

Form 5500 Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Annual Return/Report of Employee Benefit Plan This form is required to be filed for employee benefit plans under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and sections 6057(b) and 6058(a) of the Internal Revenue Code (the Code). ▶ Complete all entries in accordance with the instructions to the Form 5500.	OMB Nos. 1210-0110 1210-0089 2024 This Form is Open to Public Inspection
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Part I	Annual Report Identification Information
For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024	
A	This return/report is for: ☐ a multiemployer plan ☐ a multiple-employer plan (Filers checking this box must provide participating employer information in accordance with the form instructions.) ☒ a single-employer plan ☐ a DFE (specify) _____
B	This return/report is: ☐ the first return/report ☐ the final return/report ☐ an amended return/report ☐ a short plan year return/report (less than 12 months)
C	If the plan is a collectively-bargained plan, check here. ▶ ☐
D	Check box if filing under: ☒ Form 5558 ☐ automatic extension ☐ the DFVC program ☐ special extension (enter description)
E	If this is a retroactively adopted plan permitted by SECURE Act section 201, check here. ▶ ☐

Part II	Basic Plan Information—enter all requested information
1a	Name of plan WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES
1b	Three-digit plan number (PN) ▶ 004
1c	Effective date of plan 01/01/1936
2a	Plan sponsor's name (employer, if for a single-employer plan) Mailing address (include room, apt., suite no. and street, or P.O. Box) City or town, state or province, country, and ZIP or foreign postal code (if foreign, see instructions) WILLIS TOWERS WATSON US LLC 800 NORTH GLEBE ROAD FLOOR 10 ARLINGTON, VA 22203
2b	Employer Identification Number (EIN) 53-0181291
2c	Plan Sponsor's telephone number 703-258-8000
2d	Business code (see instructions) 541600

Caution: A penalty for the late or incomplete filing of this return/report will be assessed unless reasonable cause is established.

Under penalties of perjury and other penalties set forth in the instructions, I declare that I have examined this return/report, including accompanying schedules, statements and attachments, as well as the electronic version of this return/report, and to the best of my knowledge and belief, it is true, correct, and complete.

SIGN HERE	Filed with authorized/valid electronic signature.	10/10/2025	ROBERT KRAJCI
	Signature of plan administrator	Date	Enter name of individual signing as plan administrator
SIGN HERE			
	Signature of employer/plan sponsor	Date	Enter name of individual signing as employer or plan sponsor
SIGN HERE			
	Signature of DFE	Date	Enter name of individual signing as DFE

3a Plan administrator's name and address ☒ Same as Plan Sponsor	3b Administrator's EIN	
	3c Administrator's telephone number	
4 If the name and/or EIN of the plan sponsor or the plan name has changed since the last return/report filed for this plan, enter the plan sponsor's name, EIN, the plan name and the plan number from the last return/report: a Sponsor's name c Plan Name	4b EIN	
	4d PN	
5 Total number of participants at the beginning of the plan year	5	28429
6 Number of participants as of the end of the plan year unless otherwise stated (welfare plans complete only lines 6a(1) , 6a(2) , 6b , 6c , and 6d). a(1) Total number of active participants at the beginning of the plan year a(2) Total number of active participants at the end of the plan year b Retired or separated participants receiving benefits c Other retired or separated participants entitled to future benefits d Subtotal. Add lines 6a(2) , 6b , and 6c e Deceased participants whose beneficiaries are receiving or are entitled to receive benefits. f Total. Add lines 6d and 6e g(1) Number of participants with account balances as of the beginning of the plan year (only defined contribution plans complete this item) g(2) Number of participants with account balances as of the end of the plan year (only defined contribution plans complete this item) h Number of participants who terminated employment during the plan year with accrued benefits that were less than 100% vested.....		
	6a(1)	10677
	6a(2)	10188
	6b	6794
	6c	8730
	6d	25712
	6e	755
	6f	26467
6g(1)		
6g(2)		
6h	419	
7 Enter the total number of employers obligated to contribute to the plan (only multiemployer plans complete this item)	7	

8a If the plan provides pension benefits, enter the applicable pension feature codes from the List of Plan Characteristics Codes in the instructions:

1A 1C 1E 3H

b If the plan provides welfare benefits, enter the applicable welfare feature codes from the List of Plan Characteristics Codes in the instructions:

9a Plan funding arrangement (check all that apply) (1) ☐ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor	9b Plan benefit arrangement (check all that apply) (1) ☐ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor
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10 Check all applicable boxes in 10a and 10b to indicate which schedules are attached, and, where indicated, enter the number attached. (See instructions)

a Pension Schedules

- (1) ☒ **R** (Retirement Plan Information)
- (2) ☐ **MB** (Multiemployer Defined Benefit Plan and Certain Money Purchase Plan Actuarial Information) - signed by the plan actuary
- (3) ☒ **SB** (Single-Employer Defined Benefit Plan Actuarial Information) - signed by the plan actuary
- (4) ☐ **DCG** (Individual Plan Information) – Number Attached _____
- (5) ☐ **MEP** (Multiple-Employer Retirement Plan Information)

b General Schedules

- (1) ☒ **H** (Financial Information)
- (2) ☐ **I** (Financial Information – Small Plan)
- (3) ☐ **A** (Insurance Information) – Number Attached 0
- (4) ☒ **C** (Service Provider Information)
- (5) ☒ **D** (DFE/Participating Plan Information)
- (6) ☐ **G** (Financial Transaction Schedules)

Part III Form M-1 Compliance Information (to be completed by welfare benefit plans)

11a If the plan provides welfare benefits, was the plan subject to the Form M-1 filing requirements during the plan year? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

If "Yes" is checked, complete lines 11b and 11c.

11b Is the plan currently in compliance with the Form M-1 filing requirements? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

11c Enter the Receipt Confirmation Code for the 2024 Form M-1 annual report. If the plan was not required to file the 2024 Form M-1 annual report, enter the Receipt Confirmation Code for the most recent Form M-1 that was required to be filed under the Form M-1 filing requirements. (Failure to enter a valid Receipt Confirmation Code will subject the Form 5500 filing to rejection as incomplete.)

Receipt Confirmation Code _____

SCHEDULE SB (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Single-Employer Defined Benefit Plan Actuarial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6059 of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500 or 5500-SF.	OMB No. 1210-0110 2024 This Form is Open to Public Inspection
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024	
▶ Round off amounts to nearest dollar.	
▶ Caution: A penalty of \$1,000 will be assessed for late filing of this report unless reasonable cause is established.	
A Name of plan WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES	B Three-digit plan number (PN) ▶ 004
C Plan sponsor's name as shown on line 2a of Form 5500 or 5500-SF WILLIS TOWERS WATSON US LLC	D Employer Identification Number (EIN) 53-0181291
E Type of plan: ☒ Single ☐ Multiple-A ☐ Multiple-B	F Prior year plan size: ☐ 100 or fewer ☐ 101-500 ☒ More than 500

Part I	Basic Information			
1	Enter the valuation date: Month 01 Day 01 Year 2024			
2	Assets:			
a	Market value	2a	3093189886	
b	Actuarial value	2b	3389089468	
3	Funding target/participant count breakdown	(1) Number of participants	(2) Vested Funding Target	(3) Total Funding Target
a	For retired participants and beneficiaries receiving payment	7138	1395281196	1395281196
b	For terminated vested participants	10614	834421875	834421875
c	For active participants	10730	842298649	861510475
d	Total	28482	3072001720	3091213546
4	If the plan is in at-risk status, check the box and complete lines (a) and (b). ☐			
a	Funding target disregarding prescribed at-risk assumptions	4a		
b	Funding target reflecting at-risk assumptions, but disregarding transition rule for plans that have been in at-risk status for fewer than five consecutive years and disregarding loading factor	4b		
5	Effective interest rate	5	5.19 %	
6	Target normal cost			
a	Present value of current plan year accruals	6a	40162482	
b	Expected plan-related expenses	6b	5300000	
c	Target normal cost	6c	45462482	

Statement by Enrolled Actuary

To the best of my knowledge, the information supplied in this schedule and accompanying schedules, statements and attachments, if any, is complete and accurate. Each prescribed assumption was applied in accordance with applicable law and regulations. In my opinion, each other assumption is reasonable (taking into account the experience of the plan and reasonable expectations) and such other assumptions, in combination, offer my best estimate of anticipated experience under the plan.

SIGN HERE	Signature of actuary JOHN ALLEN Type or print name of actuary WILLIS TOWERS WATSON US LLC Firm name WILLIS TOWER 233 SOUTH WACKER DRIVE SUITE 1800 CHICAGO, IL 60606 Address of the firm	08/20/2025 Date 23-05412 Most recent enrollment number 312-288-7700 Telephone number (including area code)
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Part II Beginning of Year Carryover and Prefunding Balances

	(a) Carryover balance	(b) Prefunding balance
7 Balance at beginning of prior year after applicable adjustments (line 13 from prior year)	405420821	192853013
8 Portion elected for use to offset prior year's funding requirement (line 35 from prior year)	59343027	0
9 Amount remaining (line 7 minus line 8)	346077794	192853013
10 Interest on line 9 using prior year's actual return of <u>4.40</u> %	15227423	8485533
11 Prior year's excess contributions to be added to prefunding balance:		
a Present value of excess contributions (line 38a from prior year)		0
b(1) Interest on the excess, if any, of line 38a over line 38b from prior year Schedule SB, using prior year's effective interest rate of <u>5.27</u> %		0
b(2) Interest on line 38b from prior year Schedule SB, using prior year's actual return		0
c Total available at beginning of current plan year to add to prefunding balance		0
d Portion of (c) to be added to prefunding balance		0
12 Other reductions in balances due to elections or deemed elections	0	0
13 Balance at beginning of current year (line 9 + line 10 + line 11d – line 12)	361305217	201338546

Part III Funding Percentages

14 Funding target attainment percentage	14	91.43 %
15 Adjusted funding target attainment percentage	15	109.63 %
16 Prior year's funding percentage for purposes of determining whether carryover/prefunding balances may be used to reduce current year's funding requirement	16	107.93 %
17 If the current value of the assets of the plan is less than 70 percent of the funding target, enter such percentage	17	%

Part IV Contributions and Liquidity Shortfalls**18** Contributions made to the plan for the plan year by employer(s) and employees:

(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees	(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees
07/01/2024	0	25376530			
Totals ►			18(b)	0	18(c) 25376530

19 Discounted employer contributions – see instructions for small plan with a valuation date after the beginning of the year:

a Contributions allocated toward unpaid minimum required contributions from prior years	19a	0
b Contributions made to avoid restrictions adjusted to valuation date	19b	0
c Contributions allocated toward minimum required contribution for current year adjusted to valuation date	19c	0

20 Quarterly contributions and liquidity shortfalls:

- a** Did the plan have a "funding shortfall" for the prior year? ☒ Yes ☐ No
- b** If line 20a is "Yes," were required quarterly installments for the current year made in a timely manner? ☒ Yes ☐ No
- c** If line 20a is "Yes," see instructions and complete the following table as applicable:

Liquidity shortfall as of end of quarter of this plan year			
(1) 1st	(2) 2nd	(3) 3rd	(4) 4th
0	0	0	0

Part V Assumptions Used to Determine Funding Target and Target Normal Cost**21** Discount rate:**a** Segment rates:1st segment:
4.75 %2nd segment:
4.96 %3rd segment:
5.59 %☐ N/A, full yield curve used**b** Applicable month (enter code)**21b**

0

22 Weighted average retirement age**22**

61

23 Mortality table(s) (see instructions) ☐ Prescribed - combined ☒ Prescribed - separate ☐ Substitute**Part VI Miscellaneous Items****24** Has a change been made in the non-prescribed actuarial assumptions for the current plan year? If "Yes," see instructions regarding required attachment..... ☒ Yes ☐ No**25** Has a method change been made for the current plan year? If "Yes," see instructions regarding required attachment..... ☐ Yes ☒ No**26** Demographic and benefit information**a** Is the plan required to provide a Schedule of Active Participants? If "Yes," see instructions regarding required attachment. ☒ Yes ☐ No**b** Is the plan required to provide a projection of expected benefit payments? If "Yes," see instructions regarding required attachment ... ☒ Yes ☐ No**27** If the plan is subject to alternative funding rules, enter applicable code and see instructions regarding attachment.....**27****Part VII Reconciliation of Unpaid Minimum Required Contributions For Prior Years****28** Unpaid minimum required contributions for all prior years**28**

0

29 Discounted employer contributions allocated toward unpaid minimum required contributions from prior years (line 19a).....**29**

0

30 Remaining amount of unpaid minimum required contributions (line 28 minus line 29).....**30**

0

Part VIII Minimum Required Contribution For Current Year**31** Target normal cost and excess assets (see instructions):**a** Target normal cost (line 6c)**31a**

45462482

b Excess assets, if applicable, but not greater than line 31a**31b**

0

32 Amortization installments:

Outstanding Balance

Installment

a Net shortfall amortization installment

0

0

b Waiver amortization installment

0

0

33 If a waiver has been approved for this plan year, enter the date of the ruling letter granting the approval (Month _____ Day _____ Year _____) and the waived amount**33****34** Total funding requirement before reflecting carryover/prefunding balances (lines 31a - 31b + 32a + 32b - 33).....**34**

45462482

	Carryover balance	Prefunding balance	Total balance
35 Balances elected for use to offset funding requirement	45462482	0	45462482
36 Additional cash requirement (line 34 minus line 35)			0
37 Contributions allocated toward minimum required contribution for current year adjusted to valuation date (line 19c)			0
38 Present value of excess contributions for current year (see instructions)			
a Total (excess, if any, of line 37 over line 36)			0
b Portion included in line 38a attributable to use of prefunding and funding standard carryover balances			0
39 Unpaid minimum required contribution for current year (excess, if any, of line 36 over line 37)			0
40 Unpaid minimum required contributions for all years			0

35 Balances elected for use to offset funding requirement

45462482

0

45462482

36 Additional cash requirement (line 34 minus line 35)**36**

0

37 Contributions allocated toward minimum required contribution for current year adjusted to valuation date (line 19c)**37**

0

38 Present value of excess contributions for current year (see instructions)**a** Total (excess, if any, of line 37 over line 36)**38a**

0

b Portion included in line 38a attributable to use of prefunding and funding standard carryover balances**38b**

0

39 Unpaid minimum required contribution for current year (excess, if any, of line 36 over line 37)**39**

0

40 Unpaid minimum required contributions for all years**40**

0

Part IX Pension Funding Relief Under the American Rescue Plan Act of 2021 (See Instructions)**41** If an election was made to use the extended amortization rule for a plan year beginning on or before December 31, 2021, check the box to indicate the first plan year for which the rule applies. ☒ 2019 ☐ 2020 ☐ 2021

SCHEDULE C (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Service Provider Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110
		2024
		This Form is Open to Public Inspection.

For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024		
A Name of plan WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES	B Three-digit plan number (PN) ▶	004
C Plan sponsor's name as shown on line 2a of Form 5500 WILLIS TOWERS WATSON US LLC	D Employer Identification Number (EIN) 53-0181291	

Part I	Service Provider Information (see instructions)
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You must complete this Part, in accordance with the instructions, to report the information required for **each person** who received, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of monetary value) in connection with services rendered to the plan or the person's position with the plan during the plan year. If a person received **only** eligible indirect compensation for which the plan received the required disclosures, you are required to answer line 1 but are not required to include that person when completing the remainder of this Part.

1 Information on Persons Receiving Only Eligible Indirect Compensation

a Check "Yes" or "No" to indicate whether you are excluding a person from the remainder of this Part because they received only eligible indirect compensation for which the plan received the required disclosures (see instructions for definitions and conditions)..... ☒ Yes ☐ No

b If you answered line 1a "Yes," enter the name and EIN or address of each person providing the required disclosures for the service providers who received only eligible indirect compensation. Complete as many entries as needed (see instructions).

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation	
BAIN CAPITAL, L.P.	200 CLARENDON STREET BOSTON, MA 02116

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation	
CARVAL INVESTORS LP	1601 UTICA AVE SOUTH SUITE 1000 MINNEAPOLIS, MN 55416

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation	
CDH MID MARKET MANAGEMENT CO LTD	
98-1282122	

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation	
ENRGY CAPITAL PARTNERS MANAGEMNT LP	
20-2755010	

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

FDCE INDEPENDENT FUND II

59 RUE LA BOETIE
PARIS, FRANCE 75008 FR

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

FRANCISCO PARTNERS VI-B LP

98-1520786

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

GEORGIAN PARTNERS GROWTH LP

84-9722236

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

KENNEDY WILSON

151 S. EL CAMINO DR.
BEVERLY HILLS, CA 90212

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

NEWMARKET GLOBAL MANAGEMENT LP

85-0611125

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

NEXUS POINT PARTNERS II LP

98-1738079

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

NORTHERN TRUST

36-1561860

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

NORTHGATE CAPITAL, LLC

649 SAN RAMON VALLEY BLVD.
DANVILLE, CA 94526

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

NSSK III FEEDER LP

PO BOX 309 UGLAND HOUSE
GRAND CAYMAN, CAYMAN ISLANDS KY1-1104 KY

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

SK CAPITAL MANAGEMENT V, LP

98-1410660

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

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2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

BLACKROCK INSTITUTIONAL TRUST CO.

94-3112180

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
21 24 28 50 51	NONE	496261	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

NORTHERN TRUST

36-1561860

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
21 28 50 51 62	TRUSTEE	403212	Yes ☒ No ☐	Yes ☒ No ☐	0	Yes ☒ No ☐

(a) Enter name and EIN or address (see instructions)

PARAMETRIC

20-0292745

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
28 51	NONE	262360	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

DELOITTE AND TOUCHE LLP

13-3891517

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
10 50	NONE	69675	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

GOLDMAN SACHS ASSET MANAGEMENT

04-3211048

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
28 50	NONE	5969	Yes ☐ No ☒	Yes ☐ No ☐		Yes ☐ No ☐

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes ☐ No ☐	Yes ☐ No ☐		Yes ☐ No ☐

Part I Service Provider Information (continued)

3. If you reported on line 2 receipt of indirect compensation, other than eligible indirect compensation, by a service provider, and the service provider is a fiduciary or provides contract administrator, consulting, custodial, investment advisory, investment management, broker, or recordkeeping services, answer the following questions for (a) each source from whom the service provider received \$1,000 or more in indirect compensation and (b) each source for whom the service provider gave you a formula used to determine the indirect compensation instead of an amount or estimated amount of the indirect compensation. Complete as many entries as needed to report the required information for each source.

(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	

Part II Service Providers Who Fail or Refuse to Provide Information

4 Provide, to the extent possible, the following information for each service provider who failed or refused to provide the information necessary to complete this Schedule.

(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide
(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide

Part III Termination Information on Accountants and Enrolled Actuaries (see instructions)
(complete as many entries as needed)

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

SCHEDULE D (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration	DFE/Participating Plan Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110 2024 This Form is Open to Public Inspection.
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024		
A Name of plan WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES	B Three-digit plan number (PN) ▶	004
C Plan or DFE sponsor's name as shown on line 2a of Form 5500 WILLIS TOWERS WATSON US LLC	D Employer Identification Number (EIN) 53-0181291	

Part I	Information on interests in MTIAs, CCTs, PSAs, and 103-12 IEs (to be completed by plans and DFEs) (Complete as many entries as needed to report all interests in DFEs)		
a Name of MTIA, CCT, PSA, or 103-12 IE: BLKRK TRS US 10 YR KEY RT DUR NL FD			
b Name of sponsor of entity listed in (a): BLACKROCK GROUP			
c EIN-PN 47-4226866-001	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 102501462	
a Name of MTIA, CCT, PSA, or 103-12 IE: BLKRK TRS US 15YR KEY RT FED RES FD			
b Name of sponsor of entity listed in (a): BLACKROCK GROUP			
c EIN-PN 45-3856099-001	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 107313802	
a Name of MTIA, CCT, PSA, or 103-12 IE: BLKRK TRS US 20YR KEY RT FED RES FD			
b Name of sponsor of entity listed in (a): BLACKROCK GROUP			
c EIN-PN 45-3856189-001	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 98047246	
a Name of MTIA, CCT, PSA, or 103-12 IE: BLKRK TRS US 25YR KEY RT FED RES FD			
b Name of sponsor of entity listed in (a): BLACKROCK GROUP			
c EIN-PN 45-3856224-001	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 176620541	
a Name of MTIA, CCT, PSA, or 103-12 IE: LEGAL & GEN TRS 15+ STRIPS CIT FUND			
b Name of sponsor of entity listed in (a): LEGAL & GENERAL			
c EIN-PN 35-7085469-021	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 0	
a Name of MTIA, CCT, PSA, or 103-12 IE: WTW GT DIVERSIFIED EQUITY FUND			
b Name of sponsor of entity listed in (a): TOWERS WATSON INVESTMENT SERVICES, INC			
c EIN-PN 82-6695738-002	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 468205376	
a Name of MTIA, CCT, PSA, or 103-12 IE: WTW GT LONG CREDIT FUND			
b Name of sponsor of entity listed in (a): TOWERS WATSON INVESTMENT SERVICES, INC			
c EIN-PN 82-6695738-004	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 1219884	

a Name of MTIA, CCT, PSA, or 103-12 IE: **WTW GT REAL ASSET FUND**

b Name of sponsor of entity listed in (a): **TOWERS WATSON INVESTMENT SERVICES, INC**

c EIN-PN 82-6695738-005	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 346956354
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a Name of MTIA, CCT, PSA, or 103-12 IE: **BLKRK TRS US 5YR KEY RT DUE NL FD**

b Name of sponsor of entity listed in (a): **BLACKROCK GROUP**

c EIN-PN 47-4104495-001	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 86934741
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a Name of MTIA, CCT, PSA, or 103-12 IE: **WTW GT DIVERSIFIED CREDIT FUND**

b Name of sponsor of entity listed in (a): **TOWERS WATSON INVESTMENT SERVICES, INC.**

c EIN-PN 82-6695738-001	d Entity code C	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 217557118
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a Name of MTIA, CCT, PSA, or 103-12 IE: **WTW LIQUID DIVERSIFIERS FUND, LTD**

b Name of sponsor of entity listed in (a): **TOWERS WATSON INVESTMENT SERVICES, INC.**

c EIN-PN 98-1773982-001	d Entity code E	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions) 84029775
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a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
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a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
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a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
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a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
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a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
-----------------	----------------------	---

a Name of MTIA, CCT, PSA, or 103-12 IE:

b Name of sponsor of entity listed in (a):

c EIN-PN	d Entity code	e Dollar value of interest in MTIA, CCT, PSA, or 103-12 IE at end of year (see instructions)
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Part II Information on Participating Plans (to be completed by DFEs, other than DCGs)

(Complete as many entries as needed to report all participating plans. DCGs must report each participating plan using Schedule DCG.)

a Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN

SCHEDULE H (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Financial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA), and section 6058(a) of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110
		2024
		This Form is Open to Public Inspection
For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024		
A Name of plan WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES		B Three-digit plan number (PN) ▶ 004
C Plan sponsor's name as shown on line 2a of Form 5500 WILLIS TOWERS WATSON US LLC		D Employer Identification Number (EIN) 53-0181291

Part I	Asset and Liability Statement		
1 Current value of plan assets and liabilities at the beginning and end of the plan year. Combine the value of plan assets held in more than one trust. Report the value of the plan's interest in a commingled fund containing the assets of more than one plan on a line-by-line basis unless the value is reportable on lines 1c(9) through 1c(14). Do not enter the value of that portion of an insurance contract which guarantees, during this plan year, to pay a specific dollar benefit at a future date. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 1b(1), 1b(2), 1c(8), 1g, 1h, and 1i. CCTs, PSAs, and 103-12 IEs also do not complete lines 1d and 1e. See instructions.			
Assets		(a) Beginning of Year	(b) End of Year
a Total noninterest-bearing cash	1a	25246997	10835681
b Receivables (less allowance for doubtful accounts):			
(1) Employer contributions	1b(1)		
(2) Participant contributions.....	1b(2)	608644	0
(3) Other	1b(3)	4683729	1497379
c General investments:			
(1) Interest-bearing cash (include money market accounts & certificates of deposit)	1c(1)	65384954	198088065
(2) U.S. Government securities	1c(2)		
(3) Corporate debt instruments (other than employer securities):			
(A) Preferred	1c(3)(A)		
(B) All other	1c(3)(B)		
(4) Corporate stocks (other than employer securities):			
(A) Preferred	1c(4)(A)		
(B) Common	1c(4)(B)		
(5) Partnership/joint venture interests	1c(5)		
(6) Real estate (other than employer real property)	1c(6)		
(7) Loans (other than to participants)	1c(7)		
(8) Participant loans	1c(8)		
(9) Value of interest in common/collective trusts	1c(9)	1644321577	1605356524
(10) Value of interest in pooled separate accounts	1c(10)		
(11) Value of interest in master trust investment accounts	1c(11)		
(12) Value of interest in 103-12 investment entities	1c(12)	0	84029775
(13) Value of interest in registered investment companies (e.g., mutual funds)	1c(13)		
(14) Value of funds held in insurance company general account (unallocated contracts).....	1c(14)		
(15) Other.....	1c(15)	1371418528	941033101

1d Employer-related investments:		(a) Beginning of Year	(b) End of Year
(1) Employer securities	1d(1)		
(2) Employer real property	1d(2)		
e Buildings and other property used in plan operation	1e		
f Total assets (add all amounts in lines 1a through 1e)	1f	3111664429	2840840525
Liabilities			
g Benefit claims payable	1g	2679639	1217050
h Operating payables	1h		
i Acquisition indebtedness	1i		
j Other liabilities	1j	5226743	815624
k Total liabilities (add all amounts in lines 1g through 1j)	1k	7906382	2032674
Net Assets			
l Net assets (subtract line 1k from line 1f)	1l	3103758047	2838807851

Part II Income and Expense Statement

2 Plan income, expenses, and changes in net assets for the year. Include all income and expenses of the plan, including any trust(s) or separately maintained fund(s) and any payments/receipts to/from insurance carriers. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 2a, 2b(1)(E), 2e, 2f, and 2g.

Income		(a) Amount	(b) Total
a Contributions:			
(1) Received or receivable in cash from: (A) Employers	2a(1)(A)		
(B) Participants	2a(1)(B)	25376530	
(C) Others (including rollovers)	2a(1)(C)		
(2) Noncash contributions	2a(2)		
(3) Total contributions. Add lines 2a(1)(A) , (B) , (C) , and line 2a(2)	2a(3)		25376530
b Earnings on investments:			
(1) Interest:			
(A) Interest-bearing cash (including money market accounts and certificates of deposit)	2b(1)(A)	471677	
(B) U.S. Government securities	2b(1)(B)	6293903	
(C) Corporate debt instruments	2b(1)(C)		
(D) Loans (other than to participants)	2b(1)(D)		
(E) Participant loans	2b(1)(E)		
(F) Other	2b(1)(F)		
(G) Total interest. Add lines 2b(1)(A) through (F)	2b(1)(G)		6765580
(2) Dividends:			
(A) Preferred stock	2b(2)(A)		
(B) Common stock	2b(2)(B)	2818003	
(C) Registered investment company shares (e.g. mutual funds)	2b(2)(C)		
(D) Total dividends. Add lines 2b(2)(A) , (B) , and (C)	2b(2)(D)		2818003
(3) Rents	2b(3)		
(4) Net gain (loss) on sale of assets:			
(A) Aggregate proceeds	2b(4)(A)	483787732	
(B) Aggregate carrying amount (see instructions)	2b(4)(B)	337734354	
(C) Subtract line 2b(4)(B) from line 2b(4)(A) and enter result	2b(4)(C)		
(5) Unrealized appreciation (depreciation) of assets:			
(A) Real estate	2b(5)(A)		
(B) Other	2b(5)(B)	-128685813	
(C) Total unrealized appreciation of assets. Add lines 2b(5)(A) and (B)	2b(5)(C)		

		(a) Amount	(b) Total
(6) Net investment gain (loss) from common/collective trusts	2b(6)		-74581993
(7) Net investment gain (loss) from pooled separate accounts	2b(7)		
(8) Net investment gain (loss) from master trust investment accounts	2b(8)		
(9) Net investment gain (loss) from 103-12 investment entities	2b(9)		5429775
(10) Net investment gain (loss) from registered investment companies (e.g., mutual funds)	2b(10)		
c Other income	2c		4623
d Total income. Add all income amounts in column (b) and enter total	2d		-16819917

Expenses

e Benefit payment and payments to provide benefits:			
(1) Directly to participants or beneficiaries, including direct rollovers	2e(1)	239506778	
(2) To insurance carriers for the provision of benefits	2e(2)		
(3) Other	2e(3)		
(4) Total benefit payments. Add lines 2e(1) through (3)	2e(4)		239506778
f Corrective distributions (see instructions)	2f		
g Certain deemed distributions of participant loans (see instructions)	2g		
h Interest expense	2h		
i Administrative expenses:			
(1) Salaries and allowances	2i(1)		
(2) Contract administrator fees	2i(2)		
(3) Recordkeeping fees	2i(3)		
(4) IQPA audit fees	2i(4)	69675	
(5) Investment advisory and investment management fees	2i(5)	764774	
(6) Bank or trust company trustee/custodial fees	2i(6)	237041	
(7) Actuarial fees	2i(7)		
(8) Legal fees	2i(8)		
(9) Valuation/appraisal fees	2i(9)		
(10) Other trustee fees and expenses	2i(10)	166171	
(11) Other expenses	2i(11)	7385840	
(12) Total administrative expenses. Add lines 2i(1) through (11)	2i(12)		8623501
j Total expenses. Add all expense amounts in column (b) and enter total	2j		248130279

Net Income and Reconciliation

k Net income (loss). Subtract line 2j from line 2d	2k		-264950196
l Transfers of assets:			
(1) To this plan	2l(1)		
(2) From this plan	2l(2)		

Part III Accountant's Opinion

3 Complete lines 3a through 3c if the opinion of an independent qualified public accountant is attached to this Form 5500. Complete line 3d if an opinion is not attached.

a The attached opinion of an independent qualified public accountant for this plan is (see instructions):

(1) ☒ Unmodified (2) ☐ Qualified (3) ☐ Disclaimer (4) ☐ Adverse

b Check the appropriate box(es) to indicate whether the IQPA performed an ERISA section 103(a)(3)(C) audit. Check both boxes (1) and (2) if the audit was performed pursuant to both 29 CFR 2520.103-8 and 29 CFR 2520.103-12(d). Check box (3) if pursuant to neither.

(1) ☒ DOL Regulation 2520.103-8 (2) ☐ DOL Regulation 2520.103-12(d) (3) ☐ neither DOL Regulation 2520.103-8 nor DOL Regulation 2520.103-12(d).

c Enter the name and EIN of the accountant (or accounting firm) below:

(1) Name: **DELOITTE & TOUCHE LLP**

(2) EIN: **13-3891517**

d The opinion of an independent qualified public accountant is **not attached** as part of Schedule H because:

(1) ☐ This form is filed for a CCT, PSA, DCG or MTIA. (2) ☐ It will be attached to the next Form 5500 pursuant to 29 CFR 2520.104-50.

Part IV Compliance Questions

4 CCTs and PSAs do not complete Part IV. MTIAs, 103-12 IEs, and GIAs do not complete lines 4a, 4e, 4f, 4g, 4h, 4k, 4m, 4n, or 5. 103-12 IEs also do not complete lines 4j and 4l. MTIAs also do not complete line 4l. DCGs do not complete lines 4e, 4f, 4k, 4l, and 5, and DCGs generally complete the rest of Part IV collectively for all plans in the DCG, except as otherwise provided (see instructions).

During the plan year:

	Yes	No	Amount
a Was there a failure to transmit to the plan any participant contributions within the time period described in 29 CFR 2510.3-102? Continue to answer "Yes" for any prior year failures until fully corrected. (See instructions and DOL's Voluntary Fiduciary Correction Program.)		☒	
b Were any loans by the plan or fixed income obligations due the plan in default as of the close of the plan year or classified during the year as uncollectible? Disregard participant loans secured by participant's account balance. (Attach Schedule G (Form 5500) Part I if "Yes" is checked.)		☒	
c Were any leases to which the plan was a party in default or classified during the year as uncollectible? (Attach Schedule G (Form 5500) Part II if "Yes" is checked.)		☒	
d Were there any nonexempt transactions with any party-in-interest? (Do not include transactions reported on line 4a. Attach Schedule G (Form 5500) Part III if "Yes" is checked.)		☒	
e Was this plan covered by a fidelity bond?	☒		10000000
f Did the plan have a loss, whether or not reimbursed by the plan's fidelity bond, that was caused by fraud or dishonesty?		☒	
g Did the plan hold any assets whose current value was neither readily determinable on an established market nor set by an independent third party appraiser?	☒		941033101
h Did the plan receive any noncash contributions whose value was neither readily determinable on an established market nor set by an independent third party appraiser?		☒	
i Did the plan have assets held for investment? (Attach schedule(s) of assets if "Yes" is checked, and see instructions for format requirements.)	☒		
j Were any plan transactions or series of transactions in excess of 5% of the current value of plan assets? (Attach schedule of transactions if "Yes" is checked and see instructions for format requirements.)	☒		
k Were all the plan assets either distributed to participants or beneficiaries, transferred to another plan, or brought under the control of the PBGC?		☒	
l Has the plan failed to provide any benefit when due under the plan?		☒	
m If this is an individual account plan, was there a blackout period? (See instructions and 29 CFR 2520.101-3.)			
n If 4m was answered "Yes," check the "Yes" box if you either provided the required notice or one of the exceptions to providing the notice applied under 29 CFR 2520.101-3.			

5a Has a resolution to terminate the plan been adopted during the plan year or any prior plan year?..... ☐ Yes ☒ No
If "Yes," enter the amount of any plan assets that reverted to the employer this year _____.

5b If, during this plan year, any assets or liabilities were transferred from this plan to another plan(s), identify the plan(s) to which assets or liabilities were transferred. (See instructions.)

5b(1) Name of plan(s)	5b(2) EIN(s)	5b(3) PN(s)

5c Was the plan a defined benefit plan covered under the PBGC insurance program at any time during this plan year? (See ERISA section 4021 and instructions.) ☒ Yes ☐ No ☐ Not determined

If "Yes" is checked, enter the My PAA confirmation number from the PBGC premium filing for this plan year 554101.

SCHEDULE R (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation		Retirement Plan Information This schedule is required to be filed under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6058(a) of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500.		OMB No. 1210-0110 2024 This Form is Open to Public Inspection.	
For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024					
A Name of plan WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES				B Three-digit plan number (PN) ▶ 004	
C Plan sponsor's name as shown on line 2a of Form 5500 WILLIS TOWERS WATSON US LLC				D Employer Identification Number (EIN) 53-0181291	
Part I Distributions					
All references to distributions relate only to payments of benefits during the plan year.					
1 Total value of distributions paid in property other than in cash or the forms of property specified in the instructions.....				1 0	
2 Enter the EIN(s) of payor(s) who paid benefits on behalf of the plan to participants or beneficiaries during the year (if more than two, enter EINs of the two payors who paid the greatest dollar amounts of benefits): EIN(s): 04-3581074					
Profit-sharing plans, ESOPs, and stock bonus plans, skip line 3.					
3 Number of participants (living or deceased) whose benefits were distributed in a single sum, during the plan year				3 2531	
Part II Funding Information (If the plan is not subject to the minimum funding requirements of section 412 of the Internal Revenue Code or ERISA section 302, skip this Part.)					
4 Is the plan administrator making an election under Code section 412(d)(2) or ERISA section 302(d)(2)? ☐ Yes ☒ No ☐ N/A If the plan is a defined benefit plan, go to line 8.					
5 If a waiver of the minimum funding standard for a prior year is being amortized in this plan year, see instructions and enter the date of the ruling letter granting the waiver. Date: Month _____ Day _____ Year _____ If you completed line 5, complete lines 3, 9, and 10 of Schedule MB and do not complete the remainder of this schedule.					
6 a Enter the minimum required contribution for this plan year (include any prior year accumulated funding deficiency not waived)				6a	
b Enter the amount contributed by the employer to the plan for this plan year				6b	
c Subtract the amount in line 6b from the amount in line 6a. Enter the result (enter a minus sign to the left of a negative amount).....				6c	
If you completed line 6c, skip lines 8 and 9.					
7 Will the minimum funding amount reported on line 6c be met by the funding deadline? ☐ Yes ☐ No ☐ N/A					
8 If a change in actuarial cost method was made for this plan year pursuant to a revenue procedure or other authority providing automatic approval for the change or a class ruling letter, does the plan sponsor or plan administrator agree with the change? ☐ Yes ☐ No ☒ N/A					
Part III Amendments					
9 If this is a defined benefit pension plan, were any amendments adopted during this plan year that increased or decreased the value of benefits? If yes, check the appropriate box. If no, check the "No" box..... ☒ Increase ☐ Decrease ☐ Both ☐ No					
Part IV ESOPs (see instructions). If this is not a plan described under section 409(a) or 4975(e)(7) of the Internal Revenue Code, skip this Part.					
10 Were unallocated employer securities or proceeds from the sale of unallocated securities used to repay any exempt loan? ☐ Yes ☐ No					
11 a Does the ESOP hold any preferred stock? ☐ Yes ☐ No					
b If the ESOP has an outstanding exempt loan with the employer as lender, is such loan part of a "back-to-back" loan? (See instructions for definition of "back-to-back" loan.) ☐ Yes ☐ No					
12 Does the ESOP hold any stock that is not readily tradable on an established securities market? ☐ Yes ☐ No					
For Paperwork Reduction Act Notice, see the Instructions for Form 5500.				Schedule R (Form 5500) 2024 v. 240311	

Part V Additional Information for Multiemployer Defined Benefit Pension Plans

13 Enter the following information for each employer that (1) contributed more than 5% of total contributions to the plan during the plan year or (2) was one of the top-ten highest contributors (measured in dollars). See instructions. *Complete as many entries as needed to report all applicable employers.*

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

- 14** Enter the number of deferred vested and retired participants (inactive participants), as of the beginning of the plan year, whose contributing employer is no longer making contributions to the plan for:

a The current plan year. Check the box to indicate the counting method used to determine the number of inactive participants: ☐ last contributing employer ☐ alternative ☐ reasonable approximation (see instructions for required attachment).....

14a

b The plan year immediately preceding the current plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....

14b

c The second preceding plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....

14c

- 15** Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to make an employer contribution during the current plan year to:

a The corresponding number for the plan year immediately preceding the current plan year.....

15a

b The corresponding number for the second preceding plan year.....

15b

- 16** Information with respect to any employers who withdrew from the plan during the preceding plan year:

a Enter the number of employers who withdrew during the preceding plan year.....

16a

b If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers.....

16b

- 17** If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, check box and see instructions regarding supplemental information to be included as an attachment..... ☐

Part VI Additional Information for Single-Employer and Multiemployer Defined Benefit Pension Plans

- 18** If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole or in part) of liabilities to such participants and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see instructions regarding supplemental information to be included as an attachment..... ☐

- 19** If the total number of participants is 1,000 or more, complete lines (a) and (b):

a Enter the percentage of plan assets held as:

Public Equity: 17.0 % Private Equity: 23.0 % Investment-Grade Debt and Interest Rate Hedging Assets: 22.0 %

High-Yield Debt: 6.0 % Real Assets: 11.0 % Cash or Cash Equivalents: 8.0 % Other: 13.0 %

b Provide the average duration of the Investment-Grade Debt and Interest Rate Hedging Assets:

☐ 0-5 years ☐ 5-10 years ☒ 10-15 years ☐ 15 years or more

- 20 PBGC missed contribution reporting requirements.** If this is a multiemployer plan or a single-employer plan that is not covered by PBGC, skip line 20.

a Is the amount of unpaid minimum required contributions for all years from Schedule SB (Form 5500) line 40 greater than zero? ☐ Yes ☒ No

b If line 20a is "Yes," has PBGC been notified as required by ERISA sections 4043(c)(5) and/or 303(k)(4)? Check the applicable box:

☐ Yes.

☐ No. Reporting was waived under 29 CFR 4043.25(c)(2) because contributions equal to or exceeding the unpaid minimum required contribution were made by the 30th day after the due date.

☐ No. The 30-day period referenced in 29 CFR 4043.25(c)(2) has not yet ended, and the sponsor intends to make a contribution equal to or exceeding the unpaid minimum required contribution by the 30th day after the due date.

☐ No. Other. Provide explanation.....

Part VII IRS Compliance Questions

- 21a** Does the plan satisfy the coverage and nondiscrimination tests of Code sections 410(b) and 401(a)(4) by combining this plan with any other plans under the permissive aggregation rules? ☐ Yes ☒ No

- 21b** If this is a Code section 401(k) plan, check all boxes that apply to indicate how the plan is intended to satisfy the nondiscrimination requirements for employee deferrals and employer matching contributions (as applicable) under Code sections 401(k)(3) and 401(m)(2).

☐ Design-based safe harbor method

☐ "Prior year" ADP test

☐ "Current year" ADP test

☒ N/A

- 22** If the plan sponsor is an adopter of a pre-approved plan that received a favorable IRS Opinion Letter, enter the date of the Opinion Letter ___/___/___ (MM/DD/YYYY) and the Opinion Letter serial number_____.

Willis Towers Watson Pension Plan for U.S. Employees

Employer ID No: 53-0181291

Plan Number: 004

Financial Statements as of and for the Years Ended December 31, 2024 and 2023, Supplemental Schedules as of and for the Year Ended December 31, 2024, and Independent Auditor's Report

Willis Towers Watson Pension Plan for U.S. Employees

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NOTE: All other schedules required by Section 2520.103-10 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 have been omitted because they are not applicable.	

INDEPENDENT AUDITOR'S REPORT

To the Willis Towers Watson U.S. Benefit Plans Administration Committee

Scope and Nature of the ERISA Section 103(a)(3)(C) Audit

We have performed audits of the financial statements of the Willis Towers Watson Pension Plan for U.S. Employees (the "Plan"), an employee benefit plan subject to the Employee Retirement Income Security Act of 1974 (ERISA), as permitted by ERISA Section 103(a)(3)(C) (ERISA Section 103(a)(3)(C) audit). The financial statements comprise the statements of net assets available for benefits as of December 31, 2024 and 2023, and the related statements of changes in net assets available for benefits for the years then ended, and the related notes to the financial statements.

Management, having determined it is permissible in the circumstances, has elected to have the audits of the Plan's financial statements performed in accordance with ERISA Section 103(a)(3)(C) pursuant to 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. As permitted by ERISA Section 103(a)(3)(C), our audits need not extend to any statements or information related to assets held for investment of the Plan (investment information) by a bank or similar institution or insurance carrier that is regulated, supervised, and subject to periodic examination by a state or federal agency, provided that the statements or information regarding assets so held are prepared and certified to by the bank or similar institution or insurance carrier in accordance with 29 CFR 2520.103-5 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA (qualified institution).

Management has obtained certifications from a qualified institution as of December 31, 2024 and 2023, and for the years then ended, stating that the certified investment information, as described in Note 5 to the financial statements, is complete and accurate.

Opinion

In our opinion, based on our audits and on the procedures performed as described in the Auditor's Responsibilities for the Audit of the Financial Statements section

- The amounts and disclosures in the accompanying financial statements, other than those agreed to or derived from the certified investment information, are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.
- The information in the accompanying financial statements related to assets held by and certified to by a qualified institution agrees to, or is derived from, in all material respects, the information prepared and certified by an institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Plan and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our ERISA Section 103(a)(3)(C) audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. Management's election of the ERISA Section 103(a)(3)(C) audit does not affect management's responsibility for the financial statements.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Plan's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Management is also responsible for maintaining a current plan instrument, including all plan amendments, administering the Plan, and determining that the Plan's transactions that are presented and disclosed in the financial statements are in conformity with the Plan's provisions, including maintaining sufficient records with respect to each of the participants, to determine the benefits due or which may become due to such participants.

Auditor's Responsibilities for the Audit of the Financial Statements

Except as described in the Scope and Nature of the ERISA Section 103(a)(3)(C) Audit section of our report, our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Plan's ability to continue as a going concern for a reasonable period of time.

Our audits did not extend to the certified investment information, except for obtaining and reading the certification, comparing the certified investment information with the related information presented and disclosed in the financial statements, and reading the disclosures relating to the certified investment information to assess whether they are in accordance with the presentation and disclosure requirements of accounting principles generally accepted in the United States of America.

Accordingly, the objective of an ERISA Section 103(a)(3)(C) audit is not to express an opinion about whether the financial statements as a whole are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matter — Supplemental Schedules Required by ERISA

The supplemental schedules of Assets (Held at End of Year) as of December 31, 2024 and Schedule of Reportable Transactions for the Year ended December 31, 2024 are presented for purposes of additional analysis and are not a required part of the financial statements but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information included in the supplemental schedules, other than that agreed to or derived from the certified investment information, has been subjected to auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with GAAS. For information included in the supplemental schedules that agreed to or is derived from the certified investment information, we compared such information to the related certified investment information.

In forming our opinion on the supplemental schedules, we evaluated whether the supplemental schedules, other than the information agreed to or derived from the certified investment information, including their form and content, are presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.

In our opinion:

- The form and content of the supplemental schedules, other than the information in the supplemental schedules that agreed to or is derived from the certified investment information, are presented, in all material respects, in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.
- The information in the supplemental schedules related to assets held by and certified to by a qualified institution agrees to, or is derived from, in all material respects, the information prepared and certified by an institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

Deloitte & Touche LLP

October 10, 2025

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES**Statements of Net Assets Available for Benefits****As of December 31, 2024 and 2023**

	<u>2024</u>	<u>2023</u>
ASSETS:		
Cash	\$ 10,835,681	\$ 25,246,997
Investments at fair value:		
Short-term securities	198,088,065	65,384,954
Commingled trust funds	1,689,386,299	1,644,321,577
Hedge funds	258,527,987	707,244,602
Private equities	<u>682,505,114</u>	<u>664,173,926</u>
Total investments at fair value	2,828,507,465	3,081,125,059
Employee contribution receivable	—	608,644
Receivable for investments sold	8,765	4,238,997
Dividends and interest receivable	892,270	366,949
Other receivables	<u>596,344</u>	<u>77,783</u>
Total assets	2,840,840,525	3,111,664,429
LIABILITIES:		
Other payables	<u>815,624</u>	<u>5,226,743</u>
Total liabilities	<u>815,624</u>	<u>5,226,743</u>
NET ASSETS AVAILABLE FOR BENEFITS	<u>\$ 2,840,024,901</u>	<u>\$ 3,106,437,686</u>

See accompanying notes to the financial statements.

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES**Statements of Changes in Net Assets Available for Benefits****Years Ended December 31, 2024 and 2023**

	<u>2024</u>	<u>2023</u>
CONTRIBUTIONS		
Employer contributions	\$ —	\$ —
Employee contributions	<u>25,376,530</u>	<u>17,893,099</u>
Total contributions	<u>25,376,530</u>	<u>17,893,099</u>
INVESTMENT (LOSS)/INCOME:		
Net (depreciation)/appreciation in fair value of investments	(51,780,030)	133,299,982
Interest income	6,765,580	5,384,185
Dividend income	<u>2,818,003</u>	<u>5,654,845</u>
Total investment (loss)/income	<u>(42,196,447)</u>	<u>144,339,012</u>
BENEFITS PAID TO PARTICIPANTS	240,969,367	160,315,849
ADMINISTRATIVE EXPENSES	<u>8,623,501</u>	<u>5,621,959</u>
Total deductions	<u>249,592,868</u>	<u>165,937,808</u>
NET DECREASE	(266,412,785)	(3,705,697)
NET ASSETS AVAILABLE FOR BENEFITS — Beginning of year	<u>3,106,437,686</u>	<u>3,110,143,383</u>
NET ASSETS AVAILABLE FOR BENEFITS — End of year	<u>\$ 2,840,024,901</u>	<u>\$ 3,106,437,686</u>

See accompanying notes to the financial statements.

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES

Notes to the Financial Statements

As of and for the Years Ended December 31, 2024 and 2023

1. DESCRIPTION OF THE PLAN

The following description of the Willis Towers Watson Pension Plan for U.S. Employees (“the Plan”) is provided for general information purposes only. Additional information regarding the Plan’s provisions may be found in the Plan document. The Plan is a defined benefit plan sponsored by Willis Towers Watson US LLC (the “Plan Sponsor”), a wholly-owned subsidiary of Willis Towers Watson plc (“the Company” or “WTW”). The Plan was established to provide retirement benefits for eligible participants (except for employees with a job title of “Producer” in certain business units) following the completion of one year of service. The Plan has a 100% interest in the net assets of the Willis Towers Watson Pension Plan Trust (the “Master Trust”). The Benefit Plans Administration Committee of WTW controls and manages the operations of the Plan. Northern Trust Company (the “Trustee”) serves as the trustee of the Plan. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (“ERISA”).

The Plan, as amended, covers generally all U.S. employees of the Company as disclosed above. Employees participating in the Plan accrue benefits under a stable value pension formula. Prior to July 1, 2017, the Plan was entirely a non-contributory defined benefit plan. Beginning July 1, 2017, the Plan was divided into two portions, a non-contributory portion and a contributory portion. All eligible new employees hired after January 1, 2017, following completion of a year of service, may participate in the contributory portion of the Plan. For each year of eligible service, the Company credits an employee’s stable value account with a percentage of eligible pay. The percentage of pay credited is dependent on the employee’s years of service and whether they are under the contributory or non-contributory formula. Employees in the contributory formula are required to contribute 2% of pay to participate in the Plan. Once vested, which occurs following five years of service, an employee can receive their pension benefit at any age. They can receive the payment as a single lump sum payment or as a monthly annuity payable for their lifetime. If election is made to receive the benefit prior to age 65, the lump sum benefit will be reduced by 5% (compounded) for each year (prorated monthly) before age 65, to reflect the earlier start date. If election is made to receive the benefit as a monthly annuity, the lump sum benefit will be converted to an actuarially equivalent monthly benefit, based on applicable interest and mortality rates. Effective January 1, 2024, stable value benefits are earned under the same contributory formula for all eligible colleagues, and all participants are required to contribute 2% of pay on an after-tax basis to participate in the plan. During the years ended December 31, 2024 and 2023, employee contributions into the Plan were \$25,376,530 and \$17,893,099, respectively. There were no employee contributions receivable to the Plan at December 31, 2024; there were \$608,644 of employee contributions receivable to the Plan at December 31, 2023.

The Company may make an annual contribution to the Plan based on an actuarial study conducted each year by the Company. The Company’s funding policy is to contribute an amount equal to the minimum required contribution under ERISA. The Company’s policy also includes increasing its contribution above the minimum if appropriate to its tax and cash position and the Plan’s funded position. During 2024 and 2023, the Company elected not to contribute to the Plan for the 2024 and 2023 plan years, respectively, as it was in compliance with the minimum funding requirements of ERISA.

In September 2024, WTW commenced a program under which certain terminated vested participants in the Plan, who had not previously received benefit payments, were given the option to receive their respective vested pension benefit either as a one-time lump-sum payment or a monthly annuity payment, which occurred in December 2024. Benefit payments totaling \$71,547,820 were made under this program.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting — The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”).

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES

Notes to the Financial Statements

As of and for the Years Ended December 31, 2024 and 2023

Use of Estimates — The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, the disclosure of contingent assets and liabilities, and the actuarial present value of accumulated plan benefits and changes therein at the date of the financial statements. Actual results could differ from these estimates.

Investment Valuation and Income Recognition — Investments are stated at fair value. The Plan follows the guidance of Accounting Standards Codification 820, *Fair Value Measurements and Disclosures* (“ASC 820”), which establishes a framework for measuring fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Refer to Note 6 for a discussion of fair value measurements.

Investment transactions are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation/(depreciation) includes net gains and losses on investments bought and sold as well as held during the year.

Derivative Accounting Policy — As of December 31, 2024 and 2023, only exchange-traded futures contracts remain in the Plan. See Note 7 regarding the Plan’s derivative accounting policy.

Payment of Benefits — Benefit payments to participants are recorded when paid.

Contributions Receivable — Contributions receivable, if applicable, are amounts due from the Company as of the date of the financial statements, including legal and contractual obligations or obligations resulting from a formal commitment.

Tax Status — The Internal Revenue Service (“IRS”) has determined and informed the Company by a letter dated August 17, 2017, that the Plan and related Master Trust are designed in accordance with applicable regulations of the Internal Revenue Code (“IRC”). In December 2016, the IRS began publishing a Required Amendments List for individually designed plans which specifies changes in qualification requirements. The list is published annually and requires plans to be amended for each item on the list, as applicable, to retain its tax-exempt status. The Plan administrator and the Plan’s tax counsel believe that the Plan is currently designed and is currently being operated in compliance with the applicable requirements of the IRC and the Plan and related trust continue to be tax-exempt. Therefore, no provision for income taxes has been included in the Plan’s financial statements.

3. ACTUARIAL PRESENT VALUE OF ACCUMULATED PLAN BENEFITS

Accumulated plan benefits are those future periodic payments that are attributable under the Plan’s provisions to the service that employees have rendered. Accumulated plan benefits include benefits expected to be paid to (a) retired or terminated employees or their beneficiaries, (b) beneficiaries of employees who have died, and (c) present employees or their beneficiaries. Benefits under the Plan are based on the participant’s salary and service history as of the valuation date.

The actuarial present value of accumulated plan benefits is determined by the Company and is that amount which results from applying actuarial assumptions to reflect the time value of money (through discounts for interest) and the probability of payment (considering death, disability, withdrawal or retirement) between the valuation date and the expected date of payment.

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES

Notes to the Financial Statements

As of and for the Years Ended December 31, 2024 and 2023

The following presents the significant actuarial assumptions used in the valuation of the Plan's accumulated plan benefits as of December 31, 2023 and 2022. The actuarial present value of accumulated plan benefits at December 31, 2023 and 2022 are presented using a beginning-of-year benefit information date. The actuarial present value of accumulated plan benefits below is measured as of January 1, which is a proxy for December 31 for each respective year presented. The effect of plan amendments on accumulated plan benefits are recognized during the year in which such amendments are adopted. The contributory change effective January 1, 2024 (see Note 1) is recognized in the actuarial present value of accumulated plan benefits in the summary included below.

	December 31, 2023	December 31, 2022
	PRI-2012 White Collar and Employee and Annuitant Mortality Table	PRI-2012 White Collar and Employee and Annuitant Mortality Table
Mortality		
Interest discount assumptions	5.08 %	8.25 %
Retirement age assumptions range	55-80	55-80
Average retirement age	61	61
Cash balance crediting rate	4.25% - 4.56%	3.80% - 4.25%

The foregoing actuarial assumptions are based on the presumption that the Plan will continue. If the Plan were to be terminated, different actuarial assumptions and other factors might be applicable in determining the actuarial present value of accumulated plan benefits.

A summary of the actuarial present value of accumulated plan benefits as of December 31, 2023, based on the actuarial assumptions described above, is as follows:

Actuarial present value of accumulated plan benefits -

Vested benefits:

Participants currently receiving payments \$ 1,429,953,216

Other participants 1,723,216,177

Total vested accumulated benefits: 3,153,169,393

Nonvested benefits 21,375,255

Total actuarial present value of accumulated plan benefits \$ 3,174,544,648

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES
Notes to the Financial Statements
As of and for the Years Ended December 31, 2024 and 2023

A summary of the change in the accumulated plan benefits for the year ended December 31, 2023, is as follows:

Actuarial present value of accumulated plan benefits as of December 31, 2022	\$	2,233,952,595
Changes during the year due to:		
Benefits accumulated		52,211,132
Actuarial losses		15,045,445
Increase for interest due to the decrease in the discount period		181,995,479
Benefits paid		(160,315,849)
Assumption changes ⁽¹⁾		851,655,846
Net increase		940,592,053
Actuarial present value of accumulated plan benefits as of December 31, 2023	\$	3,174,544,648

⁽¹⁾ Includes an assumption change of \$835,986,155 attributable to the change in discount rate.

4. PLAN TERMINATION

In accordance with the provisions of the Plan document, the Company may voluntarily terminate or partially terminate the Plan. In either event, and subject to certain early termination restrictions as specified by the Plan and in ERISA, assets shall be allocated among the participants and their beneficiaries as follows:

- There shall first be set aside an amount that will provide retirement income for participants, beneficiaries or contingent annuitants who were receiving benefits at least three years prior to termination of the Plan based on the lowest benefit under the Plan's provisions in effect during the five years preceding the date of the Plan's termination.
- There shall next be set aside an amount that will provide retirement income for participants, beneficiaries or contingent annuitants who were eligible to receive benefits at least three years prior to termination of the Plan based on the lowest benefit under the Plan's provisions in effect during the five years preceding the date of the Plan's termination.
- There shall next be set aside an amount that will provide all guaranteed benefits as provided for under Title IV, Section 4044 of ERISA.
- There shall next be set aside an amount that will provide all other nonforfeitable benefits under the provisions of the Plan just prior to its termination, but which are not guaranteed under ERISA.
- Finally, there shall be set aside an amount that will provide all other accrued benefits as of the date of Plan termination.

Certain benefits under the Plan are insured by the Pension Benefit Guaranty Corporation ("PBGC") if the Plan terminates involuntarily. Generally, the PBGC guarantees most vested normal-age retirement benefits, early retirement benefits, and certain disability and survivor's pensions. However, the PBGC does not guarantee all types of benefits under the Plan, and the amount of benefit protection is subject to certain limitations. Vested benefits under the Plan are guaranteed at the level in effect on the date of the Plan's termination. However, there is a statutory ceiling, which is adjusted periodically, on the amount of an individual's monthly benefit that the PBGC guarantees. For Plan terminations occurring during the years ended December 31, 2024 and 2023, that ceiling, which is adjusted periodically, was \$7,108 and 6,750 per month, respectively. That ceiling applies to those pensioners who elect to receive the benefits in the form of a single-life annuity and are at least

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES

Notes to the Financial Statements

As of and for the Years Ended December 31, 2024 and 2023

65 years old at the time of retirement or Plan termination (whichever comes later). For younger annuitants or for those who elect to receive their benefits in some form other than a single-life annuity, the corresponding ceilings are adjusted downward. Additionally, in some instances, a participant may receive amounts in excess of the maximum guarantee depending on pension plan assets and PBGC recoveries.

Whether all participants receive their benefits should the Plan be terminated at some future time will depend on the sufficiency, at that time, of the Plan's net assets to provide these benefits, the priority of those benefits to be paid, and the level and type of benefits guaranteed by the PBGC at that time. Some benefits may be fully or partially provided for by the existing net assets and the PBGC guaranty, while other benefits may not be provided for at all.

5. CERTIFIED INVESTMENT INFORMATION

The Company, acting in its capacity as the Plan administrator, has elected the method of annual reporting compliance permitted by 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. The following is a summary of the information regarding the Plan as of and for the years ended December 31, 2024 and 2023, included in the Plan's financial statements and supplemental schedules, that was prepared by or derived from information prepared by the Trustee and furnished to the Company. The Company has obtained certifications from the Trustee as of December 31, 2024 and 2023, and for the years then ended, that such information is complete and accurate.

- Cash, investments, receivables and payables as shown in the statements of net assets available for benefits, as of December 31, 2024 and 2023:

	<u>2024</u>	<u>2023</u>
Cash	\$ 10,835,681	\$ 25,246,997
Investments at fair value:		
Short-term securities	198,088,065	65,384,954
Commingled trust funds	<u>571,417,792</u>	<u>477,407,966</u>
Total investments at fair value	<u>769,505,857</u>	<u>542,792,920</u>
Receivable for investments sold	8,765	4,238,997
Dividends and interest receivable	892,270	366,949
Other receivables	596,344	77,783
Other payables	501,742	4,896,978

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- Investment activity (interest income, net depreciation in fair value of investments), as shown in the statements of changes in net assets available for benefits, for the years ended December 31, 2024 and 2023:

	2024	2023
Investment income:		
Net depreciation in fair value of investments	\$ (196,275,083)	\$ (33,830,827)
Interest income	6,765,580	5,384,185

- Supplemental schedule of assets (held at end of year), as of December 31, 2024, except for the Willis Towers Watson Group Trust Diversified Credit Fund, Willis Towers Watson Group Trust Diversified Equity Fund, WTW Liquid Diversifiers Fund, Ltd, Willis Towers Watson Group Trust Long Credit Fund, Willis Towers Watson Group Trust Real Asset Fund, hedge fund investments, and private equity investments.
- Supplemental schedule of reportable transactions for the year ended December 31, 2024, except for the Willis Towers Watson Group Trust Diversified Equity Fund, Willis Towers Watson Group Trust Long Credit Fund, and hedge fund investments.
- Note 6, *Fair Value Measurements* – Investment balances except for the hedge funds, the private equities (and associated unfunded commitments), the Willis Towers Watson Group Trust Diversified Credit Fund, Willis Towers Watson Group Trust Diversified Equity Fund, WTW Liquid Diversifiers Fund, Ltd, Willis Towers Watson Group Trust Long Credit Fund, and Willis Towers Watson Group Trust Real Asset Fund investments included within commingled trust funds, investment leveling and certain net unrealized gain or loss activity within the unrealized gain/loss disclosure for the years ended December 31, 2024 and 2023
- Note 7, *Derivative Instruments*

Some balances on the accompanying statements are not certified. These include certain "other payables", the Willis Towers Watson Group Trust Diversified Credit Fund of \$217,557,118 and \$67,941,371, the Willis Towers Watson Group Trust Diversified Equity Fund of \$468,205,376 and \$565,565,595, the Willis Towers Watson Group Trust Long Credit Fund of \$1,219,884 and \$159,693,851, and the Willis Towers Watson Group Trust Real Asset Fund of \$346,956,354 and \$373,712,794, at December 31, 2024 and 2023, respectively; the WTW Liquid Diversifiers Fund, Ltd of \$84,029,775 at December 31, 2024; the private equities amounting to \$682,505,114 and \$664,173,926 at December 31, 2024 and 2023, respectively, and related dividend income; the hedge funds of \$258,527,987 and \$707,244,602 at December 31, 2024 and 2023, respectively, and related investment gains of \$144,495,053 and \$167,130,809 for the years ended December 31, 2024 and 2023, respectively.

6. FAIR VALUE MEASUREMENTS

The Plan follows the guidance of ASC 820, which establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC 820 are described as follows:

Level 1 — Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the plan has the ability to access.

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Level 2 — Inputs to the valuation methodology include:

- a) Quoted prices for similar assets or liabilities in active markets;
- b) Quoted prices for identical or similar assets or liabilities in inactive markets;
- c) Inputs other than quoted prices that are observable for the asset or liability; and
- d) Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3 — Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets at fair value. There have been no changes in the methodologies used.

Short-term Securities (principally foreign cash classified as level 1 and short-term investment fund classified as level 2) —

The foreign cash balances are valued at the amount held and translated on the reporting date based on prevailing exchange rates. The short-term investment fund is not an exchange-traded fund, however, the prices per unit are published and represent the actual price at which the units held in the fund can be bought or sold.

Commingled Trust Funds — Valued at the net asset value of shares held by the Plan at year end as a practical expedient. The respective investment manager determines the net asset values of shares by reference to the quoted closing market prices of the underlying investments held in the portfolio.

Private Equities/Hedge Funds — The fair values for these investments are estimated based on the net asset values derived from the latest audited financial statements or most recent capital account statements provided by the funds' investment manager or third-party administrator, as a practical expedient.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Plan believes its valuation methodologies are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

In accordance with ASC 820, certain investments that are measured at fair value using the net asset value per share practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in these tables are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of net assets.

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The following table sets forth by level within the fair value hierarchy, the Plan's assets at fair value as of December 31, 2024:

	Assets at Fair Value at December 31, 2024			
	Level 1	Level 2	Level 3	Total
Short-term securities	\$ 6,005,726	\$ 192,082,339	\$ —	\$ 198,088,065
Commingled trust funds	—	—	—	1,689,386,299
Hedge funds	—	—	—	258,527,987
Private equities	—	—	—	682,505,114
Total assets measured at fair value	<u>\$ 6,005,726</u>	<u>\$ 192,082,339</u>	<u>\$ —</u>	<u>\$ 2,828,507,465</u>

Commingled trust funds - This category is composed of ten funds. Fair value is based on the calculated net asset value of shares held by the Plan as reported by the manager of the funds. Each of the funds are direct filing entities whose investment strategies have been omitted from disclosure in accordance with the adoption of ASU 2015-12, *Plan Accounting: Defined Benefit Pension Plans (Topic 960)* ("ASU 2015-12"). Other required information is presented below.

Blackrock Treasury US 5 Yr Key Rate Duration NL Fund: (\$86,934,741) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Blackrock Treasury US 10 Yr Key Rate Duration NL Fund: (\$102,501,462) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Blackrock Treasury US 15 Yr Key Rate Federal Reserve Mutual Fund: (\$107,313,802) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Blackrock Treasury US 20 Yr Key Rate Federal Reserve Mutual Fund: (\$98,047,246) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Blackrock Treasury US 25 Yr Key Rate Federal Reserve Mutual Fund: (\$176,620,541) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Willis Towers Watson Group Trust Diversified Credit Fund: (\$217,557,118) Redemptions of shares require a minimum 30-day notice. There are no unfunded commitments to this fund.

Willis Towers Watson Group Trust Diversified Equity Fund: (\$468,205,376) Redemptions of shares require a minimum 1-day notice. There are no unfunded commitments to this fund.

WTW Liquid Diversifiers Fund, Ltd: (\$84,029,775) Redemptions of shares require a minimum 45-day notice. There are no unfunded commitments to this fund.

Willis Towers Watson Group Trust Long Credit Fund: (\$1,219,884) Redemptions of shares require a minimum 1-day notice. There are no unfunded commitments to this fund.

Willis Towers Watson Group Trust Real Asset Fund: (\$346,956,354) Redemptions of shares require a minimum 1-day notice. There are no unfunded commitments to this fund.

Hedge funds - This category is comprised of investments in two WTW-sponsored hedge funds: the Towers Watson Diversifying Strategy Fund (\$23,183,521) and Towers Watson Hedge Advantage Fund (\$235,344,466). This class consists of multi-strategy hedge fund of funds, which invest in a diversified array of funds across a multitude of strategies. The redemption period is generally quarterly, however the Diversifying Strategy Fund requires a 50-day notice and the Hedge Advantage Fund has an initial lock-up period of one year and requires a 185-day notice. There are no unfunded commitments for either of these two funds.

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Private equities - This category includes investments in private equities. See the private equities fair value measurements table elsewhere within this footnote for further discussion of those individual investments and their characteristics.

The following table sets forth the level within the fair value hierarchy, the Plan's assets at fair value as of December 31, 2023:

Assets at Fair Value at December 31, 2023				
	Level 1	Level 2	Level 3	Total
Short-term securities	\$ 825,044	\$ 64,559,910	\$ —	\$ 65,384,954
Commingled trust funds	—	—	—	1,644,321,577
Hedge funds	—	—	—	707,244,602
Private equities	—	—	—	664,173,926
Total assets measured at fair value	<u>\$ 825,044</u>	<u>\$ 64,559,910</u>	<u>\$ —</u>	<u>\$ 3,081,125,059</u>

Commingled trust funds - This category is composed of ten funds. Fair value is based on the calculated net asset value of shares held by the Plan as reported by the manager of the funds. Each of the funds are direct filing entities whose investment strategies have been omitted from disclosure in accordance with the adoption of ASU 2015-12. Other required information is presented below.

Blackrock Treasury US 5 Yr Key Rate Duration NL Fund: (\$21,553,599) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Blackrock Treasury US 10 Yr Key Rate Duration NL Fund: (\$96,966,881) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Blackrock Treasury US 15 Yr Key Rate Federal Reserve Mutual Fund: (\$106,366,356) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Blackrock Treasury US 20 Yr Key Rate Federal Reserve Mutual Fund: (\$83,047,404) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Blackrock Treasury US 25 Yr Key Rate Federal Reserve Mutual Fund: (\$164,730,853) Redemptions of shares can be paid in-kind. There are no unfunded commitments to this fund.

Legal + General Treasury 15+ Strips CIT Fund: (\$4,742,873) There are no substantial redemption restrictions for this fund, however redemption typically requires a 1-day notice. There are no unfunded commitments to this fund.

Willis Towers Watson Group Trust Diversified Credit Fund: (\$67,941,371) Redemptions of shares require a minimum 30-day notice. There are no unfunded commitments to this fund.

Willis Towers Watson Group Trust Diversified Equity Fund: (\$565,565,595) Redemptions of shares require a minimum 1-day notice. There are no unfunded commitments to this fund.

Willis Towers Watson Group Trust Long Credit Fund: (\$159,693,851) Redemptions of shares require a minimum 1-day notice. There are no unfunded commitments to this fund.

Willis Towers Watson Group Trust Real Asset Fund: (\$373,712,794) Redemptions of shares require a minimum 1-day notice. There are no unfunded commitments to this fund.

Hedge funds - This category is comprised of investments in three WTW-sponsored hedge funds: the Towers Watson Alternative Credit Z Shares Unhedged Fund (\$290,788,087), Towers Watson Diversifying Strategy Fund (\$37,794,248) and Towers Watson Hedge Advantage Fund (\$378,662,267). This class consists of multi-strategy hedge fund of funds, which invest in a diversified array of funds across a multitude of strategies.

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The redemption period is generally quarterly, however the Alternative Credit Z Shares Unhedged Fund has an initial lock-up period of one year and requires a 50-day notice, the Diversifying Strategy Fund requires a 50-day notice, and the Hedge Advantage Fund has an initial lock-up period of one year and requires a 185-day notice. There are no unfunded commitments for any of the three funds.

Private equities - This category includes investments in private equities. See the private equities fair value measurements table elsewhere within this footnote for further discussion of those individual investments and their characteristics.

The Plan recognized a net loss of \$285,385,395 and a net gain of \$86,441,203 for the years ended December 31, 2024 and 2023, respectively, which are included in the change in net assets that is attributable to the change in unrealized gains or losses relating to those assets and liabilities still held at December 31, 2024 and 2023. The net unrealized gains or losses were included within net (depreciation)/appreciation in fair value of investments on the accompanying statements of changes in net assets available for benefits.

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The following table sets forth information related to fair value measurements of the private equities held by the Plan that calculate net asset value per share.

	As of December 31, 2024			As of December 31, 2023		
	Fair Value	Unfunded Commitment	Remaining Life	Fair Value	Unfunded Commitment	Remaining Life
Adelis Equity Partners Fund III	\$ 15,312,547	\$ 11,751,742	7-9 years	\$ 8,988,487	\$ 17,463,606	8-10 years
AE Industrial Partners Fund II	25,518,858	3,391,368	4-6 years	23,167,670	4,602,913	5-7 years
AEW	28,099,094	2,013,641	up to 3 years	26,654,944	2,013,641	1-4 years
Altas Partners Holdings II LP	26,037,991	1,788,604	10-12 years	22,686,754	2,025,524	11-13 years
Altor Act I	280,969	10,033,577	9-11 years	—	—	N/A
Altor Fund VI	5,681,232	5,605,950	11-13 years	491,976	10,564,975	12-14 years
Ascend Capital Partners Fund I-A	25,239,952	281,596	9-12 years	22,121,338	586,908	10-13 years
Ascend Capital Partners Fund II-A	2,497,055	17,078,016	12-14 years	—	—	N/A
Bain Capital	1,702,431	299,315	*	1,863,453	299,315	*
Brentwood	26,772,725	3,854,505	3-6 years	30,644,338	2,470,591	4-7 years
Carval Fund B III	1,577,500	1,250,000	*	3,975,853	1,250,000	*
Carval Fund B IV	9,855,680	600,000	2 years	14,502,220	600,000	1-3 years
Carval Fund B V	16,278,720	1,000,000	3-5 years	15,633,733	6,000,000	4-6 years
CDH III	13,737,146	401,416	up to 2 years	17,663,840	846,269	1-3 years
CDH VGC Fund II LP	18,813,027	3,481,060	6-8 years	20,156,359	5,373,749	7-9 years
CS Capital Partners V	29,097,968	493,554	2-4 years	26,929,118	1,305,619	3-5 years
Energy Capital	8,206,474	3,096,429	up to 6 years	5,592,866	3,096,429	1-7 years
Equilibrium Capital I	5,921,499	933,582	5-7 years	9,479,866	1,713,672	6-8 years
Equilibrium Capital II	11,283,492	7,719,068	9-13 years	16,442,496	12,579,559	10-14 years
FCDE Independent Fund II	13,183,137	4,592,874	7-9 years	11,129,083	11,268,496	8-10 years
Fidelity Japan Data Centers Fund LP	18,050,603	6,753,086	8-10 years	16,112,033	7,280,141	9-11 years
Fid Jpn Data Cntrs Fd, Tokyo 3 Series	953,530	4,922,377	8-10 years	612,195	5,188,320	9-11 years
Folium Agriculture	9,037,056	—	8-11 years	11,725,518	—	9-12 years
Folium Timber	11,463,765	—	8-11 years	11,165,434	—	9-12 years
ForgePoint Cybersecurity Fund I	19,355,911	—	1-4 years	23,721,071	—	2-5 years
ForgePoint Cybersecurity Fund II	26,624,231	—	5-8 years	20,171,878	1,000,000	6-9 years
Francisco Partners	22,107,129	669,600	6-8 years	19,000,816	1,478,700	7-9 years
Gallant Capital Partners I-A, L.P.	22,535,583	2,960,084	6-7 years	26,233,058	3,859,102	7-8 years
Gallant Capital Partners II-A, L.P.	6,202,774	18,365,308	10-11 years	(987,452)	25,000,000	11-12 years
Georgian Alignment Fund I, LP	23,443,069	1,511,568	2-4 years	27,498,399	1,888,997	3-5 years
Georgian Alignment Fund II, LP	2,905,778	2,091,188	7-9 years	3,049,704	2,414,461	8-10 years
Georgian Growth Fund Intl VI LP	6,125,183	5,096,276	7-9 years	3,630,833	6,495,081	8-10 years
GI Data Infrastructure Fund A	21,765,142	4,306,726	8-11 years	20,545,491	3,264,859	9-12 years
Greenstone	8,410,532	24,336	2-4 years	6,993,806	564,843	3-5 years
International Infrastructure	8,034,608	136,654	2-4 years	10,899,003	136,654	3-5 years
Inverness Graham Green Light Fund	6,798,349	10,320,055	9-11 years	—	—	N/A
Kennedy Wilson	143,115	1,875,000	*	757,873	1,875,000	*
Marlin Heritage Europe III	158,591	13,847,705	10-13 years	—	—	N/A
Mobius V LP	13,081,254	10,993,875	7 years	10,627,269	13,475,413	8 years
Mobility Opportunity Fund LP	33,488,484	478,928	7-9 years	28,365,572	1,942,013	8-10 years
Morgan Stanley Private Markets	117,324	464,112	*	128,633	464,112	*
Nexus Point Partners II LP	4,555,684	14,884,929	7-9 years	2,782,030	16,185,291	8-10 years
Northgate Capital	17,864,428	3,000,000	2-4 years	34,383,166	3,250,000	3-5 years
NSSK III Feeder LP	11,745,000	10,105,732	7-9 years	6,361,277	12,194,056	8-10 years
Riverside RMCF IV	29,442,623	2,683,865	2-5 years	27,701,083	2,683,865	3-6 years
Riverside RMCF V	18,960,690	1,302,980	4-7 years	19,940,594	1,222,632	5-8 years
SK Capital	19,083,043	3,498,615	4-6 years	22,895,451	1,795,351	5-7 years
Sun Capital VI	10,329,184	1,851,696	up to 2 years	11,077,122	2,653,414	up to 3 years
Waypoint Essential Stores LP	16,330,689	—	3-5 years	16,374,602	—	4-6 years
Zouk Capital LLP	8,294,265	8,362,918	6 years	4,283,073	12,669,516	7 years
Total	<u>\$ 682,505,114</u>	<u>\$ 210,173,910</u>		<u>\$ 664,173,926</u>	<u>\$ 213,043,087</u>	

*No years remaining for fund's life.

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These investments cannot be redeemed during the life of the funds, although such investments may be liquidated through secondary markets, subject to negotiated terms. Distributions are received through the liquidation of the underlying assets of the funds. It is expected that the underlying assets will be liquidated over the remaining life and any contractual extension of the investment agreements.

The Plan's private equities are invested directly or indirectly in other investments by their ownership in master fund structures. The fair value of these investments is estimated based on the net asset values derived from the latest audited financial statements or most recent capital account statements provided by the funds' investment manager or third-party service providers.

7. DERIVATIVE INSTRUMENTS

Derivative Policy

Derivative instruments, although permitted to be held by the Plan, as of December 31, 2024 and 2023 consist only of exchange-traded futures contracts, which are discussed elsewhere within this note.

Derivative instruments which may be used within the Plan include, but are not limited to, futures, swaps and options which may be used to gain desired exposures to various equity and fixed income markets worldwide. This includes enhanced index strategies, other portable alpha strategies, execution of transition management, overlaying desired market exposures on top of cash holdings, or to provide liquidity. These instruments may be used under the following conditions:

- if instruments are not exchange-traded, the portfolio managers shall be responsible for assessing and managing counterparty risk to ensure that counterparties are able to fulfill contract terms, even in extreme market conditions;
- the use of these instruments, when considered on a notional basis together with the underlying portfolio securities, would not violate notional exposure guidelines;
- their use would be consistent with the portfolio manager's stated investment approach; and
- a sufficient market exists that these instruments could be transacted at reasonable costs and could reasonably be expected to continue to exist even under substantially adverse conditions.

Derivative Risk & Risk Mitigation

When the Plan engages in over-the-counter ("OTC") transactions there is exposure to counterparty credit loss in the event of nonperformance by the counterparties. The Plan's investment managers manage this exposure through credit approvals, counterparty risk limits, and monitoring procedures which may include the posting of collateral against unrealized loss positions.

Procedures are in place at the investment manager level to regularly monitor and report market and counterparty credit risks associated with these instruments. The Plan does not anticipate nonperformance by counterparties to these contracts, and no material loss would be expected from any such nonperformance over the amount of any collateral held.

In addition to the counterparty risk, derivative instruments used by the Plan may contain, but are not limited to, the following risks:

- (1) the risk that the price of a derivative contract may not move in the same magnitude or even the same direction as the price of underlying security or index;

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- (2) the risk that there will be no liquid secondary market when the Plan attempts to enter into a closing position;
- (3) the risk that the plan may have to sell other assets in order to meet margin requirements on derivatives in a loss position;
- (4) the risk that the benchmark referenced in a given derivative instrument may become unavailable or unreliable; and
- (5) the risk that an unfavorable legal interpretation of the terms of a derivative contract may vary from the intended terms, leading to an unexpected change in the terminal value of the contract, especially in highly individualized OTC contracts such as credit default swaps.

Accounting for Futures and Forward Contracts

Exchange-Traded Futures Contracts — Generally, upon entering into such a contract, the Plan is required to pledge to the broker an amount of cash or securities equal to the minimum “initial margin” requirements of the exchange. Pursuant to the contract, the Plan agrees to receive from or pay to the broker an amount of cash equal to the daily fluctuation in value of the contract. Such receipts or payments are known as “variation margin” and are recorded by the Plan as unrealized appreciation or depreciation. When the contract is closed the Plan records a realized gain or loss equal to the difference between the value of the contract at the time it was opened and the value at the time it was closed.

OTC Futures and Forward Contracts — Depending on the agreement with the counterparty, initial and variation margin amount and settlement mechanisms may vary from exchange-traded products in order to maximize operational efficiency. The Plan is party to derivative financial instruments, including forward contracts and futures contracts, in its normal course of business.

The following tables present the notional values of the outstanding futures contracts and the unrealized appreciation/(depreciation) of futures recorded in the statements of changes in net assets available for benefits as of December 31, 2024 and 2023.

	December 31, 2024	
	Contract Notional Par (Short)/Long	Unrealized Appreciation/ (Depreciation) *
Exchange-Traded Futures:		
International Monetary Market (Canada) Future Mar 25	\$ (2,300,000)	\$ 15,764
MSCI EAFE Index Future Mar 25	\$ (5,950)	\$ 281,700
MSCI Emerging Markets Index Future Mar 25	\$ (6,100)	\$ 192,744
S&P 60 Index (Canada) Future Mar 25	\$ (2,000)	\$ 41,707
S&P 500 E-mini Future Mar 25	\$ (6,150)	\$ 1,002,928
US Long-Term Treasury Bond Future Mar 25	\$ 22,600,000	\$ (597,283)
US Treasury Note Future 2 year Mar 25	\$ 62,200,000	\$ (17,919)
US Treasury Note Future 5 year Mar 25	\$ 58,500,000	\$ (331,985)
US Treasury Note Future 10 year Mar 25	\$ 27,300,000	\$ (266,938)
US Ultra Treasury Bond Future Mar 25	\$ 18,300,000	\$ (677,012)
US Ultra Treasury Note Future Mar 25	\$ 21,300,000	\$ (289,790)

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	December 31, 2023	
	Contract Notional Par (Short)/Long	Unrealized (Depreciation)/ Appreciation *
Exchange-Traded Futures:		
International Monetary Market (Canada) Future Mar 24	\$ (6,400,000)	\$ (117,760)
MSCI EAFE Index Future Mar 24	\$ (20,800)	\$ (1,914,120)
MSCI Emerging Markets Index Future Mar 24	\$ (19,650)	\$ (992,137)
S&P 60 Index (Canada) Future Mar 24	\$ (5,400)	\$ (305,972)
S&P 500 E-mini Future Mar 24	\$ (23,350)	\$ (3,735,419)
US Long-Term Treasury Bond Future Mar 24	\$ 11,000,000	\$ 711,968
US Treasury Note Future 2 year Mar 24	\$ 28,800,000	\$ 194,561
US Treasury Note Future 5 year Mar 24	\$ 25,100,000	\$ 433,365
US Treasury Note Future 10 year Mar 24	\$ 14,900,000	\$ 347,562
US Ultra Treasury Bond Future Mar 24	\$ 183,200,000	\$ (1,927,185)
US Ultra Treasury Note Future Mar 24	\$ 10,000,000	\$ 363,360

* The unrealized appreciation/(depreciation) presented in the tables above represents the variation margin for the last day of the reporting period. It is considered unrealized because each day's cash settlement will be completed on the following day. These amounts are classified within other receivables/payables on the statements of net assets available for benefits.

The gains and losses of derivative contracts, currently limited to exchange-traded futures, are included in net (depreciation)/appreciation in fair value of investments in the statements of changes in net assets available for benefits. The loss on exchange-traded futures for the years ended December 31, 2024 and 2023 is summarized as follows:

Primary Underlying Risk	Location on Statements of Changes of Net Assets Available for Benefits	Loss for the Year Ended December 31,	
		2024	2023
Exchange-traded Futures	Net (depreciation)/appreciation in fair value of investments	\$ (25,164,732)	\$ (36,753,567)
Total depreciation of derivatives		\$ (25,164,732)	\$ (36,753,567)

8. MASTER NETTING AGREEMENTS

The Plan is subject to master netting agreements, or netting arrangements, with certain counterparties. These agreements govern the terms of certain transactions and reduce the counterparty risk associated with relevant transactions by specifying offsetting mechanisms and collateral posting arrangements at pre-arranged exposure levels. Since different types of transactions have different mechanics and are sometimes traded out of different legal entities of a particular counterparty organization, each type of transaction may be covered by a different master netting arrangement, possibly resulting in the need for multiple agreements with a single counterparty. Master netting agreements are specific to each different asset type; therefore, they allow the Plan to close out and net its total exposure to a specified counterparty in the event of a default with

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Notes to the Financial Statements

As of and for the Years Ended December 31, 2024 and 2023

respect to any and all the transactions governed under a single agreement with the counterparty. As of December 31, 2024 and 2023, the Plan did not have any material gross positions with any of its counterparties.

9. TRUST AGREEMENT

Plan administrative expenses are paid from the assets of the Plan and have been reflected as administrative expenses in the accompanying statements of changes in net assets available for benefits.

10. EXEMPT PARTY-IN-INTEREST TRANSACTIONS

Certain Plan investments are held in funds managed by the Trustee or by investment managers responsible for managing portions of the Plan's investment portfolio. Transactions with the Trustee and investment managers qualify as exempt party-in-interest transactions. Fees paid by the Plan to the Trustee and for investment management services were \$1,167,986 and \$911,213 during the year ended December 31, 2024 and 2023, respectively.

Furthermore, the Plan is invested in certain WTW-sponsored funds. The fair value and related appreciation/(depreciation) of these investments as of and for the years ended December 31, 2024 and 2023 are detailed in the table below.

	Fair Value at		Net	
	December 31,		Appreciation/(Depreciation)	
	For the Year Ended		in Fair Value of Investments	
	2024	2023	2024	2023
Willis Towers Watson Group Trust Diversified Credit Fund	\$ 217,557,118	\$ 67,941,371	\$ 16,815,747	\$ 1,541,371
Willis Towers Watson Group Trust Diversified Equity Fund	468,205,376	565,565,595	73,639,780	112,594,331
WTW Liquid Diversifiers Fund, Ltd	84,029,775	—	5,429,775	—
Willis Towers Watson Group Trust Long Credit Fund	1,219,884	159,693,851	(3,167,945)	15,575,418
Willis Towers Watson Group Trust Real Asset Fund	346,956,354	373,712,794	5,775,728	(5,549,441)
Towers Watson Alternative Credit Z Shares Unhedged Fund	—	290,788,087	13,630,514	33,151,815
Towers Watson Diversifying Strategy Fund	23,183,521	37,794,248	(833,838)	7,682,003
Towers Watson Hedge Advantage Fund	235,344,466	378,662,267	13,957,566	3,209,351
Total	<u>\$1,376,496,494</u>	<u>\$1,874,158,213</u>	<u>\$ 125,247,327</u>	<u>\$ 168,204,848</u>

11. RISKS AND UNCERTAINTIES

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Market risks include global events which could impact the value of investment securities, such as a pandemic or international conflict. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of net assets available for benefits. The Plan invests in certain commingled trust funds whose fair values at December 31, 2024 and 2023 are in excess of 10% of the Plan's respective net assets available for benefits at December 31, 2024 and 2023. The Plan invests in a certain hedge fund whose fair value at December 31, 2023 is in excess of 10% of the Plan's respective net assets available for benefits at December 31, 2023.

Plan contributions are made and the actuarial present value of accumulated plan benefits are reported based on certain assumptions pertaining to interest rates, inflation rates and employee demographics, all of which are subject to change. Due

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES

Notes to the Financial Statements

As of and for the Years Ended December 31, 2024 and 2023

to uncertainties inherent in the estimations and assumptions process, it is at least reasonably possible that changes in these estimates and assumptions in the near term would be material to the financial statements.

12. RECONCILIATION OF FINANCIAL STATEMENTS TO FORM 5500

The following is a reconciliation of net assets available for benefits per the financial statements to the Form 5500:

	December 31,	
	2024	2023
Net assets available for benefits per the financial statements	\$2,840,024,901	\$3,106,437,686
Benefits payable	(1,217,050)	(2,679,639)
Net assets available for benefits per Form 5500	<u>\$2,838,807,851</u>	<u>\$3,103,758,047</u>

The following are reconciliations of benefits paid per the financial statements to the Form 5500:

Benefits paid per the financial statements - year ended December 31, 2024	\$ 240,969,367
Add: benefits payable at December 31, 2024	1,217,050
Less: benefits payable at December 31, 2023	(2,679,639)
Benefits paid per Form 5500 - year ended December 31, 2024	<u>\$ 239,506,778</u>
Benefits paid per the financial statements - year ended December 31, 2023	\$ 160,315,849
Add: benefits payable at December 31, 2023	2,679,639
Less: benefits payable at December 31, 2022	(2,833,793)
Benefits paid per Form 5500 - year ended December 31, 2023	<u>\$ 160,161,695</u>

13. SUBSEQUENT EVENTS

For the year ended December 31, 2024, subsequent events were evaluated through October 10, 2025, the date the financial statements were available to be issued. Except as noted below, no significant events occurred that require adjustment to or disclosure in the Plan's financial statements.

In February 2025, the Plan purchased a nonparticipating single premium group annuity contract from a third-party insurance company and irrevocably transferred to that insurance company \$422,880,000 of the Plan's defined benefit pension obligations and related plan assets, thereby reducing the pension obligations and assets of the Plan by this same amount. The group annuity contract was purchased using assets of the Plan and no additional funding contribution was required.

Effective August 31, 2025, the assets and participants of the Willis North America Inc. Pension Plan (the "Willis Plan"), a defined benefit pension plan sponsored by Willis North America Inc., a subsidiary of the Company, were merged with and into the Plan. As part of this merger, assets in the Willis Plan totaling \$609,414,673 were transferred into the Plan.

SUPPLEMENTAL SCHEDULES

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES
EIN: 53-0181291
Plan Number: 004
FORM 5500, SCHEDULE H, PART IV, LINE 4i — SCHEDULE OF ASSETS (HELD AT END OF YEAR)
AS OF DECEMBER 31, 2024

(a)	(b) Identity of Issue, Borrower, Lessor or Similar Party	(c) Description of Investment, Including Maturity Date, Rate of Interest, Collateral, and Par or Maturity Value	(d) Cost	(e) Current Value
	USD	NON-INTEREST-BEARING CASH:	\$ 10,835,681	\$ 10,835,681
		Total Cash	\$ 10,835,681	\$ 10,835,681
		SHORT-TERM SECURITIES:		
	EUR	EURO	\$ 5,813,816	\$ 5,813,816
	GBP	POUND STERLING	191,910	191,910
*	66586U445	NTGI COLLECTIVE GOVERNMENT SHORT-TERM INVESTMENT FD	192,082,339	192,082,339
		Total Short-term Securities	\$ 198,088,065	\$ 198,088,065
		CORPORATE BONDS:		
	524ESCXA3	LEHMAN BROS CAP TR VII LIMITD GUARA 11/49 VAR	\$ 125,665	\$ —
	525ESCRB7	LEHMAN BROS E CAP TRST I LIMITD GUARA 08/65 VAR	42,700	—
	524ESCWH9	LEHMAN BROTHERS HOLDINGS SUBORDINATED 05/32 VAR	612,245	—
	524ESC7N4	LEHMAN BROTHERS HOLDINGS SUBORDINATED 05/38 7.5	765,477	—
		Total Corporate Bonds	\$ 1,546,087	\$ —
		COMMINGLED TRUST FUNDS:		
	24999VZ15	BLACKROCK TREASURY US 5 YR KEY RATE DURATION NL FUND	\$ 95,343,638	\$ 86,934,741
	54999HSY9	BLACKROCK TREASURY US 10 YR KEY RATE DURATION NL FUND	154,633,911	102,501,462
	8EN99Y2V5	BLACKROCK TREASURY US 15 YR KEY RATE FEDERAL RESERVE MUTUAL FUND	175,054,852	107,313,802
	8EN99Y2W3	BLACKROCK TREASURY US 20 YR KEY RATE FEDERAL RESERVE MUTUAL FUND	144,261,000	98,047,246

(Continued)

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES
EIN: 53-0181291
Plan Number: 004
FORM 5500, SCHEDULE H, PART IV, LINE 4i — SCHEDULE OF ASSETS (HELD AT END OF YEAR)
AS OF DECEMBER 31, 2024

(b) Identity of Issue, Borrower, Lessor or Similar Party		(c) Description of Investment, Including Maturity Date, Rate of Interest, Collateral, and Par or Maturity Value	(d) Cost	(e) Current Value
COMMINGLED TRUST FUNDS:				
	47999BHO0	BLACKROCK TREASURY US 25 YR KEY RATE FEDERAL RESERVE MUTUAL FUND	\$ 353,423,590	\$ 176,620,541
*	9955GS990	WILLIS TOWERS WATSON GROUP TRUST DIVERSIFIED CREDIT FUND	199,200,000	217,557,118
*	993707397	WILLIS TOWERS WATSON GROUP TRUST DIVERSIFIED EQUITY FUND	263,467,203	468,205,376
*	02999LM17	WTW LIQUID DIVERSIFIERS FUND, LTD	78,600,000	84,029,775
*	999457559	WILLIS TOWERS WATSON GROUP TRUST LONG CREDIT FUND	1,071,149	1,219,884
*	998200323	WILLIS TOWERS WATSON GROUP TRUST REAL ASSET FUND	244,531,146	346,956,354
Total Commingled Trust Funds			<u>\$ 1,709,586,489</u>	<u>\$ 1,689,386,299</u>
HEDGE FUNDS:				
*	999358534	TOWERS WATSON DIVERSIFYING STRATEGY FUND	\$ 21,157,112	\$ 23,183,521
*	997890629	TOWERS WATSON HEDGE ADVANTAGE FUND	171,238,848	235,344,466
Total Hedge Funds			<u>\$ 192,395,960</u>	<u>\$ 258,527,987</u>
PRIVATE EQUITIES:				
	994CZE996	ADELIS EQUITY PARTNERS FUND III	\$ 15,154,428	\$ 15,312,547
	993QXU992	AE INDUSTRIAL PARTNERS FUND II	8,274,622	25,518,858
	993QYD999	AEW CAPITAL MGMT	29,311,220	28,099,094
	993QXD990	ALTAS PARTNERS HOLDINGS (A) LP LIMITED PARTNERSHIP	18,084,557	26,037,991
	995JTW997	ALTOR ACT I (NO.1) AB	352,303	280,969
	9956GG994	ALTOR FUND VI (NO.2) AB	4,987,757	5,681,232
	9941ZC994	ASCEND CAPITAL PARTNERS FUND I-A LIMITED PARTNERSHIP	19,680,381	25,239,952
	995L85994	ASCEND CAPITAL PARTNERS FUND II-A LIMITED PARTNERSHIP	2,921,984	2,497,055
	993QXL992	BAIN CAPITAL FUND X LIMITED PARTNERSHIP	376,039	1,702,431
	993QYF994	BRENTWOOD ASSOC PE VI A LP LIMITED PARTNERSHIP	19,614,778	26,772,725

(Continued)

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES

EIN: 53-0181291

Plan Number: 004

FORM 5500, SCHEDULE H, PART IV, LINE 4i — SCHEDULE OF ASSETS (HELD AT END OF YEAR)

AS OF DECEMBER 31, 2024

(a) (b) Identity of Issue, Borrower, Lessor or Similar Party	(c) Description of Investment, Including Maturity Date, Rate of Interest, Collateral, and Par or Maturity Value	(d) Cost	(e) Current Value
	PRIVATE EQUITIES:		
993QXC992	CARVAL CREDIT VALUE FUND B III LIMITED PARTNERSHIP	\$ 1	\$ 1,577,500
993QXQ991	CARVAL CREDIT VALUE FUND B IV LIMITED PARTNERSHIP	10,828,916	9,855,680
993QXM990	CARVAL CREDIT VALUE FUND B V LIMITED PARTNERSHIP	16,800,932	16,278,720
993QYB993	CDH GROWTH FUND III LIMITED PARTNERSHIP	10,939,889	13,737,146
993QXN998	CDH VGC FUND II LIMITED PARTNERSHIP	15,934,226	18,813,027
993REA995	CS CAPITAL PARTNERS V, LIMITED PARTNERSHIP	13,524,433	29,097,968
993QXG993	ENERGY CAPITAL PARTNERS III B LP	1,987,970	8,206,474
993QXT995	EQUILIBRIUM CAPITAL CONTROLLED ENVIRONMENT FOODS FUND I, LLC	12,287,168	5,921,499
9949G6991	EQUILIBRIUM CAPITAL CONTROLLED ENVIRONMENT FOODS FUND II, LLC	24,868,444	11,283,492
9947RJ995	FCDE INDEPENDENT FUND II FPCI	7,786,335	13,183,137
994EA9990	FIDELITY JAPAN DATA CENTERS FUND LP	13,429,339	18,050,603
995F17990	FIDELITY JAPAN DATA CENTERS FUND LP, TOKYO 3 SERIES	1,010,580	953,530
993QXR999	FOLIUM AGRICULTURE FUND 1 LP PARALLEL1 LP	9,635,448	9,037,056
993QXS997	FOLIUM TIMBER FUND 1 LP PARALLEL1 LP	8,571,491	11,463,765
993QYC991	FORGEPOINT CAP CYBERSECURITY FD I LIMITED PARTNERSHIP	15,396,609	19,355,911
993QXW998	FORGEPOINT CAP CYBERSECURITY FD II LIMITED PARTNERSHIP	19,267,308	26,624,231
993QYJ996	FRANCISCO PARTNERS VI-B L.P.	17,078,560	22,107,129
993QYL991	GALLANT CAPITAL PARTNERS I-A, L.P	16,864,201	22,535,583
9958KA998	GALLANT CAPITAL PARTNERS II-A, L.P	6,174,291	6,202,774
993TS0998	GEORGIAN ALIGNMENT FUND (INTERNATIONAL) I, LP	23,488,432	23,443,069
994DS8995	GEORGIAN ALIGNMENT FUND (INTERNATIONAL) II, LP	2,900,869	2,905,778
994FX8994	GEORGIAN GROWTH FUND INTERNATIONAL VI LP	4,930,013	6,125,183
993QYK993	GI DATA INFRASTRUCTURE FUND A LP	16,772,822	21,765,142
993QYE997	GREENSTONE RESOURCES II LP	15,947,512	8,410,532

(Continued)

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES**EIN: 53-0181291****Plan Number: 004****FORM 5500, SCHEDULE H, PART IV, LINE 4i — SCHEDULE OF ASSETS (HELD AT END OF YEAR)****AS OF DECEMBER 31, 2024**

(a)	(b) Identity of Issue, Borrower, Lessor or Similar Party	(c) Description of Investment, Including Maturity Date, Rate of Interest, Collateral, and Par or Maturity Value	(d) Cost	(e) Current Value
		PRIVATE EQUITIES:		
	993QXP993	INTL INSTRCTR FIN CO FEED II INSTRCTR IN CO FEED II	\$ 7,313,894	\$ 8,034,608
	995EQ2997	INVERNESS GRAHAM GREEN LIGHT FUND A, LP	4,679,945	6,798,349
	993QYA995	KENNEDY WILSON RE FUND V LIMITED PARTNERSHIP	1	143,115
	995JAX995	MARLIN HERITAGE EUROPE III SCSP EUR	818,710	158,591
	994GA9995	MOBEUS V LP	14,481,212	13,081,254
	994374999	MOBILITY OPPORTUNITY FUND LP	26,294,981	33,488,484
	993QXJ997	MORGAN STANLEY PRIVATE MARKETS FUND III	1	117,324
	994EJ6997	NEXUS POINT PARTNERS II LP	5,103,497	4,555,684
	993QXY994	NORTHGATE V LP LIMITED PARTNERSHIP	1	17,864,428
	994FCL998	NSSK III FEEDER LP	8,389,547	11,745,000
	993QXZ991	RIVERSIDE MICRO CAP FUND IV-A LP	16,851,901	29,442,623
	993QXV990	RIVERSIDE MICRO CAP FUND V-A LP	13,085,183	18,960,690
	993QXB994	SK CAPITAL PARTNERS V LP LIMITED PARTNERSHIP	15,649,610	19,083,043
	993QXF995	SUN CAPITAL PARTNERS VI LIMITED PARTNERSHIP	916,751	10,329,184
	994741999	WAYPOINT ESSENTIAL STORES LP	16,787,290	16,330,689
	993Q26999	ZOUK CHARGING INFRASTRUCTURE INVESTMENT FUND LP	<u>5,012,476</u>	<u>8,294,265</u>
		Total Private Equities	<u>\$ 540,568,858</u>	<u>\$ 682,505,114</u>
		TOTAL	\$ 2,653,021,140	\$ 2,839,343,146

* Denotes party-in-interest

See accompanying Independent Auditor's Report

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES

EIN: 53-0181291

Plan Number: 004

**FORM 5500, SCHEDULE H, PART IV, LINE 4j — SCHEDULE OF REPORTABLE TRANSACTIONS
FOR THE YEAR ENDED DECEMBER 31, 2024**

(a) Identity of Party Involved	(b) Description of Asset (Include Interest Rate and Maturity in Case of a Loan)	(c) Purchase Price	(d) Selling Price	(e) Lease Rental	Number of Transactions	(f) Expense Incurred with Transaction	(g) Cost of Asset	(h) Current Value of Asset on Transaction Date	(i) Net Gain or (Loss)
SINGLE TRANSACTIONS:									
999457559*	Willis Towers Watson Group Trust Long Credit Fund	\$ —	\$ 13,854,853	\$ —	1	\$ —	\$ 137,275,366	\$ 155,000,000	\$ 17,724,634
Northern Trust Company - 66586U445*	NTGI Collective Government Short-Term Investment Fd	251,327,100	—	—	1	—	251,327,100	251,327,100	—
Northern Trust Company - 66586U445*	NTGI Collective Government Short-Term Investment Fd	—	255,459,085	—	1	—	255,459,085	255,459,085	—

* Denotes party-in-interest

See accompanying Independent Auditors' Report

WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES

EIN: 53-0181291

Plan Number: 004

**FORM 5500, SCHEDULE H, PART IV, LINE 4j — SCHEDULE OF REPORTABLE TRANSACTIONS
FOR THE YEAR ENDED DECEMBER 31, 2024**

(a) Identity of Party Involved	(b) Description of Asset (Include Interest Rate and Maturity in Case of a Loan)	(c) Purchase Price	(d) Selling Price	(e) Lease Rental	Number of Transactions	(f) Expense Incurred with Transaction	(g) Cost of Asset	(h) Current Value of Asset on Transaction Date	(i) Net Gain or (Loss)
SERIES TRANSACTIONS:									
6U8999F64*	Towers Watson Alternative Cred Z Shares Unhedged Fund	\$ —	\$ 304,418,601	\$ —	4	\$ —	\$ 200,282,506	\$ 304,418,601	\$ 104,136,095
997890629*	Towers Watson Hedge Advantage Fund	—	157,275,366	—	3	—	118,337,695	157,275,366	38,937,671
999457559*	Willis Towers Watson Group Trust Long Credit Fund	—	155,306,023	—	2	—	137,546,395	155,306,023	17,759,628
993707397*	Willis Towers Watson Group Trust Diversified Equity Fund	—	171,000,000	—	5	—	108,609,302	171,000,000	62,390,698
Northern Trust Company - 66586U445*	NTGI Collective Government Short-term Investment Fund	1,506,345,331	—	—	428	—	1,506,345,331	1,506,345,331	—
Northern Trust Company - 66586U445*	NTGI Collective Government Short-term Investment Fund	—	1,378,822,903	—	391	—	1,378,822,903	1,378,822,903	—

* Denotes party-in-interest

See accompanying Independent Auditor's Report

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26a

Number and average plan compensation limited by IRC §401(a)(17) distributed by attained age and attained years of credited service

Attained Age	Attained Years of Credited Service ¹										Total
	Under 1	1-4	5-9	10-14	15-19	20-24	25-29	30-34	35-39	40 & Over	
Under 25	12	314	5	0	0	0	0	0	0	0	331
	-	67,551	-	-	-	-	-	-	-	-	66,958
25-29	4	693	270	0	0	0	0	0	0	0	967
	-	76,356	87,545	-	-	-	-	-	-	-	79,543
30-34	1	607	630	83	1	0	0	0	0	0	1,322
	-	92,385	91,330	132,416	-	-	-	-	-	-	94,472
35-39	7	437	632	150	97	1	0	0	0	0	1,324
	-	109,543	103,657	121,099	142,077	-	-	-	-	-	110,725
40-44	4	406	603	144	214	76	0	0	0	0	1,447
	-	117,031	120,298	122,786	145,704	163,316	-	-	-	-	125,722
45-49	4	346	600	112	128	124	77	0	0	0	1,391
	-	120,758	134,354	134,819	141,403	169,900	180,048	-	-	-	137,403
50-54	4	263	593	87	117	113	122	23	1	0	1,323
	-	127,725	140,321	145,114	154,404	187,893	194,511	175,375	-	-	149,228
55-59	4	225	616	63	68	99	94	55	29	0	1,253
	-	127,154	137,382	140,336	155,840	170,824	181,569	186,802	151,221	-	145,101
60-64	4	141	469	40	47	43	41	33	53	8	879
	-	107,937	130,105	156,631	145,299	168,824	147,805	185,892	159,132	-	135,381
65-69	0	55	231	19	17	9	10	7	9	3	360
	-	93,721	113,221	-	-	-	-	-	-	-	119,752
70 & over	0	18	95	3	4	2	4	2	2	3	133
	-	-	97,499	-	-	-	-	-	-	-	109,150
Total	44	3,505	4,744	701	693	467	348	120	94	14	10,730
	115,538	100,292	118,953	132,118	146,337	174,345	180,899	182,132	166,023	-	121,108

¹ Age and service for purposes of determining category are based on exact (not rounded) values.

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
 EIN / PN: 53-0181291 / 004
 Plan Sponsor: Willis Towers Watson US LLC
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26a

Number and average account balance distributed by attained age and attained years of credited service

Attained Age	Attained Years of Credited Service ²										Total
	Under 1	1-4	5-9	10-14	15-19	20-24	25-29	30-34	35-39	40 & Over	
Under 25	12	304	5	0	0	0	0	0	0	0	321
	-	6,167	-	-	-	-	-	-	-	-	6,189
25-29	2	668	270	0	0	0	0	0	0	0	940
	-	11,950	38,617	-	-	-	-	-	-	-	19,591
30-34	0	586	617	83	1	0	0	0	0	0	1,287
	-	14,246	52,424	146,449	-	-	-	-	-	-	41,243
35-39	0	417	628	149	97	1	0	0	0	0	1,292
	-	18,448	61,311	154,247	217,972	-	-	-	-	-	70,113
40-44	1	393	600	144	214	76	0	0	0	0	1,428
	-	19,337	74,192	163,203	239,834	319,328	-	-	-	-	105,951
45-49	3	337	596	111	128	124	77	0	0	0	1,376
	-	21,379	88,738	196,789	249,659	337,926	381,856	-	-	-	134,756
50-54	1	255	592	87	117	113	122	23	1	0	1,311
	-	25,513	95,657	232,570	286,838	378,478	446,708	420,680	-	-	171,015
55-59	0	217	616	63	68	99	94	55	29	0	1,241
	-	22,951	91,876	220,350	289,806	366,034	449,678	447,252	394,338	-	168,982
60-64	2	133	467	40	47	43	41	33	53	8	867
	-	23,673	86,474	246,267	300,027	363,603	371,421	438,948	438,817	-	161,313
65-69	0	53	230	19	17	9	10	7	9	3	357
	-	21,571	74,513	-	-	-	-	-	-	-	125,072
70 & over	0	17	94	3	4	2	4	2	2	3	131
	-	-	62,048	-	-	-	-	-	-	-	91,404
Total	21	3,380	4,715	699	693	467	348	120	94	14	10,551
	16,839	16,794	75,364	184,793	255,003	356,203	418,605	441,518	444,598	-	107,211

² Age and service for purposes of determining category are based on exact (not rounded) values.

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
 EIN / PN: 53-0181291 / 004
 Plan Sponsor: Willis Towers Watson US LLC
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Part V

Statement of Actuarial Assumptions/Methods Assumptions and methods for contribution purposes as of January 1, 2024

Economic Assumptions

Interest rate basis

- Applicable month January 2024 (based on yields through December 2023)
- Yield curve basis 3-Segment Rates

Interest rates

	Reflecting Corridors	Not Reflecting Corridors
• First segment rate	4.75%	4.37%
• Second segment rate	4.96%	4.96%
• Third segment rate	5.59%	4.95%
• Effective interest rate	5.19%	4.92%

Rates not reflecting stabilization are used to determine PBGC variable rate premiums if the alternative method is used, and are used to determine the PBGC FTAP and the PBGC 4010 FS.

Annual rates of increase

- Compensation 4.25%
- Statutory limits on compensation N/A
- Interest on Employee Contributions 5.25%

Cash balance interest crediting rate

2024	2025+
4.56%	4.25%

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 04
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: Januray 1, 2024

SCHEDULE SB ATTACHMENTS

Annuity conversion basis

- Moody's basis (For converting cash balance benefits to an annuity)
 - Interest rate 5.00%
 - Mortality table 1994 GAR Unisex
- 417(e)(3) equivalence basis (For converting stable value benefits to an annuity)
 - Interest rate Substitution of Section 430 interest rates to value Section 417(e)(3) stable value annuities
 - Mortality table IRS Statutory rates per Revenue Ruling 2007-67

Demographic Assumptions

Inclusion date The valuation date coincident with or next following the date on which the employee becomes a participant.

New or rehired employees It was assumed there will be no new or rehired employees.

Mortality Separate rates for non-annuitants and annuitants based on Pri-2012 "Employees" and "Healthy Annuitants" (participants and beneficiaries combined) tables, respectively, without collar or amount adjustments and then projected forward with a generational projection as specified in the regulations under §1.430(h)(3)-1 using the IRS adjusted Scale MP-2021 (i.e., MP-2021 with no mortality improvement for 2020-2023 and future mortality improvement capped at 0.78% for years after 2024)

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Termination

Rates varying by age and service

Representative Termination Rates

Percentage leaving during the year				
Age	Years of Service			
	1	2	3	4+
20	21.0%	19.0%	18.0%	17.0%
25	21.0%	19.0%	18.0%	15.0%
30	21.0%	19.0%	18.0%	11.5%
35	21.0%	19.0%	18.0%	8.0%
40	21.0%	19.0%	18.0%	7.5%
45	21.0%	19.0%	18.0%	7.0%
50	21.0%	19.0%	18.0%	6.5%
55	21.0%	19.0%	18.0%	0.0%
60	21.0%	19.0%	18.0%	0.0%

Disability

None assumed

Retirement

Rates varying by age, average age 61.

For purposes of determining the Funding Target and Target Normal Cost (both disregarding at-risk assumptions), the rates at which participants retire by age are shown below.

Percentage retiring during the year			
Age		Age	
55	6.0%	61	16.0%
56	6.0%	62	18.0%
57	8.0%	63	20.0%
58	10.0%	64	22.0%
59	12.0%	65-79	33.3%
60	14.0%	80	100.0%

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Benefit commencement date and form of payment:

Benefit	Stable Value Benefits*	Benefits with Lump Sum Option (LTP)	Benefits with Annuity Options Only (LWW)
Retirement Benefit	25% Immediate Lump Sum 13% Immediate 100% J&S Annuity 11% Immediate Life Annuity 1% Immediate 10 Year Certain and Life Annuity 25% Deferred to Age 65 Lump Sum 13% Deferred to Age 65 100% J&S 11% Deferred to Age 65 Life Annuity 1% Deferred to Age 65 10-Year Certain and Life Annuity	30% Immediate Lump Sum 15% Immediate 100% J&S Annuity 13% Immediate Life Annuity 2% Immediate 10 Year Certain and Life Annuity 20% Deferred to Age 60 Lump Sum 10% Deferred to Age 60 100% J&S 9% Deferred to Age 60 Life Annuity 1% Deferred to Age 60 10-Year Certain and Life	50% Immediate 100% J&S Annuity 45% Immediate Life Annuity 5% Immediate 10-Year Certain and Life Annuity
Deferred Vested Benefit for Current Employees	50% Immediate Lump Sum 40% Deferred to Age 65 Lump Sum 5% Deferred to Age 65 100% J&S 4% Deferred to Age 65 Life Annuity 1% Deferred to Age 65 10-Year Certain and Life Annuity	50% Immediate Lump Sum 40% Deferred to Age 60 Lump Sum 5% Deferred to Age 60 100% J&S Annuity 4% Deferred to Age 60 Life Annuity 1% Deferred to Age 60 10-Year Certain and Life Annuity	50% Deferred to Age 65 100% J&S Annuity 45% Deferred to Age 65 Life Annuity 5% Deferred to Age 65 10-Year Certain and Life Annuity
Deferred Vested Benefit for Current Terminated Vested Employees	80% Deferred to Age 65 Lump Sum 10% Deferred to Age 65 100% J&S Annuity 9% Deferred to Age 65 Life Annuity 1% Deferred to Age 65 10-Year Certain and Life Annuity	80% Deferred to Age 60 Lump Sum 10% Deferred to Age 60 100% J&S Annuity 9% Deferred to Age 60 Life Annuity 1% Deferred to Age 60 10-Year Certain and Life Annuity	50% Deferred to Age 65 100% J&S Annuity 45% Deferred to Age 65 Life Annuity 5% Deferred to Age 65 10-Year Certain and Life Annuity

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
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Benefit	Stable Value Benefits*	Benefits with Lump Sum Option (LTP)	Benefits with Annuity Options Only (LWW)
Preretirement Death Benefit (Eligible to retire)	Single Participants: 100% Immediate Lump Sum Married Participants: 80% Immediate Lump Sum 20% Immediate Life Annuity	Single Participants: 100% Immediate Lump Sum Married Participants: 80% Immediate Lump Sum 20% Immediate Life Annuity	Married Participants: Immediate 100% J&S Annuity
Preretirement Death Benefit (Not Eligible to retire)	Single Participants: 100% Immediate Lump Sum Married Participants: 80% Immediate Lump Sum 20% Deferred to Age 65 Life Annuity	Single Participants: 100% Immediate Lump Sum Married Participants: 80% Immediate Lump Sum 20% Deferred to Age 60 Life Annuity	Married Participants: Deferred to Age 65 50% J&S Annuity
Employee Contribution Refund	100% Immediate Lump Sum of employee contribution	n/a	n/a

*Deferral Age for Non-Contributory and Pre 7/1/2017 SV benefits is Age 62.

Contributory and Non-Contributory Stable Value benefits are unreduced at age 65. Stable value benefits earned prior to 7/1/2017 are unreduced at age 62. LTP final average earnings benefits are unreduced at age 60. LWW final average earnings benefits are unreduced at age 65 for those not eligible to retire and either age 60 or 62 for those eligible for early retirement.

Stable value benefits can be paid as a lump sum or an annuity. To convert the stable value benefit into a single life annuity the 417(e)(3) equivalence basis is used.

Cash balance accounts can be paid as a lump sum or an annuity while final average earnings benefits must be paid as annuities. To convert cash balance accounts into a single life annuity, the Moody's conversion basis is used (not greater than the account balance projected to Normal Retirement Date and converted on a 417(e)(3) basis). If the value of the final average earnings benefit exceeds the value of the cash balance account earned prior to December 31, 2007 and the cash balance account is paid as a lump sum, then the remaining benefit value is paid as a residual annuity. The residual

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annuity is calculated using either the Moody's or 417(e)(3) equivalence basis, whichever produces the greater benefit.

Plan Name:	Willis Towers Watson Pension Plan for U.S. Employees
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Plan Sponsor:	Willis Towers Watson US LLC
Valuation Date:	Januray 1, 2024

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Percent married	80%
Spouse age	Wife three years younger than husband
Covered pay	Assumed plan compensation for the year beginning on the valuation date was determined as the weighted average of the January 1, 2024 base pay (25%) and April 1, 2024 base (75%) plus the actual bonus paid in March 2024.
Administrative expenses	\$5,300,000. This amount is based on the administrative expenses paid from the trust in the prior year plus the expected change in the PBGC premium from the prior year, rounded to the nearest \$100,000.
Timing of benefit payments	Annuity payments are payable monthly at the beginning of the month and lump sum payments are payable on date of decrement.

Methods

Valuation date	First day of plan year
Funding target	Present value of accrued benefits as required by regulations under IRC §430.
Target normal cost	Present value of benefits expected to accrue during plan year plus plan-related expenses expected to be paid from plan assets during plan year, as required by regulations under IRC §430.
Actuarial value of assets	Average of the fair market value of assets on the valuation and the dates that are 12 and 24 months preceding the valuation date, adjusted for contributions, benefits, administrative expenses and expected earnings of 8.25% for 2023 and 7.25% for 2022 (with such expected earnings limited as described in IRS Notice 2009-22). The average asset value must be within 10% of market value, including discounted contributions receivable (discounted using the effective interest rate for the 2023 plan year.) The method of computing the actuarial value of assets complies with rules governing the calculation of such values under the Pension Protection Act of 2006 (PPA). These rules produce smoothed values that reflect the underlying market value of plan assets but fluctuate less than the market value. As a result, the actuarial value of assets will be lower than the market value in some years and greater in other years. However, over the long term under PPA's smoothing rules, the method has a significant bias to produce an actuarial value of assets that is below the market value of assets.

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Benefits not valued All benefits described in the Plan Provisions section of this report were valued. WTW has reviewed the plan provisions with the plan sponsor and, based on that review, is not aware of any significant benefits required to be valued that were not.

Sources of Data and Other Information

The plan sponsor furnished participant data as of 1/1/2024. Information on assets, contributions and plan provisions was supplied by the plan sponsor. Data and other information were reviewed for reasonableness and consistency, but no audit was performed. Based on discussions with the plan sponsor, assumptions or estimates were made when data were not available, and the data was adjusted to reflect any significant events that occurred between the date the data was collected and the measurement date.

We are not aware of any errors or omissions in the data that would have a significant effect on the results of our calculations.

Assumptions Rationale - Significant Economic Assumptions for Contributions

Discount rate	The basis chosen was selected by the plan sponsor from among choices prescribed by law, all of which are based on observed market data over certain periods of time.
Cash Balance Interest crediting rate	The plan credits interest to cash balance accounts using the 10-year Treasury rate. Our long term estimate of the 10-year Treasury rate is 4.25%, based on a combination of current conditions and future economic expectations. However, because current conditions differ from our long-term expectation, we have adopted a select and ultimate assumption beginning at 4.56% in 2024 and decreasing to 4.25% in 2025.
Annuity conversion rate for Stable Value Benefits	Annuity benefits are valued by converting accounts to annuities using the current IRC 430 interest rates, so that the interest rates assumed are effectively the same as described above for the discount rate.
Administrative expenses	Administrative expenses are estimated by determining the actual expenses paid from the trust the preceding year plus the expected change in the PBGC premium from the prior year.

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Assumptions Rationale - Significant Demographic Assumptions

Mortality	Assumptions used for funding purposes are as prescribed by IRC §430(h).
Retirement and Termination	Retirement and termination rates were based on an experience study conducted in 2019, with annual consideration of whether any conditions have changed that would be expected to produce different results in the future. Assumed retirement and termination rates differ by age and service because of observed differences in retirement and termination rates by age and service.
Form of payment and timing	The percentage of participants in the WTW Pension Plan for U.S. Employees assumed to take lump sums were based on an experience study conducted in 2019 and future expectations.

Source of Prescribed Methods

Funding methods	The methods used for funding purposes as described in Appendix A, including the method of determining plan assets, are “prescribed methods set by law”, as defined in the actuarial standards of practice (ASOPs). These methods are required by IRC §430, or were selected by the plan sponsor from a range of methods permitted by IRC §430.
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Plan Name:	Willis Towers Watson Pension Plan for U.S. Employees
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Plan Sponsor:	Willis Towers Watson US LLC
Valuation Date:	Januray 1, 2024

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Model Descriptions and Disclosures in accordance with ASOP No. 56

Quantify

Quantify is the WTW centrally developed, tested and maintained global actuarial valuation system. It is used to perform valuations of clients' benefit plans.

Quantify provides the ability to process data, calculate benefits and value benefit liabilities, develop results using applicable standards, and generate client reports.

Quantify parameters provide significant flexibility to model populations and plan designs. Various demographic, economic and benefit related assumptions exist for users to model multiple demographic and economic situations.

Plan liabilities are calculated based on standard actuarial techniques, developing actuarially reasonable results using the population and parameters entered. The calculation and presentation of liabilities in Quantify relies on the assumptions used and the reasonability of the assumptions selected.

Quantify incorporates standard liability methodologies that are intended to reasonably reflect a variety of economic or demographic conditions. The model itself does not evaluate any assumptions entered for reasonableness, consistency or probability of occurrence.

Quantify is designed specifically for these purposes, and we know of no material limitations that would prevent the system from being suitable for these intended purposes. The actuaries signing this report have relied on the actuaries who develop, test and maintain this system, and have also performed a limited review of results to ensure that system parameters have been set appropriately and plan provisions coded correctly.

Quantify FR

Quantify Financial Reporting (FR) is intended to calculate funding results, accounting results and produce the associated client reports under selected accounting standards. The calculations and reports are based on various user specified inputs including liability results and asset values.

Quantify FR develops valuation results for various accounting and funding purposes using standard actuarial techniques.

Calculation of disclosure liabilities and results are based on roll forward liabilities.

Liability roll-forwards are used in accounting scenarios where the date as of which liabilities are valued does not coincide with the fiscal year measurement date. The roll-forwards consist of adjusting liabilities for the passage of time.

Plan Name:	Willis Towers Watson Pension Plan for U.S. Employees
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Plan Sponsor:	Willis Towers Watson US LLC
Valuation Date:	Januray 1, 2024

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The estimate of the following year's expense is calculated based on the obligations and assets used for disclosure and incorporates service cost that may be based on a projection in the associated Quantify liability run, depending on the relationship of the liability valuation date to the fiscal year.

The Roll Forward accounting calculations assume that applicable rules will not change during the roll-forward period. Actuaries make adjustments to the data, plan provisions and assumptions reflected in the calculation of the liabilities that are rolled forward so that the results reflect conditions at the measurement date, and/or make similar adjustments to the results of the roll forward, including reflecting any changes in applicable accounting standards.

Published Demographic Tables

Certain demographic tables described above are standard published tables or are based on standard published tables from models developed by organizations with the requisite expertise.

Change in Assumptions and Methods

Change in assumptions and methods since prior valuation

- The segment interest rates used to calculate the funding target and target normal cost were updated to the current valuation date as required by IRC §430.
- The required mortality table used to calculate the funding target and target normal cost was updated to include one additional year of projected mortality improvements, as required by IRC §430.
- The cash balance interest crediting rate was updated to 4.56% for 2024 decreasing to the ultimate rate of 4.25% in 2025.
- The Interest on Employee Contributions was increased from 4.62% to 5.25% based on market conditions.

Change in methods since prior valuation

None

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 04
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: Januray 1, 2024

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Schedule SB, Line 24 Change in Actuarial Assumptions

- The segment interest rates used to calculate the funding target and target normal cost were updated to the current valuation date as required by IRC §430.
- The required mortality table used to calculate the funding target and target normal cost was updated to include one additional year of projected mortality improvements, as required by IRC §430.
- The cash balance interest crediting rate was updated to 4.56% for 2024 decreasing to the ultimate rate of 4.25% in 2025.
- The Interest on Employee Contributions was increased from 4.62% to 5.25% based on market conditions.

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 004
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: January 1, 2024

Plan Name	Willis Towers Watson Pension Plan For U.S. Employees
Plan Sponsor EIN	53-0181291
ERISA Plan #	004
Plan Year Ending	12/31/2024

The required attachment marked with an "X" in the Attachment column is included within the Accountant's Opinion attachment to Sch. H, Part III, Line 3, which consists of the entire audit report issued by the plan's Independent Qualified Public Accountant (IQPA).

Form/Schedule	Line #	Description	Attachment
5500 Sch. H	Line 3	Financial statements used in formulating the IQPA's opinion	X
5500 Sch. H	Line 4a	Schedule of Delinquent Participant Contributions	
5500 Sch. H	Line 4i	Schedule of Assets (Held at End of Year)	X
5500 Sch. H	Line 4i	Schedule of Assets (Acquired and Disposed of Within Year)	
5500 Sch. H	Line 4j	Schedule of Reportable Transactions	X

SCHEDULE SB (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Single-Employer Defined Benefit Plan Actuarial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6059 of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500 or 5500-SF.	OMB No. 1210-0110 2024 This Form is Open to Public Inspection
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024

▶ **Round off amounts to nearest dollar.**

▶ **Caution:** A penalty of \$1,000 will be assessed for late filing of this report unless reasonable cause is established.

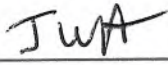
A Name of plan WILLIS TOWERS WATSON PENSION PLAN FOR U.S. EMPLOYEES	B Three-digit plan number (PN) ▶ 004
C Plan sponsor's name as shown on line 2a of Form 5500 or 5500-SF WILLIS TOWERS WATSON US LLC	D Employer Identification Number (EIN) 53-0181291
E Type of plan: ☒ Single ☐ Multiple-A ☐ Multiple-B	F Prior year plan size: ☐ 100 or fewer ☐ 101-500 ☒ More than 500

Part I Basic Information

1 Enter the valuation date: Month 01 Day 01 Year 2024			
2 Assets:			
a Market value	2a	3,093,189,886	
b Actuarial value	2b	3,389,089,468	
3 Funding target/participant count breakdown	(1) Number of participants	(2) Vested Funding Target	(3) Total Funding Target
a For retired participants and beneficiaries receiving payment	7,138	1,395,281,196	1,395,281,196
b For terminated vested participants	10,614	834,421,875	834,421,875
c For active participants	10,730	842,298,649	861,510,475
d Total	28,482	3,072,001,720	3,091,213,546
4 If the plan is in at-risk status, check the box and complete lines (a) and (b)..... ☐			
a Funding target disregarding prescribed at-risk assumptions	4a		
b Funding target reflecting at-risk assumptions, but disregarding transition rule for plans that have been in at-risk status for fewer than five consecutive years and disregarding loading factor	4b		
5 Effective interest rate	5	5.19%	
6 Target normal cost			
a Present value of current plan year accruals	6a	40,162,482	
b Expected plan-related expenses	6b	5,300,000	
c Target normal cost	6c	45,462,482	

Statement by Enrolled Actuary

To the best of my knowledge, the information supplied in this schedule and accompanying schedules, statements and attachments, if any, is complete and accurate. Each prescribed assumption was applied in accordance with applicable law and regulations. In my opinion, each other assumption is reasonable (taking into account the experience of the plan and reasonable expectations) and such other assumptions, in combination, offer my best estimate of anticipated experience under the plan.

SIGN HERE		8/20/2025
John Allen	Signature of actuary	Date
	Type or print name of actuary	2305412
Willis Towers Watson US LLC		Most recent enrollment number
	Firm name	312-288-7700
Willis Tower 233 South Wacker Drive Suite 1800 Chicago IL 60606		Telephone number (including area code)
	Address of the firm	

If the actuary has not fully reflected any regulation or ruling promulgated under the statute in completing this schedule, check the box and see instructions ☐

For Paperwork Reduction Act Notice, see the Instructions for Form 5500 or 5500-SF.

Schedule SB (Form 5500) 2024
v. 240311

Part II Beginning of Year Carryover and Prefunding Balances

	(a) Carryover balance	(b) Prefunding balance
7 Balance at beginning of prior year after applicable adjustments (line 13 from prior year)	405,420,821	192,853,013
8 Portion elected for use to offset prior year's funding requirement (line 35 from prior year)	59,343,027	0
9 Amount remaining (line 7 minus line 8)	346,077,794	192,853,013
10 Interest on line 9 using prior year's actual return of <u>4.40%</u>	15,227,423	8,485,533
11 Prior year's excess contributions to be added to prefunding balance:		
a Present value of excess contributions (line 38a from prior year)		0
b(1) Interest on the excess, if any, of line 38a over line 38b from prior year Schedule SB, using prior year's effective interest rate of <u>5.27%</u>		0
b(2) Interest on line 38b from prior year Schedule SB, using prior year's actual return		0
c Total available at beginning of current plan year to add to prefunding balance		0
d Portion of (c) to be added to prefunding balance		0
12 Other reductions in balances due to elections or deemed elections	0	0
13 Balance at beginning of current year (line 9 + line 10 + line 11d - line 12)	361,305,217	201,338,546

Part III Funding Percentages

14 Funding target attainment percentage	14	91.43%
15 Adjusted funding target attainment percentage	15	109.63%
16 Prior year's funding percentage for purposes of determining whether carryover/prefunding balances may be used to reduce current year's funding requirement	16	107.93%
17 If the current value of the assets of the plan is less than 70 percent of the funding target, enter such percentage	17	%

Part IV Contributions and Liquidity Shortfalls

18 Contributions made to the plan for the plan year by employer(s) and employees:					
(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees	(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees
07/01/2024		25,376,530			
Totals ▶			18(b)	0	18(c) 25,376,530

19 Discounted employer contributions – see instructions for small plan with a valuation date after the beginning of the year:	
a Contributions allocated toward unpaid minimum required contributions from prior years	19a 0
b Contributions made to avoid restrictions adjusted to valuation date	19b 0
c Contributions allocated toward minimum required contribution for current year adjusted to valuation date	19c 0
20 Quarterly contributions and liquidity shortfalls:	
a Did the plan have a "funding shortfall" for the prior year?	☒ Yes ☐ No
b If line 20a is "Yes," were required quarterly installments for the current year made in a timely manner?	☒ Yes ☐ No
c If line 20a is "Yes," see instructions and complete the following table as applicable:	

Liquidity shortfall as of end of quarter of this plan year

(1) 1st	(2) 2nd	(3) 3rd	(4) 4th
0	0	0	0

Part V Assumptions Used to Determine Funding Target and Target Normal Cost

21 Discount rate:				
a Segment rates:	1st segment: 4.75 %	2nd segment: 4.96 %	3rd segment: 5.59 %	☐ N/A, full yield curve used
b Applicable month (enter code).....				21b 0
22 Weighted average retirement age				22 61
23 Mortality table(s) (see instructions) ☐ Prescribed - combined ☒ Prescribed - separate ☐ Substitute				

Part VI Miscellaneous Items

24 Has a change been made in the non-prescribed actuarial assumptions for the current plan year? If "Yes," see instructions regarding required attachment.	☒ Yes ☐ No
25 Has a method change been made for the current plan year? If "Yes," see instructions regarding required attachment.	☐ Yes ☒ No
26 Demographic and benefit information	
a Is the plan required to provide a Schedule of Active Participants? If "Yes," see instructions regarding required attachment.	☒ Yes ☐ No
b Is the plan required to provide a projection of expected benefit payments? If "Yes," see instructions regarding required attachment ...	☒ Yes ☐ No
27 If the plan is subject to alternative funding rules, enter applicable code and see instructions regarding attachment.....	27

Part VII Reconciliation of Unpaid Minimum Required Contributions For Prior Years

28 Unpaid minimum required contributions for all prior years	28	0
29 Discounted employer contributions allocated toward unpaid minimum required contributions from prior years (line 19a).....	29	0
30 Remaining amount of unpaid minimum required contributions (line 28 minus line 29)	30	0

Part VIII Minimum Required Contribution For Current Year

31 Target normal cost and excess assets (see instructions):			
a Target normal cost (line 6c).....	31a	45,462,482	
b Excess assets, if applicable, but not greater than line 31a	31b	0	
32 Amortization installments:			
a Net shortfall amortization installment	Outstanding Balance	Installment	
b Waiver amortization installment	0	0	0
33 If a waiver has been approved for this plan year, enter the date of the ruling letter granting the approval (Month _____ Day _____ Year _____) and the waived amount	33		
34 Total funding requirement before reflecting carryover/prefunding balances (lines 31a - 31b + 32a + 32b - 33)....	34	45,462,482	
	Carryover balance	Prefunding balance	Total balance
35 Balances elected for use to offset funding requirement	45,462,482	0	45,462,482
36 Additional cash requirement (line 34 minus line 35).....	36	0	
37 Contributions allocated toward minimum required contribution for current year adjusted to valuation date (line 19c).....	37	0	
38 Present value of excess contributions for current year (see instructions)			
a Total (excess, if any, of line 37 over line 36)	38a	0	
b Portion included in line 38a attributable to use of prefunding and funding standard carryover balances	38b	0	
39 Unpaid minimum required contribution for current year (excess, if any, of line 36 over line 37).....	39	0	
40 Unpaid minimum required contributions for all years	40	0	

Part IX Pension Funding Relief Under the American Rescue Plan Act of 2021 (See Instructions)

41 If an election was made to use the extended amortization rule for a plan year beginning on or before December 31, 2021, check the box to indicate the first plan year for which the rule applies. ☒ 2019 ☐ 2020 ☐ 2021
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SCHEDULE SB ATTACHMENTS

Schedule SB – Statement by Enrolled Actuary

Plan Sponsor	Willis Towers Watson US LLC
EIN/PN	53-0181291 04
Plan Name	Willis Towers Watson Pension Plan for U.S. Employees
Valuation Date	January 1, 2024
Enrolled Actuary	John Allen
Enrollment Number	23-05412

The actuarial assumptions that are not mandated by IRC § 430 and regulations, represent the enrolled actuary's best estimate of anticipated experience under the plan, subject to the following conditions:

The actuarial valuation, on which the information in this Schedule SB is based, has been prepared in reliance upon the employee and financial data furnished by the plan administrator and the trustee. The enrolled actuary has not made a rigorous check of the accuracy of this information but has accepted it after reviewing it and concluding it is reasonable in relation to similar information furnished in previous years. The amounts of contributions and dates paid shown in Item 18 of Schedule SB were listed in reliance on information provided by the plan administrator and/or trustee.

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 18

Contributions Made to the Plan for the Plan Year

Breakout of 7/1/2024 contribution shown on the 2024 Schedule SB.

(a) Date	(b) Amount paid by employer(s)	(c) Amount paid by Employees
01/05/2024	0	288.05
01/11/2024	0	1,053,419.61
01/18/2024	0	993.01
01/22/2024	0	63.84
01/25/2024	0	42,437.03
01/30/2024	0	1,007,567.70
02/01/2024	0	343.94
02/08/2024	0	42,764.47
02/14/2024	0	1,012,164.82
02/15/2024	0	703.26
02/22/2024	0	42,066.57
02/28/2024	0	1,009,702.47
02/29/2024	0	100.00
03/07/2024	0	41,312.05
03/14/2024	0	1,018,295.08
03/21/2024	0	41,213.63
03/28/2024	0	1,014,692.94
04/04/2024	0	42,743.44
04/14/2024	0	1,052,805.98
04/18/2024	0	42,585.76
04/25/2024	0	42.45
04/29/2024	0	1,049,721.94
05/02/2024	0	43,090.43
05/08/2024	0	81.29
05/14/2024	0	1,045,441.80
05/16/2024	0	41,697.97
05/26/2024	0	141.46
05/31/2024	0	1,087,821.21
06/07/2024	0	722.24
06/13/2024	0	1,085,950.55
06/23/2024	0	389.46
06/28/2024	0	1,078,076.67
07/03/2024	0	1,135.68
07/14/2024	0	1,078,310.51
07/19/2024	0	959.80
07/25/2024	0	42,635.45
07/30/2024	0	1,024,259.40
08/02/2024	0	676.26
08/08/2024	0	44,329.76
08/14/2024	0	1,021,260.77

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08/18/2024	0	148.26
08/25/2024	0	41,875.16
08/27/2024	0	167.65
08/29/2024	0	1,009,626.17
09/06/2024	0	43,721.52
09/12/2024	0	1,005,689.70
09/19/2024	0	43,268.71
09/27/2024	0	86.50
09/30/2024	0	996,610.29
10/03/2024	0	45,021.98
10/14/2024	0	985,821.22
10/17/2024	0	44,338.87
10/24/2024	0	218.96
10/31/2024	0	983,276.79
11/04/2024	0	22.34
11/03/2024	0	45,671.44
11/07/2024	0	699.88
11/17/2024	0	1,015,058.33
11/21/2024	0	868.86
11/28/2024	0	1,002,971.11
12/09/2024	0	603.91
12/12/2024	0	1,012,122.13
12/19/2024	0	340.41
12/27/2024	0	42,041.36
12/31/2024	0	943,249.97
Total on Attachment		25,376,530.27

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Schedule SB, Line 22 Description of Weighted Average Retirement Age as of 01/01/2024

The average retirement age for Line 22 was calculated by creating a hypothetical life table with retirement as the only decrement, and then computing the average retirement age for the table.

x	q_x	l_x	${}_{x-55}p_{55} = l_x / l_{55}$	$q_x * l_x / l_{55}$	$x * q_x * l_x / l_{55}$
55	0.060	1,000	1.000000	0.060000	3.300000
56	0.060	940	0.940000	0.056400	3.158400
57	0.080	884	0.883600	0.070688	4.029216
58	0.100	813	0.812912	0.081291	4.714890
59	0.120	732	0.731621	0.087794	5.179875
60	0.140	644	0.643826	0.090136	5.408141
61	0.160	554	0.553691	0.088590	5.404020
62	0.180	465	0.465100	0.083718	5.190517
63	0.200	381	0.381382	0.076276	4.805414
64	0.220	305	0.305106	0.067123	4.295888
65	0.333	238	0.237982	0.079327	5.156286
66	0.333	159	0.158655	0.052885	3.490409
67	0.333	106	0.105770	0.035257	2.362196
68	0.333	71	0.070513	0.023504	1.598302
69	0.333	47	0.047009	0.015670	1.081204
70	0.333	31	0.031339	0.010446	0.731249
71	0.333	21	0.020893	0.006964	0.494464
72	0.333	14	0.013929	0.004643	0.334285
73	0.333	9	0.009286	0.003095	0.225952
74	0.333	6	0.006190	0.002063	0.152698
75	0.333	4	0.004127	0.001376	0.103174
76	0.333	3	0.002751	0.000917	0.069700
77	0.333	2	0.001834	0.000611	0.047078
78	0.333	1	0.001223	0.000408	0.031793
79	0.333	1	0.000815	0.000272	0.021467
80	1.000	1	0.000543	0.000543	0.043478
Average age at retirement					61.430098
Rounded for Schedule SB item 22					61

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Schedule SB, Part V

Statement of Actuarial Assumptions/Methods Assumptions and methods for contribution purposes as of January 1, 2024

Economic Assumptions

Interest rate basis

- Applicable month January 2024 (based on yields through December 2023)
- Yield curve basis 3-Segment Rates

Interest rates

	Reflecting Corridors	Not Reflecting Corridors
• First segment rate	4.75%	4.37%
• Second segment rate	4.96%	4.96%
• Third segment rate	5.59%	4.95%
• Effective interest rate	5.19%	4.92%

Rates not reflecting stabilization are used to determine PBGC variable rate premiums if the alternative method is used, and are used to determine the PBGC FTAP and the PBGC 4010 FS.

Annual rates of increase

- Compensation 4.25%
- Statutory limits on compensation N/A
- Interest on Employee Contributions 5.25%

Cash balance interest crediting rate

2024	2025+
4.56%	4.25%

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Annuity conversion basis

- Moody's basis (For converting cash balance benefits to an annuity)
 - Interest rate 5.00%
 - Mortality table 1994 GAR Unisex
- 417(e)(3) equivalence basis (For converting stable value benefits to an annuity)
 - Interest rate Substitution of Section 430 interest rates to value Section 417(e)(3) stable value annuities
 - Mortality table IRS Statutory rates per Revenue Ruling 2007-67

Demographic Assumptions

Inclusion date	The valuation date coincident with or next following the date on which the employee becomes a participant.
New or rehired employees	It was assumed there will be no new or rehired employees.
Mortality	Separate rates for non-annuitants and annuitants based on Pri-2012 "Employees" and "Healthy Annuitants" (participants and beneficiaries combined) tables, respectively, without collar or amount adjustments and then projected forward with a generational projection as specified in the regulations under §1.430(h)(3)-1 using the IRS adjusted Scale MP-2021 (i.e., MP-2021 with no mortality improvement for 2020-2023 and future mortality improvement capped at 0.78% for years after 2024

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Termination

Rates varying by age and service

Representative Termination Rates

Percentage leaving during the year				
Age	Years of Service			
	1	2	3	4+
20	21.0%	19.0%	18.0%	17.0%
25	21.0%	19.0%	18.0%	15.0%
30	21.0%	19.0%	18.0%	11.5%
35	21.0%	19.0%	18.0%	8.0%
40	21.0%	19.0%	18.0%	7.5%
45	21.0%	19.0%	18.0%	7.0%
50	21.0%	19.0%	18.0%	6.5%
55	21.0%	19.0%	18.0%	0.0%
60	21.0%	19.0%	18.0%	0.0%

Disability

None assumed

Retirement

Rates varying by age, average age 61.

For purposes of determining the Funding Target and Target Normal Cost (both disregarding at-risk assumptions), the rates at which participants retire by age are shown below.

Percentage retiring during the year			
Age		Age	
55	6.0%	61	16.0%
56	6.0%	62	18.0%
57	8.0%	63	20.0%
58	10.0%	64	22.0%
59	12.0%	65-79	33.3%
60	14.0%	80	100.0%

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Benefit commencement date and form of payment:

Benefit	Stable Value Benefits*	Benefits with Lump Sum Option (LTP)	Benefits with Annuity Options Only (LWW)
Retirement Benefit	25% Immediate Lump Sum 13% Immediate 100% J&S Annuity 11% Immediate Life Annuity 1% Immediate 10 Year Certain and Life Annuity 25% Deferred to Age 65 Lump Sum 13% Deferred to Age 65 100% J&S 11% Deferred to Age 65 Life Annuity 1% Deferred to Age 65 10-Year Certain and Life Annuity	30% Immediate Lump Sum 15% Immediate 100% J&S Annuity 13% Immediate Life Annuity 2% Immediate 10 Year Certain and Life Annuity 20% Deferred to Age 60 Lump Sum 10% Deferred to Age 60 100% J&S 9% Deferred to Age 60 Life Annuity 1% Deferred to Age 60 10-Year Certain and Life	50% Immediate 100% J&S Annuity 45% Immediate Life Annuity 5% Immediate 10-Year Certain and Life Annuity
Deferred Vested Benefit for Current Employees	50% Immediate Lump Sum 40% Deferred to Age 65 Lump Sum 5% Deferred to Age 65 100% J&S 4% Deferred to Age 65 Life Annuity 1% Deferred to Age 65 10-Year Certain and Life Annuity	50% Immediate Lump Sum 40% Deferred to Age 60 Lump Sum 5% Deferred to Age 60 100% J&S Annuity 4% Deferred to Age 60 Life Annuity 1% Deferred to Age 60 10-Year Certain and Life Annuity	50% Deferred to Age 65 100% J&S Annuity 45% Deferred to Age 65 Life Annuity 5% Deferred to Age 65 10-Year Certain and Life Annuity
Deferred Vested Benefit for Current Terminated Vested Employees	80% Deferred to Age 65 Lump Sum 10% Deferred to Age 65 100% J&S Annuity 9% Deferred to Age 65 Life Annuity 1% Deferred to Age 65 10-Year Certain and Life Annuity	80% Deferred to Age 60 Lump Sum 10% Deferred to Age 60 100% J&S Annuity 9% Deferred to Age 60 Life Annuity 1% Deferred to Age 60 10-Year Certain and Life Annuity	50% Deferred to Age 65 100% J&S Annuity 45% Deferred to Age 65 Life Annuity 5% Deferred to Age 65 10-Year Certain and Life Annuity

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Benefit	Stable Value Benefits*	Benefits with Lump Sum Option (LTP)	Benefits with Annuity Options Only (LWW)
Preretirement Death Benefit (Eligible to retire)	Single Participants: 100% Immediate Lump Sum Married Participants: 80% Immediate Lump Sum 20% Immediate Life Annuity	Single Participants: 100% Immediate Lump Sum Married Participants: 80% Immediate Lump Sum 20% Immediate Life Annuity	Married Participants: Immediate 100% J&S Annuity
Preretirement Death Benefit (Not Eligible to retire)	Single Participants: 100% Immediate Lump Sum Married Participants: 80% Immediate Lump Sum 20% Deferred to Age 65 Life Annuity	Single Participants: 100% Immediate Lump Sum Married Participants: 80% Immediate Lump Sum 20% Deferred to Age 60 Life Annuity	Married Participants: Deferred to Age 65 50% J&S Annuity
Employee Contribution Refund	100% Immediate Lump Sum of employee contribution	n/a	n/a

*Deferral Age for Non-Contributory and Pre 7/1/2017 SV benefits is Age 62.

Contributory and Non-Contributory Stable Value benefits are unreduced at age 65. Stable value benefits earned prior to 7/1/2017 are unreduced at age 62. LTP final average earnings benefits are unreduced at age 60. LWW final average earnings benefits are unreduced at age 65 for those not eligible to retire and either age 60 or 62 for those eligible for early retirement.

Stable value benefits can be paid as a lump sum or an annuity. To convert the stable value benefit into a single life annuity the 417(e)(3) equivalence basis is used.

Cash balance accounts can be paid as a lump sum or an annuity while final average earnings benefits must be paid as annuities. To convert cash balance accounts into a single life annuity, the Moody's conversion basis is used (not greater than the account balance projected to Normal Retirement Date and converted on a 417(e)(3) basis). If the value of the final average earnings benefit exceeds the value of the cash balance account earned prior to December 31, 2007 and the cash balance account is paid as a lump sum, then the remaining benefit value is paid as a residual annuity. The residual

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annuity is calculated using either the Moody's or 417(e)(3) equivalence basis, whichever produces the greater benefit.

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Percent married	80%
Spouse age	Wife three years younger than husband
Covered pay	Assumed plan compensation for the year beginning on the valuation date was determined as the weighted average of the January 1, 2024 base pay (25%) and April 1, 2024 base (75%) plus the actual bonus paid in March 2024.
Administrative expenses	\$5,300,000. This amount is based on the administrative expenses paid from the trust in the prior year plus the expected change in the PBGC premium from the prior year, rounded to the nearest \$100,000.
Timing of benefit payments	Annuity payments are payable monthly at the beginning of the month and lump sum payments are payable on date of decrement.

Methods

Valuation date	First day of plan year
Funding target	Present value of accrued benefits as required by regulations under IRC §430.
Target normal cost	Present value of benefits expected to accrue during plan year plus plan-related expenses expected to be paid from plan assets during plan year, as required by regulations under IRC §430.
Actuarial value of assets	Average of the fair market value of assets on the valuation and the dates that are 12 and 24 months preceding the valuation date, adjusted for contributions, benefits, administrative expenses and expected earnings of 8.25% for 2023 and 7.25% for 2022 (with such expected earnings limited as described in IRS Notice 2009-22). The average asset value must be within 10% of market value, including discounted contributions receivable (discounted using the effective interest rate for the 2023 plan year.) The method of computing the actuarial value of assets complies with rules governing the calculation of such values under the Pension Protection Act of 2006 (PPA). These rules produce smoothed values that reflect the underlying market value of plan assets but fluctuate less than the market value. As a result, the actuarial value of assets will be lower than the market value in some years and greater in other years. However, over the long term under PPA's smoothing rules, the method has a significant bias to produce an actuarial value of assets that is below the market value of assets.

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Benefits not valued All benefits described in the Plan Provisions section of this report were valued. WTW has reviewed the plan provisions with the plan sponsor and, based on that review, is not aware of any significant benefits required to be valued that were not.

Sources of Data and Other Information

The plan sponsor furnished participant data as of 1/1/2024. Information on assets, contributions and plan provisions was supplied by the plan sponsor. Data and other information were reviewed for reasonableness and consistency, but no audit was performed. Based on discussions with the plan sponsor, assumptions or estimates were made when data were not available, and the data was adjusted to reflect any significant events that occurred between the date the data was collected and the measurement date.

We are not aware of any errors or omissions in the data that would have a significant effect on the results of our calculations.

Assumptions Rationale - Significant Economic Assumptions for Contributions

Discount rate	The basis chosen was selected by the plan sponsor from among choices prescribed by law, all of which are based on observed market data over certain periods of time.
Cash Balance Interest crediting rate	The plan credits interest to cash balance accounts using the 10-year Treasury rate. Our long term estimate of the 10-year Treasury rate is 4.25%, based on a combination of current conditions and future economic expectations. However, because current conditions differ from our long-term expectation, we have adopted a select and ultimate assumption beginning at 4.56% in 2024 and decreasing to 4.25% in 2025.
Annuity conversion rate for Stable Value Benefits	Annuity benefits are valued by converting accounts to annuities using the current IRC 430 interest rates, so that the interest rates assumed are effectively the same as described above for the discount rate.
Administrative expenses	Administrative expenses are estimated by determining the actual expenses paid from the trust the preceding year plus the expected change in the PBGC premium from the prior year.

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Assumptions Rationale - Significant Demographic Assumptions

Mortality	Assumptions used for funding purposes are as prescribed by IRC §430(h).
Retirement and Termination	Retirement and termination rates were based on an experience study conducted in 2019, with annual consideration of whether any conditions have changed that would be expected to produce different results in the future. Assumed retirement and termination rates differ by age and service because of observed differences in retirement and termination rates by age and service.
Form of payment and timing	The percentage of participants in the WTW Pension Plan for U.S. Employees assumed to take lump sums were based on an experience study conducted in 2019 and future expectations.

Source of Prescribed Methods

Funding methods	The methods used for funding purposes as described in Appendix A, including the method of determining plan assets, are "prescribed methods set by law", as defined in the actuarial standards of practice (ASOPs). These methods are required by IRC §430, or were selected by the plan sponsor from a range of methods permitted by IRC §430.
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Plan Sponsor:	Willis Towers Watson US LLC
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Model Descriptions and Disclosures in accordance with ASOP No. 56

Quantify

Quantify is the WTW centrally developed, tested and maintained global actuarial valuation system. It is used to perform valuations of clients' benefit plans.

Quantify provides the ability to process data, calculate benefits and value benefit liabilities, develop results using applicable standards, and generate client reports.

Quantify parameters provide significant flexibility to model populations and plan designs. Various demographic, economic and benefit related assumptions exist for users to model multiple demographic and economic situations.

Plan liabilities are calculated based on standard actuarial techniques, developing actuarially reasonable results using the population and parameters entered. The calculation and presentation of liabilities in Quantify relies on the assumptions used and the reasonability of the assumptions selected.

Quantify incorporates standard liability methodologies that are intended to reasonably reflect a variety of economic or demographic conditions. The model itself does not evaluate any assumptions entered for reasonableness, consistency or probability of occurrence.

Quantify is designed specifically for these purposes, and we know of no material limitations that would prevent the system from being suitable for these intended purposes. The actuaries signing this report have relied on the actuaries who develop, test and maintain this system, and have also performed a limited review of results to ensure that system parameters have been set appropriately and plan provisions coded correctly.

Quantify FR

Quantify Financial Reporting (FR) is intended to calculate funding results, accounting results and produce the associated client reports under selected accounting standards. The calculations and reports are based on various user specified inputs including liability results and asset values.

Quantify FR develops valuation results for various accounting and funding purposes using standard actuarial techniques.

Calculation of disclosure liabilities and results are based on roll forward liabilities.

Liability roll-forwards are used in accounting scenarios where the date as of which liabilities are valued does not coincide with the fiscal year measurement date. The roll-forwards consist of adjusting liabilities for the passage of time.

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The estimate of the following year's expense is calculated based on the obligations and assets used for disclosure and incorporates service cost that may be based on a projection in the associated Quantify liability run, depending on the relationship of the liability valuation date to the fiscal year.

The Roll Forward accounting calculations assume that applicable rules will not change during the roll-forward period. Actuaries make adjustments to the data, plan provisions and assumptions reflected in the calculation of the liabilities that are rolled forward so that the results reflect conditions at the measurement date, and/or make similar adjustments to the results of the roll forward, including reflecting any changes in applicable accounting standards.

**Published
Demographic Tables**

Certain demographic tables described above are standard published tables or are based on standard published tables from models developed by organizations with the requisite expertise.

Change in Assumptions and Methods

**Change in
assumptions
and methods since
prior valuation**

- The segment interest rates used to calculate the funding target and target normal cost were updated to the current valuation date as required by IRC §430.
- The required mortality table used to calculate the funding target and target normal cost was updated to include one additional year of projected mortality improvements, as required by IRC §430.
- The cash balance interest crediting rate was updated to 4.56% for 2024 decreasing to the ultimate rate of 4.25% in 2025.
- The Interest on Employee Contributions was increased from 4.62% to 5.25% based on market conditions.

**Change in methods
since prior valuation**

None

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Schedule SB, Line 24

Change in Actuarial Assumptions

- The segment interest rates used to calculate the funding target and target normal cost were updated to the current valuation date as required by IRC §430.
- The required mortality table used to calculate the funding target and target normal cost was updated to include one additional year of projected mortality improvements, as required by IRC §430.
- The cash balance interest crediting rate was updated to 4.56% for 2024 decreasing to the ultimate rate of 4.25% in 2025.
- The Interest on Employee Contributions was increased from 4.62% to 5.25% based on market conditions.

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Participants may elect to take their Contributory and Non-Contributory Stable value account as a lump sum or an actuarially equivalent annuity.

Benefits commencing prior to Normal Retirement Date are unreduced at age 65. A 5% compound reduction is applied for each year the commencement date precedes age 65. Contributory participants who terminate prior to becoming vested will receive a refund of their Employee Contributions with interest.

Other Plan Provisions

Forms of payment	The Normal Form of Payment is a 100% joint and survivor annuity for married participants and a single life annuity for non-married participants. Optional forms of payment include a lump sum, 50%, 75% or 100% joint and survivor annuity or a single life annuity with 0, 5, or 10 years of payments guaranteed.
Maximum on benefits and pay	All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

Plan Provisions – Contributory and Non-Contributory Stable Value Benefits (Applicable to active employees as of January 1, 2017 and employees hired or rehired after January 1, 2017) – Frozen December 31, 2023

Contributory Employees	Most U.S. colleagues that were hired after January 1, 2017 or were not Covered Employees under the prior Stable Value plan as of June 30, 2017. Certain legacy Willis U.S. colleagues with unique compensation arrangements (such as some producers) are not eligible.
Non-Contributory Employees	Generally, a colleague who was a Covered Employee as of June 30, 2017 under the prior Stable Value formula.
Participation date	Contributory Employees become eligible for the Contributory formula at the later of July 1, 2017 or after the completion of one year of vesting service. Participation is contingent upon the colleague not choosing to opt-out when first eligible, nor at subsequent annual enrollment periods by not making required contributions.

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Non-Contributory Employees become eligible for the Non-Contributory formula at the later of July 1, 2017 or after the completion of one year of vesting service.

Definitions

Eligible service	Number of years and months of service, with an entire month credited for each month in which the employee is credited with any service.
Social Security wage base	The maximum amount of earnings for any calendar year that may be considered for Social Security purposes.
Normal retirement date (NRD)	First day of the month coinciding with or next following the attainment of age 65.
Eligible Earnings	Base salary, annual incentive performance bonuses, actuarial exam bonus, enrollment services monthly bonus, bonus paid instead of a raise and overtime, as applicable. Commissions and bonuses earned for producing, placing, or servicing business are excluded.
Employee Contributions	Contributory participants who do not opt-out will have 2% of their eligible earnings deferred, after taxes, into the plan each pay period. These contributions fund a portion of the overall plan benefit and do not represent an additional benefit. Employee Contributions are always 100% vested.
Contributory Stable Value Accrual	• 9.5% of eligible earnings for the first 10 years of service from January 1, 2017 or date of hire, if later • 11% of eligible earnings for the next 10 years of service from January 1, 2017 or date of hire, if later • 12.5% of eligible earnings for over 20 years of service from January 1, 2017 or date of hire, if later • Plus an additional 5% of eligible earnings above the Social Security Wage Base

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Non-Contributory Stable Value Accrual

- 11.5% of eligible earnings for the first 10 years of service
- 13% of eligible earnings for the next 10 years of service
- 15% of eligible earnings for over 20 years of service
- Plus an additional 5% of eligible earnings above the Social Security Wage Base.

Stable value account

The sum of all Contributory and Non-Contributory Stable Value annual accruals.

Accrued benefit

Equal to the Actuarial Equivalent of the stable value account payable at Normal Retirement Date, but not less than the Accrued Benefit derived from Employee Contributions.

Eligibility for Benefits

Termination after completion of five years of vesting service for Contributory employees. Termination after completion of three years of vesting service for Non-Contributory employees.

Benefits Paid

Participants may elect to take their Contributory and Non-Contributory Stable value account as a lump sum or an actuarially equivalent annuity.

Benefits commencing prior to Normal Retirement Date are unreduced at age 65. A 5% compound reduction is applied for each year the commencement date precedes age 65. Contributory participants who terminate prior to becoming vested will receive a refund of their Employee Contributions with interest.

Other Plan Provisions

Forms of payment

The Normal Form of Payment is a 100% joint and survivor annuity for married participants and a single life annuity for non-married participants. Optional forms of payment include a lump sum, 50%, 75% or 100% joint and survivor annuity or a single life annuity with 0, 5, or 10 years of payments guaranteed.

Maximum on benefits and pay

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are

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assumed for determining pension cost but not for determining contributions.

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Plan Provisions – Stable Value Benefits (Applicable to active employees as of January 1, 2012 and employees hired or rehired after January 1, 2011.) – Frozen June 30, 2017

Covered employees	All U.S. associates paid from the semi-monthly payroll, except for employees of Exchange Solutions.
Participation date	Date of becoming a covered employee and completion of one year of vesting service. For active employees hired before January 1, 2011, the stable value accrual begins as of January 1, 2012.

Definitions

Vesting service	Number of years and months of service, with an entire month credited for each month in which the employee is credited with any service.
Social Security wage base	The maximum amount of earnings for any calendar year that may be considered for Social Security purposes.
Normal retirement date (NRD)	First day of the month coinciding with or next following the attainment of age 65.
Stable value annual accrual	15% of Compensation up to the Social Security Wage Base, plus 20% of Compensation above this level. Benefits on Compensation in excess of the IRC 401(a)(17) limits are covered by the Towers Watson Supplemental Executive Retirement Plan. Benefit accruals were frozen June 30, 2017.
Stable value account	The sum of all stable value annual accruals.
Accrued benefit	Equal to the Actuarial Equivalent stable value account payable at Normal Retirement Date.

Eligibility for Benefits

Termination after completion of three years of vesting service

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Benefits Paid

Participants may elect to take the Stable value account as a lump sum or an actuarially equivalent annuity.

Benefits commencing prior to Normal Retirement Date are unreduced at age 62. A 5% compound reduction is applied for each year the commencement date precedes age 62.

Other Plan Provisions

Forms of payment

The Normal Form of Payment is a 100% joint and survivor annuity for married participants and a single life annuity for non-married participants. Optional forms of payment include a lump sum, 50%, 75% or 100% joint and survivor annuity or a single life annuity with 0, 5, or 10 years of payments guaranteed.

Maximum on benefits and pay

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

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Plan Provisions – Legacy Towers Perrin (Prior to January 1, 2012)

Effective January 1, 2003, the company redesigned the retirement program to a cash balance plan. There is a five-year transition period applicable to active participants at January 1, 2003. Participants hired after December 31, 2002 are not eligible for the FAE benefits.

Effective December 31, 2011, benefit accruals were frozen under the legacy Towers Perrin formulas. Interest on accrued cash balance accounts will continue to be provided after December 31, 2011.

Covered Employees	Any full-time or part-time employee of Towers Watson Pennsylvania, Inc., except persons employed by Towers Perrin in any location outside the United States and employees of Working Concepts.
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Participation Date	Date of becoming a covered employee.
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Definitions

Stennes Employees	Former Stennes Employee means an employee who was an employee of Stennes & Associates, Inc., as of September 1, 1978.
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OH&H Employees	Former OH&H Employee means an employee of OH&H as of January 31, 1982, or who had been an employee of OH&H before that date and was employed by Towers Perrin on or before April 2, 1982. OH&H means Olanie, Hurst & Hemrich, Inc.
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CMP Employees	Former CMP Employee means an employee who was an employee of Cresap, McCormick and Paget, Inc., as of December 31, 1982.
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Tillinghast Employees	Former Tillinghast Employee means an employee who was an employee of Tillinghast, Nelson & Warren, Inc., as of July 1, 1986.
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Hayes/Hill Employees	Former Hayes/Hill Employee means an employee who was an employee of Hayes/Hill, Inc., as of October 1, 1986.
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Telesis Employees	Former Telesis Employee means an employee who was an employee of Telesis, USA as of November 1, 1986.
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A.V. Powell Employees	Former A.V. Powell Employee means an employee who was an employee of A.V. Powell as of January 1, 1988.
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Softec Employees	Former Softec Employee means an employee who was an employee of Softec as of April 1, 1987.
LFWF Employees	Former LFWF Employee means an employee who was an employee of LFWF as of January 1, 1989.
Vidmere Employees	Former Vidmere Employee means an employee who was an employee of Vidmere Associates as of January 1, 1994.
Diversity Employees	Former Diversity Employee means an employee who was an employee of Diversity Consultants as of January 1, 1993.
Plan Earnings	Regular earnings for Final Average Earnings Plan (FAE Plan) including regular and shareholder bonuses, overtime and shift differentials, but not greater than the compensation limit as specified in IRC §401(a)(17) for the WTW Pension Plan. TW SERP covers earnings above this level. (Plan earnings for Cash Balance Plan exclude shareholder bonus).
Highest Plan Earnings	Average of highest five consecutive calendar years' Plan Earnings prior to normal retirement or earlier termination of employment.

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Continuous Service

"Years" of continuous regularly scheduled employment by Towers Perrin including service with a predecessor, affiliate or subsidiary of Towers Perrin.

"Year" means any calendar year in which an employee works at least 1,000 hours. Full-time employees are given credit of 190 hours for any month in which they work at least one hour. For part-time employees actual hours worked are counted. No credit is given for any calendar year in which an employee works less than 1,000 hours. Terminated employees receive credit for all prior service upon reemployment.

Continuous Service includes service with OH&H preceding employment with Towers Perrin. Continuous Service includes service with CMP up to 12 years of prior employment with CMP for former CMP employees who terminate on or after January 1, 1986. For former CMP employees who terminated before January 1, 1986, no credit is given for prior employment with CMP. All Tillinghast service is included for former Tillinghast Employees. For former Hayes/Hill Employees credit is given for service after obtaining age 40 with a maximum service of 10 years. For former Telesis Employees no credit is given for prior employment with Telesis. For former Softec Employees no credit is given for prior employment with Softec. All A.V. Powell and LFWF service is included.

Credited Service

Years and fractional years of continuous regularly scheduled employment by Towers Perrin including, if approved by Towers Perrin, such period of employment with a predecessor, affiliate, or subsidiary of Towers Perrin. One year of Credited Service is given for each calendar year in which a member works 2,280 hours. For less than 2,280 hours, a member will get a fractional year of Credited Service, but no Credited Service is given for less than 1,000 hours in a calendar year. Full-time employees are given credit for 190 hours for any month in which they work at least one hour. For part-time employees actual hours worked are counted.

Credited Service includes service with CMP for up to 12 years of prior employment with CMP for former CMP Employees who terminate on or after January 1, 1986. For former CMP Employees who terminate before January 1, 1986, no credit is given for prior Employment with CMP. All Tillinghast service is included for former Tillinghast employees. For former Hayes/Hill Employees credit is given for service after obtaining age 40 with a maximum service of 10 years. For former OH&H, Telesis, A.V. Powell, Softec, LFWF, Diversity and

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Vidmere Employees, no Credited Service is given for service preceding employment with Towers Perrin.

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Social Security Supplemental Benefit

For participants who retired, reached Normal Retirement Date or terminated prior to January 1, 1982, the Social Security Supplemental Benefit is 12 times the participant's estimated accrued prospective primary Social Security benefit, calculated at time of termination of active service.

For participants terminating with vested benefits or retiring, the Social Security Supplemental Benefit is \$9,600 per year multiplied by the ratio of Credited Service to termination over projected Credited Service at Unreduced Early Retirement Date. The Social Security supplement is payable from Unreduced Early Retirement Date to age 62.

Accrued Pension Benefit

For inactive participants who terminated prior to January 1, 2009, who were eligible for early retirement and participants active as of January 1, 2009, the WTW Pension Plan benefit is the same as described in the Pension Benefits at Unreduced Early, Normal or Postponed Retirement. In addition, the Social Security Supplemental Benefit described above is payable at age 60.

For inactive participants not eligible for retirement whose date of termination is prior to January 1, 2009, the WTW Pension Plan benefit is the same as described below, but based on prospective Credited Service at Unreduced Early Retirement Date limited to 20 years (and pre-merger and post-merger service at date of determination for Tillinghast employees) and multiplied by the ratio of Credited Service at the earlier of determination date and December 31, 2007 to prospective Credited Service at Unreduced Early Retirement Date. For participants not yet eligible for Early Retirement, their TW SERP accrued benefit shall be based on the above formula for benefits without pay and benefit limitations, offset by their WTW Pension Plan accrued benefit, not less than \$0. In addition, the Social Security Supplemental Benefit as described above is payable at age 60.

For terminations in 2008, the WTW Pension Plan benefit shall not be less than the benefit described below, based on Credited Service on December 31, 2007 limited to 20 years multiplied by the ratio of Credited Service at the date of determination to the projected Credited Service at Normal Retirement Date. In addition, the Social Security Supplemental Benefit as described above is payable at age 60.

For former Stennes employees, the benefit is the benefit described above less "Prior Plan Credits" listed in Schedule 1 of the Plan, but no less than the "Pension Credits Accrued" as of August 21, 1978 under the former Stennes plan.

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Minimum benefit for former Stennes employees is the "Minimum Pension" listed in Schedule 3 of the Plan.

Actuarial Equivalence

For purposes of converting a straight life annuity to an optional form of annuity, factors are based on a 7% interest rate and the 1983 Towers Perrin Group Annuity Mortality Table for males. For purposes of determining the opening cash balance account, factors are based on a 7% interest rate and the Unisex GAR-94 Mortality Table. For purposes of determining a single sum value, the average of the Applicable Interest Rate ("AIR") under IRC Section 417(e) for September, October and November preceding the plan year in which payment is made and Applicable Mortality Table ("AMT") under IRC Section 417(e).

Retirement Dates

Normal Retirement Date	The later of January 1 nearest a participant's 65th birthday or the first of the month in which the participant earns 3 years of Continuous Service.
Unreduced Early Retirement Date	The later of January 1 nearest a participant's 60th birthday or the first of the month in which the participant earns 3 years of Continuous Service.
Early Retirement Date	The first day of any month within the 10-year period preceding a participant's Unreduced Early Retirement Date provided the participant has completed five years of Continuous Service.
Postponed Retirement Date	The first day of any month subsequent to a participant's Normal Retirement Date.

Pension Benefits at Unreduced Early, Normal or Postponed Retirement

Participants Eligible	All participants who retire on or after their Unreduced Early Retirement Date.
Pension Benefit for Other Than Tillinghast Employees	The greater of [(i) plus (iii)] or (ii): (i) 2% of Highest Plan Earnings at the earlier of the date of determination or December 31, 2007 times Credited Service at the earlier of the date of determination or December 31, 2007 with a maximum of 20 years.

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- (ii) for an employee who was a participant on December 31, 1966, the annual retirement income accrued as of January 1, 1967 under the plan then in effect plus 2% of plan earnings during Credited Service after January 1, 1967.
- (iii) the Social Security Supplemental Benefit as described above.

Pension Benefits for Tillinghast Employees

Item (i) above, but multiplied by the ratio of post-merger service to the sum of pre-merger and post-merger service + (iii) above.

Pension Benefits at Early Retirement

Participants Eligible

All participants who retire on an Early Retirement Date.

Pension Benefit

The participant's Accrued Pension Benefit, which is payable beginning on Unreduced Early Retirement Date. For earlier commencement of payment, the Accrued Pension Benefit is reduced by the lesser of 5% for each year early or an actuarial equivalent reduction based upon the applicable 417(e)(3) assumptions.

Vested Benefits

Participants Eligible

Participants who terminate after completing three or more years of Continuous Service.

Vested Pension Benefit

The participant's Accrued Pension Benefit payable as of his Unreduced Early Retirement Date.

Subsidized Surviving Spouse Benefit

Spouses Eligible

Spouses of participants who were married for at least one year prior to the participant's retirement date.

Prospective Benefit

A life income in an amount equal to 100% (60% if a lump sum is elected on cash balance benefits or if terminated prior to January 1, 2008) of the participant's retirement benefit reduced for early commencement of income (if applicable) multiplied by the ratio of (i) over (ii):

- (i) Credited Service as of 12/31/93, up to 20 years

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(ii) Credited Service at retirement date, up to 20 years

Forms of Payment

Normal Form

If eligible for Subsidized Surviving Spouse Benefit:

if Subsidized Surviving Spouse Benefit is less than 50% of employee's benefit, 50% contingent annuity which is actuarially equivalent to combination of employee's and Surviving Spouse Benefit

if Subsidized Surviving Spouse Benefit is greater than or equal to 50% of employee's benefit, payment of employee's Surviving Spouse Benefit.

If married on date benefits commence but not eligible for Subsidized Surviving Spouse benefit, 50% contingent annuity which is actuarially equivalent to employee's benefit.

In all other cases: life annuity.

Optional Forms

Actuarially equivalent contingent annuitant forms of annuity or life annuity.

Plan Provisions – Cash Balance Formula

Effective Date - January 1, 2003.

Provisions applicable to active employees as of January 1, 2003 and employees hired January 1, 2003 or later.

- Cash balance contribution equals 5% of Plan Earnings (same definition as for FAE plan, except shareholder bonus is not recognized) up to Social Security Wage Base, plus 10% of Plan Earnings above this level. Benefits on Plan Earnings in excess of the IRC 401(a)(17) limits are covered by the TW SERP. This formula is frozen as of December 31, 2011.
- Cash balance account is credited with interest based on average 10-year Treasury rates for September, October and November of preceding year.
- Accrued benefit is equal to the cash balance account.
- Cash balance account is available as a lump sum upon termination.

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- Conversion of full or partial CB account to an annuity determined using "Moody's approach" (interest rate equal to average Moody's Aa rates for the first business day of September, October and November of preceding year, plus 25 bps, rounded to the nearest 25 bps; Mortality equal to GAR94), subject to minimum or maximum calculation rules using applicable 417(e)(3) approach.
- Upon death prior to retirement, greater of cash balance account or applicable pre-retirement spouse's benefit is payable.
- Upon disability, cash balance contribution continued based on latest rate of compensation.

Plan Provisions – Transition Provisions

Transition provisions applicable to employees active on both December 31, 2002 and January 1, 2003.

Opening cash account balance equals present value of accrued benefit under FAE formula as of December 31, 2002 based on a 7% interest rate and GAR-94 mortality table. Opening balance includes "accrued" Social Security Supplement as of December 31, 2002, but excludes the value of any Subsidized Surviving Spouse Benefits.

Future cash balance contributions and interest credits determined in same way as for employees hired January 1, 2003 and later.

Accrued benefit equal to (A) & (B), below:

- (A) benefit for service through December 31, 2007 is equal to the greater of cash balance account or benefit accrued under FAE formula. Service and final average earnings frozen under FAE formula as of December 31, 2007.
- (B) benefit for service after December 31, 2007 is equal to cash balance formula accrued after that date.

For purposes of the accrued benefit above under portion (A):

- Any excess of the FAE formula over the cash balance account is payable as an annuity and not as a lump sum.
- The comparison of the CB account with the FAE plan annuity relies upon the "Moody's Approach", subject to 417(e)(3) minimum or

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maximum rules for converting the cash balance account to an annuity.

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Plan Provisions – Legacy Watson Wyatt (Prior to January 1, 2012)

Effective December 31, 2011, benefit accruals were frozen under the legacy Watson Wyatt benefit formulas.

Covered Employees	All salaried or hourly associates of legacy Watson Wyatt & Company are eligible to participate. Temporary employees, leased employees and contract employees are not eligible for the plan. Also, employees participating in the legacy Watson Wyatt & Company Pension Plan for Canadian Employees, or a plan of a foreign subsidiary, are not eligible
Participation Date	Participation in the Pension Plan begins upon the later of: Attainment of age 21. Completion of one year of Continuous Service.

Definitions

Vesting service	Number of years and completed months subject to break in service rules.
Continuous service	Number of years and completed months of uninterrupted service.
Pensionable pay	Under the changes to the Pension Plan effective January 1, 1997, salary equals the basic monthly salary plus any overtime earned during the month, and any fiscal year-end bonus or mid-fiscal year bonus.
Average earnings	Effective July 1, 2003, average annual salary is 12 times the highest average for any 60 consecutive months preceding or coincident with retirement. For grandfathered participants, average annual salary is 12 times the highest average for any 36 consecutive months preceding or coincident with retirement (See 2003 Grandfathered Benefits at the end of Appendix B).
Normal retirement date (NRD)	Attainment of age 65.

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Monthly pension benefit

1.70% of Average Annual Salary up to Covered Compensation plus
2.10% of Average Annual Salary in excess of Covered
Compensation, multiplied by Continuous Service (maximum 25
years).

For grandfathered participants, the Normal Retirement Benefit can
never be less than the accrued benefit as of June 30, 2003 (See 2003
Grandfathered Benefit at the end of Appendix B).

Eligibility for Benefits

Normal retirement

Retirement on Normal Retirement Date.

Early retirement

Attainment of age 55 with 5 years of Continuous Service.

For grandfathered participants, eligibility is the earlier of the above
and attainment of age 50 with 10 years of Continuous Service on or
before June 30, 2008 (See 2003 Grandfathered Benefit at the end of
Appendix B.)

Vested termination

Termination for reasons other than death or retirement after
completing 3 years of vesting service.

Disability

Disabled after 30 days of Continuous Service and disability continues
for at least 6 months.

Preretirement death benefit

Death while eligible for normal, early, postponed, or deferred vested
retirement benefits, with a surviving spouse.

Benefits Paid Upon the Following Events

Normal retirement

Monthly pension benefit determined as of NRD.

Early retirement

For retirements on or after July 1, 2003, the Normal Retirement
benefit is reduced by 8% for each year between ages 58 and 62, and
by 6% for each year between ages 58 and 55 benefit payments
commence prior to age 62.

For grandfathered benefits, the Normal Retirement Benefit is reduced
by 5% for each year benefit payments commence prior to age 60
(See 2003 Grandfathered Benefits at the end of Appendix B).

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Vested termination

Monthly pension benefit determined as of NRD, actuarially reduced for benefit payments commencing from 55-65.

For grandfathered participants who terminate after age 50, the grandfathered benefits will be reduced by 5% for each year benefit payments commence prior to age 60.

Disablement

Normal Retirement Benefit calculated using the Average Annual Salary and Covered Compensation at the date of disability, but with Continuous Service during the disability period up to a maximum of 25 years or until December 31, 2011.

Preretirement death

If the participant is married and not currently eligible for early retirement but is fully vested, the participant's surviving spouse receives a benefit equal to 50% of the benefit that would have been payable to the participant if he had retired on the day before his death and chosen the joint and 50% survivor benefit form, payable commencing at the later of: (a) the date of death; or (b) the participant's age 55.

If the participant is married and eligible for early retirement, the participant's surviving spouse receives a benefit equal to the benefit that would have been payable to the participant if he had retired on the day before his death and chosen the joint and 100% survivor benefit form, payable commencing at the date of death.

If the participant is unmarried, no benefit is payable.

Effective January 1, 2012 associates with a same-sex domestic partner are eligible for a similar pre-retirement death benefit as described above.

Other Plan Provisions

Forms of payment

Monthly pension benefits are paid as described above as a life annuity, if the participant has no spouse as of the date payments begin, or if the participant so elects. Otherwise, benefits are paid in the form of 100% joint and survivor annuity option or, if the participant elects and the spouse consents, another actuarially equivalent optional form offered by the plan. Optional forms are a 100%, 75% and 50% joint and survivor annuities, 5 or 10 year certain and life annuities, or (for married participants) a life annuity. Actuarial equivalence is based on a 7% interest rate the male 1983 GAM table for the participant and the female 1983 GAM table for the beneficiary.

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Preretirement death benefits are payable only as described above.

Pension Increases

None

**Plan participants'
contributions**

None

**Maximum on benefits
and pay**

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are not assumed for determining minimum and maximum contributions.

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2003 Grandfathered Benefits

The accrued normal retirement benefit under the new formula, which became effective on July 1, 2003, will not be less than the benefit earned under the prior formula based on continuous service and annual average salary as of June 30, 2003. This benefit includes any grandfathered benefits incorporated into the plan from plan changes made as of January 1, 1997.

All Associates hired on or before June 30, 2003 will be grandfathered for five years until June 30, 2008. At that time, the Accrued Benefit under the old formula will be frozen. Also, the Accrued Benefit as of June 30, 2003 will be indexed annually at a rate of 3.00%. These amounts will always have the grandfathered early retirement factors used when calculating early retirement benefits. Each participant will receive the greater of these two benefits or the new formula.

All Associates hired after June 30, 2003 will only be eligible for the Current Plan provisions. Current versus grandfathered benefits are summarized as follows:

Feature	Grandfathered Provision	Current Provision
Early Retirement Eligibility	Eligible at age 50 with 10 years of continuous service, or age 55 with 5 years of continuous service	Eligible at age 55 with 5 years of continuous service
Unreduced Retirement Benefit	Available at age 60	Available at age 62
Early Retirement Reduction Factors	5% a year between ages 50 and 60	8% a year between ages 58 and 62 6% a year between ages 55 and 58
Average Annual Salary	3-year average salary	5-year average salary
Standard Unreduced Form of Payment	5-year certain and continuous annuity	Single life annuity

Former Wellspring, State Street, and RIS Employees

Former pension eligible Watson Wyatt employees transferred as a result of these divestitures are granted continued service, for purposes of benefit eligibility and vesting, for service rendered to their new employer.

Former Insurance & Financial Services, Inc. Employees

Effective June 29, 2007, the Watson Wyatt Insurance & Financial Services, Inc. Pension Plan was merged into the Watson Wyatt & Company Pension Plan for U.S. Employees.

The Normal Retirement Benefit for these employees will be the sum of the following:

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- A. 1.7% of Final Average Salary (36 months) up to covered compensation plus 2.10% of Final Average Age (36 months) in excess of covered compensation, multiplied by continuous service as of December 31, 2007.
- B. 1.7% of Final Average Salary (60 months) up to covered compensation plus 2.10% of Final Average Age (60 months) in excess of covered compensation, multiplied by service after June December 31, 2007.

The total service under formulas A and B above will not exceed 25 years.

Future Plan Changes

We are not aware of any future plan changes which are required to be reflected.

Changes in Benefits Valued Since Prior Year

Effective January 1, 2024 the Contributory and Non-Contributory Stable Value formulas were frozen. A new Contributory formula would apply to all eligible participants beginning January 1, 2024. The new Contributory formula would be similar to the prior Contributory formula with the following changes: compensation is base pay only, there is no integration with Social Security, and the accrual percentages would increase to 11.5% / 13.0% / 15.0%.

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Schedule SB, Line 26a

Number and average plan compensation limited by IRC §401(a)(17) distributed by attained age and attained years of credited service

Number and average plan compensation limited by IRC §401(a)(17) distributed by attained age and attained years of credited service											
Attained Age	Under 1	Attained Years of Credited Service ¹									Total
		1-4	5-9	10-14	15-19	20-24	25-29	30-34	35-39	40 & Over	
Under 25	12	314	5	0	0	0	0	0	0	0	331
	-	67,551	-	-	-	-	-	-	-	-	66,958
25-29	4	693	270	0	0	0	0	0	0	0	967
	-	76,356	87,545	-	-	-	-	-	-	-	79,543
30-34	1	607	630	83	1	0	0	0	0	0	1,322
	-	92,385	91,330	132,416	-	-	-	-	-	-	94,472
35-39	7	437	632	150	97	1	0	0	0	0	1,324
	-	109,543	103,657	121,099	142,077	-	-	-	-	-	110,725
40-44	4	406	603	144	214	76	0	0	0	0	1,447
	-	117,031	120,298	122,786	145,704	163,316	-	-	-	-	125,722
45-49	4	346	600	112	128	124	77	0	0	0	1,391
	-	120,758	134,354	134,819	141,403	169,900	180,048	-	-	-	137,403
50-54	4	263	593	87	117	113	122	23	1	0	1,323
	-	127,725	140,321	145,114	154,404	187,893	194,511	175,375	-	-	149,228
55-59	4	225	616	63	68	99	94	55	29	0	1,253
	-	127,154	137,382	140,336	155,840	170,824	181,569	186,802	151,221	-	145,101
60-64	4	141	469	40	47	43	41	33	53	8	879
	-	107,937	130,105	156,631	145,299	168,824	147,805	185,892	159,132	-	135,381
65-69	0	55	231	19	17	9	10	7	9	3	360
	-	93,721	113,221	-	-	-	-	-	-	-	119,752
70 & over	0	18	95	3	4	2	4	2	2	3	133
	-	-	97,499	-	-	-	-	-	-	-	109,150
Total	44	3,505	4,744	701	693	467	348	120	94	14	10,730
	115,538	100,292	118,953	132,118	146,337	174,345	180,899	182,132	166,023	-	121,108

¹ Age and service for purposes of determining category are based on exact (not rounded) values.

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees

EIN / PN: 53-0181291 / 004

Plan Sponsor: Willis Towers Watson US LLC

Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26a

Number and average account balance distributed by attained age and attained years of credited service

Attained Age	Attained Years of Credited Service ²										Total
	Under 1	1-4	5-9	10-14	15-19	20-24	25-29	30-34	35-39	40 & Over	
Under 25	12	304	5	0	0	0	0	0	0	0	321
	-	6,167	-	-	-	-	-	-	-	-	6,189
25-29	2	668	270	0	0	0	0	0	0	0	940
	-	11,950	38,617	-	-	-	-	-	-	-	19,591
30-34	0	586	617	83	1	0	0	0	0	0	1,287
	-	14,246	52,424	146,449	-	-	-	-	-	-	41,243
35-39	0	417	628	149	97	1	0	0	0	0	1,292
	-	18,448	61,311	154,247	217,972	-	-	-	-	-	70,113
40-44	1	393	600	144	214	76	0	0	0	0	1,428
	-	19,337	74,192	163,203	239,834	319,328	-	-	-	-	105,951
45-49	3	337	596	111	128	124	77	0	0	0	1,376
	-	21,379	88,738	196,789	249,659	337,926	381,856	-	-	-	134,756
50-54	1	255	592	87	117	113	122	23	1	0	1,311
	-	25,513	95,657	232,570	286,838	378,478	446,708	420,680	-	-	171,015
55-59	0	217	616	63	68	99	94	55	29	0	1,241
	-	22,951	91,876	220,350	289,806	366,034	449,678	447,252	394,338	-	168,982
60-64	2	133	467	40	47	43	41	33	53	8	867
	-	23,673	86,474	246,267	300,027	363,603	371,421	438,948	438,817	-	161,313
65-69	0	53	230	19	17	9	10	7	9	3	357
	-	21,571	74,513	-	-	-	-	-	-	-	125,072
70 & over	0	17	94	3	4	2	4	2	2	3	131
	-	-	62,048	-	-	-	-	-	-	-	91,404
Total	21	3,380	4,715	699	693	467	348	120	94	14	10,551
	16,839	16,794	75,364	184,793	255,003	356,203	418,605	441,518	444,598	-	107,211

² Age and service for purposes of determining category are based on exact (not rounded) values.

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees

EIN / PN: 53-0181291 / 004

Plan Sponsor: Willis Towers Watson US LLC

Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26b Schedule of Projection of Expected Benefit Payments

Plan Year	Active Participants	Terminated Vested Participants	Retired Participants and Beneficiaries Receiving Payments	Total
2024	40,063,805	59,516,718	132,764,126	232,344,649
2025	42,047,530	30,258,898	124,432,345	196,738,773
2026	44,465,007	37,412,664	121,415,769	203,293,440
2027	45,528,095	41,372,092	118,832,243	205,732,430
2028	48,135,406	42,659,577	116,051,154	206,846,137
2029	50,741,884	46,625,075	113,006,000	210,372,959
2030	51,080,460	47,562,438	109,772,912	208,415,810
2031	53,940,840	49,674,544	106,397,450	210,012,834
2032	54,331,030	52,068,636	102,824,751	209,224,417
2033	56,520,616	53,303,646	99,151,339	208,975,601
2034	56,767,365	54,901,546	95,084,880	206,753,791
2035	58,915,241	55,908,299	90,950,870	205,774,410
2036	58,123,926	58,194,041	86,715,529	203,033,496
2037	58,778,081	57,764,918	82,337,467	198,880,466
2038	59,367,781	58,626,328	77,827,445	195,821,554
2039	60,992,985	61,955,913	73,212,027	196,160,925
2040	59,974,123	59,165,363	68,515,777	187,655,263
2041	59,536,305	58,699,183	63,766,840	182,002,328
2042	58,620,070	60,311,757	58,996,424	177,928,251
2043	58,801,621	59,922,950	54,238,090	172,962,661
2044	56,933,615	57,722,531	49,527,373	164,183,519
2045	56,382,180	57,502,849	44,900,678	158,785,707
2046	54,051,500	56,992,644	40,394,573	151,438,717
2047	52,248,944	54,108,442	36,045,303	142,402,689
2048	50,976,185	51,526,877	31,887,830	134,390,892
2049	49,260,480	51,095,717	27,954,794	128,310,991
2050	48,289,261	48,682,211	24,275,030	121,246,502
2051	46,142,447	46,501,431	20,872,523	113,516,401

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 004
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Plan Year	Active Participants	Terminated Vested Participants	Retired Participants and Beneficiaries Receiving Payments	Total
2052	43,559,751	42,987,917	17,765,219	104,312,887
2053	41,855,570	41,022,396	14,964,013	97,841,979
2054	40,049,135	38,296,765	12,472,561	90,818,461
2055	37,748,754	35,319,257	10,287,160	83,355,171
2056	35,673,722	32,736,916	8,397,162	76,807,800
2057	32,895,226	29,745,731	6,785,912	69,426,869
2058	30,880,429	27,100,027	5,432,012	63,412,468
2059	29,073,340	24,771,752	4,310,640	58,155,732
2060	27,674,090	22,617,884	3,395,050	53,687,024
2061	25,208,932	20,290,272	2,657,938	48,157,142
2062	23,040,943	18,240,611	2,072,502	43,354,056
2063	20,805,202	16,420,618	1,613,509	38,839,329
2064	18,782,195	14,671,410	1,257,927	34,711,532
2065	16,759,450	13,074,823	985,382	30,819,655
2066	14,818,856	11,604,598	778,349	27,201,803
2067	13,260,689	10,253,925	622,116	24,136,730
2068	11,841,363	9,020,721	504,694	21,366,778
2069	10,535,865	7,901,169	416,524	18,853,558
2070	9,328,317	6,890,198	350,148	16,568,663
2071	8,218,929	5,981,938	299,864	14,500,731
2072	7,206,335	5,169,984	261,399	12,637,718
2073	6,288,274	4,447,631	231,580	10,967,485

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
 EIN / PN: 53-0181291 / 004
 Plan Sponsor: Willis Towers Watson US LLC
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 18

Contributions Made to the Plan for the Plan Year

Breakout of 7/1/2024 contribution shown on the 2024 Schedule SB.

(a) Date	(b) Amount paid by employer(s)	(c) Amount paid by Employees
01/05/2024	0	288.05
01/11/2024	0	1,053,419.61
01/18/2024	0	993.01
01/22/2024	0	63.84
01/25/2024	0	42,437.03
01/30/2024	0	1,007,567.70
02/01/2024	0	343.94
02/08/2024	0	42,764.47
02/14/2024	0	1,012,164.82
02/15/2024	0	703.26
02/22/2024	0	42,066.57
02/28/2024	0	1,009,702.47
02/29/2024	0	100.00
03/07/2024	0	41,312.05
03/14/2024	0	1,018,295.08
03/21/2024	0	41,213.63
03/28/2024	0	1,014,692.94
04/04/2024	0	42,743.44
04/14/2024	0	1,052,805.98
04/18/2024	0	42,585.76
04/25/2024	0	42.45
04/29/2024	0	1,049,721.94
05/02/2024	0	43,090.43
05/08/2024	0	81.29
05/14/2024	0	1,045,441.80
05/16/2024	0	41,697.97
05/26/2024	0	141.46
05/31/2024	0	1,087,821.21
06/07/2024	0	722.24
06/13/2024	0	1,085,950.55
06/23/2024	0	389.46
06/28/2024	0	1,078,076.67
07/03/2024	0	1,135.68
07/14/2024	0	1,078,310.51
07/19/2024	0	959.80
07/25/2024	0	42,635.45
07/30/2024	0	1,024,259.40
08/02/2024	0	676.26
08/08/2024	0	44,329.76
08/14/2024	0	1,021,260.77

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 04
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

08/18/2024	0	148.26
08/25/2024	0	41,875.16
08/27/2024	0	167.65
08/29/2024	0	1,009,626.17
09/06/2024	0	43,721.52
09/12/2024	0	1,005,689.70
09/19/2024	0	43,268.71
09/27/2024	0	86.50
09/30/2024	0	996,610.29
10/03/2024	0	45,021.98
10/14/2024	0	985,821.22
10/17/2024	0	44,338.87
10/24/2024	0	218.96
10/31/2024	0	983,276.79
11/04/2024	0	22.34
11/03/2024	0	45,671.44
11/07/2024	0	699.88
11/17/2024	0	1,015,058.33
11/21/2024	0	868.86
11/28/2024	0	1,002,971.11
12/09/2024	0	603.91
12/12/2024	0	1,012,122.13
12/19/2024	0	340.41
12/27/2024	0	42,041.36
12/31/2024	0	943,249.97
Total on Attachment		25,376,530.27

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 04
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB – Statement by Enrolled Actuary

Plan Sponsor	Willis Towers Watson US LLC
EIN/PN	53-0181291 04
Plan Name	Willis Towers Watson Pension Plan for U.S. Employees
Valuation Date	January 1, 2024
Enrolled Actuary	John Allen
Enrollment Number	23-05412

The actuarial assumptions that are not mandated by IRC § 430 and regulations, represent the enrolled actuary's best estimate of anticipated experience under the plan, subject to the following conditions:

The actuarial valuation, on which the information in this Schedule SB is based, has been prepared in reliance upon the employee and financial data furnished by the plan administrator and the trustee. The enrolled actuary has not made a rigorous check of the accuracy of this information but has accepted it after reviewing it and concluding it is reasonable in relation to similar information furnished in previous years. The amounts of contributions and dates paid shown in Item 18 of Schedule SB were listed in reliance on information provided by the plan administrator and/or trustee.

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 22 Description of Weighted Average Retirement Age as of 01/01/2024

The average retirement age for Line 22 was calculated by creating a hypothetical life table with retirement as the only decrement, and then computing the average retirement age for the table.

x	q _x	l _x	${}_{x-55}P_{55} = l_x / l_{55}$	$q_x * l_x / l_{55}$	$x * q_x * l_x / l_{55}$
55	0.060	1,000	1.000000	0.060000	3.300000
56	0.060	940	0.940000	0.056400	3.158400
57	0.080	884	0.883600	0.070688	4.029216
58	0.100	813	0.812912	0.081291	4.714890
59	0.120	732	0.731621	0.087794	5.179875
60	0.140	644	0.643826	0.090136	5.408141
61	0.160	554	0.553691	0.088590	5.404020
62	0.180	465	0.465100	0.083718	5.190517
63	0.200	381	0.381382	0.076276	4.805414
64	0.220	305	0.305106	0.067123	4.295888
65	0.333	238	0.237982	0.079327	5.156286
66	0.333	159	0.158655	0.052885	3.490409
67	0.333	106	0.105770	0.035257	2.362196
68	0.333	71	0.070513	0.023504	1.598302
69	0.333	47	0.047009	0.015670	1.081204
70	0.333	31	0.031339	0.010446	0.731249
71	0.333	21	0.020893	0.006964	0.494464
72	0.333	14	0.013929	0.004643	0.334285
73	0.333	9	0.009286	0.003095	0.225952
74	0.333	6	0.006190	0.002063	0.152698
75	0.333	4	0.004127	0.001376	0.103174
76	0.333	3	0.002751	0.000917	0.069700
77	0.333	2	0.001834	0.000611	0.047078
78	0.333	1	0.001223	0.000408	0.031793
79	0.333	1	0.000815	0.000272	0.021467
80	1.000	1	0.000543	0.000543	0.043478
Average age at retirement					61.430098
Rounded for Schedule SB item 22					61

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
 EIN / PN: 53-0181291 / 04
 Plan Sponsor: Willis Towers Watson US LLC
 Valuation Date: Januray 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26b Schedule of Projection of Expected Benefit Payments

Plan Year	Active Participants	Terminated Vested Participants	Retired Participants and Beneficiaries Receiving Payments	Total
2024	40,063,805	59,516,718	132,764,126	232,344,649
2025	42,047,530	30,258,898	124,432,345	196,738,773
2026	44,465,007	37,412,664	121,415,769	203,293,440
2027	45,528,095	41,372,092	118,832,243	205,732,430
2028	48,135,406	42,659,577	116,051,154	206,846,137
2029	50,741,884	46,625,075	113,006,000	210,372,959
2030	51,080,460	47,562,438	109,772,912	208,415,810
2031	53,940,840	49,674,544	106,397,450	210,012,834
2032	54,331,030	52,068,636	102,824,751	209,224,417
2033	56,520,616	53,303,646	99,151,339	208,975,601
2034	56,767,365	54,901,546	95,084,880	206,753,791
2035	58,915,241	55,908,299	90,950,870	205,774,410
2036	58,123,926	58,194,041	86,715,529	203,033,496
2037	58,778,081	57,764,918	82,337,467	198,880,466
2038	59,367,781	58,626,328	77,827,445	195,821,554
2039	60,992,985	61,955,913	73,212,027	196,160,925
2040	59,974,123	59,165,363	68,515,777	187,655,263
2041	59,536,305	58,699,183	63,766,840	182,002,328
2042	58,620,070	60,311,757	58,996,424	177,928,251
2043	58,801,621	59,922,950	54,238,090	172,962,661
2044	56,933,615	57,722,531	49,527,373	164,183,519
2045	56,382,180	57,502,849	44,900,678	158,785,707
2046	54,051,500	56,992,644	40,394,573	151,438,717
2047	52,248,944	54,108,442	36,045,303	142,402,689
2048	50,976,185	51,526,877	31,887,830	134,390,892
2049	49,260,480	51,095,717	27,954,794	128,310,991
2050	48,289,261	48,682,211	24,275,030	121,246,502
2051	46,142,447	46,501,431	20,872,523	113,516,401

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 004
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Plan Year	Active Participants	Terminated Vested Participants	Retired Participants and Beneficiaries Receiving Payments	Total
2052	43,559,751	42,987,917	17,765,219	104,312,887
2053	41,855,570	41,022,396	14,964,013	97,841,979
2054	40,049,135	38,296,765	12,472,561	90,818,461
2055	37,748,754	35,319,257	10,287,160	83,355,171
2056	35,673,722	32,736,916	8,397,162	76,807,800
2057	32,895,226	29,745,731	6,785,912	69,426,869
2058	30,880,429	27,100,027	5,432,012	63,412,468
2059	29,073,340	24,771,752	4,310,640	58,155,732
2060	27,674,090	22,617,884	3,395,050	53,687,024
2061	25,208,932	20,290,272	2,657,938	48,157,142
2062	23,040,943	18,240,611	2,072,502	43,354,056
2063	20,805,202	16,420,618	1,613,509	38,839,329
2064	18,782,195	14,671,410	1,257,927	34,711,532
2065	16,759,450	13,074,823	985,382	30,819,655
2066	14,818,856	11,604,598	778,349	27,201,803
2067	13,260,689	10,253,925	622,116	24,136,730
2068	11,841,363	9,020,721	504,694	21,366,778
2069	10,535,865	7,901,169	416,524	18,853,558
2070	9,328,317	6,890,198	350,148	16,568,663
2071	8,218,929	5,981,938	299,864	14,500,731
2072	7,206,335	5,169,984	261,399	12,637,718
2073	6,288,274	4,447,631	231,580	10,967,485

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
 EIN / PN: 53-0181291 / 004
 Plan Sponsor: Willis Towers Watson US LLC
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Part V Summary of Plan Provisions

Plan Overview – Willis Towers Watson Pension Plan for U.S. Employees (WTW Pension Plan)

Effective December 31, 2011, benefit accruals were frozen under the legacy Towers Perrin and legacy Watson Wyatt formulas. Beginning on January 1, 2012, benefit accruals were provided under a stable value benefits formula.

Effective January 1, 2012, the Watson Wyatt & Company Pension Plan for U.S. Employees was merged into the Towers Perrin Retirement Plan for U.S. Employees. The Towers Perrin Retirement Plan for U.S. Employees was amended and restated effective January 1, 2012 and renamed the Towers Watson Pension Plan for U.S. Employees.

Effective January 1, 2017 the plan name was changed to the Willis Towers Watson Pension Plan for U.S. Employees.

Effective June 30, 2017 the prior Stable Value benefit formula was frozen.

Beginning on July 1, 2017 benefit accruals are provided under either a Non-Contributory or Contributory Stable Value formula. The Non-Contributory Stable Value formula generally applies for colleagues who participated under the prior Stable Value Benefit formula as of December 31, 2016. The Contributory Stable Value formula applies for other colleagues, including colleagues not eligible for the Stable Value formula as of December 31, 2016 (Legacy Willis, Exchange Solutions colleagues) and colleagues hired after January 1, 2017.

Employees included in the sale agreements of Innovisk Capital Partners LLP effective October 31, 2021 and Willis Re effective November 30, 2021 were granted 100% vesting in their Accrued Benefit.

Effective January 1, 2024 the Contributory and Non-Contributory Stable Value formulas were frozen. A new Contributory formula would apply to all eligible participants beginning January 1, 2024. The new Contributory formula would be similar to the prior Contributory formula with the following changes: compensation is base pay only, there is no integration with Social Security, and the accrual percentages would increase to 11.5% / 13.0% / 15.0%.

Plan Provisions – Contributory Stable Value Benefits (Effective January 1, 2024)

Covered Employees Most U.S colleagues. Certain legacy Willis U.S. colleagues with unique compensation arrangements (such as some producers) are not eligible.

Participation date Employees become eligible for the Contributory formula after the completion of one year of vesting service, or earlier if they were a participant previously. Participation is contingent upon the colleague not choosing to opt-out when first eligible, nor at subsequent annual enrollment periods by not making required contributions.

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 004
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Definitions

Eligible service	Number of years and months of service, with an entire month credited for each month in which the employee is credited with any service.
Normal retirement date (NRD)	First day of the month coinciding with or next following the attainment of age 65.
Eligible Earnings	Base salary only.
Employee Contributions	Participants who do not opt-out will have 2% of their eligible earnings deferred, after taxes, into the plan each pay period. These contributions fund a portion of the overall plan benefit and do not represent an additional benefit. Employee Contributions are always 100% vested.
Post-2024 Contributory Stable Value Accrual	• 11.5% of eligible earnings for the first 10 years of service from January 1, 2017 or date of hire, if later • 13% of eligible earnings for the next 10 years of service from January 1, 2017 or date of hire, if later • 15% of eligible earnings for over 20 years of service from January 1, 2017 or date of hire, if later
Stable value account	The sum of all Contributory and Non-Contributory Stable Value annual accruals.
Accrued benefit	Equal to the Actuarial Equivalent of the stable value account payable at Normal Retirement Date, but not less than the Accrued Benefit derived from Employee Contributions.

Eligibility for Benefits

Termination after completion of five years of vesting service for Contributory employees. Termination after completion of three years of vesting service for Non-Contributory employees.

Benefits Paid

Plan Name:	Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN:	53-0181291 / 004
Plan Sponsor:	Willis Towers Watson US LLC
Valuation Date:	January 1, 2024

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Participants may elect to take their Contributory and Non-Contributory Stable value account as a lump sum or an actuarially equivalent annuity.

Benefits commencing prior to Normal Retirement Date are unreduced at age 65. A 5% compound reduction is applied for each year the commencement date precedes age 65. Contributory participants who terminate prior to becoming vested will receive a refund of their Employee Contributions with interest.

Other Plan Provisions

Forms of payment	The Normal Form of Payment is a 100% joint and survivor annuity for married participants and a single life annuity for non-married participants. Optional forms of payment include a lump sum, 50%, 75% or 100% joint and survivor annuity or a single life annuity with 0, 5, or 10 years of payments guaranteed.
Maximum on benefits and pay	All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

Plan Provisions – Contributory and Non-Contributory Stable Value Benefits (Applicable to active employees as of January 1, 2017 and employees hired or rehired after January 1, 2017) – Frozen December 31, 2023

Contributory Employees	Most U.S colleagues that were hired after January 1, 2017 or were not Covered Employees under the prior Stable Value plan as of June 30, 2017. Certain legacy Willis U.S. colleagues with unique compensation arrangements (such as some producers) are not eligible.
Non-Contributory Employees	Generally, a colleague who was a Covered Employee as of June 30, 2017 under the prior Stable Value formula.
Participation date	Contributory Employees become eligible for the Contributory formula at the later of July 1, 2017 or after the completion of one year of vesting service. Participation is contingent upon the colleague not choosing to opt-out when first eligible, nor at subsequent annual enrollment periods by not making required contributions.

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Non-Contributory Employees become eligible for the Non-Contributory formula at the later of July 1, 2017 or after the completion of one year of vesting service.

Definitions

Eligible service Number of years and months of service, with an entire month credited for each month in which the employee is credited with any service.

Social Security wage base The maximum amount of earnings for any calendar year that may be considered for Social Security purposes.

Normal retirement date (NRD) First day of the month coinciding with or next following the attainment of age 65.

Eligible Earnings Base salary, annual incentive performance bonuses, actuarial exam bonus, enrollment services monthly bonus, bonus paid instead of a raise and overtime, as applicable. Commissions and bonuses earned for producing, placing, or servicing business are excluded.

Employee Contributions Contributory participants who do not opt-out will have 2% of their eligible earnings deferred, after taxes, into the plan each pay period. These contributions fund a portion of the overall plan benefit and do not represent an additional benefit. Employee Contributions are always 100% vested.

**Contributory
Stable Value Accrual**

- 9.5% of eligible earnings for the first 10 years of service from January 1, 2017 or date of hire, if later
- 11% of eligible earnings for the next 10 years of service from January 1, 2017 or date of hire, if later
- 12.5% of eligible earnings for over 20 years of service from January 1, 2017 or date of hire, if later
- Plus an additional 5% of eligible earnings above the Social Security Wage Base

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Non-Contributory Stable Value Accrual

- 11.5% of eligible earnings for the first 10 years of service
- 13% of eligible earnings for the next 10 years of service
- 15% of eligible earnings for over 20 years of service
- Plus an additional 5% of eligible earnings above the Social Security Wage Base.

Stable value account

The sum of all Contributory and Non-Contributory Stable Value annual accruals.

Accrued benefit

Equal to the Actuarial Equivalent of the stable value account payable at Normal Retirement Date, but not less than the Accrued Benefit derived from Employee Contributions.

Eligibility for Benefits

Termination after completion of five years of vesting service for Contributory employees. Termination after completion of three years of vesting service for Non-Contributory employees.

Benefits Paid

Participants may elect to take their Contributory and Non-Contributory Stable value account as a lump sum or an actuarially equivalent annuity.

Benefits commencing prior to Normal Retirement Date are unreduced at age 65. A 5% compound reduction is applied for each year the commencement date precedes age 65. Contributory participants who terminate prior to becoming vested will receive a refund of their Employee Contributions with interest.

Other Plan Provisions

Forms of payment

The Normal Form of Payment is a 100% joint and survivor annuity for married participants and a single life annuity for non-married participants. Optional forms of payment include a lump sum, 50%, 75% or 100% joint and survivor annuity or a single life annuity with 0, 5, or 10 years of payments guaranteed.

Maximum on benefits and pay

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are

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assumed for determining pension cost but not for determining contributions.

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Plan Provisions – Stable Value Benefits (Applicable to active employees as of January 1, 2012 and employees hired or rehired after January 1, 2011.) – Frozen June 30, 2017

Covered employees	All U.S. associates paid from the semi-monthly payroll, except for employees of Exchange Solutions.
Participation date	Date of becoming a covered employee and completion of one year of vesting service. For active employees hired before January 1, 2011, the stable value accrual begins as of January 1, 2012.

Definitions

Vesting service	Number of years and months of service, with an entire month credited for each month in which the employee is credited with any service.
Social Security wage base	The maximum amount of earnings for any calendar year that may be considered for Social Security purposes.
Normal retirement date (NRD)	First day of the month coinciding with or next following the attainment of age 65.
Stable value annual accrual	15% of Compensation up to the Social Security Wage Base, plus 20% of Compensation above this level. Benefits on Compensation in excess of the IRC 401(a)(17) limits are covered by the Towers Watson Supplemental Executive Retirement Plan. Benefit accruals were frozen June 30, 2017.
Stable value account	The sum of all stable value annual accruals.
Accrued benefit	Equal to the Actuarial Equivalent stable value account payable at Normal Retirement Date.

Eligibility for Benefits

Termination after completion of three years of vesting service

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Benefits Paid

Participants may elect to take the Stable value account as a lump sum or an actuarially equivalent annuity.

Benefits commencing prior to Normal Retirement Date are unreduced at age 62. A 5% compound reduction is applied for each year the commencement date precedes age 62.

Other Plan Provisions

Forms of payment

The Normal Form of Payment is a 100% joint and survivor annuity for married participants and a single life annuity for non-married participants. Optional forms of payment include a lump sum, 50%, 75% or 100% joint and survivor annuity or a single life annuity with 0, 5, or 10 years of payments guaranteed.

Maximum on benefits and pay

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

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Plan Provisions – Legacy Towers Perrin (Prior to January 1, 2012)

Effective January 1, 2003, the company redesigned the retirement program to a cash balance plan. There is a five-year transition period applicable to active participants at January 1, 2003. Participants hired after December 31, 2002 are not eligible for the FAE benefits.

Effective December 31, 2011, benefit accruals were frozen under the legacy Towers Perrin formulas. Interest on accrued cash balance accounts will continue to be provided after December 31, 2011.

Covered Employees	Any full-time or part-time employee of Towers Watson Pennsylvania, Inc., except persons employed by Towers Perrin in any location outside the United States and employees of Working Concepts.
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Participation Date	Date of becoming a covered employee.
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Definitions

Stennes Employees	Former Stennes Employee means an employee who was an employee of Stennes & Associates, Inc., as of September 1, 1978.
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OH&H Employees	Former OH&H Employee means an employee of OH&H as of January 31, 1982, or who had been an employee of OH&H before that date and was employed by Towers Perrin on or before April 2, 1982. OH&H means Olanie, Hurst & Hemrich, Inc.
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CMP Employees	Former CMP Employee means an employee who was an employee of Cresap, McCormick and Paget, Inc., as of December 31, 1982.
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Tillinghast Employees	Former Tillinghast Employee means an employee who was an employee of Tillinghast, Nelson & Warren, Inc., as of July 1, 1986.
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Hayes/Hill Employees	Former Hayes/Hill Employee means an employee who was an employee of Hayes/Hill, Inc., as of October 1, 1986.
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Telesis Employees	Former Telesis Employee means an employee who was an employee of Telesis, USA as of November 1, 1986.
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A.V. Powell Employees	Former A.V. Powell Employee means an employee who was an employee of A.V. Powell as of January 1, 1988.
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Softec Employees	Former Softec Employee means an employee who was an employee of Softec as of April 1, 1987.
LFWF Employees	Former LFWF Employee means an employee who was an employee of LFWF as of January 1, 1989.
Vidmere Employees	Former Vidmere Employee means an employee who was an employee of Vidmere Associates as of January 1, 1994.
Diversity Employees	Former Diversity Employee means an employee who was an employee of Diversity Consultants as of January 1, 1993.
Plan Earnings	Regular earnings for Final Average Earnings Plan (FAE Plan) including regular and shareholder bonuses, overtime and shift differentials, but not greater than the compensation limit as specified in IRC §401(a)(17) for the WTW Pension Plan. TW SERP covers earnings above this level. (Plan earnings for Cash Balance Plan exclude shareholder bonus).
Highest Plan Earnings	Average of highest five consecutive calendar years' Plan Earnings prior to normal retirement or earlier termination of employment.

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Continuous Service

"Years" of continuous regularly scheduled employment by Towers Perrin including service with a predecessor, affiliate or subsidiary of Towers Perrin.

"Year" means any calendar year in which an employee works at least 1,000 hours. Full-time employees are given credit of 190 hours for any month in which they work at least one hour. For part-time employees actual hours worked are counted. No credit is given for any calendar year in which an employee works less than 1,000 hours. Terminated employees receive credit for all prior service upon reemployment.

Continuous Service includes service with OH&H preceding employment with Towers Perrin. Continuous Service includes service with CMP up to 12 years of prior employment with CMP for former CMP employees who terminate on or after January 1, 1986. For former CMP employees who terminated before January 1, 1986, no credit is given for prior employment with CMP. All Tillinghast service is included for former Tillinghast Employees. For former Hayes/Hill Employees credit is given for service after obtaining age 40 with a maximum service of 10 years. For former Telesis Employees no credit is given for prior employment with Telesis. For former Softec Employees no credit is given for prior employment with Softec. All A.V. Powell and LFWF service is included.

Credited Service

Years and fractional years of continuous regularly scheduled employment by Towers Perrin including, if approved by Towers Perrin, such period of employment with a predecessor, affiliate, or subsidiary of Towers Perrin. One year of Credited Service is given for each calendar year in which a member works 2,280 hours. For less than 2,280 hours, a member will get a fractional year of Credited Service, but no Credited Service is given for less than 1,000 hours in a calendar year. Full-time employees are given credit for 190 hours for any month in which they work at least one hour. For part-time employees actual hours worked are counted.

Credited Service includes service with CMP for up to 12 years of prior employment with CMP for former CMP Employees who terminate on or after January 1, 1986. For former CMP Employees who terminate before January 1, 1986, no credit is given for prior Employment with CMP. All Tillinghast service is included for former Tillinghast employees. For former Hayes/Hill Employees credit is given for service after obtaining age 40 with a maximum service of 10 years. For former OH&H, Telesis, A.V. Powell, Softec, LFWF, Diversity and

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Vidmere Employees, no Credited Service is given for service preceding employment with Towers Perrin.

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Social Security Supplemental Benefit

For participants who retired, reached Normal Retirement Date or terminated prior to January 1, 1982, the Social Security Supplemental Benefit is 12 times the participant's estimated accrued prospective primary Social Security benefit, calculated at time of termination of active service.

For participants terminating with vested benefits or retiring, the Social Security Supplemental Benefit is \$9,600 per year multiplied by the ratio of Credited Service to termination over projected Credited Service at Unreduced Early Retirement Date. The Social Security supplement is payable from Unreduced Early Retirement Date to age 62.

Accrued Pension Benefit

For inactive participants who terminated prior to January 1, 2009, who were eligible for early retirement and participants active as of January 1, 2009, the WTW Pension Plan benefit is the same as described in the Pension Benefits at Unreduced Early, Normal or Postponed Retirement. In addition, the Social Security Supplemental Benefit described above is payable at age 60.

For inactive participants not eligible for retirement whose date of termination is prior to January 1, 2009, the WTW Pension Plan benefit is the same as described below, but based on prospective Credited Service at Unreduced Early Retirement Date limited to 20 years (and pre-merger and post-merger service at date of determination for Tillinghast employees) and multiplied by the ratio of Credited Service at the earlier of determination date and December 31, 2007 to prospective Credited Service at Unreduced Early Retirement Date. For participants not yet eligible for Early Retirement, their TW SERP accrued benefit shall be based on the above formula for benefits without pay and benefit limitations, offset by their WTW Pension Plan accrued benefit, not less than \$0. In addition, the Social Security Supplemental Benefit as described above is payable at age 60.

For terminations in 2008, the WTW Pension Plan benefit shall not be less than the benefit described below, based on Credited Service on December 31, 2007 limited to 20 years multiplied by the ratio of Credited Service at the date of determination to the projected Credited Service at Normal Retirement Date. In addition, the Social Security Supplemental Benefit as described above is payable at age 60.

For former Stennes employees, the benefit is the benefit described above less "Prior Plan Credits" listed in Schedule 1 of the Plan, but not less than the "Pension Credits Accrued" as of August 21, 1978 under the former Stennes plan.

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Minimum benefit for former Stennes employees is the "Minimum Pension" listed in Schedule 3 of the Plan.

Actuarial Equivalence

For purposes of converting a straight life annuity to an optional form of annuity, factors are based on a 7% interest rate and the 1983 Towers Perrin Group Annuity Mortality Table for males. For purposes of determining the opening cash balance account, factors are based on a 7% interest rate and the Unisex GAR-94 Mortality Table. For purposes of determining a single sum value, the average of the Applicable Interest Rate ("AIR") under IRC Section 417(e) for September, October and November preceding the plan year in which payment is made and Applicable Mortality Table ("AMT") under IRC Section 417(e).

Retirement Dates

Normal Retirement Date

The later of January 1 nearest a participant's 65th birthday or the first of the month in which the participant earns 3 years of Continuous Service.

Unreduced Early Retirement Date

The later of January 1 nearest a participant's 60th birthday or the first of the month in which the participant earns 3 years of Continuous Service.

Early Retirement Date

The first day of any month within the 10-year period preceding a participant's Unreduced Early Retirement Date provided the participant has completed five years of Continuous Service.

Postponed Retirement Date

The first day of any month subsequent to a participant's Normal Retirement Date.

Pension Benefits at Unreduced Early, Normal or Postponed Retirement

Participants Eligible

All participants who retire on or after their Unreduced Early Retirement Date.

Pension Benefit for Other Than Tillinghast Employees

The greater of [(i) plus (iii)] or (ii):

- (i) 2% of Highest Plan Earnings at the earlier of the date of determination or December 31, 2007 times Credited Service at the earlier of the date of determination or December 31, 2007 with a maximum of 20 years.

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- (ii) for an employee who was a participant on December 31, 1966, the annual retirement income accrued as of January 1, 1967 under the plan then in effect plus 2% of plan earnings during Credited Service after January 1, 1967.
- (iii) the Social Security Supplemental Benefit as described above.

**Pension Benefits for
Tillinghast Employees**

Item (i) above, but multiplied by the ratio of post-merger service to the sum of pre-merger and post-merger service + (iii) above.

Pension Benefits at Early Retirement

Participants Eligible

All participants who retire on an Early Retirement Date.

Pension Benefit

The participant's Accrued Pension Benefit, which is payable beginning on Unreduced Early Retirement Date. For earlier commencement of payment, the Accrued Pension Benefit is reduced by the lesser of 5% for each year early or an actuarial equivalent reduction based upon the applicable 417(e)(3) assumptions.

Vested Benefits

Participants Eligible

Participants who terminate after completing three or more years of Continuous Service.

Vested Pension Benefit

The participant's Accrued Pension Benefit payable as of his Unreduced Early Retirement Date.

Subsidized Surviving Spouse Benefit

Spouses Eligible

Spouses of participants who were married for at least one year prior to the participant's retirement date.

Prospective Benefit

A life income in an amount equal to 100% (60% if a lump sum is elected on cash balance benefits or if terminated prior to January 1, 2008) of the participant's retirement benefit reduced for early commencement of income (if applicable) multiplied by the ratio of (i) over (ii):

- (i) Credited Service as of 12/31/93, up to 20 years

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(ii) Credited Service at retirement date, up to 20 years

Forms of Payment

Normal Form

If eligible for Subsidized Surviving Spouse Benefit:

if Subsidized Surviving Spouse Benefit is less than 50% of employee's benefit, 50% contingent annuity which is actuarially equivalent to combination of employee's and Surviving Spouse Benefit

if Subsidized Surviving Spouse Benefit is greater than or equal to 50% of employee's benefit, payment of employee's Surviving Spouse Benefit.

If married on date benefits commence but not eligible for Subsidized Surviving Spouse benefit, 50% contingent annuity which is actuarially equivalent to employee's benefit.

In all other cases: life annuity.

Optional Forms

Actuarially equivalent contingent annuitant forms of annuity or life annuity.

Plan Provisions – Cash Balance Formula

Effective Date - January 1, 2003.

Provisions applicable to active employees as of January 1, 2003 and employees hired January 1, 2003 or later.

- Cash balance contribution equals 5% of Plan Earnings (same definition as for FAE plan, except shareholder bonus is not recognized) up to Social Security Wage Base, plus 10% of Plan Earnings above this level. Benefits on Plan Earnings in excess of the IRC 401(a)(17) limits are covered by the TW SERP. This formula is frozen as of December 31, 2011.
- Cash balance account is credited with interest based on average 10-year Treasury rates for September, October and November of preceding year.
- Accrued benefit is equal to the cash balance account.
- Cash balance account is available as a lump sum upon termination.

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- Conversion of full or partial CB account to an annuity determined using “Moody’s approach” (interest rate equal to average Moody’s Aa rates for the first business day of September, October and November of preceding year, plus 25 bps, rounded to the nearest 25 bps; Mortality equal to GAR94), subject to minimum or maximum calculation rules using applicable 417(e)(3) approach.
- Upon death prior to retirement, greater of cash balance account or applicable pre-retirement spouse’s benefit is payable.
- Upon disability, cash balance contribution continued based on latest rate of compensation.

Plan Provisions – Transition Provisions

Transition provisions applicable to employees active on both December 31, 2002 and January 1, 2003.

Opening cash account balance equals present value of accrued benefit under FAE formula as of December 31, 2002 based on a 7% interest rate and GAR-94 mortality table. Opening balance includes “accrued” Social Security Supplement as of December 31, 2002, but excludes the value of any Subsidized Surviving Spouse Benefits.

Future cash balance contributions and interest credits determined in same way as for employees hired January 1, 2003 and later.

Accrued benefit equal to (A) & (B), below:

- (A) benefit for service through December 31, 2007 is equal to the greater of cash balance account or benefit accrued under FAE formula. Service and final average earnings frozen under FAE formula as of December 31, 2007.
- (B) benefit for service after December 31, 2007 is equal to cash balance formula accrued after that date.

For purposes of the accrued benefit above under portion (A):

- Any excess of the FAE formula over the cash balance account is payable as an annuity and not as a lump sum.
- The comparison of the CB account with the FAE plan annuity relies upon the “Moody’s Approach”, subject to 417(e)(3) minimum or

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maximum rules for converting the cash balance account to an annuity.

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Plan Provisions – Legacy Watson Wyatt (Prior to January 1, 2012)

Effective December 31, 2011, benefit accruals were frozen under the legacy Watson Wyatt benefit formulas.

Covered Employees	All salaried or hourly associates of legacy Watson Wyatt & Company are eligible to participate. Temporary employees, leased employees and contract employees are not eligible for the plan. Also, employees participating in the legacy Watson Wyatt & Company Pension Plan for Canadian Employees, or a plan of a foreign subsidiary, are not eligible
Participation Date	Participation in the Pension Plan begins upon the later of: Attainment of age 21. Completion of one year of Continuous Service.

Definitions

Vesting service	Number of years and completed months subject to break in service rules.
Continuous service	Number of years and completed months of uninterrupted service.
Pensionable pay	Under the changes to the Pension Plan effective January 1, 1997, salary equals the basic monthly salary plus any overtime earned during the month, and any fiscal year-end bonus or mid-fiscal year bonus.
Average earnings	Effective July 1, 2003, average annual salary is 12 times the highest average for any 60 consecutive months preceding or coincident with retirement. For grandfathered participants, average annual salary is 12 times the highest average for any 36 consecutive months preceding or coincident with retirement (See 2003 Grandfathered Benefits at the end of Appendix B).
Normal retirement date (NRD)	Attainment of age 65.

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Monthly pension benefit	1.70% of Average Annual Salary up to Covered Compensation plus 2.10% of Average Annual Salary in excess of Covered Compensation, multiplied by Continuous Service (maximum 25 years). For grandfathered participants, the Normal Retirement Benefit can never be less than the accrued benefit as of June 30, 2003 (See 2003 Grandfathered Benefit at the end of Appendix B).
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Eligibility for Benefits

Normal retirement	Retirement on Normal Retirement Date.
Early retirement	Attainment of age 55 with 5 years of Continuous Service. For grandfathered participants, eligibility is the earlier of the above and attainment of age 50 with 10 years of Continuous Service on or before June 30, 2008 (See 2003 Grandfathered Benefit at the end of Appendix B.)
Vested termination	Termination for reasons other than death or retirement after completing 3 years of vesting service.
Disability	Disabled after 30 days of Continuous Service and disability continues for at least 6 months.
Preretirement death benefit	Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse.

Benefits Paid Upon the Following Events

Normal retirement	Monthly pension benefit determined as of NRD.
Early retirement	For retirements on or after July 1, 2003, the Normal Retirement benefit is reduced by 8% for each year between ages 58 and 62, and by 6% for each year between ages 58 and 55 benefit payments commence prior to age 62. For grandfathered benefits, the Normal Retirement Benefit is reduced by 5% for each year benefit payments commence prior to age 60 (See 2003 Grandfathered Benefits at the end of Appendix B).

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Vested termination	Monthly pension benefit determined as of NRD, actuarially reduced for benefit payments commencing from 55-65. For grandfathered participants who terminate after age 50, the grandfathered benefits will be reduced by 5% for each year benefit payments commence prior to age 60.
Disablement	Normal Retirement Benefit calculated using the Average Annual Salary and Covered Compensation at the date of disability, but with Continuous Service during the disability period up to a maximum of 25 years or until December 31, 2011.
Preretirement death	If the participant is married and not currently eligible for early retirement but is fully vested, the participant's surviving spouse receives a benefit equal to 50% of the benefit that would have been payable to the participant if he had retired on the day before his death and chosen the joint and 50% survivor benefit form, payable commencing at the later of: (a) the date of death; or (b) the participant's age 55. If the participant is married and eligible for early retirement, the participant's surviving spouse receives a benefit equal to the benefit that would have been payable to the participant if he had retired on the day before his death and chosen the joint and 100% survivor benefit form, payable commencing at the date of death. If the participant is unmarried, no benefit is payable. Effective January 1, 2012 associates with a same-sex domestic partner are eligible for a similar pre-retirement death benefit as described above.

Other Plan Provisions

Forms of payment	Monthly pension benefits are paid as described above as a life annuity, if the participant has no spouse as of the date payments begin, or if the participant so elects. Otherwise, benefits are paid in the form of 100% joint and survivor annuity option or, if the participant elects and the spouse consents, another actuarially equivalent optional form offered by the plan. Optional forms are a 100%, 75% and 50% joint and survivor annuities, 5 or 10 year certain and life annuities, or (for married participants) a life annuity. Actuarial equivalence is based on a 7% interest rate the male 1983 GAM table for the participant and the female 1983 GAM table for the beneficiary.
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Preretirement death benefits are payable only as described above.

Pension Increases

None

**Plan participants'
contributions**

None

**Maximum on benefits
and pay**

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are not assumed for determining minimum and maximum contributions.

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2003 Grandfathered Benefits

The accrued normal retirement benefit under the new formula, which became effective on July 1, 2003, will not be less than the benefit earned under the prior formula based on continuous service and annual average salary as of June 30, 2003. This benefit includes any grandfathered benefits incorporated into the plan from plan changes made as of January 1, 1997.

All Associates hired on or before June 30, 2003 will be grandfathered for five years until June 30, 2008. At that time, the Accrued Benefit under the old formula will be frozen. Also, the Accrued Benefit as of June 30, 2003 will be indexed annually at a rate of 3.00%. These amounts will always have the grandfathered early retirement factors used when calculating early retirement benefits. Each participant will receive the greater of these two benefits or the new formula.

All Associates hired after June 30, 2003 will only be eligible for the Current Plan provisions. Current versus grandfathered benefits are summarized as follows:

Feature	Grandfathered Provision	Current Provision
Early Retirement Eligibility	Eligible at age 50 with 10 years of continuous service, or age 55 with 5 years of continuous service	Eligible at age 55 with 5 years of continuous service
Unreduced Retirement Benefit	Available at age 60	Available at age 62
Early Retirement Reduction Factors	5% a year between ages 50 and 60	8% a year between ages 58 and 62 6% a year between ages 55 and 58
Average Annual Salary	3-year average salary	5-year average salary
Standard Unreduced Form of Payment	5-year certain and continuous annuity	Single life annuity

Former Wellspring, State Street, and RIS Employees

Former pension eligible Watson Wyatt employees transferred as a result of these divestitures are granted continued service, for purposes of benefit eligibility and vesting, for service rendered to their new employer.

Former Insurance & Financial Services, Inc. Employees

Effective June 29, 2007, the Watson Wyatt Insurance & Financial Services, Inc. Pension Plan was merged into the Watson Wyatt & Company Pension Plan for U.S. Employees.

The Normal Retirement Benefit for these employees will be the sum of the following:

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 004
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

- A. 1.7% of Final Average Salary (36 months) up to covered compensation plus 2.10% of Final Average Age (36 months) in excess of covered compensation, multiplied by continuous service as of December 31, 2007.
- B. 1.7% of Final Average Salary (60 months) up to covered compensation plus 2.10% of Final Average Age (60 months) in excess of covered compensation, multiplied by service after June December 31, 2007.

The total service under formulas A and B above will not exceed 25 years.

Future Plan Changes

We are not aware of any future plan changes which are required to be reflected.

Changes in Benefits Valued Since Prior Year

Effective January 1, 2024 the Contributory and Non-Contributory Stable Value formulas were frozen. A new Contributory formula would apply to all eligible participants beginning January 1, 2024. The new Contributory formula would be similar to the prior Contributory formula with the following changes: compensation is base pay only, there is no integration with Social Security, and the accrual percentages would increase to 11.5% / 13.0% / 15.0%.

Plan Name:	Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN:	53-0181291 / 004
Plan Sponsor:	Willis Towers Watson US LLC
Valuation Date:	January 1, 2024

Plan Name	Willis Towers Watson Pension Plan For U.S. Employees
Plan Sponsor EIN	53-0181291
ERISA Plan #	004
Plan Year Ending	12/31/2024

The required attachment marked with an "X" in the Attachment column is included within the Accountant's Opinion attachment to Sch. H, Part III, Line 3, which consists of the entire audit report issued by the plan's Independent Qualified Public Accountant (IQPA).

Form/Schedule	Line #	Description	Attachment
5500 Sch. H	Line 3	Financial statements used in formulating the IQPA's opinion	X
5500 Sch. H	Line 4a	Schedule of Delinquent Participant Contributions	
5500 Sch. H	Line 4i	Schedule of Assets (Held at End of Year)	X
5500 Sch. H	Line 4i	Schedule of Assets (Acquired and Disposed of Within Year)	
5500 Sch. H	Line 4j	Schedule of Reportable Transactions	X

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 24 Change in Actuarial Assumptions

- The segment interest rates used to calculate the funding target and target normal cost were updated to the current valuation date as required by IRC §430.
- The required mortality table used to calculate the funding target and target normal cost was updated to include one additional year of projected mortality improvements, as required by IRC §430.
- The cash balance interest crediting rate was updated to 4.56% for 2024 decreasing to the ultimate rate of 4.25% in 2025.
- The Interest on Employee Contributions was increased from 4.62% to 5.25% based on market conditions.

Plan Name: Willis Towers Watson Pension Plan for U.S. Employees
EIN / PN: 53-0181291 / 004
Plan Sponsor: Willis Towers Watson US LLC
Valuation Date: January 1, 2024