

Form 5500 Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Annual Return/Report of Employee Benefit Plan This form is required to be filed for employee benefit plans under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and sections 6057(b) and 6058(a) of the Internal Revenue Code (the Code). ▶ Complete all entries in accordance with the instructions to the Form 5500.	OMB Nos. 1210-0110 1210-0089 2022 This Form is Open to Public Inspection
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Part I	Annual Report Identification Information
For calendar plan year 2022 or fiscal plan year beginning 01/01/2022 and ending 12/31/2022	
A This return/report is for:	☐ a multiemployer plan ☐ a multiple-employer plan (Filers checking this box must attach a list of participating employer information in accordance with the form instructions.) ☒ a single-employer plan ☐ a DFE (specify) _____
B This return/report is:	☐ the first return/report ☐ the final return/report ☐ an amended return/report ☐ a short plan year return/report (less than 12 months)
C If the plan is a collectively-bargained plan, check here.	☐
D Check box if filing under:	☒ Form 5558 ☐ automatic extension ☐ the DFVC program ☐ special extension (enter description)
E If this is a retroactively adopted plan permitted by SECURE Act section 201, check here.	☐

Part II	Basic Plan Information —enter all requested information
1a Name of plan WEST MONROE PARTNERS, INC. 401(K) PLAN	1b Three-digit plan number (PN) ▶ 001
	1c Effective date of plan 01/01/2003
2a Plan sponsor's name (employer, if for a single-employer plan) Mailing address (include room, apt., suite no. and street, or P.O. Box) City or town, state or province, country, and ZIP or foreign postal code (if foreign, see instructions) WEST MONROE PARTNERS, INC. 311 WEST MONROE ST 14TH FLOOR CHICAGO, IL 60606-4659	2b Employer Identification Number (EIN) 46-1586202 2c Plan Sponsor's telephone number 312-602-4000 2d Business code (see instructions) 541600

Caution: A penalty for the late or incomplete filing of this return/report will be assessed unless reasonable cause is established.

Under penalties of perjury and other penalties set forth in the instructions, I declare that I have examined this return/report, including accompanying schedules, statements and attachments, as well as the electronic version of this return/report, and to the best of my knowledge and belief, it is true, correct, and complete.

SIGN HERE	Filed with authorized/valid electronic signature.	10/16/2023	KEVIN ROONEY
	Signature of plan administrator	Date	Enter name of individual signing as plan administrator
SIGN HERE	Filed with authorized/valid electronic signature.	10/16/2023	KEVIN ROONEY
	Signature of employer/plan sponsor	Date	Enter name of individual signing as employer or plan sponsor
SIGN HERE			
	Signature of DFE	Date	Enter name of individual signing as DFE

For Paperwork Reduction Act Notice, see the Instructions for Form 5500.

Form 5500 (2022)
v. 220413

3a Plan administrator's name and address ☒ Same as Plan Sponsor		3b Administrator's EIN 3c Administrator's telephone number
4 If the name and/or EIN of the plan sponsor or the plan name has changed since the last return/report filed for this plan, enter the plan sponsor's name, EIN, the plan name and the plan number from the last return/report: a Sponsor's name c Plan Name		4b EIN 4d PN
5 Total number of participants at the beginning of the plan year		5 2505
6 Number of participants as of the end of the plan year unless otherwise stated (welfare plans complete only lines 6a(1) , 6a(2) , 6b , 6c , and 6d). a(1) Total number of active participants at the beginning of the plan year a(2) Total number of active participants at the end of the plan year b Retired or separated participants receiving benefits c Other retired or separated participants entitled to future benefits..... d Subtotal. Add lines 6a(2) , 6b , and 6c e Deceased participants whose beneficiaries are receiving or are entitled to receive benefits. f Total. Add lines 6d and 6e g Number of participants with account balances as of the end of the plan year (only defined contribution plans complete this item)..... h Number of participants who terminated employment during the plan year with accrued benefits that were less than 100% vested.....		6a(1) 2024 6a(2) 2232 6b 0 6c 579 6d 2811 6e 0 6f 2811 6g 2798 6h 118
7 Enter the total number of employers obligated to contribute to the plan (only multiemployer plans complete this item)		7
8a If the plan provides pension benefits, enter the applicable pension feature codes from the List of Plan Characteristics Codes in the instructions: 2A 2E 2F 2G 2J 2K 2S 2T b If the plan provides welfare benefits, enter the applicable welfare feature codes from the List of Plan Characteristics Codes in the instructions:		
9a Plan funding arrangement (check all that apply) (1) ☐ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor	9b Plan benefit arrangement (check all that apply) (1) ☐ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor	
10 Check all applicable boxes in 10a and 10b to indicate which schedules are attached, and, where indicated, enter the number attached. (See instructions)		
a Pension Schedules (1) ☒ R (Retirement Plan Information) (2) ☐ MB (Multiemployer Defined Benefit Plan and Certain Money Purchase Plan Actuarial Information) - signed by the plan actuary (3) ☐ SB (Single-Employer Defined Benefit Plan Actuarial Information) - signed by the plan actuary	b General Schedules (1) ☒ H (Financial Information) (2) ☐ I (Financial Information – Small Plan) (3) ☐ A (Insurance Information) (4) ☒ C (Service Provider Information) (5) ☒ D (DFE/Participating Plan Information) (6) ☐ G (Financial Transaction Schedules)	

Part III Form M-1 Compliance Information (to be completed by welfare benefit plans)

11a If the plan provides welfare benefits, was the plan subject to the Form M-1 filing requirements during the plan year? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

If "Yes" is checked, complete lines 11b and 11c.

11b Is the plan currently in compliance with the Form M-1 filing requirements? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

11c Enter the Receipt Confirmation Code for the 2022 Form M-1 annual report. If the plan was not required to file the 2022 Form M-1 annual report, enter the Receipt Confirmation Code for the most recent Form M-1 that was required to be filed under the Form M-1 filing requirements. (Failure to enter a valid Receipt Confirmation Code will subject the Form 5500 filing to rejection as incomplete.)

Receipt Confirmation Code _____

SCHEDULE C (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Service Provider Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110
		2022
		This Form is Open to Public Inspection.

For calendar plan year 2022 or fiscal plan year beginning 01/01/2022 and ending 12/31/2022		
A Name of plan WEST MONROE PARTNERS, INC. 401(K) PLAN	B Three-digit plan number (PN) ▶	001
C Plan sponsor's name as shown on line 2a of Form 5500 WEST MONROE PARTNERS, INC.	D Employer Identification Number (EIN) 46-1586202	

Part I	Service Provider Information (see instructions)
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You must complete this Part, in accordance with the instructions, to report the information required for **each person** who received, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of monetary value) in connection with services rendered to the plan or the person's position with the plan during the plan year. If a person received **only** eligible indirect compensation for which the plan received the required disclosures, you are required to answer line 1 but are not required to include that person when completing the remainder of this Part.

1 Information on Persons Receiving Only Eligible Indirect Compensation

- a Check "Yes" or "No" to indicate whether you are excluding a person from the remainder of this Part because they received only eligible indirect compensation for which the plan received the required disclosures (see instructions for definitions and conditions)..... ☒ Yes ☐ No
- b If you answered line 1a "Yes," enter the name and EIN or address of each person providing the required disclosures for the service providers who received only eligible indirect compensation. Complete as many entries as needed (see instructions).

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation
PRINCIPAL LIFE INSURANCE COMPANY
42-0127290

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation
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2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

PRINCIPAL LIFE INSURANCE COMPANY

42-0127290

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
13 37 50 64	CONTRACT ADMINISTRATOR	732134	Yes ☒ No ☐	Yes ☒ No ☐	0	Yes ☐ No ☒

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes ☐ No ☐	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes ☐ No ☐	Yes ☐ No ☐		Yes ☐ No ☐

Part I Service Provider Information (continued)

3. If you reported on line 2 receipt of indirect compensation, other than eligible indirect compensation, by a service provider, and the service provider is a fiduciary or provides contract administrator, consulting, custodial, investment advisory, investment management, broker, or recordkeeping services, answer the following questions for (a) each source from whom the service provider received \$1,000 or more in indirect compensation and (b) each source for whom the service provider gave you a formula used to determine the indirect compensation instead of an amount or estimated amount of the indirect compensation. Complete as many entries as needed to report the required information for each source.

(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	

Part II Service Providers Who Fail or Refuse to Provide Information

4 Provide, to the extent possible, the following information for each service provider who failed or refused to provide the information necessary to complete this Schedule.

(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide

Part III Termination Information on Accountants and Enrolled Actuaries (see instructions)
(complete as many entries as needed)

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

SCHEDULE D (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration	DFE/Participating Plan Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110 2022 This Form is Open to Public Inspection.
	For calendar plan year 2022 or fiscal plan year beginning 01/01/2022 and ending 12/31/2022	
	A Name of plan WEST MONROE PARTNERS, INC. 401(K) PLAN	

B Three-digit plan number (PN) ▶ 001	
C Plan or DFE sponsor's name as shown on line 2a of Form 5500 WEST MONROE PARTNERS, INC.	
D Employer Identification Number (EIN) 46-1586202	

Part I	Information on interests in MTIAs, CCTs, PSAs, and 103-12 IEs (to be completed by plans and DFEs) (Complete as many entries as needed to report all interests in DFEs)
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a Name of MTIA, CCT, PSA, or 103-12 IE: PRINCIPAL STABLE VALUE Z FUND		
b Name of sponsor of entity listed in (a): PRINCIPAL GLOBAL INVESTORS TRUST CO		
c EIN-PN 93-6274328-001	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 7398652
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
a Name of MTIA, CCT, PSA, or 103-12 IE:		
b Name of sponsor of entity listed in (a):		
c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)

a Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
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code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)

Part II **Information on Participating Plans (to be completed by DFEs)**

(Complete as many entries as needed to report all participating plans)

a Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
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plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN

SCHEDULE H (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Financial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA), and section 6058(a) of the Internal Revenue Code (the Code). ► File as an attachment to Form 5500.	OMB No. 1210-0110 2022 This Form is Open to Public Inspection
For calendar plan year 2022 or fiscal plan year beginning <u>01/01/2022</u> and ending <u>12/31/2022</u>		
A Name of plan <u>WEST MONROE PARTNERS, INC. 401(K) PLAN</u>	B Three-digit plan number (PN) ►	<u>001</u>
C Plan sponsor's name as shown on line 2a of Form 5500 <u>WEST MONROE PARTNERS, INC.</u>	D Employer Identification Number (EIN) <u>46-1586202</u>	

Part I	Asset and Liability Statement		
1 Current value of plan assets and liabilities at the beginning and end of the plan year. Combine the value of plan assets held in more than one trust. Report the value of the plan's interest in a commingled fund containing the assets of more than one plan on a line-by-line basis unless the value is reportable on lines 1c(9) through 1c(14). Do not enter the value of that portion of an insurance contract which guarantees, during this plan year, to pay a specific dollar benefit at a future date. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 1b(1), 1b(2), 1c(8), 1g, 1h, and 1i. CCTs, PSAs, and 103-12 IEs also do not complete lines 1d and 1e. See instructions.			
Assets		(a) Beginning of Year	(b) End of Year
a Total noninterest-bearing cash.....		1a	
b Receivables (less allowance for doubtful accounts):			
(1) Employer contributions.....		1b(1)	47382656353575
(2) Participant contributions.....		1b(2)	
(3) Other.....		1b(3)	444500070
c General investments:			
(1) Interest-bearing cash (include money market accounts & certificates of deposit).....		1c(1)	
(2) U.S. Government securities		1c(2)	
(3) Corporate debt instruments (other than employer securities):			
(A) Preferred		1c(3)(A)	
(B) All other		1c(3)(B)	
(4) Corporate stocks (other than employer securities):			
(A) Preferred		1c(4)(A)	
(B) Common.....		1c(4)(B)	
(5) Partnership/joint venture interests		1c(5)	
(6) Real estate (other than employer real property)		1c(6)	
(7) Loans (other than to participants).....		1c(7)	
(8) Participant loans.....		1c(8)	10030871758524
(9) Value of interest in common/collective trusts.....		1c(9)	26437857398652
(10) Value of interest in pooled separate accounts		1c(10)	
(11) Value of interest in master trust investment accounts.....		1c(11)	
(12) Value of interest in 103-12 investment entities		1c(12)	
(13) Value of interest in registered investment companies (e.g., mutual funds).....		1c(13)	188072073270217594
(14) Value of funds held in insurance company general account (unallocated contracts).....		1c(14)	
(15) Other		1c(15)	

1d Employer-related investments:		(a) Beginning of Year	(b) End of Year
(1) Employer securities	1d(1)	5000000	456242571
(2) Employer real property	1d(2)		
e Buildings and other property used in plan operation	1e		
f Total assets (add all amounts in lines 1a through 1e)	1f	645957280	741970916

Liabilities

g Benefit claims payable	1g		
h Operating payables	1h		
i Acquisition indebtedness	1i		
j Other liabilities	1j		
k Total liabilities (add all amounts in lines 1g through 1j)	1k	0	0

Net Assets

l Net assets (subtract line 1k from line 1f)	1l	645957280	741970916
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Part II Income and Expense Statement

2 Plan income, expenses, and changes in net assets for the year. Include all income and expenses of the plan, including any trust(s) or separately maintained fund(s) and any payments/receipts to/from insurance carriers. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 2a, 2b(1)(E), 2e, 2f, and 2g.

Income

		(a) Amount	(b) Total
a Contributions:			
(1) Received or receivable in cash from: (A) Employers	2a(1)(A)	6353575	
(B) Participants	2a(1)(B)	30071529	
(C) Others (including rollovers)	2a(1)(C)	137034096	
(2) Noncash contributions	2a(2)		
(3) Total contributions. Add lines 2a(1)(A) , (B) , (C) , and line 2a(2)	2a(3)		173459200
b Earnings on investments:			
(1) Interest:			
(A) Interest-bearing cash (including money market accounts and certificates of deposit)	2b(1)(A)		
(B) U.S. Government securities	2b(1)(B)		
(C) Corporate debt instruments	2b(1)(C)		
(D) Loans (other than to participants)	2b(1)(D)		
(E) Participant loans	2b(1)(E)	69430	
(F) Other	2b(1)(F)		
(G) Total interest. Add lines 2b(1)(A) through (F)	2b(1)(G)		69430
(2) Dividends: (A) Preferred stock	2b(2)(A)		
(B) Common stock	2b(2)(B)		
(C) Registered investment company shares (e.g. mutual funds)	2b(2)(C)	5114829	
(D) Total dividends. Add lines 2b(2)(A) , (B) , and (C)	2b(2)(D)		5114829
(3) Rents	2b(3)		
(4) Net gain (loss) on sale of assets: (A) Aggregate proceeds	2b(4)(A)	34331483	
(B) Aggregate carrying amount (see instructions)	2b(4)(B)	34331901	
(C) Subtract line 2b(4)(B) from line 2b(4)(A) and enter result	2b(4)(C)		-418
(5) Unrealized appreciation (depreciation) of assets: (A) Real estate	2b(5)(A)		
(B) Other	2b(5)(B)	6763139	
(C) Total unrealized appreciation of assets. Add lines 2b(5)(A) and (B)	2b(5)(C)		6763139

		(a) Amount	(b) Total
(6) Net investment gain (loss) from common/collective trusts	2b(6)		112577
(7) Net investment gain (loss) from pooled separate accounts	2b(7)		
(8) Net investment gain (loss) from master trust investment accounts	2b(8)		
(9) Net investment gain (loss) from 103-12 investment entities.....	2b(9)		
(10) Net investment gain (loss) from registered investment companies (e.g., mutual funds)	2b(10)		-52391381
c Other income	2c		-14028
d Total income. Add all income amounts in column (b) and enter total	2d		133113348
Expenses			
e Benefit payment and payments to provide benefits:			
(1) Directly to participants or beneficiaries, including direct rollovers	2e(1)	36347573	
(2) To insurance carriers for the provision of benefits	2e(2)		
(3) Other	2e(3)	6993	
(4) Total benefit payments. Add lines 2e(1) through (3)	2e(4)		36354566
f Corrective distributions (see instructions)	2f		13011
g Certain deemed distributions of participant loans (see instructions)	2g		
h Interest expense	2h		
i Administrative expenses: (1) Professional fees	2i(1)		
(2) Contract administrator fees	2i(2)	732135	
(3) Investment advisory and management fees	2i(3)		
(4) Other	2i(4)		
(5) Total administrative expenses. Add lines 2i(1) through (4)	2i(5)		732135
j Total expenses. Add all expense amounts in column (b) and enter total	2j		37099712
Net Income and Reconciliation			
k Net income (loss). Subtract line 2j from line 2d	2k		96013636
l Transfers of assets:			
(1) To this plan	2l(1)		
(2) From this plan	2l(2)		

Part III Accountant's Opinion

3 Complete lines 3a through 3c if the opinion of an independent qualified public accountant is attached to this Form 5500. Complete line 3d if an opinion is not attached.

a The attached opinion of an independent qualified public accountant for this plan is (see instructions):

(1) ☒ Unmodified (2) ☐ Qualified (3) ☐ Disclaimer (4) ☐ Adverse

b Check the appropriate box(es) to indicate whether the IQPA performed an ERISA section 103(a)(3)(C) audit. Check both boxes (1) and (2) if the audit was performed pursuant to both 29 CFR 2520.103-8 and 29 CFR 2520.103-12(d). Check box (3) if pursuant to neither.

(1) ☒ DOL Regulation 2520.103-8 (2) ☐ DOL Regulation 2520.103-12(d) (3) ☐ neither DOL Regulation 2520.103-8 nor DOL Regulation 2520.103-12(d).

c Enter the name and EIN of the accountant (or accounting firm) below:

(1) Name: BDO USA, P.C.

(2) EIN: 13-5381590

d The opinion of an independent qualified public accountant is **not attached** because:

(1) ☐ This form is filed for a CCT, PSA, or MTIA. (2) ☐ It will be attached to the next Form 5500 pursuant to 29 CFR 2520.104-50.

Part IV Compliance Questions

4 CCTs and PSAs do not complete Part IV. MTIAs, 103-12 IEs, and GIAs do not complete lines 4a, 4e, 4f, 4g, 4h, 4k, 4m, 4n, or 5. 103-12 IEs also do not complete lines 4j and 4l. MTIAs also do not complete line 4l.

During the plan year:

a Was there a failure to transmit to the plan any participant contributions within the time period described in 29 CFR 2510.3-102? Continue to answer "Yes" for any prior year failures until fully corrected. (See instructions and DOL's Voluntary Fiduciary Correction Program.)

	Yes	No	Amount
4a	X		23508

	Yes	No	Amount
b Were any loans by the plan or fixed income obligations due the plan in default as of the close of the plan year or classified during the year as uncollectible? Disregard participant loans secured by participant's account balance. (Attach Schedule G (Form 5500) Part I if "Yes" is checked.)			
4b		X	
c Were any leases to which the plan was a party in default or classified during the year as uncollectible? (Attach Schedule G (Form 5500) Part II if "Yes" is checked.)			
4c		X	
d Were there any nonexempt transactions with any party-in-interest? (Do not include transactions reported on line 4a. Attach Schedule G (Form 5500) Part III if "Yes" is checked.)			
4d		X	
e Was this plan covered by a fidelity bond?	X		3000000
f Did the plan have a loss, whether or not reimbursed by the plan's fidelity bond, that was caused by fraud or dishonesty?		X	
4f		X	
g Did the plan hold any assets whose current value was neither readily determinable on an established market nor set by an independent third party appraiser?			
4g		X	
h Did the plan receive any noncash contributions whose value was neither readily determinable on an established market nor set by an independent third party appraiser?			
4h		X	
i Did the plan have assets held for investment? (Attach schedule(s) of assets if "Yes" is checked, and see instructions for format requirements.)	X		
4i	X		
j Were any plan transactions or series of transactions in excess of 5% of the current value of plan assets? (Attach schedule of transactions if "Yes" is checked and see instructions for format requirements.)			
4j		X	
k Were all the plan assets either distributed to participants or beneficiaries, transferred to another plan, or brought under the control of the PBGC?			
4k		X	
l Has the plan failed to provide any benefit when due under the plan?			
4l		X	
m If this is an individual account plan, was there a blackout period? (See instructions and 29 CFR 2520.101-3.)			
4m		X	
n If 4m was answered "Yes," check the "Yes" box if you either provided the required notice or one of the exceptions to providing the notice applied under 29 CFR 2520.101-3.			
4n			

5a Has a resolution to terminate the plan been adopted during the plan year or any prior plan year? ☐ Yes ☒ No
If "Yes," enter the amount of any plan assets that reverted to the employer this year _____.

5b If, during this plan year, any assets or liabilities were transferred from this plan to another plan(s), identify the plan(s) to which assets or liabilities were transferred. (See instructions.)

5b(1) Name of plan(s)	5b(2) EIN(s)	5b(3) PN(s)

5c Was the plan a defined benefit plan covered under the PBGC insurance program at any time during this plan year? (See ERISA section 4021 and instructions.) ☐ Yes ☐ No ☐ Not determined
If "Yes" is checked, enter the My PAA confirmation number from the PBGC premium filing for this plan year _____.

SCHEDULE R (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Retirement Plan Information This schedule is required to be filed under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6058(a) of the Internal Revenue Code (the Code). ► File as an attachment to Form 5500.	OMB No. 1210-0110 2022 This Form is Open to Public Inspection.
For calendar plan year 2022 or fiscal plan year beginning 01/01/2022 and ending 12/31/2022		
A Name of plan WEST MONROE PARTNERS, INC. 401(K) PLAN		B Three-digit plan number (PN) ► 001
C Plan sponsor's name as shown on line 2a of Form 5500 WEST MONROE PARTNERS, INC.		D Employer Identification Number (EIN) 46-1586202
Part I	Distributions	
All references to distributions relate only to payments of benefits during the plan year.		
1 Total value of distributions paid in property other than in cash or the forms of property specified in the instructions.....		1 0
2 Enter the EIN(s) of payor(s) who paid benefits on behalf of the plan to participants or beneficiaries during the year (if more than two, enter EINs of the two payors who paid the greatest dollar amounts of benefits): EIN(s): 42-0127290		
Profit-sharing plans, ESOPs, and stock bonus plans, skip line 3.		
3 Number of participants (living or deceased) whose benefits were distributed in a single sum, during the plan year.....		3
Part II	Funding Information (If the plan is not subject to the minimum funding requirements of section 412 of the Internal Revenue Code or ERISA section 302, skip this Part.)	
4 Is the plan administrator making an election under Code section 412(d)(2) or ERISA section 302(d)(2)? ☐ Yes ☐ No ☐ N/A If the plan is a defined benefit plan, go to line 8.		
5 If a waiver of the minimum funding standard for a prior year is being amortized in this plan year, see instructions and enter the date of the ruling letter granting the waiver. Date: Month _____ Day _____ Year _____ If you completed line 5, complete lines 3, 9, and 10 of Schedule MB and do not complete the remainder of this schedule.		
6 a Enter the minimum required contribution for this plan year (include any prior year accumulated funding deficiency not waived).....		6a
b Enter the amount contributed by the employer to the plan for this plan year.....		6b
c Subtract the amount in line 6b from the amount in line 6a. Enter the result (enter a minus sign to the left of a negative amount).....		6c
If you completed line 6c, skip lines 8 and 9.		
7 Will the minimum funding amount reported on line 6c be met by the funding deadline? ☐ Yes ☐ No ☐ N/A		
8 If a change in actuarial cost method was made for this plan year pursuant to a revenue procedure or other authority providing automatic approval for the change or a class ruling letter, does the plan sponsor or plan administrator agree with the change? ☐ Yes ☐ No ☐ N/A		
Part III	Amendments	
9 If this is a defined benefit pension plan, were any amendments adopted during this plan year that increased or decreased the value of benefits? If yes, check the appropriate box. If no, check the "No" box..... ☐ Increase ☐ Decrease ☐ Both ☐ No		
Part IV	ESOPs (see instructions). If this is not a plan described under section 409(a) or 4975(e)(7) of the Internal Revenue Code, skip this Part.	
10 Were unallocated employer securities or proceeds from the sale of unallocated securities used to repay any exempt loan?..... ☐ Yes ☐ No		
11 a Does the ESOP hold any preferred stock?..... ☐ Yes ☐ No		
b If the ESOP has an outstanding exempt loan with the employer as lender, is such loan part of a "back-to-back" loan? (See instructions for definition of "back-to-back" loan.)..... ☐ Yes ☐ No		
12 Does the ESOP hold any stock that is not readily tradable on an established securities market?..... ☐ Yes ☐ No		
For Paperwork Reduction Act Notice, see the Instructions for Form 5500.		
Schedule R (Form 5500) 2022 v. 220413		

Part V Additional Information for Multiemployer Defined Benefit Pension Plans

13 Enter the following information for each employer that (1) contributed more than 5% of total contributions to the plan during the plan year or (2) was one of the top-ten highest contributors (measured in dollars). See instructions. *Complete as many entries as needed to report all applicable employers.*

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

14	Enter the number of deferred vested and retired participants (inactive participants), as of the beginning of the plan year, whose contributing employer is no longer making contributions to the plan for:		
	a The current plan year. Check the box to indicate the counting method used to determine the number of inactive participants: ☐ last contributing employer ☐ alternative ☐ reasonable approximation (see instructions for required attachment).....	14a	
	b The plan year immediately preceding the current plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment)	14b	
	c The second preceding plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment)	14c	
15	Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to make an employer contribution during the current plan year to:		
	a The corresponding number for the plan year immediately preceding the current plan year.....	15a	
	b The corresponding number for the second preceding plan year.....	15b	
16	Information with respect to any employers who withdrew from the plan during the preceding plan year:		
	a Enter the number of employers who withdrew during the preceding plan year	16a	
	b If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers.....	16b	
17	If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, check box and see instructions regarding supplemental information to be included as an attachment ☐		

Part VI	Additional Information for Single-Employer and Multiemployer Defined Benefit Pension Plans
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18	If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole or in part) of liabilities to such participants and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see instructions regarding supplemental information to be included as an attachment ☐
19	If the total number of participants is 1,000 or more, complete lines (a) through (c) a Enter the percentage of plan assets held as: Stock: _____% Investment-Grade Debt: _____% High-Yield Debt: _____% Real Estate: _____% Other: _____% b Provide the average duration of the combined investment-grade and high-yield debt: ☐ 0-3 years ☐ 3-6 years ☐ 6-9 years ☐ 9-12 years ☐ 12-15 years ☐ 15-18 years ☐ 18-21 years ☐ 21 years or more c What duration measure was used to calculate line 19(b)? ☐ Effective duration ☐ Macaulay duration ☐ Modified duration ☐ Other (specify): _____
20	PBGC missed contribution reporting requirements. If this is a multiemployer plan or a single-employer plan that is not covered by PBGC, skip line 20. a Is the amount of unpaid minimum required contributions for all years from Schedule SB (Form 5500) line 40 greater than zero? ☐ Yes ☐ No b If line 20a is "Yes," has PBGC been notified as required by ERISA sections 4043(c)(5) and/or 303(k)(4)? Check the applicable box: ☐ Yes. ☐ No. Reporting was waived under 29 CFR 4043.25(c)(2) because contributions equal to or exceeding the unpaid minimum required contribution were made by the 30th day after the due date. ☐ No. The 30-day period referenced in 29 CFR 4043.25(c)(2) has not yet ended, and the sponsor intends to make a contribution equal to or exceeding the unpaid minimum required contribution by the 30th day after the due date. ☐ No. Other. Provide explanation _____



West Monroe Partners, Inc. 401(k) Plan

**Financial Statements
and ERISA-Required Supplemental Schedules
As of December 31, 2022 and 2021
and for the Year Ended December 31, 2022**

West Monroe Partners, Inc. 401(k) Plan

Financial Statements and ERISA-Required Supplemental Schedules
As of December 31, 2022 and 2021 and for the Year Ended December 31, 2022

West Monroe Partners, Inc. 401(k) Plan

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Independent Auditor's Report

The Plan Administrator
West Monroe Partners, Inc. 401(k) Plan
Chicago, Illinois

Scope and Nature of the ERISA Section 103(a)(3)(C) Audit

We have performed audits of the financial statements of West Monroe Partners, Inc. 401(k) Plan (the Plan), an employee benefit plan subject to the Employee Retirement Income Security Act of 1974 (ERISA), as permitted by ERISA Section 103(a)(3)(C). The financial statements comprise the statements of net assets available for benefits as of December 31, 2022 and 2021, and the related statement of changes in net assets available for benefits for the year ended December 31, 2022, and the related notes to the financial statements.

Management, having determined it is permissible in the circumstances, has elected to have the audits of the Plan's financial statements performed in accordance with ERISA Section 103(a)(3)(C) pursuant to 29 CFR 2520.103-8 of the Department of Labor's (DOL) Rules and Regulations for Reporting and Disclosure under ERISA (ERISA Section 103(a)(3)(C) audit). As permitted by ERISA Section 103(a)(3)(C), our audits need not extend to any statements or information related to assets held for investment of the Plan (investment information) by a bank or similar institution or insurance carrier that is regulated, supervised, and subject to periodic examination by a state or federal agency (qualified institution), provided that the investment information is prepared and certified to by the qualified institution in accordance with 29 CFR 2520.103-5 of the DOL's Rules and Regulations for Reporting and Disclosure under ERISA.

Management has obtained certifications from a qualified institution as of December 31, 2022 and 2021, and for the year ended December 31, 2022, stating that the certified investment information, as described in Note 4 to the financial statements, is complete and accurate.

Opinion

In our opinion, based on our audits and the procedures performed as described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report:

- The amounts and disclosures in the accompanying financial statements, other than those agreed to or derived from the certified investment information, are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America (GAAP).
- The certified investment information in the accompanying financial statements agrees to or is derived from, in all material respects, the information prepared and certified by a qualified institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).



Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the Plan and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our ERISA Section 103(a)(3)(C) audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. Management's election of the ERISA Section 103(a)(3)(C) audit does not affect management's responsibility for the financial statements.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Plan's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Management is responsible for maintaining a current plan instrument, including all plan amendments. Management is also responsible for administering the Plan and determining that the Plan's transactions that are presented and disclosed in the financial statements are in conformity with the Plan's provisions, including maintaining sufficient records with respect to each of the participants, to determine the benefits due or which may become due to such participants.

Auditor's Responsibilities for the Audit of the Financial Statements

Except as described in the *Scope and Nature of the ERISA Section 103(a)(3)(C) Audit* section of our report, our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.



In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Plan's ability to continue as a going concern for a reasonable period of time.

Our audits did not extend to the certified investment information, except for obtaining and reading the certifications, comparing the certified investment information with the related information presented and disclosed in the financial statements, and reading the disclosures relating to the certified investment information to assess whether they are in accordance with the presentation and disclosure requirements of GAAP.

Accordingly, the objective of an ERISA Section 103(a)(3)(C) audit is not to express an opinion about whether the financial statements as a whole are presented fairly, in all material respects, in accordance with GAAP.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matter - Supplemental Schedules Required by ERISA

The supplemental Schedule of Delinquent Participant Contributions for the year ended December 31, 2022 and Schedule of Assets (Held at End of Year) as of December 31, 2022 are presented for purposes of additional analysis and are not required parts of the financial statements but are supplementary information required by the DOL's Rules and Regulations for Reporting and Disclosure under ERISA. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information included in the supplemental schedules, other than that agreed to or derived from the certified investment information, has been subjected to auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with GAAS. For



information included in the supplemental schedules that agrees to or is derived from the certified investment information, we compared such information to the related certified investment information.

In forming our opinion on the supplemental schedules, we evaluated whether the supplemental schedules, other than the information agreed to or derived from the certified investment information, including their form and content, are presented in conformity with the DOL's Rules and Regulations for Reporting and Disclosure under ERISA.

In our opinion:

- The form and content of the supplemental schedules, other than the information in the supplemental schedules that agrees to or is derived from the certified investment information, are presented, in all material respects, in conformity with the DOL's Rules and Regulations for Reporting and Disclosure under ERISA.
- The certified investment information in the supplemental schedules agrees to or is derived from, in all material respects, the information prepared and certified by a qualified institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

BDO USA, P.C.

October 16, 2023

Financial Statements

West Monroe Partners, Inc. 401(k) Plan

Statements of Net Assets Available for Benefits

<i>December 31,</i>	2022	2021
Assets		
Investments, at fair value:		
Registered investment companies	\$ 270,217,594	\$ 188,072,073
Common collective trust	7,398,652	2,643,785
Employer securities	456,242,571	5,000,000
Total Investments	733,858,817	195,715,858
Receivables:		
Company contributions	6,353,575	4,738,265
Notes receivable from participants	1,758,524	1,003,087
Other receivable (Note 10)	-	444,500,070
Total Receivables	8,112,099	450,241,422
Net Assets Available for Benefits	\$ 741,970,916	\$ 645,957,280

See accompanying notes to financial statements.

West Monroe Partners, Inc. 401(k) Plan

Statement of Changes in Net Assets Available for Benefits

Year ended December 31, 2022

Additions

Investment income (loss):

Net depreciation from registered investment companies and common
collective trust fund \$ (52,278,804)

Net appreciation from employer securities 6,742,501

Interest and dividend income 5,114,829

Total Investment Loss (40,421,474)

Interest income on notes receivable from participants 69,430

Contributions:

Company 6,353,575

Participant 30,071,529

Rollover 137,034,096

Total Contributions 173,459,200

Other income 6,192

Total Additions 133,113,348

Deductions

Benefits paid to participants 36,367,577

Administrative expenses 732,135

Total Deductions 37,099,712

Net Increase 96,013,636

Net Assets Available for Benefits, beginning of year 645,957,280

Net Assets Available for Benefits, end of year \$ 741,970,916

See accompanying notes to financial statements.

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

1. Description of the Plan

The following description of West Monroe Partners, Inc. 401(k) Plan (the Plan) provides only general information. Participants should refer to the Plan document for a more complete explanation of the Plan's provisions.

General

The Plan is a defined contribution plan covering all salaried full-time and part-time regular employees of West Monroe Partners, Inc. (the Company) who have attained the age of 21. There is no service requirement to enter the Plan. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA), as amended.

The Plan is administered by the West Monroe Benefits Plan Committee (the Committee). The activities of the Committee are overseen by the Board of Directors of the Company. The trustee of the Plan's assets is Principal Trust Company (Principal), under the terms of a trust agreement. Mesirow Financial is the Plan's 3(38) investment manager to whom the Committee has delegated full authority and discretion over the Plan's investment offerings, except with respect to Employer Securities.

Effective January 1, 2021, the Plan was amended and restated to adopt a volume submitter plan to replace the adoption agreement that had been in place since 2013, and to change the name of the Plan from West Monroe Partners, LLC 401(k) Plan to West Monroe Partners, Inc. 401(k) Plan, while also designating West Monroe Partners, Inc. as the Plan sponsor. The amendment provided for West Monroe Partners, LLC to be listed as a prior employer with credit for service.

On November 9, 2021, the Company was acquired by WMC Bidco, Inc., a holding company formed by MSD Partners, LP and the beneficial equity holders of West Monroe Partners, LLC, to facilitate the acquisition of the Company (the Transaction). WMC Bidco, Inc. has since been renamed West Monroe Enterprises, Inc. (the Parent Company). In October 2022, MSD Partners merged with Chicago-based merchant bank BDT & Company. The combined companies are known as BDT & MSD Partners.

Prior to November 9, 2021 (the Transaction Date), the equity ownership and governance structure of the Company was an S corporation, owned by an employee stock ownership plan (ESOP). On the Transaction Date, the Parent Company, through its wholly owned intermediary companies, acquired 100% of the ESOP and all the outstanding shares of the Company previously held in the West Monroe Partners, Inc. Employee Stock Ownership Trust. The Transaction was completed pursuant to a stock purchase agreement.

As a result of the Transaction, the ESOP was amended and terminated effective as of the Transaction Date (the ESOP Amendment). The ESOP is no longer designed to invest in employer securities or to qualify as an employee stock ownership plan and the Company reverted to a C corporation.

In addition, as part of the Transaction, the Plan was amended and restated, effective as of the Transaction Date, November 9, 2021 (the Plan Restatement).

On May 26, 2022, the Company amended the Plan Restatement in order to (i) reflect the West Monroe Enterprises, Inc. name change; (ii) establish a priority system for purchasing Employer Securities during each Internal Plan Transfer opportunity; (iii) permit in-Plan Roth rollovers; (iv) permit voluntary after-tax contributions; (v) reduce the normal retirement age to age 55;

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

(vi) permit the direct rollover of participant loans in the case of a business acquisition; (vii) permit rollovers from the ESOP to the 401(k) plan in connection with the liquidation of the ESOP; (viii) remove retention bonuses and deferred compensation from eligible compensation; and (ix) allow qualified birth or adoption distributions as permitted by the SECURE Act.

On December 12, 2022, the Company amended the Plan Restatement to (i) modify the definition of compensation, (ii) provide that forfeitures may be used to provide cash and other liquid assets required to accomplish distributions from the KFund, and (iii) remove the exclusion of hourly employees from participation in the Plan.

Contributions

Each year, participants may contribute up to the maximum allowable amount of compensation subject to the limitations under the Internal Revenue Code (IRC). Participants who have attained age 50 before the end of the Plan year are eligible to make catch-up contributions. Participants may also contribute amounts representing distributions from other qualified defined benefit or defined contribution plans (rollovers). The Plan also allows participants to designate all or a portion of their deferrals as Roth contributions to the Plan on an after-tax basis and allows rollovers of designated Roth contributions into the Plan.

The Plan has an auto-enrollment provision whereby all eligible employees are automatically enrolled in the Plan unless they affirmatively elect not to participate in the Plan. Automatically enrolled participants have their deferral rate set at 3% of eligible compensation and their contributions invested in a qualified designated investment fund until changed by the participant. Automatically enrolled participants may elect at any time to increase or decrease deferral percentages, as defined by the Plan.

The Plan provides for discretionary matching Company contributions for eligible participants. Participants must be considered an active employee on the last day of the Plan year in order to receive any discretionary matching Company contributions.

During the years ended December 31, 2022 and 2021, the discretionary match formula was equal to 25% of each dollar contributed by participants.

Additional discretionary non-elective and profit-sharing amounts may be contributed at the option of the Company. Participants who are considered to be active employees on the last day of the Plan year may receive an allocation of any discretionary non-elective or profit-sharing contributions. The Company did not make any such additional discretionary non-elective or profit-sharing contributions to the Plan for the year ended December 31, 2022.

Beginning in 2022, participants may contribute voluntary after-tax contributions subject to certain IRC limitations. After-tax voluntary contributions are not Company-matched.

Participants may direct all their contributions among one or more funds offered in the Plan. Changes in allocation of future contributions and transfers among funds of presently invested contributions are permitted pursuant to the Plan's provisions.

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

Employer Securities

Pursuant to the Plan Restatement, the Company created an investment fund within the Plan, designed to invest primarily in shares of common stock of the Parent Company (Employer Securities). The fund was named the KFund, and Argent Trust Company was appointed as the trustee of the KFund Trust to hold and maintain the Employer Securities invested in the KFund. Principal Financial Group was retained as the contract administrator of the Plan (Administrator), including the KFund.

Effective with the Transaction and the ESOP Amendment, a portion of the assets of the ESOP were required to be transferred to the KFund, and eligible ESOP participants were allowed to elect to have additional portions of their ESOP accounts transferred to the KFund to be invested primarily in the Employer Securities.

In addition, pursuant to the Transaction and the Plan Restatement, the trustee established Participant Direction Procedures for certain participants to elect their entire accounts or a portion of their Plan investments to be invested in Employer Securities invested in the KFund, subject to an overall pro-rata cap of \$5,000,000. These accounts are considered participant directed.

These initial transfers and purchases and other details of the Transaction, along with the associated risks and other relevant business information of the Company, were disclosed to eligible employees in a disclosure memorandum issued and dated October 20, 2021. The Transaction and the transfers and purchases were completed as of the Transaction Date, November 9, 2021.

The Employer Securities included in the KFund will be held in the following separate accounts:

- *ESOP Transfer Account* - This account refers to the separate account by the Administrator for each participant with respect to the portion of his or her account required to be transferred from the ESOP to the KFund, plus any elective transfers allowed pursuant to the Transaction from the ESOP to the KFund (ESOP Transfers).
- *Internal Plan Transfer Account* - This account refers to the separate account established for each participant with respect to their participant-directed account transferred to the KFund from within this Plan (Internal Plan Transfers).

Annual Internal Marketplace

Pursuant to the Plan Restatement, in 2022, the Company offered participants the ability through an Internal Plan Transfer to buy or sell Employer Securities held in the KFund, according to annual offering materials.

Participant Accounts

Each participant's account is credited with the participant's contributions and any discretionary matching Company contributions, as well as allocations of (a) any additional discretionary non-elective or profit-sharing contributions, and (b) Plan earnings or losses. Participant accounts are charged with an allocation of administrative expenses that are paid by the Plan. Allocations generally are based on participant earnings, account balances, or specific-participant transactions, as defined. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

Notes Receivable from Participants

Participants may borrow from their accounts a minimum of \$1,000 up to a maximum equal to the lesser of \$50,000 or 50% of their vested account balance, excluding amounts invested in the KFund. Loans are secured by the balance in the participant's account and bear interest at a fixed rate commensurate with the prevailing interest rate charged on similar commercial loans. Interest rates on loans currently outstanding range from 4.25% to 8.50%. Principal and interest are paid ratably through payroll deductions over a term not exceeding five years, or ten years for loans used for the purchase of a primary residence.

Payment of Benefits

In general, on termination of service due to retirement, death, disability, separation from service, or attainment of age 59½, a participant may elect to receive the value of their vested interest in his or her account in the form of a lump-sum amount, installment payments, or a rollover to another entity. Eligible in-service withdrawals of KFund investments that originate from Internal Plan Transfers are also permissible upon the completion and approval of an election form.

Employer Securities held in the KFund that originated from ESOP Transfers are subject to carryover distribution rules from the ESOP, which require distributions to be deferred for up to five years followed by a series of up to five annual installments, and if the value of such Employer Securities exceeds \$1,230,000, the Company is allowed to extend its regular five-year payout by one year (up to five additional years), for each \$245,000 increment or fraction thereof by which an account balance exceeds \$1,230,000. The dollar amounts are for 2022 and are subject to cost-of-living adjustments. No in-service withdrawal rights exist with respect to ESOP Transfer shares.

Withdrawals from the Plan may also be made upon circumstances of financial hardship, in accordance with provisions specified in the Plan. Amounts invested in the KFund are ineligible for financial hardship withdrawals.

Vesting

Participants are immediately vested in their contributions plus actual earnings thereon. Vesting in the Company's matching contribution portion of their accounts, plus actual earnings thereon, accrues over a three-year period based upon participants earning a year of service for each 1,000 hours of service recorded in a Plan year, as follows:

Years of Service	Vested (%)
Less than 1	-
1	34
2	67
3	100

Forfeited Accounts

Forfeitures of non-vested Company contributions may be used to accomplish distributions from the KFund, pay administrative expenses of the Plan, or reduce future Company contributions. As of December 31, 2022 and 2021, forfeited non-vested accounts totaled \$114,740 and \$172,781, respectively. During the year ended December 31, 2022, discretionary matching Company

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

contributions were reduced by \$157,271 from forfeited non-vested accounts, \$9,654 of forfeitures were applied to pay Plan expenses, and \$20,220 was used to fund KFund distributions

2. Summary of Accounting Policies

Basis of Accounting

The financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP).

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

For the year ended December 31, 2022, a significant estimate used in the preparation of these financial statements is the valuation of the Employer Securities recorded at its fair value for which the ultimate realization of the investments is based upon future economic factors related to the investment.

For the aforementioned estimate, it is reasonably possible that the recorded amounts or related disclosures could significantly change in the near future as new information is available about the value of the Employer Securities, which represents a significant investment of the Plan.

Investment Valuation and Income Recognition

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Committee determines the Plan's valuation policies, utilizing information provided by the investment advisors and the trustee. See Note 3 for a discussion of fair value measurements.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation (depreciation) in the fair value of investments includes the Plan's gains and losses on investments bought and sold, as well as held during the year.

Notes Receivable from Participants

Notes receivable from participants are measured at their unpaid principal balance plus any accrued but unpaid interest. Interest income is recorded on the accrual basis. Related fees are recorded as administrative expenses and are expensed when they are incurred. No allowance for credit losses has been recorded as of December 31, 2022 or 2021. If a participant ceases to make loan repayments and the Plan administrator deems the participant loan to be in default, the participant loan balance is reduced, and a benefit payment is recorded.

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

Payment of Benefits

Benefit payments are recorded when paid.

Administrative Expenses

Certain expenses of maintaining the Plan are paid directly by the Company and are excluded from these financial statements. Fees related to the administration of notes receivable and requested distributions from participants are charged directly to the participant's account and are included in administrative expenses. Expenses related to independent auditor fees not fully offset by the use of forfeitures are charged to Plan assets on a pro rata basis. Other administrative and investment-related expenses are included in net appreciation (depreciation) of fair value of investments.

Subsequent Events

The financial statements and related disclosures include evaluation of events up through and including October 16, 2023, the date the financial statements were available to be issued.

In April 2023, the Company and Principal agreed to 15 months of reduced administrative fees to compensate the Plan for excessive administrative fees charged inadvertently by Principal on Employer Securities held in the KFund.

On May 4, 2023, the Company amended the Plan (i) to move to the elapsed time method of crediting service for vesting, (ii) to establish a priority system for selling Employer Securities during each Internal Plan Transfer opportunity when the number of available shares of Company stock exceed elections to purchase shares, (iii) to modify the process by which cash distributions are accomplished from the KFund by permitting a short-term loan from the Company in accordance with Prohibited Transaction Class Exemption 80-26, and (iv) to allow retirees to opt out of the conversion of the shares of Company stock into other investments during the first two election windows following retirement, subject to nondiscrimination requirements, when the number of available shares of Company stock exceed elections to purchase shares.

Effective September 29, 2023, Mesirow Financial Retirement Advisory Services was acquired by Creative Planning, LLC and will continue to serve as the Plan's ERISA 3(38) Investment Advisor as Creative Planning Retirement Services.

No other additional subsequent events have occurred through that date that required recognition or disclosure in the financial statements.

3. Fair Value Measurements

Accounting Standards Codification (ASC) Topic 820, *Fair Value Measurements and Disclosures*, establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3).

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

The three levels of the fair value hierarchy are described as follows:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.

Level 2 - Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets.
- Quoted prices for identical or similar assets or liabilities in inactive markets.
- Inputs other than quoted prices that are observable for the asset or liability.
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2022 and 2021.

Registered Investment Companies - These assets are valued at the daily closing prices as reported by the fund manager. Registered investment companies held by the Plan are open-ended funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The shares of registered investment companies held by the Plan are deemed to be actively traded.

Common Collective Trust (CCT) - This asset is valued using the NAV provided by the administrator of the fund. The NAV is based on the fair value of the underlying assets held by the fund, less its liabilities, and then divided by the number of shares outstanding and is used as a practical expedient to estimate fair value. The NAV's unit price is quoted on a private market that is not active; however, the unit price is based on underlying investments that are traded on an active market. Investments held by a CCT are required to be reported at fair value; however, contract value is the relevant measurement characteristic for that portion of the net assets of a CCT attributable to fully benefit-responsive investment contracts. This is because contract value is the amount participants would receive if they were to initiate permitted transactions under the terms of the underlying defined-contribution plans. There is no restriction in place with respect to the daily redemption of the CCT, nor are there any unfunded commitments as of December 31, 2022 and 2021.

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

Employer Securities - Investments in Parent Company common stock are valued annually by the KFund trustee with the assistance of its independent appraiser. In approaching the valuation, a variety of factors are taken into consideration, including the following:

- The nature and history of the business, its current position, and its outlook.
- The general and relevant economic conditions prevailing at the time of the appraisal.
- The current conditions and outlook in the market in which the subject company competes.

The approach in determining fair value of the common stock involves the following:

- Determine estimated fair value of shares of common stock using the Guideline Company Method. This valuation analysis is a technique that determines a value based on a direct comparison of the subject company to publicly traded companies.
- Determine estimated fair value of shares of common stock using the Discounted Cash Flow Method. The Discounted Cash Flow Method values a company based on projected cash flows.

Plan management accumulated the data as requested by the KFund trustee and its independent financial advisor from the year ended December 31, 2022 audited financial statements of the Company. The KFund trustee's independent financial appraiser prepares a preliminary report that the KFund trustee reviews in detail, discusses, and approves. The results of this process are documented by the KFund trustee.

Policies and procedures are reassessed at least annually to determine if the current valuation techniques are still appropriate. At that time, the unobservable inputs used in the fair value measurements are evaluated and adjusted, as necessary, based on current market conditions and other third-party information.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Plan believes that its valuation methods and the valuation methods employed by the KFund trustee and its independent financial appraiser are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The investment in West Monroe Enterprises, Inc. common stock is considered a Level 3 investment as a number of the inputs to the valuation methodologies are unobservable.

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West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

The following tables set forth by level, within the fair value hierarchy, the Plan's assets at fair value:

December 31, 2022

	Level 1	Level 2	Level 3	Total
Registered investment companies	\$ 270,217,594	\$ -	\$ -	\$ 270,217,594
Employer securities, West Monroe Enterprises, Inc. - 44,950,007 shares	-	-	456,242,571	456,242,571
	<u>\$ 270,217,594</u>	<u>\$ -</u>	<u>\$ 456,242,571</u>	<u>726,460,165</u>
Common collective trust at NAV				<u>7,398,652</u>
Total Investments, at fair value				\$ 733,858,817

December 31, 2021

	Level 1	Level 2	Level 3	Total
Registered investment companies	\$ 188,072,073	\$ -	\$ -	\$ 188,072,073
Employer Securities, West Monroe Enterprises, Inc. - 500,000 shares	-	-	5,000,000	5,000,000
	<u>\$ 188,072,073</u>	<u>\$ -</u>	<u>\$ 5,000,000</u>	<u>193,072,073</u>
Common collective trust at NAV				<u>2,643,785</u>
Total Investments, at fair value				\$ 195,715,858

Investments in the common collective trust can generally be redeemed immediately at the participant level. The Plan is required to provide notice to the fund in order to terminate its entire investment interest at the current NAV per share based on the fair value of the underlying assets.

There were no purchases, sales, or transfers in the fair value of the Plan's Level 3 investment in Company employer securities.

4. Information Certified by Principal

The Plan administrator has elected the method of annual reporting compliance permitted by 29 CFR 2520.103-8 of the Department of Labor's (DOL) Rules and Regulations for Reporting and Disclosure under ERISA as of December 31, 2022 and 2021, and for the year ended December 31, 2022. Accordingly, Principal has certified that the following data included in the accompanying financial statements and ERISA-required supplemental schedules is complete and accurate:

- Investments and notes receivable from participants, as shown in the accompanying statements of net assets available for benefits as of December 31, 2022 and 2021, except for employer securities.
- Investment loss and interest income on notes receivable from participants, as shown in the accompanying statement of changes in net assets available for benefits for the year ended December 31, 2022, except for net appreciation from employer securities.
- Schedule H (Form 5500), Line 4i - Schedule of Assets (Held at End of Year) as of December 31, 2022, as shown on the ERISA-required supplemental schedule.

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

At the direction of the Plan administrator, the Plan's independent auditors did not perform auditing procedures with respect to this information, except for comparing such information provided by Principal to the related information included in the financial statements and ERISA-required supplemental schedules.

5. Non-Participant Directed Investments

The Company's employer securities includes both participant and non-participant directed investments, which are commingled.

Information about the net assets and the significant components of the changes in net assets relating to the non-participant-directed investments is as follows:

<i>December 31,</i>	2022	2021
Net assets:		
Employer securities	\$ 310,251,933	\$ -
<i>Year ended December 31,</i>		2022
Changes in net assets:		
Net appreciation from employer securities	\$ 4,585,003	
Transfers in		330,124,100
Transfers out		(24,457,170)
	\$ 310,251,933	

6. Plan Termination

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions of ERISA. In the event of Plan termination, participants would become 100% vested in the Company contribution portion of their accounts.

7. Related Party and Party-in-Interest Transactions

Certain Plan investments are managed by Principal or its affiliates. Principal is the trustee as defined by the Plan; therefore, these transactions qualify as party-in-interest transactions. Certain employees of the Company provide administrative services to the Plan. Employees are not paid by the Plan for their services.

Principal Financial Group, an affiliate of Principal Trust Company, the trustee of the Plan, receives compensation from certain investments to offset the costs of providing shareholder recordkeeping and administrative services on behalf of the investments. An administrative budget account was established in the Plan's trust to record these amounts. This compensation is used to offset certain fees owed to Principal Financial Group for its administrative services to the Plan. When the revenue received by Principal Financial Group exceeds the amount owed under the Plan, Principal Financial Group credits the administrative budget account. Amounts allocated to the administrative budget account are classified as other income on the statement of changes in net assets available for benefits. For the year ended December 31, 2022, revenue did not exceed the amount owed under the Plan; therefore, no amount was allocated to other income.

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

The Plan held 44,950,007 and 500,000 shares of West Monroe Enterprises, Inc. common stock at December 31, 2022 and 2021, valued at \$456,242,571 and \$5,000,000, respectively. The investment qualifies as a party-in-interest transaction, which is exempt from the prohibited transaction rules of ERISA.

Argent Trust Company is the KFund trustee, as defined by the Plan. These organizations are considered to be parties-in-interest under ERISA.

8. Tax Status

On November 9, 2021, in connection with the Transaction, the Plan was amended and restated as an individually designed plan. There is no determination letter program required for individually designed plans except for certain circumstances. Previously, the Plan was designed under a volume submitter plan document from Principal Life Insurance Company. The Plan has been amended since the Plan Restatement. However, the Plan administrator believes the Plan is designed and currently being operated in compliance with the applicable requirements of the IRC and, therefore, believes that the Plan is qualified and that the related trust and KFund Trust are both tax-exempt.

GAAP requires Plan management to evaluate tax positions taken by the Plan and recognize a tax liability (or asset) if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

9. Risks and Uncertainties

The Plan invests in the common stock of West Monroe Enterprises, Inc. The common stock is exposed to various risks, such as market volatility, as well as valuation assumptions based on earnings, cash flows, and/or other such techniques. Due to the level of risk associated with the investment in common stock and to uncertainties inherent in the estimations and assumptions process, it is at least reasonably possible that changes in the values of this common stock will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the financial statements.

The Plan also invests in various investment securities. Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the value of investment securities will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the statements of net assets available for benefits.

10. Transfers in

Pursuant to the Transaction and the ESOP Amendment, a portion of the assets of the ESOP from the sale of Company stock were transferred to the Plan and invested primarily in shares of common stock of the Parent Company. The ESOP Transfers totaled \$444,500,070 in aggregate and were converted into 44,450,007 common shares of the Parent Company at the initial value of \$10 per share in January 2022. The ESOP Transfers are recorded as an other receivable in the statement of net assets available for benefits as of December 31, 2021.

West Monroe Partners, Inc. 401(k) Plan

Notes to Financial Statements

11. Prohibited Transactions

During 2022 and 2021, the Company failed to remit to the Plan's trustee certain participant contributions totaling \$4,441 and \$19,067, respectively, within the period prescribed by the DOL's regulations. Delays in remitting contributions to the trustee were due to administrative oversight and constitute prohibited transactions. During the year ended December 31, 2022, the Company remitted lost earnings to the Plan for the 2021 late remittances and for all 2022 late remittances. The Form 5330 was filed for 2022 reporting such prohibited transactions. All of the prohibited transactions to be reported within the 2022 Form 5330 filing were fully corrected in 2022. Certain prohibited transactions reported within the 2021 Form 5330 filing were fully corrected in the Company's 2022 Plan year.

ERISA-Required Supplemental Schedules

West Monroe Partners, Inc. 401(k) Plan

Schedule H (Form 5500), Line 4a - Schedule of Delinquent Participant Contributions

EIN: 46-1586202

Plan No.: 001

Year ended December 31, 2022

	Participant Contributions Transferred Late to Plan	Total That Constitutes Nonexempt Prohibited Transactions			Contributions Pending Correction in VFCP*	Total Fully Corrected Under VFCP* and PTE 2002-51
		Contributions Not Corrected	Contributions Corrected Outside VFCP*			
Check here if late participant loan repayments are included: ☒						
2022	\$ 4,441	\$ -	\$ 4,441	\$ -	\$ -	
2021	19,067	-	19,067	-	-	

* Voluntary Fiduciary Correction Program (DOL)

West Monroe Partners, Inc. 401(k) Plan

Schedule H (Form 5500), Line 4i - Schedule of Assets (Held at End of Year)
 EIN: 46-1586202 Plan No.: 001

December 31, 2022

(a)	(b)	(c)	(d)	(e)
	Identity of Issuer, Borrower, Lessor, or Similar Party	Description of Investment, Including Maturity Date, Rate of Interest, Collateral, Par, or Maturity Value	Cost**	Current Value
Registered Investment Companies				
	The American Funds	EuroPacific Grth R6 Fund	**	\$ 3,740,978
	BlackRock	Global Alloc K Fund	**	1,090,980
	BlackRock	Total Return K Fund	**	2,234,261
	BlackRock	Liquidity Fds Instl Fed Fund	**	3
	BlackRock	Inflation Protected Bd K Fund	**	19,166
	Janus Intl Holding, LLC	Henderson Triton N Fund	**	877,429
	JP Morgan Funds	Mid-Cap Grth R6 Fund	**	4,208,398
	JP Morgan Funds	Mid-Cap Value R6 Fund	**	2,759,786
	JP Morgan Funds	Small-Cap Value R6 Fund	**	1,043,835
*	Principal Funds Inc.	Equity Income Inst Fund	**	3,457,536
	T. Rowe Price Funds	Bl Chip Grth I Fund	**	7,984,670
	Vanguard Group	Mid-Cap Index Adm Fund	**	7,658,194
	Vanguard Group	Small-Cap Index Adm Fund	**	7,172,422
	Vanguard Group	Tgt Rmt Inc Inv Fund	**	2,831,037
	Vanguard Group	Tgt Rmt 2020 Inv Fund	**	1,703,846
	Vanguard Group	Tgt Rmt 2025 Inv Fund	**	4,834,388
	Vanguard Group	Tgt Rmt 2030 Inv Fund	**	12,746,886
	Vanguard Group	Tgt Rmt 2035 Inv Fund	**	19,919,593
	Vanguard Group	Tgt Rmt 2040 Inv Fund	**	27,241,391
	Vanguard Group	Tgt Rmt 2045 Inv Fund	**	25,529,153
	Vanguard Group	Tgt Rmt 2050 Inv Fund	**	27,962,565
	Vanguard Group	Tgt Rmt 2055 Inv Fund	**	36,061,702
	Vanguard Group	Tgt Rmt 2060 Inv Fund	**	18,302,266
	Vanguard Group	Tgt Rmt 2065 Inv Fund	**	2,878,892
	Vanguard Group	Tgt Rmt 2070 Inv Fund	**	317,973
	Vanguard Group	Ttl Bd Mkt Idx Adm Fund	**	3,385,267
	Vanguard Group	S&P 500 Index Adm Fund	**	36,287,512
	Vanguard Group	Ttl Intl Stk Idx Adm Fund	**	7,967,465
Total Registered Investment Companies				270,217,594
Common Collective Trust				
*	Principal Global Investors Trust Co.	Principal Stable Value Z Fund	**	7,398,652
*	West Monroe Enterprises, Inc.	Employer Security - West Monroe Enterprises, Inc. Common Stock	449,500,070	456,242,571
*	Participant Loans	Interest rates of 4.25% to 8.50%	-	1,758,524
Total				\$ 735,617,341

* Denotes a party-in-interest, as defined by ERISA.

** Cost information is not required for participant-directed investments.

West Monroe Partners, Inc. 401(k) Plan

Schedule H (Form 5500), Line 4i - Schedule of Assets (Held at End of Year)
 EIN: 46-1586202 Plan No.: 001

December 31, 2022

(a)	(b)	(c)	(d)	(e)
	Identity of Issuer, Borrower, Lessor, or Similar Party	Description of Investment, Including Maturity Date, Rate of Interest, Collateral, Par, or Maturity Value	Cost**	Current Value
Registered Investment Companies				
	The American Funds	EuroPacific Grth R6 Fund	**	\$ 3,740,978
	BlackRock	Global Alloc K Fund	**	1,090,980
	BlackRock	Total Return K Fund	**	2,234,261
	BlackRock	Liquidity Fds Instl Fed Fund	**	3
	BlackRock	Inflation Protected Bd K Fund	**	19,166
	Janus Intl Holding, LLC	Henderson Triton N Fund	**	877,429
	JP Morgan Funds	Mid-Cap Grth R6 Fund	**	4,208,398
	JP Morgan Funds	Mid-Cap Value R6 Fund	**	2,759,786
	JP Morgan Funds	Small-Cap Value R6 Fund	**	1,043,835
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	T. Rowe Price Funds	Bl Chip Grth I Fund	**	7,984,670
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	Vanguard Group	Small-Cap Index Adm Fund	**	7,172,422
	Vanguard Group	Tgt Rmt Inc Inv Fund	**	2,831,037
	Vanguard Group	Tgt Rmt 2020 Inv Fund	**	1,703,846
	Vanguard Group	Tgt Rmt 2025 Inv Fund	**	4,834,388
	Vanguard Group	Tgt Rmt 2030 Inv Fund	**	12,746,886
	Vanguard Group	Tgt Rmt 2035 Inv Fund	**	19,919,593
	Vanguard Group	Tgt Rmt 2040 Inv Fund	**	27,241,391
	Vanguard Group	Tgt Rmt 2045 Inv Fund	**	25,529,153
	Vanguard Group	Tgt Rmt 2050 Inv Fund	**	27,962,565
	Vanguard Group	Tgt Rmt 2055 Inv Fund	**	36,061,702
	Vanguard Group	Tgt Rmt 2060 Inv Fund	**	18,302,266
	Vanguard Group	Tgt Rmt 2065 Inv Fund	**	2,878,892
	Vanguard Group	Tgt Rmt 2070 Inv Fund	**	317,973
	Vanguard Group	Ttl Bd Mkt Idx Adm Fund	**	3,385,267
	Vanguard Group	S&P 500 Index Adm Fund	**	36,287,512
	Vanguard Group	Ttl Intl Stk Idx Adm Fund	**	7,967,465
Total Registered Investment Companies				270,217,594
Common Collective Trust				
*	Principal Global Investors Trust Co.	Principal Stable Value Z Fund	**	7,398,652
*	West Monroe Enterprises, Inc.	Employer Security - West Monroe Enterprises, Inc. Common Stock	449,500,070	456,242,571
*	Participant Loans	Interest rates of 4.25% to 8.50%	-	1,758,524
Total				\$ 735,617,341

* Denotes a party-in-interest, as defined by ERISA.

** Cost information is not required for participant-directed investments.