 2,439,729	\$ 2,312,244	\$ 2,439,729	\$ 127,485
United States Treasury	UNITED STATES TREASURY STRIP C 11/22	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/22	\$ -	\$ 1,704,233	\$ 1,643,057	\$ 1,704,233	\$ 61,176
United States Treasury	UNITED STATES TREASURY STRIP C 11/42	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/42	\$ -	\$ 1,698,743	\$ 1,397,347	\$ 1,698,743	\$ 301,396
United States Treasury	UNITED STATES TREASURY STRIP C 11/47	\$ -	\$ -	\$ -	\$ -	\$ -
United States Treasury	UNITED STATES TREASURY STRIP C 11/47	\$ -	\$ 4,916,623	\$ 3,879,811	\$ 4,916,623	\$ 1,036,812

* Prudential Retirement Insurance and Annuity Company, a party-in-interest to the Plan.

SCHEDULE R (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Retirement Plan Information This schedule is required to be filed under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6058(a) of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110 2020 This Form is Open to Public Inspection.
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For calendar plan year 2020 or fiscal plan year beginning and ending

A Name of plan	B Three-digit plan number (PN) ▶	
C Plan sponsor's name as shown on line 2a of Form 5500	D Employer Identification Number (EIN)	

Part I	Distributions
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All references to distributions relate only to payments of benefits during the plan year.

1 Total value of distributions paid in property other than in cash or the forms of property specified in the instructions.....	1	
2 Enter the EIN(s) of payor(s) who paid benefits on behalf of the plan to participants or beneficiaries during the year (if more than two, enter EINs of the two payors who paid the greatest dollar amounts of benefits): EIN(s): _____		
Profit-sharing plans, ESOPs, and stock bonus plans, skip line 3.		
3 Number of participants (living or deceased) whose benefits were distributed in a single sum, during the plan year	3	

Part II	Funding Information (If the plan is not subject to the minimum funding requirements of section 412 of the Internal Revenue Code or ERISA section 302, skip this Part.)
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4 Is the plan administrator making an election under Code section 412(d)(2) or ERISA section 302(d)(2)?	☐ Yes	☐ No	☐ N/A
If the plan is a defined benefit plan, go to line 8.			
5 If a waiver of the minimum funding standard for a prior year is being amortized in this plan year, see instructions and enter the date of the ruling letter granting the waiver. Date: Month _____ Day _____ Year _____ If you completed line 5, complete lines 3, 9, and 10 of Schedule MB and do not complete the remainder of this schedule.			
6 a Enter the minimum required contribution for this plan year (include any prior year accumulated funding deficiency not waived)	6a		
b Enter the amount contributed by the employer to the plan for this plan year	6b		
c Subtract the amount in line 6b from the amount in line 6a. Enter the result (enter a minus sign to the left of a negative amount).....	6c		
If you completed line 6c, skip lines 8 and 9.			
7 Will the minimum funding amount reported on line 6c be met by the funding deadline?	☐ Yes	☐ No	☐ N/A
8 If a change in actuarial cost method was made for this plan year pursuant to a revenue procedure or other authority providing automatic approval for the change or a class ruling letter, does the plan sponsor or plan administrator agree with the change?	☐ Yes	☐ No	☐ N/A

Part III	Amendments
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9 If this is a defined benefit pension plan, were any amendments adopted during this plan year that increased or decreased the value of benefits? If yes, check the appropriate box. If no, check the "No" box.....	☐ Increase	☐ Decrease	☐ Both	☐ No
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Part IV	ESOPs (see instructions). If this is not a plan described under section 409(a) or 4975(e)(7) of the Internal Revenue Code, skip this Part.
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10 Were unallocated employer securities or proceeds from the sale of unallocated securities used to repay any exempt loan?	☐ Yes	☐ No
11 a Does the ESOP hold any preferred stock?	☐ Yes	☐ No
b If the ESOP has an outstanding exempt loan with the employer as lender, is such loan part of a "back-to-back" loan? (See instructions for definition of "back-to-back" loan.)	☐ Yes	☐ No
12 Does the ESOP hold any stock that is not readily tradable on an established securities market?	☐ Yes	☐ No

For Paperwork Reduction Act Notice, see the Instructions for Form 5500.

Schedule R (Form 5500) 2020
v. 200204

Part V Additional Information for Multiemployer Defined Benefit Pension Plans

13 Enter the following information for each employer that contributed more than 5% of total contributions to the plan during the plan year (measured in dollars). See instructions. *Complete as many entries as needed to report all applicable employers.*

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents)

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify):

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents)

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify):

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents)

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify):

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents)

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify):

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents)

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify):

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month Day Year

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents)

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify):

- 14** Enter the number of deferred vested and retired participants (inactive participants), as of the beginning of the plan year, whose contributing employer is no longer making contributions to the plan for:

a The current plan year. Check the box to indicate the counting method used to determine the number of inactive participants: ☐ last contributing employer ☐ alternative ☐ reasonable approximation (see instructions for required attachment).....

b The plan year immediately preceding the current plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....

c The second preceding plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....

14a	
14b	
14c	

- 15** Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to make an employer contribution during the current plan year to:

a The corresponding number for the plan year immediately preceding the current plan year

b The corresponding number for the second preceding plan year

15a	
15b	

- 16** Information with respect to any employers who withdrew from the plan during the preceding plan year:

a Enter the number of employers who withdrew during the preceding plan year

b If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers.....

16a	
16b	

- 17** If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, check box and see instructions regarding supplemental information to be included as an attachment. ☐

Part VI Additional Information for Single-Employer and Multiemployer Defined Benefit Pension Plans

- 18** If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole or in part) of liabilities to such participants and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see instructions regarding supplemental information to be included as an attachment..... ☐

- 19** If the total number of participants is 1,000 or more, complete lines (a) through (c)

a Enter the percentage of plan assets held as:
 Stock: _____% Investment-Grade Debt: _____% High-Yield Debt: _____% Real Estate: _____% Other: _____%

b Provide the average duration of the combined investment-grade and high-yield debt:
☐ 0-3 years ☐ 3-6 years ☐ 6-9 years ☐ 9-12 years ☐ 12-15 years ☐ 15-18 years ☐ 18-21 years ☐ 21 years or more

c What duration measure was used to calculate line 19(b)?
☐ Effective duration ☐ Macaulay duration ☐ Modified duration ☐ Other (specify): _____

- 20 PBGC missed contribution reporting requirements.** If this is a multiemployer plan or a single-employer plan that is not covered by PBGC, skip line 20.

a Is the amount of unpaid minimum required contributions for all years from Schedule SB (Form 5500) line 40 greater than zero? ☐ Yes ☒ No

b If line 20a is "Yes," has PBGC been notified as required by ERISA sections 4043(c)(5) and/or 303(k)(4)? Check the applicable box:
☐ Yes.
☐ No. Reporting was waived under 29 CFR 4043.25(c)(2) because contributions equal to or exceeding the unpaid minimum required contribution were made by the 30th day after the due date.
☐ No. The 30-day period referenced in 29 CFR 4043.25(c)(2) has not yet ended, and the sponsor intends to make a contribution equal to or exceeding the unpaid minimum required contribution by the 30th day after the due date.
☐ No. Other. Provide explanation _____