

Form 5500

Annual Return/Report of Employee Benefit Plan

OMB Nos. 1210-0110 1210-0089

2024

This Form is Open to Public Inspection

Department of the Treasury Internal Revenue Service

Department of Labor Employee Benefits Security Administration

Pension Benefit Guaranty Corporation

This form is required to be filed for employee benefit plans under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and sections 6057(b) and 6058(a) of the Internal Revenue Code (the Code).

Complete all entries in accordance with the instructions to the Form 5500.

Part I Annual Report Identification Information

For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024

- A This return/report is for: [] a multiemployer plan [] a multiple-employer plan... [X] a single-employer plan [] a DFE... B This return/report is: [] the first return/report [] the final return/report... C If the plan is a collectively-bargained plan... D Check box if filing under: [X] Form 5558 [] automatic extension... E If this is a retroactively adopted plan...

Part II Basic Plan Information—enter all requested information

1a Name of plan: TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
1b Three-digit plan number (PN): 002
1c Effective date of plan: 02/01/2011
2a Plan sponsor's name (employer, if for a single-employer plan): TRI HOLDCO, INC.
2b Employer Identification Number (EIN): 33-0336176
2c Plan Sponsor's telephone number: 800-922-8348
2d Business code (see instructions): 541213

Caution: A penalty for the late or incomplete filing of this return/report will be assessed unless reasonable cause is established.

Under penalties of perjury and other penalties set forth in the instructions, I declare that I have examined this return/report, including accompanying schedules, statements and attachments, as well as the electronic version of this return/report, and to the best of my knowledge and belief, it is true, correct, and complete.

Table with 4 columns: SIGN HERE, Signature, Date, and Name. Rows include: 1. Filed with authorized/valid electronic signature, 10/10/2025, KURT LEE; 2. Signature of plan administrator; 3. Filed with authorized/valid electronic signature, 10/10/2025, KURT LEE; 4. Signature of employer/plan sponsor; 5. Signature of DFE.

For Paperwork Reduction Act Notice, see the Instructions for Form 5500.

Form 5500 (2024) v. 240311

3a Plan administrator's name and address <input checked="" type="checkbox"/> Same as Plan Sponsor	3b Administrator's EIN	
	3c Administrator's telephone number	
4 If the name and/or EIN of the plan sponsor or the plan name has changed since the last return/report filed for this plan, enter the plan sponsor's name, EIN, the plan name and the plan number from the last return/report: a Sponsor's name c Plan Name	4b EIN	
	4d PN	
5 Total number of participants at the beginning of the plan year	5	361
6 Number of participants as of the end of the plan year unless otherwise stated (welfare plans complete only lines 6a(1) , 6a(2) , 6b , 6c , and 6d). a(1) Total number of active participants at the beginning of the plan year a(2) Total number of active participants at the end of the plan year b Retired or separated participants receiving benefits..... c Other retired or separated participants entitled to future benefits d Subtotal. Add lines 6a(2) , 6b , and 6c e Deceased participants whose beneficiaries are receiving or are entitled to receive benefits. f Total. Add lines 6d and 6e g(1) Number of participants with account balances as of the beginning of the plan year (only defined contribution plans complete this item) g(2) Number of participants with account balances as of the end of the plan year (only defined contribution plans complete this item) h Number of participants who terminated employment during the plan year with accrued benefits that were less than 100% vested.....	6a(1)	322
	6a(2)	286
	6b	0
	6c	41
	6d	327
	6e	2
	6f	329
	6g(1)	332
	6g(2)	326
7 Enter the total number of employers obligated to contribute to the plan (only multiemployer plans complete this item)	7	

8a If the plan provides pension benefits, enter the applicable pension feature codes from the List of Plan Characteristics Codes in the instructions:
2I 2P 2Q 3I

b If the plan provides welfare benefits, enter the applicable welfare feature codes from the List of Plan Characteristics Codes in the instructions:

9a Plan funding arrangement (check all that apply)	9b Plan benefit arrangement (check all that apply)
(1) <input type="checkbox"/> Insurance	(1) <input type="checkbox"/> Insurance
(2) <input type="checkbox"/> Code section 412(e)(3) insurance contracts	(2) <input type="checkbox"/> Code section 412(e)(3) insurance contracts
(3) <input checked="" type="checkbox"/> Trust	(3) <input checked="" type="checkbox"/> Trust
(4) <input type="checkbox"/> General assets of the sponsor	(4) <input type="checkbox"/> General assets of the sponsor

10 Check all applicable boxes in 10a and 10b to indicate which schedules are attached, and, where indicated, enter the number attached. (See instructions)

a Pension Schedules

- (1) **R** (Retirement Plan Information)
- (2) **MB** (Multiemployer Defined Benefit Plan and Certain Money Purchase Plan Actuarial Information) - signed by the plan actuary
- (3) **SB** (Single-Employer Defined Benefit Plan Actuarial Information) - signed by the plan actuary
- (4) **DCG** (Individual Plan Information) – Number Attached 0
- (5) **MEP** (Multiple-Employer Retirement Plan Information)

b General Schedules

- (1) **H** (Financial Information)
- (2) **I** (Financial Information – Small Plan)
- (3) **A** (Insurance Information) – Number Attached _____
- (4) **C** (Service Provider Information)
- (5) **D** (DFE/Participating Plan Information)
- (6) **G** (Financial Transaction Schedules)

Part III Form M-1 Compliance Information (to be completed by welfare benefit plans)

11a If the plan provides welfare benefits, was the plan subject to the Form M-1 filing requirements during the plan year? (See instructions and 29 CFR 2520.101-2.) Yes No

If "Yes" is checked, complete lines 11b and 11c.

11b Is the plan currently in compliance with the Form M-1 filing requirements? (See instructions and 29 CFR 2520.101-2.) Yes No

11c Enter the Receipt Confirmation Code for the 2024 Form M-1 annual report. If the plan was not required to file the 2024 Form M-1 annual report, enter the Receipt Confirmation Code for the most recent Form M-1 that was required to be filed under the Form M-1 filing requirements. (Failure to enter a valid Receipt Confirmation Code will subject the Form 5500 filing to rejection as incomplete.)

Receipt Confirmation Code _____

SCHEDULE C (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small> <small>Pension Benefit Guaranty Corporation</small>	Service Provider Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500.	<small>OMB No. 1210-0110</small> 2024 This Form is Open to Public Inspection.
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For calendar plan year 2024 or fiscal plan year beginning **01/01/2024** and ending **12/31/2024**

A Name of plan TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN	B Three-digit plan number (PN) ▶	002
C Plan sponsor's name as shown on line 2a of Form 5500 TRI HOLDCO, INC.	D Employer Identification Number (EIN) 33-0336176	

Part I Service Provider Information (see instructions)

You must complete this Part, in accordance with the instructions, to report the information required for **each person** who received, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of monetary value) in connection with services rendered to the plan or the person's position with the plan during the plan year. If a person received **only** eligible indirect compensation for which the plan received the required disclosures, you are required to answer line 1 but are not required to include that person when completing the remainder of this Part.

1 Information on Persons Receiving Only Eligible Indirect Compensation

a Check "Yes" or "No" to indicate whether you are excluding a person from the remainder of this Part because they received only eligible indirect compensation for which the plan received the required disclosures (see instructions for definitions and conditions)..... Yes No

b If you answered line 1a "Yes," enter the name and EIN or address of each person providing the required disclosures for the service providers who received only eligible indirect compensation. Complete as many entries as needed (see instructions).

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

JP MORGAN CHASE	270 PARK AVE NEW YORK, NY 10017
------------------------	--

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

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2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

JP MORGAN SECURITIES

13-4110995

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
28 71	INVESTMENT MANAGEMENT	56234	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/>		Yes <input type="checkbox"/> No <input type="checkbox"/>

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/>		Yes <input type="checkbox"/> No <input type="checkbox"/>

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/>		Yes <input type="checkbox"/> No <input type="checkbox"/>

Part I Service Provider Information (continued)

3. If you reported on line 2 receipt of indirect compensation, other than eligible indirect compensation, by a service provider, and the service provider is a fiduciary or provides contract administrator, consulting, custodial, investment advisory, investment management, broker, or recordkeeping services, answer the following questions for (a) each source from whom the service provider received \$1,000 or more in indirect compensation and (b) each source for whom the service provider gave you a formula used to determine the indirect compensation instead of an amount or estimated amount of the indirect compensation. Complete as many entries as needed to report the required information for each source.

(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	

Part II Service Providers Who Fail or Refuse to Provide Information

4 Provide, to the extent possible, the following information for each service provider who failed or refused to provide the information necessary to complete this Schedule.

(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide

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Part III Termination Information on Accountants and Enrolled Actuaries (see instructions)
(complete as many entries as needed)

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

**SCHEDULE H
(Form 5500)**

Department of the Treasury
Internal Revenue Service

Department of Labor
Employee Benefits Security Administration
Pension Benefit Guaranty Corporation

Financial Information

This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA), and section 6058(a) of the Internal Revenue Code (the Code).

► **File as an attachment to Form 5500.**

OMB No. 1210-0110

2024

**This Form is Open to Public
Inspection**

For calendar plan year 2024 or fiscal plan year beginning **01/01/2024** and ending **12/31/2024**

A Name of plan TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN		B Three-digit plan number (PN) ►	002
C Plan sponsor's name as shown on line 2a of Form 5500 TRI HOLDCO, INC.		D Employer Identification Number (EIN) 33-0336176	

Part I Asset and Liability Statement

1 Current value of plan assets and liabilities at the beginning and end of the plan year. Combine the value of plan assets held in more than one trust. Report the value of the plan's interest in a commingled fund containing the assets of more than one plan on a line-by-line basis unless the value is reportable on lines 1c(9) through 1c(14). Do not enter the value of that portion of an insurance contract which guarantees, during this plan year, to pay a specific dollar benefit at a future date. **Round off amounts to the nearest dollar.** MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 1b(1), 1b(2), 1c(8), 1g, 1h, and 1i. CCTs, PSAs, and 103-12 IEs also do not complete lines 1d and 1e. See instructions.

Assets	(a) Beginning of Year	(b) End of Year
a Total noninterest-bearing cash	1a 7190	
b Receivables (less allowance for doubtful accounts):		
(1) Employer contributions	1b(1) 1668549	1501219
(2) Participant contributions	1b(2)	
(3) Other	1b(3) 57595	53234
c General investments:		
(1) Interest-bearing cash (include money market accounts & certificates of deposit)	1c(1) 121195	74138
(2) U.S. Government securities	1c(2)	
(3) Corporate debt instruments (other than employer securities):		
(A) Preferred	1c(3)(A)	
(B) All other	1c(3)(B) 6514015	4943457
(4) Corporate stocks (other than employer securities):		
(A) Preferred	1c(4)(A)	
(B) Common	1c(4)(B) 3338815	3526191
(5) Partnership/joint venture interests	1c(5)	
(6) Real estate (other than employer real property)	1c(6)	
(7) Loans (other than to participants)	1c(7)	
(8) Participant loans	1c(8)	
(9) Value of interest in common/collective trusts	1c(9)	
(10) Value of interest in pooled separate accounts	1c(10)	
(11) Value of interest in master trust investment accounts	1c(11)	
(12) Value of interest in 103-12 investment entities	1c(12)	
(13) Value of interest in registered investment companies (e.g., mutual funds)	1c(13)	
(14) Value of funds held in insurance company general account (unallocated contracts)	1c(14)	
(15) Other	1c(15)	

1d Employer-related investments:		(a) Beginning of Year	(b) End of Year
(1) Employer securities.....	1d(1)	90680711	96665565
(2) Employer real property.....	1d(2)		
e Buildings and other property used in plan operation.....	1e		
f Total assets (add all amounts in lines 1a through 1e).....	1f	102388070	106763804
Liabilities			
g Benefit claims payable.....	1g	99491	
h Operating payables.....	1h		
i Acquisition indebtedness.....	1i		
j Other liabilities.....	1j	19282120	18331166
k Total liabilities (add all amounts in lines 1g through 1j).....	1k	19381611	18331166
Net Assets			
l Net assets (subtract line 1k from line 1f).....	1l	83006459	88432638

Part II Income and Expense Statement

2 Plan income, expenses, and changes in net assets for the year. Include all income and expenses of the plan, including any trust(s) or separately maintained fund(s) and any payments/receipts to/from insurance carriers. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 2a, 2b(1)(E), 2e, 2f, and 2g.

Income		(a) Amount	(b) Total
a Contributions:			
(1) Received or receivable in cash from: (A) Employers.....	2a(1)(A)	1501219	
(B) Participants.....	2a(1)(B)		
(C) Others (including rollovers).....	2a(1)(C)		
(2) Noncash contributions.....	2a(2)		
(3) Total contributions. Add lines 2a(1)(A) , (B) , (C) , and line 2a(2)	2a(3)		1501219
b Earnings on investments:			
(1) Interest:			
(A) Interest-bearing cash (including money market accounts and certificates of deposit).....	2b(1)(A)	99422	
(B) U.S. Government securities.....	2b(1)(B)		
(C) Corporate debt instruments.....	2b(1)(C)	197910	
(D) Loans (other than to participants).....	2b(1)(D)		
(E) Participant loans.....	2b(1)(E)		
(F) Other.....	2b(1)(F)		
(G) Total interest. Add lines 2b(1)(A) through (F)	2b(1)(G)		297332
(2) Dividends:			
(A) Preferred stock.....	2b(2)(A)		
(B) Common stock.....	2b(2)(B)	65091	
(C) Registered investment company shares (e.g. mutual funds).....	2b(2)(C)		
(D) Total dividends. Add lines 2b(2)(A) , (B) , and (C)	2b(2)(D)		
(3) Rents.....	2b(3)		
(4) Net gain (loss) on sale of assets:			
(A) Aggregate proceeds.....	2b(4)(A)		
(B) Aggregate carrying amount (see instructions).....	2b(4)(B)		
(C) Subtract line 2b(4)(B) from line 2b(4)(A) and enter result.....	2b(4)(C)		
(5) Unrealized appreciation (depreciation) of assets:			
(A) Real estate.....	2b(5)(A)		
(B) Other.....	2b(5)(B)	7583597	
(C) Total unrealized appreciation of assets. Add lines 2b(5)(A) and (B)	2b(5)(C)		

	(a) Amount	(b) Total
(6) Net investment gain (loss) from common/collective trusts	2b(6)	
(7) Net investment gain (loss) from pooled separate accounts	2b(7)	
(8) Net investment gain (loss) from master trust investment accounts	2b(8)	
(9) Net investment gain (loss) from 103-12 investment entities	2b(9)	
(10) Net investment gain (loss) from registered investment companies (e.g., mutual funds)	2b(10)	
c Other income	2c	7
d Total income. Add all income amounts in column (b) and enter total.....	2d	9447246

Expenses

e Benefit payment and payments to provide benefits:		
(1) Directly to participants or beneficiaries, including direct rollovers.....	2e(1)	3547208
(2) To insurance carriers for the provision of benefits	2e(2)	
(3) Other.....	2e(3)	
(4) Total benefit payments. Add lines 2e(1) through (3)	2e(4)	3547208
f Corrective distributions (see instructions)	2f	
g Certain deemed distributions of participant loans (see instructions).....	2g	
h Interest expense.....	2h	417595
i Administrative expenses:		
(1) Salaries and allowances	2i(1)	
(2) Contract administrator fees	2i(2)	
(3) Recordkeeping fees	2i(3)	
(4) IQPA audit fees	2i(4)	
(5) Investment advisory and investment management fees	2i(5)	56234
(6) Bank or trust company trustee/custodial fees	2i(6)	
(7) Actuarial fees	2i(7)	
(8) Legal fees	2i(8)	
(9) Valuation/appraisal fees	2i(9)	
(10) Other trustee fees and expenses	2i(10)	
(11) Other expenses.....	2i(11)	30
(12) Total administrative expenses. Add lines 2i(1) through (11)	2i(12)	56264
j Total expenses. Add all expense amounts in column (b) and enter total.....	2j	4021067

Net Income and Reconciliation

k Net income (loss). Subtract line 2j from line 2d.....	2k	5426179
l Transfers of assets:		
(1) To this plan.....	2l(1)	
(2) From this plan	2l(2)	

Part III Accountant's Opinion

3 Complete lines 3a through 3c if the opinion of an independent qualified public accountant is attached to this Form 5500. Complete line 3d if an opinion is not attached.

a The attached opinion of an independent qualified public accountant for this plan is (see instructions):

(1) Unmodified (2) Qualified (3) Disclaimer (4) Adverse

b Check the appropriate box(es) to indicate whether the IQPA performed an ERISA section 103(a)(3)(C) audit. Check both boxes (1) and (2) if the audit was performed pursuant to both 29 CFR 2520.103-8 and 29 CFR 2520.103-12(d). Check box (3) if pursuant to neither.

(1) DOL Regulation 2520.103-8 (2) DOL Regulation 2520.103-12(d) (3) neither DOL Regulation 2520.103-8 nor DOL Regulation 2520.103-12(d).

c Enter the name and EIN of the accountant (or accounting firm) below:

(1) Name: NICHOLSON & OLSON, CPA'S

(2) EIN: 94-2771548

d The opinion of an independent qualified public accountant is **not attached** as part of Schedule H because:

(1) This form is filed for a CCT, PSA, DCG or MTIA. (2) It will be attached to the next Form 5500 pursuant to 29 CFR 2520.104-50.

Part IV Compliance Questions

4 CCTs and PSAs do not complete Part IV. MTIAs, 103-12 IEs, and GIAs do not complete lines 4a, 4e, 4f, 4g, 4h, 4k, 4m, 4n, or 5. 103-12 IEs also do not complete lines 4j and 4l. MTIAs also do not complete line 4l. DCGs do not complete lines 4e, 4f, 4k, 4l, and 5, and DCGs generally complete the rest of Part IV collectively for all plans in the DCG, except as otherwise provided (see instructions).

During the plan year:

	Yes	No	Amount
a Was there a failure to transmit to the plan any participant contributions within the time period described in 29 CFR 2510.3-102? Continue to answer "Yes" for any prior year failures until fully corrected. (See instructions and DOL's Voluntary Fiduciary Correction Program.)		X	
b Were any loans by the plan or fixed income obligations due the plan in default as of the close of the plan year or classified during the year as uncollectible? Disregard participant loans secured by participant's account balance. (Attach Schedule G (Form 5500) Part I if "Yes" is checked.)		X	
c Were any leases to which the plan was a party in default or classified during the year as uncollectible? (Attach Schedule G (Form 5500) Part II if "Yes" is checked.)		X	
d Were there any nonexempt transactions with any party-in-interest? (Do not include transactions reported on line 4a. Attach Schedule G (Form 5500) Part III if "Yes" is checked.)		X	
e Was this plan covered by a fidelity bond?	X		1000000
f Did the plan have a loss, whether or not reimbursed by the plan's fidelity bond, that was caused by fraud or dishonesty?		X	
g Did the plan hold any assets whose current value was neither readily determinable on an established market nor set by an independent third party appraiser?		X	
h Did the plan receive any noncash contributions whose value was neither readily determinable on an established market nor set by an independent third party appraiser?		X	
i Did the plan have assets held for investment? (Attach schedule(s) of assets if "Yes" is checked, and see instructions for format requirements.)	X		
j Were any plan transactions or series of transactions in excess of 5% of the current value of plan assets? (Attach schedule of transactions if "Yes" is checked and see instructions for format requirements.)		X	
k Were all the plan assets either distributed to participants or beneficiaries, transferred to another plan, or brought under the control of the PBGC?		X	
l Has the plan failed to provide any benefit when due under the plan?		X	
m If this is an individual account plan, was there a blackout period? (See instructions and 29 CFR 2520.101-3.)		X	
n If 4m was answered "Yes," check the "Yes" box if you either provided the required notice or one of the exceptions to providing the notice applied under 29 CFR 2520.101-3.			

5a Has a resolution to terminate the plan been adopted during the plan year or any prior plan year? Yes No
If "Yes," enter the amount of any plan assets that reverted to the employer this year _____.

5b If, during this plan year, any assets or liabilities were transferred from this plan to another plan(s), identify the plan(s) to which assets or liabilities were transferred. (See instructions.)

5b(1) Name of plan(s)	5b(2) EIN(s)	5b(3) PN(s)

5c Was the plan a defined benefit plan covered under the PBGC insurance program at any time during this plan year? (See ERISA section 4021 and instructions.) Yes No Not determined

If "Yes" is checked, enter the My PAA confirmation number from the PBGC premium filing for this plan year _____.

SCHEDULE R (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small> <small>Pension Benefit Guaranty Corporation</small>	Retirement Plan Information This schedule is required to be filed under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6058(a) of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110 2024 This Form is Open to Public Inspection.
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024

A Name of plan <u>TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN</u>	B Three-digit plan number (PN) ▶	<u>002</u>
C Plan sponsor's name as shown on line 2a of Form 5500 <u>TRI HOLDCO, INC.</u>	D Employer Identification Number (EIN) <u>33-0336176</u>	

Part I	Distributions
---------------	----------------------

All references to distributions relate only to payments of benefits during the plan year.

1 Total value of distributions paid in property other than in cash or the forms of property specified in the instructions.....	1	<u>695805</u>
2 Enter the EIN(s) of payor(s) who paid benefits on behalf of the plan to participants or beneficiaries during the year (if more than two, enter EINs of the two payors who paid the greatest dollar amounts of benefits): EIN(s): <u>42-0127290</u>		
Profit-sharing plans, ESOPs, and stock bonus plans, skip line 3.		
3 Number of participants (living or deceased) whose benefits were distributed in a single sum, during the plan year	3	

Part II	Funding Information (If the plan is not subject to the minimum funding requirements of section 412 of the Internal Revenue Code or ERISA section 302, skip this Part.)
----------------	---

4 Is the plan administrator making an election under Code section 412(d)(2) or ERISA section 302(d)(2)?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> N/A
If the plan is a defined benefit plan, go to line 8.			
5 If a waiver of the minimum funding standard for a prior year is being amortized in this plan year, see instructions and enter the date of the ruling letter granting the waiver. Date: Month _____ Day _____ Year _____ If you completed line 5, complete lines 3, 9, and 10 of Schedule MB and do not complete the remainder of this schedule.			
6 a Enter the minimum required contribution for this plan year (include any prior year accumulated funding deficiency not waived)	6a		
b Enter the amount contributed by the employer to the plan for this plan year	6b		
c Subtract the amount in line 6b from the amount in line 6a. Enter the result (enter a minus sign to the left of a negative amount).....	6c		
If you completed line 6c, skip lines 8 and 9.			
7 Will the minimum funding amount reported on line 6c be met by the funding deadline?.....	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> N/A
8 If a change in actuarial cost method was made for this plan year pursuant to a revenue procedure or other authority providing automatic approval for the change or a class ruling letter, does the plan sponsor or plan administrator agree with the change?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> N/A

Part III	Amendments
-----------------	-------------------

9 If this is a defined benefit pension plan, were any amendments adopted during this plan year that increased or decreased the value of benefits? If yes, check the appropriate box. If no, check the "No" box.....	<input type="checkbox"/> Increase	<input type="checkbox"/> Decrease	<input type="checkbox"/> Both	<input type="checkbox"/> No
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Part IV	ESOPs (see instructions). If this is not a plan described under section 409(a) or 4975(e)(7) of the Internal Revenue Code, skip this Part.
----------------	---

10 Were unallocated employer securities or proceeds from the sale of unallocated securities used to repay any exempt loan?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
11 a Does the ESOP hold any preferred stock?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b If the ESOP has an outstanding exempt loan with the employer as lender, is such loan part of a "back-to-back" loan? (See instructions for definition of "back-to-back" loan.)	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
12 Does the ESOP hold any stock that is not readily tradable on an established securities market?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No

Part V Additional Information for Multiemployer Defined Benefit Pension Plans

13 Enter the following information for each employer that (1) contributed more than 5% of total contributions to the plan during the plan year or (2) was one of the top-ten highest contributors (measured in dollars). See instructions. Complete as many entries as needed to report all applicable employers.

a Name of contributing employer _____

b EIN _____ **c** Dollar amount contributed by employer _____

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer _____

b EIN _____ **c** Dollar amount contributed by employer _____

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer _____

b EIN _____ **c** Dollar amount contributed by employer _____

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer _____

b EIN _____ **c** Dollar amount contributed by employer _____

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer _____

b EIN _____ **c** Dollar amount contributed by employer _____

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer _____

b EIN _____ **c** Dollar amount contributed by employer _____

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

14 Enter the number of deferred vested and retired participants (inactive participants), as of the beginning of the plan year, whose contributing employer is no longer making contributions to the plan for:

a The current plan year. Check the box to indicate the counting method used to determine the number of inactive participants: <input type="checkbox"/> last contributing employer <input type="checkbox"/> alternative <input type="checkbox"/> reasonable approximation (see instructions for required attachment).....	14a	
b The plan year immediately preceding the current plan year. <input type="checkbox"/> Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....	14b	
c The second preceding plan year. <input type="checkbox"/> Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....	14c	

15 Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to make an employer contribution during the current plan year to:

a The corresponding number for the plan year immediately preceding the current plan year	15a	
b The corresponding number for the second preceding plan year	15b	

16 Information with respect to any employers who withdrew from the plan during the preceding plan year:

a Enter the number of employers who withdrew during the preceding plan year	16a	
b If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers.....	16b	

17 If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, check box and see instructions regarding supplemental information to be included as an attachment

Part VI Additional Information for Single-Employer and Multiemployer Defined Benefit Pension Plans

18 If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole or in part) of liabilities to such participants and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see instructions regarding supplemental information to be included as an attachment

19 If the total number of participants is 1,000 or more, complete lines (a) and (b):

a Enter the percentage of plan assets held as:
 Public Equity: _____% Private Equity: _____% Investment-Grade Debt and Interest Rate Hedging Assets: _____%
 High-Yield Debt: _____% Real Assets: _____% Cash or Cash Equivalents: _____% Other: _____%

b Provide the average duration of the Investment-Grade Debt and Interest Rate Hedging Assets:
 0-5 years 5-10 years 10-15 years 15 years or more

20 PBGC missed contribution reporting requirements. If this is a multiemployer plan or a single-employer plan that is not covered by PBGC, skip line 20.

a Is the amount of unpaid minimum required contributions for all years from Schedule SB (Form 5500) line 40 greater than zero? Yes No

b If line 20a is "Yes," has PBGC been notified as required by ERISA sections 4043(c)(5) and/or 303(k)(4)? Check the applicable box:
 Yes.
 No. Reporting was waived under 29 CFR 4043.25(c)(2) because contributions equal to or exceeding the unpaid minimum required contribution were made by the 30th day after the due date.
 No. The 30-day period referenced in 29 CFR 4043.25(c)(2) has not yet ended, and the sponsor intends to make a contribution equal to or exceeding the unpaid minimum required contribution by the 30th day after the due date.
 No. Other. Provide explanation: _____

Part VII IRS Compliance Questions

21a Does the plan satisfy the coverage and nondiscrimination tests of Code sections 410(b) and 401(a)(4) by combining this plan with any other plans under the permissive aggregation rules? Yes No

21b If this is a Code section 401(k) plan, check all boxes that apply to indicate how the plan is intended to satisfy the nondiscrimination requirements for employee deferrals and employer matching contributions (as applicable) under Code sections 401(k)(3) and 401(m)(2).
 Design-based safe harbor method
 "Prior year" ADP test
 "Current year" ADP test
 N/A

22 If the plan sponsor is an adopter of a pre-approved plan that received a favorable IRS Opinion Letter, enter the date of the Opinion Letter ___/___/____ (MM/DD/YYYY) and the Opinion Letter serial number _____.

**TRI HOLCO, INC.
Employee Stock Ownership Plan**

**Independent Auditor's Report
Financial Statements
and
Supplemental Information**

**December 31, 2024 and 2023
and for the Year Ended
December 31, 2024**

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INDEPENDENT AUDITOR'S REPORT

CERTIFIED PUBLIC ACCOUNTANTS

729 Sunrise Avenue, Suite 303

To the Plan Committee
TRI HoldCo, Inc. Employee Stock Ownership Plan
Folsom, CA

Roseville, California 95661

(916) 786-7997

Opinion

We have audited the accompanying financial statements of TRI HoldCo, Inc. Employee Stock Ownership Plan (the Plan), an employee benefit plan subject to the Employee Retirement Income Security Act of 1974 (ERISA), which comprise the statements of net assets available for benefits as of December 31, 2024 and 2023, and the related statement of changes in net assets available for benefits for the year ended December 31, 2024, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of TRI HoldCo, Inc. Employee Stock Ownership Plan as of December 31, 2024 and 2023, and the changes in its net assets available for benefits for the year ended December 31, 2024, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of TRI HoldCo, Inc. Employee Stock Ownership Plan and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, which raise substantial doubt about TRI HoldCo, Inc. Employee Stock Ownership Plan's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Management is also responsible for maintaining a current plan instrument, including all plan amendments, administering the plan, and determining that the plan's transactions that are presented and disclosed in the financial statements are in conformity with the plan's provisions, including maintaining sufficient records with respect to each of the participants, to determine the benefits due or which may become due to such participants.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

To the Plan Committee
TRI HoldCo, Inc. Employee Stock Ownership Plan

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of TRI HoldCo, Inc. Employee Stock Ownership Plan's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events considered in the aggregate, which raise substantial doubt about TRI HoldCo, Inc. Employee Stock Ownership Plan's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplemental Schedule Required by ERISA

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental Schedule of Assets Held for Investment Purposes for the year ended December 31, 2024 is presented for purposes of additional analysis and is not a required part of the financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with generally accepted auditing standards.

In forming our opinion on the supplemental schedule, we evaluated whether the supplemental schedule, including the form and content, are presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.

In our opinion, the information in the accompanying schedule is fairly stated, in all material respects, in relation to the financial statements as a whole, and the form and content are presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.

Nicholson & Olson

Certified Public Accountants
Roseville, California
October 10, 2025

FINANCIAL STATEMENTS

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Statements of Net Assets Available for Benefits
December 31, 2024 and 2023

	As of December 31, 2024		
	Allocated	Unallocated	Total
ASSETS			
Investment in sponsor company common stock, at estimated fair value	\$58,251,042	\$ 38,414,523	\$96,665,565
Cash - non interest bearing	-	-	-
Cash - interest bearing	74,138	-	74,138
Interest receivable	53,234	-	53,234
Employer contribution receivable	150,000	-	150,000
Registered equity & fixed income investments	8,469,648	-	8,469,648
TOTAL ASSETS	66,998,062	38,414,523	105,412,585
LIABILITIES AND NET ASSETS			
Loans payable	-	16,979,948	16,979,948
TOTAL LIABILITIES	-	16,979,948	16,979,948
NET ASSETS AVAILABLE FOR BENEFITS	\$66,998,062	\$ 21,434,575	\$88,432,637

	As of December 31, 2023		
	Allocated	Unallocated	Total
ASSETS			
Investment in sponsor company common stock, at estimated fair value	\$52,430,472	\$ 38,150,748	\$90,581,220
Cash - non interest bearing	7,190	-	7,190
Cash - interest bearing	121,195	-	121,195
Interest receivable	57,595	-	57,595
Employer contributions receivable	300,000	-	300,000
Registered equity & fixed income investments	9,852,830	-	9,852,830
TOTAL ASSETS	62,769,282	38,150,748	100,920,030
LIABILITIES AND NET ASSETS			
Loans payable	-	17,913,569	17,913,569
TOTAL LIABILITIES	-	17,913,569	17,913,569
NET ASSETS AVAILABLE FOR BENEFITS	\$62,769,282	\$ 20,237,179	\$83,006,461

The accompanying notes are an integral part of these financial statements

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Statement of Changes in Net Assets Available for Benefits
Year Ended December 31, 2024

	<u>Allocated</u>	<u>Unallocated</u>	<u>Total</u>
ADDITIONS TO NET ASSETS			
Net appreciation in estimated fair value of sponsor company common stock	\$ 5,165,159	\$ 1,614,991	\$ 6,780,150
Net appreciation in fair value of registered investments	803,447	-	803,447
Net appreciation in fair of investments	5,968,606	1,614,991	7,583,597
Interest and dividends	362,423	-	362,423
Total investment income	6,331,029	1,614,991	7,946,020
Employer contributions	150,000	1,351,218	1,501,218
Other income	7	-	7
Allocation of 523,843 shares of common stock of TRI Holdco, Inc.	1,351,218	-	1,351,218
TOTAL ADDITIONS TO NET ASSETS	7,832,254	2,966,209	10,798,463
DEDUCTIONS FROM NET ASSETS			
Interest expense	-	417,595	417,595
Distributions to participants	3,547,208	-	3,547,208
Investment advisory and other fees	56,266	-	56,266
Allocation of 523,843 shares of common stock of TRI Holdco, Inc.	-	1,351,218	1,351,218
TOTAL DEDUCTIONS FROM NET ASSETS	3,603,474	1,768,813	5,372,287
NET INCREASE	4,228,780	1,197,396	5,426,176
NET ASSETS AVAILABLE FOR BENEFITS			
Beginning of year	62,769,282	20,237,179	83,006,461
End of year	<u>\$ 66,998,062</u>	<u>\$ 21,434,575</u>	<u>\$ 88,432,637</u>

The accompanying notes are an integral part of these financial statements

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 1 - Description of Plan

The following description of the TRI HoldCo, Inc. Employee Stock Ownership Plan (the Plan) provides only general information. Participants should refer to the Plan Agreement for a more complete description of the Plan's provisions.

General

TRI HoldCo, Inc. Employee Stock Ownership Plan was established February 1, 2011. The Plan operates as an internally leveraged employee stock ownership plan (ESOP) and is designed to comply with Section 4975(e)(7) and the regulations thereunder of the Internal Revenue Code (IRC) 1986 and is subject to the applicable provisions of the Employee Retirement Income Security Act of 1974 (ERISA).

The Plan is administered by the Plan Committee comprising of two people appointed by the Company's Board of Directors. The Plan's independent Trustee is also appointed by the Company's Board of Directors. A trust fund has been established by the Plan's Plan Committee, subject to approval by the independent Trustee, and is the funding medium used for the accumulation of assets from which benefits are distributed. The funding policy of the Plan is to invest trust assets primarily in Company stock over the life of the Plan. All non-financial administrative activities involved with the operation of the Plan have been outsourced to BSI, A Menke Company in 2023 and Principal Financial Services in 2024.

The Plan purchased Company common shares from stockholders and made various exchange transactions with the Company (Note 8) and holds the shares in a trust established under the Plan. The borrowings are to be repaid over a period ranging from ten to twenty-five years with fully deductible Company contributions to the trust fund. As the Trust makes each payment of principal and interest, an appropriate percentage of shares is allocated to eligible employees' accounts in accordance with applicable regulations under IRC.

The loans are collateralized with the unallocated shares of stock. The lender has no rights against the shares once they are allocated under the ESOP. Accordingly, the financial statements of the Plan as of December 31, 2024 and 2023, and for the year ended December 31, 2024, present separately the assets and liabilities and changes therein pertaining to:

- the accounts of employees with a right to be vested in allocated shares (allocated)
- shares not yet allocated to employees held as collateral on notes (unallocated)

Eligibility

All employees are eligible to participate in the Plan after satisfying various lengths of service requirements and will actually participate during the year they satisfy these requirements. Employees are generally eligible to participate in the Plan after one year of service providing, they worked at least 1,000 hours during the plan year. Participants who do not have at least 1,000 hours of service during the plan year or are not employed on the last working day of a plan year are generally not eligible for an allocation of Plan assets for such year.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 1 - Description of Plan (continued)

Administration of Plan Assets

The Plan's assets and Company contributions are held and managed by the independent Trustee of the Plan. The Plan Committee, under the supervision of the Trustee and Board of Directors, performs the day-to-day activities, which include collecting receivables; investing cash, interest, and dividends received; and paying distributions to participants and interest and principal on the loans. Certain administrative functions are performed by officers or employees of the Company. No officer or employee receives compensation from the Plan.

The independent Trustee approved an investment plan which was ratified by the Board of Directors of the Company. In addition, the independent Trustee approved the hiring of J.P. Morgan as the fiduciary management firm handling investments, which was also ratified by the Board of Directors of the Company.

As provided in the Plan agreement, administrative expenses may be paid either by the Plan or by the Company. The Company has historically paid the operating expenses for the Plan, such as the independent Trustee's advisory fees, legal fees, appraisal fees, and all other administrative expenses. J.P. Morgan investment management fees are paid by the Plan.

Contributions

Each year, the Company's Board of Directors may elect to make the necessary contributions (Note 4) in cash or as a reduction of the Company loans (Note 8), or a combination of both. Cash contributions may be used to purchase shares of the Company's stock, to make payment on loans used by the Plan to acquire Company stock or allocated to participant accounts. Annual contributions are limited by various Code provisions.

Participant Accounts

The Plan is a defined contribution plan under which a separate individual account is established for each participant. Each participant's account is credited as of the last day of each plan year with an allocation of shares of the Company's common stock released to the independent Trustee from the unallocated account and forfeitures of terminated participants' non vested accounts. Only those participants who are eligible employees of the Company on the last day of the year will receive an allocation. Allocations are based on a participant's eligible compensation, relative to total eligible compensation for the plan year. A participant's benefit is limited to the vested balance of their account.

Each year an appraisal of the value of the Company's stock is made by an independent appraiser. Unrealized gains and losses are allocated to participants based on the number of shares held.

Plan earnings on other investments, investment management fees, and interest expense payable on loans to purchase Company stock are allocated to each participant's account based on the ratio of the participant's account balance.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 1 - Description of Plan (continued)

Vesting

If a participant's employment with the Company ends for any reason other than retirement, permanent disability or death, he or she will vest in the balance in his or her account based on total years of service with the Company. Participants vest 20% per year of service, after the first year which is 0%, and are 100% vested after six years of service. In addition, one year of service has been granted for every four years of employment with the Company prior to February 1, 2011 provided the employee is employed on February 1, 2011. A participant's account becomes fully vested upon death or disability.

Forfeitures

Forfeitures represent the non-vested portion of a terminated participant's account balance. Forfeitures remain in the Plan and are allocated to participants' accounts based on a participant's eligible compensation, relative to total eligible compensation for the plan year. Forfeitures of terminated non-vested account balances allocated to remaining participants totaled \$226,206 and \$242,892 for the years ended December 31, 2024 and 2023, respectively.

The non-vested portion of a terminated participant's account balance is forfeited at the end of the plan year following termination. If the terminated participant has no vested balance, the entire account balance is forfeited. Benefits may be restored if the participant returns to service before incurring five consecutive one-year breaks in service.

Payment of Benefits

No distributions from the Plan will be made until a participant retires, dies, or otherwise terminates employment with the Company. The Trust may distribute Plan benefits entirely in cash or entirely in the form of Company common stock, or a combination of each. The amount to be distributed is based upon the immediately preceding valuation date. Under the provisions of the Plan, the Company is obligated to repurchase participant shares previously distributed (see Put Option below). Participants may elect to have all or a portion of their account as a rollover to an Individual Retirement Account or another Eligible Retirement Plan. Timing of distributions is when administratively feasible during the Plan year following the participant's termination.

Diversification

Diversification is offered to participants close to retirement so that they may have the opportunity to move part of the value of their investment in Company stock into investments which are more diversified. Participants who are at least age 55 with at least 10 years of participation into the Plan may elect to diversify a portion of their account. Diversification is offered to each eligible participant over a six-year period. During the first five years, a participant may diversify up to 25% of the shares allocated to his or her account. In the sixth year, the percentage changes to 50%.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 1 - Description of Plan (continued)

Put Option

Under federal income tax regulations, the employer stock that is held by the Plan and its participants and is not readily tradable on an established market, or is subject to trading limitations, includes a put option. The put option is a right to demand that the Company buy any shares of its stock distributed to participants for which there is no market. The put price is representative of the current appraised value of the stock. The company can pay for the purchase with interest over a period of five years. The purpose of the put option is to ensure that the participant has the ability to ultimately obtain cash.

Voting Rights

All Company shares held by the Trust shall be voted by the independent Trustee. Participants and beneficiaries are entitled to direct the voting of any shares allocated to his or her account with respect to any corporate merger, consolidation, liquidation, dissolution, or other similar transactions prescribed by regulation. The Trustee is required to vote for any unallocated shares as well as any allocated shares for which a participant has failed to give timely voting direction on behalf of the collective best interest of Plan participants and beneficiaries.

Plan Termination

Although it has not expressed any intent to do so, the Company has the right to terminate the Plan subject to the provisions of ERISA. Upon termination of the Plan, the interest of each participant in the trust fund will be distributed to such participant or his or her beneficiary at the time prescribed by the Plan terms and the Code. Upon termination of the Plan, the Trustee is authorized to pay all liabilities and expenses of the trust fund and to sell shares of financed stock held in the loan suspense account to the extent it determines such sale to be necessary in order to repay the loan. In the event of Plan termination, participants will become 100 percent vested in their accounts.

Note 2 - Summary of Significant Accounting Policies

Method of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Investment Valuation and Income Recognition

The common shares of the Company are valued at estimated fair value based on an annual independent appraisal. The carrying values of cash and receivables approximated fair value. Shares of registered investment companies are valued at quoted market prices. See Note 6 for discussion of fair value measurements.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on an accrual basis. Dividends are recorded on their ex-dividend date. Realized gains and losses are recorded in the Statement of Changes in Net Assets Available for Benefits in the period that the investment matures or is sold.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 2 - Summary of Significant Accounting Policies

Payment of Benefits

Benefits are recorded when paid. Benefit claims payable represent distributions made on or near December 31st, which have not been transferred from the Trust account to the terminated participant. At December 31, 2023 benefit claims payable relating to the distribution of 21,443 shares of employer common stock have been recorded as benefits paid to participants and reduced the number of shares held by the Plan. See Note 11. There were no benefit claims payable at December 31, 2024.

Net assets available for benefits include \$5,406,410 and \$4,844,024, respectively, allocated to the accounts of terminated employees who have withdrawn from participating in the Plan, but have not received distributions as of December 31, 2024 and 2023.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires the plan administrator to make estimates and assumptions that affect the reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Note 3 - Related Party and Party-In-Interest Transactions

The Plan invests in Company common stock and has indebtedness payable to the Company. These are related party and party-in-interest transactions, which are exempt from 'prohibited transactions' under ERISA Section 408. As described in Note 1, the Plan has a number of service providers, which qualify as parties-in-interest. There were no prohibited transactions under ERISA with these parties-in-interest.

Note 4 - Employer Contributions

The Company is obligated to make contributions in cash to the Plan which, when aggregated with the Plan's dividends and interest earnings, equal the amount necessary to enable the Plan to make its regularly scheduled payments of principal and interest due on its term loans. The Company made the following contributions for the years ended December 31,

	<u>2024</u>	<u>2023</u>
Contribution for principal & interest payments	\$ 1,351,218	\$ 1,368,551
Additional cash contribution	<u>150,000</u>	<u>300,000</u>
Total contributions	<u>\$ 1,501,218</u>	<u>\$ 1,668,551</u>

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 5 - Plan Distributions

During the years ended December 31, 2024 and 2023, the Plan Trustee distributed outstanding amounts payable to participants separated from service as of December 31, 2023 and 2022 respectively. The vested shares which were distributed to the former participants were redeemed by the Company pursuant to the put option of the plan. As a result, the following distributions were made during the years ending December 31,

	<u>2024</u>	<u>2023</u>
Number of shares distributed	149,958	752,623
Price per share	<u>\$ 4.64</u>	<u>\$ 4.02</u>
Value of shares distributed	\$ 695,805	\$ 3,025,548
Cash distributed	<u>2,851,403</u>	<u>663,323</u>
Total distributions	<u>\$ 3,547,208</u>	<u>\$ 3,688,871</u>

Note 6 - Fair Value Measurements

The Plan's investments are reported at fair value in the accompanying statement of net assets available for benefits. The methods used to measure fair value may produce an amount that may not be indicative of net realizable value or reflective of future fair values. The Trustee believes the Plan's valuation methods are appropriate and consistent with similar entities; however, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The Trustee supervises and determines the fair value measurement and investment policies for the Plan. The Board of Directors and the Plan Committee can comment on the investment policy and valuation; however, the final determination is made by the Trustee. Policies and procedures are reassessed at least annually to determine if the current valuation techniques are still appropriate. At that time, the unobservable inputs used in the fair value measurements are evaluated and adjusted, as necessary, based on current market conditions and other third-party information.

Generally Accepted Accounting Principles establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). An investment's level within the fair value hierarchy is based on the pricing transparency of the investment and does not necessarily correspond to the Plan's perceived risk of that investment.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 6 - Fair Value Measurement (continued)

The three levels of the fair value hierarchy are:

- Level 1 uses quoted prices in active markets that are accessible at the measurement date of identical assets or liabilities.
- Level 2 uses non-active quoted prices for similar assets and liabilities that can be corroborated with market data.
- Level 3 uses unobservable pricing inputs with little or no market activity and reflects management's own assumptions to determine fair value.

Level 1 Fair Value Measurements

The fair value of mutual funds is based on quoted net asset values of the shares as reported by the fund. Mutual funds held by the Plan are open-ended mutual funds that are registered with the Securities and Exchange Commission. The funds held by the Plan are actively traded and must publish their daily net asset values and transact at that price.

The fair value of common stock is based on the closing price reported on the active market where the individual securities are traded.

Level 2 Fair Value Measurements

The fair value of corporate bonds and U.S. government securities are based on a market approach on yields currently available on comparable securities of issuers with similar credit ratings.

Level 3 Fair Value Measurements

The fair value of the Company's common stock is determined by an annual independent appraisal. This appraisal was based on a combination of the market and income valuation methods consistent with the previous year as illustrated in the table on the following page. The appraiser took into account historical and projected cash flow and net income, return on assets, return on equity, market comparables, and estimated fair value of company assets and liabilities.

<u>Level 3 Techniques</u>	<u>Unobservable Inputs</u>	<u>Rate Applied</u>
Discounted Cash Flow Method	Weighted Average Cost of Capital	20.0%
	Long-term expected earnings growth	3.0%
Terminal Value	Capitalization Rate	17.0%
Guideline Public Company Method	5-Year Weighted Average Adjusted EBITDA Multiple	4.0x to 5.0x
	U.S. Equity Risk Premium	5.0%
Discount for Lack of Marketability		5.0%

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 6 - Fair Value Measurements (continued)

The following tables set forth, by level within the fair value hierarchy, the Plan's fair value as of December 31:

<u>December 31, 2024</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Common stock	\$ 3,377,140	\$ -	\$ -
Corporate bonds	-	4,943,457	-
Alternative investments	-	149,051	-
Employer common stock	-	-	96,665,565
	<u>\$ 3,377,140</u>	<u>\$ 5,092,508</u>	<u>\$ 96,665,565</u>

<u>December 31, 2023</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Common stock	\$ 3,249,985	\$ -	\$ -
Corporate bonds	-	6,514,015	-
Alternative investments	-	88,830	-
Employer common stock	-	-	90,581,220
	<u>\$ 3,249,985</u>	<u>\$ 6,602,845</u>	<u>\$ 90,581,220</u>

During the years ending December 31, 2024 and 2023, the Plan's investments in Level 1 and Level 2 appreciated in value by \$803,447 and \$633,649, respectively (including realized and unrealized gains and losses).

The following table sets forth a summary of changes in the fair value of the Plan's level 3 assets for the years ending December 31:

	<u>2024</u>	<u>2023</u>
Balance, beginning of year	\$ 90,581,220	\$ 81,503,243
Unrealized appreciation	6,780,150	12,103,525
Value of shares distributed	(695,805)	(3,025,548)
Value of shares acquired	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 96,665,565</u>	<u>\$ 90,581,220</u>

Note 7 - Investment in Sponsor Company Common Stock

The Plan's investments in the Company's common shares are designated as allocated and unallocated to distinguish between assets that belong to Plan participants and those that are still available as collateral for the ESOP loans. See Note 8.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 7 - Investment in Sponsor Company Common Stock (continued)

The balance of allocated and unallocated shares as of December 31 are as follows:

	Number of Shares	
	2024	2023
<u>Unallocated shares held for collateral</u>		
Unallocated shares held, beginning of year	8,222,145	8,753,502
Shares released for allocation	(523,843)	(531,357)
Unallocated shares held, end of year	7,698,302	8,222,145

The fair value of unallocated shares held as collateral, based on independent appraisal of \$4.99 and \$4.64, is \$38,414,523 and \$38,150,748 at December 31, 2024 and 2023.

	Number of Shares	
	2024	2023
<u>Allocated shares held for participants</u>		
Allocated shares held, beginning of year	11,299,670	11,520,936
Shares distributed to separated participants	(149,958)	(752,623)
Shares released for allocation	523,843	531,357
Allocated shares held, end of year	11,673,555	11,299,670

The fair value of allocated shares, based on independent appraisal of \$4.99 and \$4.64, is \$58,251,042 and \$52,430,472 at December 31, 2024 and 2023.

In summary, the Plan holds the following shares at December 31:

December 31, 2024	Allocated	Unallocated	Total
Common stock	11,673,555	7,698,302	19,371,857
Cost	\$ 52,846,209	\$ 33,781,091	\$ 86,627,300
Estimated Fair Value	\$ 58,251,042	\$ 38,414,523	\$ 96,665,565
December 31, 2023	Allocated	Unallocated	Total
Common stock	11,299,670	8,222,145	19,521,815
Cost	\$ 49,361,140	\$ 34,834,653	\$ 84,195,793
Estimated Fair Value	\$ 52,430,472	\$ 38,150,748	\$ 90,581,220

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 8 - Loans Payable

In previous years, Company stock was transferred to the Plan through various stock transfer agreements which included cash payments and exchanging notes payable with the Company. Unallocated shares of Company stock are collateral for the loans.

The activity of loans payable for the years ending December 31 is as follows:

	<u>2024</u>	<u>2023</u>
Loans payable, beginning of year	\$ 17,913,569	\$ 18,841,935
Principle payments	<u>(933,621)</u>	<u>(928,366)</u>
Loans payable, end of year	<u>\$ 16,979,948</u>	<u>\$ 17,913,569</u>

The loans require annual payments of principal and interest ranging from 1.90% to 2.75% over LIBOR and mature in 2031 through 2045. Future maturities of principle for the next five years and thereafter are as follows:

<u>Year ending December 31</u>	
2025	\$ 938,983
2026	944,443
2027	950,008
2028	955,678
2029	961,456
Thereafter	<u>12,229,380</u>
Total	<u>\$ 16,979,948</u>

Note 9 - Tax Status

The Plan received a determination from the Internal Revenue Service dated September 22, 2013, stating that the Plan is qualified, and the trust established under the Plan is tax-exempt under the appropriate section of the Internal Revenue Code (Code). Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualification.

The Plan was amended and restated effective February 1, 2017 and the Plan document has been amended several times since the receipt of the original determination letter; however, the Plan administrator and the Plan's tax counsel believe that the Plan is currently designed and being operated in compliance with the applicable requirement of the Code. Therefore, they believe that the Plan was qualified, and the related trust was tax-exempt as of the financial statement date.

Accounting principles generally accepted in the United States of America require Plan management to evaluate tax positions taken by the Plan and recognize a tax liability if the organization has taken an uncertain position that more likely than not would not be sustained upon examination. The Plan is subject to routine audits by taxing jurisdictions. Generally, the Plan's tax returns remain open for three years for Internal Revenue examination and six years for Department of Labor examination.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 10 - Risks and Uncertainties

The Plan investments consist primarily of the Company's common stock, which is exposed to various risks such as interest rate, market, and credit risks, as well as valuation assumptions based on earnings, cash flows and/or other such techniques. Due to the level of risk associated with the investment in the common stock and to uncertainties inherent in the estimations and assumptions process, it is at least reasonably possible that changes in the value of the common stock will occur in the near term and that such changes could materially affect the amounts reported in the statement of net assets available for benefits.

The Plan also invests in various investment securities which are exposed to various risks and are not insured by the Federal Deposit Insurance Corporation (FDIC) or any other government agency and are not bank-guaranteed. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the statement of net assets available for benefits.

Note 11 - Reconciliation of Financial Statements to Schedule H of Form 5500

The following is a reconciliation of contributions receivable, employer securities, and total liabilities per the financial statements to Schedule H of Form 5500 as of December 31, 2024 and 2023. These differences have no effect on net assets available for benefits.

	<u>2024</u>	<u>2023</u>
Contributions receivable per the financial statements	\$ 150,000	\$ 300,000
Current year principal & interest contributions	<u>1,351,218</u>	<u>1,368,551</u>
Contributions receivable per Form 5500	<u>\$ 1,501,218</u>	<u>\$ 1,668,551</u>
Employer securities per the financial statements	\$ 96,665,565	\$ 90,581,220
Benefit claims payable	<u>-</u>	<u>99,491</u>
Employer securities per Form 5500	<u>\$ 96,665,565</u>	<u>\$ 90,680,711</u>
Total liabilities per the financial statements	\$ 16,979,948	\$ 17,913,569
Current year principal & interest payments	1,351,218	1,368,551
Benefit claims payable	<u>-</u>	<u>99,491</u>
Employer liabilities per Form 5500	<u>\$ 18,331,166</u>	<u>\$ 19,381,661</u>

Note 12 - Subsequent Events

The Plan Sponsor has evaluated subsequent events through October 10, 2025, the date the financial statements were available to be issued and has determined that no events have occurred that require additional disclosure.

SUPPLEMENTAL INFORMATION

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
EIN: 33-0336176
Plan Number: 002

Schedule H, Line 4(i); Schedule of Assets Held for
Investment Purposes at December 31, 2024

(a)	(b) Identity of Issue	(c) Description of Investment	(d) Cost	(e) Current Value
*	Tri HoldCo, Inc.	19,371,857 Common shares (at \$4.99 / share)	\$ 86,627,300	\$ 96,665,565
	J.P. Morgan	Money market fund	74,138	74,138
	J.P. Morgan	Equities	1,901,191	3,377,140
	J.P. Morgan	Fixed income	4,965,438	4,943,457
	J.P. Morgan	Alternative investments	156,398	149,051
Total assets held for investment purposes			<u>\$ 93,724,465</u>	<u>\$ 105,209,351</u>

Notes

* Party-in-interest

**TRI HOLCO, INC.
Employee Stock Ownership Plan**

**Independent Auditor's Report
Financial Statements
and
Supplemental Information**

**December 31, 2024 and 2023
and for the Year Ended
December 31, 2024**

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INDEPENDENT AUDITOR'S REPORT

CERTIFIED PUBLIC ACCOUNTANTS

729 Sunrise Avenue, Suite 303

Roseville, California 95661

(916) 786-7997

To the Plan Committee
TRI HoldCo, Inc. Employee Stock Ownership Plan
Folsom, CA

Opinion

We have audited the accompanying financial statements of TRI HoldCo, Inc. Employee Stock Ownership Plan (the Plan), an employee benefit plan subject to the Employee Retirement Income Security Act of 1974 (ERISA), which comprise the statements of net assets available for benefits as of December 31, 2024 and 2023, and the related statement of changes in net assets available for benefits for the year ended December 31, 2024, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of TRI HoldCo, Inc. Employee Stock Ownership Plan as of December 31, 2024 and 2023, and the changes in its net assets available for benefits for the year ended December 31, 2024, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of TRI HoldCo, Inc. Employee Stock Ownership Plan and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, which raise substantial doubt about TRI HoldCo, Inc. Employee Stock Ownership Plan's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Management is also responsible for maintaining a current plan instrument, including all plan amendments, administering the plan, and determining that the plan's transactions that are presented and disclosed in the financial statements are in conformity with the plan's provisions, including maintaining sufficient records with respect to each of the participants, to determine the benefits due or which may become due to such participants.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

To the Plan Committee
TRI HoldCo, Inc. Employee Stock Ownership Plan

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of TRI HoldCo, Inc. Employee Stock Ownership Plan's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events considered in the aggregate, which raise substantial doubt about TRI HoldCo, Inc. Employee Stock Ownership Plan's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplemental Schedule Required by ERISA

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental Schedule of Assets Held for Investment Purposes for the year ended December 31, 2024 is presented for purposes of additional analysis and is not a required part of the financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with generally accepted auditing standards.

In forming our opinion on the supplemental schedule, we evaluated whether the supplemental schedule, including the form and content, are presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.

In our opinion, the information in the accompanying schedule is fairly stated, in all material respects, in relation to the financial statements as a whole, and the form and content are presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.

Nicholson & Olson

Certified Public Accountants
Roseville, California
October 10, 2025

FINANCIAL STATEMENTS

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Statements of Net Assets Available for Benefits
December 31, 2024 and 2023

	As of December 31, 2024		
	Allocated	Unallocated	Total
ASSETS			
Investment in sponsor company common stock, at estimated fair value	\$58,251,042	\$ 38,414,523	\$96,665,565
Cash - non interest bearing	-	-	-
Cash - interest bearing	74,138	-	74,138
Interest receivable	53,234	-	53,234
Employer contribution receivable	150,000	-	150,000
Registered equity & fixed income investments	8,469,648	-	8,469,648
TOTAL ASSETS	66,998,062	38,414,523	105,412,585
LIABILITIES AND NET ASSETS			
Loans payable	-	16,979,948	16,979,948
TOTAL LIABILITIES	-	16,979,948	16,979,948
NET ASSETS AVAILABLE FOR BENEFITS	\$66,998,062	\$ 21,434,575	\$88,432,637

	As of December 31, 2023		
	Allocated	Unallocated	Total
ASSETS			
Investment in sponsor company common stock, at estimated fair value	\$52,430,472	\$ 38,150,748	\$90,581,220
Cash - non interest bearing	7,190	-	7,190
Cash - interest bearing	121,195	-	121,195
Interest receivable	57,595	-	57,595
Employer contributions receivable	300,000	-	300,000
Registered equity & fixed income investments	9,852,830	-	9,852,830
TOTAL ASSETS	62,769,282	38,150,748	100,920,030
LIABILITIES AND NET ASSETS			
Loans payable	-	17,913,569	17,913,569
TOTAL LIABILITIES	-	17,913,569	17,913,569
NET ASSETS AVAILABLE FOR BENEFITS	\$62,769,282	\$ 20,237,179	\$83,006,461

The accompanying notes are an integral part of these financial statements

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Statement of Changes in Net Assets Available for Benefits
Year Ended December 31, 2024

	<u>Allocated</u>	<u>Unallocated</u>	<u>Total</u>
ADDITIONS TO NET ASSETS			
Net appreciation in estimated fair value of sponsor company common stock	\$ 5,165,159	\$ 1,614,991	\$ 6,780,150
Net appreciation in fair value of registered investments	803,447	-	803,447
Net appreciation in fair of investments	5,968,606	1,614,991	7,583,597
Interest and dividends	362,423	-	362,423
Total investment income	6,331,029	1,614,991	7,946,020
Employer contributions	150,000	1,351,218	1,501,218
Other income	7	-	7
Allocation of 523,843 shares of common stock of TRI Holdco, Inc.	1,351,218	-	1,351,218
TOTAL ADDITIONS TO NET ASSETS	<u>7,832,254</u>	<u>2,966,209</u>	<u>10,798,463</u>
DEDUCTIONS FROM NET ASSETS			
Interest expense	-	417,595	417,595
Distributions to participants	3,547,208	-	3,547,208
Investment advisory and other fees	56,266	-	56,266
Allocation of 523,843 shares of common stock of TRI Holdco, Inc.	-	1,351,218	1,351,218
TOTAL DEDUCTIONS FROM NET ASSETS	<u>3,603,474</u>	<u>1,768,813</u>	<u>5,372,287</u>
NET INCREASE	4,228,780	1,197,396	5,426,176
NET ASSETS AVAILABLE FOR BENEFITS			
Beginning of year	62,769,282	20,237,179	83,006,461
End of year	<u>\$ 66,998,062</u>	<u>\$ 21,434,575</u>	<u>\$ 88,432,637</u>

The accompanying notes are an integral part of these financial statements

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 1 - Description of Plan

The following description of the TRI HoldCo, Inc. Employee Stock Ownership Plan (the Plan) provides only general information. Participants should refer to the Plan Agreement for a more complete description of the Plan's provisions.

General

TRI HoldCo, Inc. Employee Stock Ownership Plan was established February 1, 2011. The Plan operates as an internally leveraged employee stock ownership plan (ESOP) and is designed to comply with Section 4975(e)(7) and the regulations thereunder of the Internal Revenue Code (IRC) 1986 and is subject to the applicable provisions of the Employee Retirement Income Security Act of 1974 (ERISA).

The Plan is administered by the Plan Committee comprising of two people appointed by the Company's Board of Directors. The Plan's independent Trustee is also appointed by the Company's Board of Directors. A trust fund has been established by the Plan's Plan Committee, subject to approval by the independent Trustee, and is the funding medium used for the accumulation of assets from which benefits are distributed. The funding policy of the Plan is to invest trust assets primarily in Company stock over the life of the Plan. All non-financial administrative activities involved with the operation of the Plan have been outsourced to BSI, A Menke Company in 2023 and Principal Financial Services in 2024.

The Plan purchased Company common shares from stockholders and made various exchange transactions with the Company (Note 8) and holds the shares in a trust established under the Plan. The borrowings are to be repaid over a period ranging from ten to twenty-five years with fully deductible Company contributions to the trust fund. As the Trust makes each payment of principal and interest, an appropriate percentage of shares is allocated to eligible employees' accounts in accordance with applicable regulations under IRC.

The loans are collateralized with the unallocated shares of stock. The lender has no rights against the shares once they are allocated under the ESOP. Accordingly, the financial statements of the Plan as of December 31, 2024 and 2023, and for the year ended December 31, 2024, present separately the assets and liabilities and changes therein pertaining to:

- the accounts of employees with a right to be vested in allocated shares (allocated)
- shares not yet allocated to employees held as collateral on notes (unallocated)

Eligibility

All employees are eligible to participate in the Plan after satisfying various lengths of service requirements and will actually participate during the year they satisfy these requirements. Employees are generally eligible to participate in the Plan after one year of service providing, they worked at least 1,000 hours during the plan year. Participants who do not have at least 1,000 hours of service during the plan year or are not employed on the last working day of a plan year are generally not eligible for an allocation of Plan assets for such year.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 1 - Description of Plan (continued)

Administration of Plan Assets

The Plan's assets and Company contributions are held and managed by the independent Trustee of the Plan. The Plan Committee, under the supervision of the Trustee and Board of Directors, performs the day-to-day activities, which include collecting receivables; investing cash, interest, and dividends received; and paying distributions to participants and interest and principal on the loans. Certain administrative functions are performed by officers or employees of the Company. No officer or employee receives compensation from the Plan.

The independent Trustee approved an investment plan which was ratified by the Board of Directors of the Company. In addition, the independent Trustee approved the hiring of J.P. Morgan as the fiduciary management firm handling investments, which was also ratified by the Board of Directors of the Company.

As provided in the Plan agreement, administrative expenses may be paid either by the Plan or by the Company. The Company has historically paid the operating expenses for the Plan, such as the independent Trustee's advisory fees, legal fees, appraisal fees, and all other administrative expenses. J.P. Morgan investment management fees are paid by the Plan.

Contributions

Each year, the Company's Board of Directors may elect to make the necessary contributions (Note 4) in cash or as a reduction of the Company loans (Note 8), or a combination of both. Cash contributions may be used to purchase shares of the Company's stock, to make payment on loans used by the Plan to acquire Company stock or allocated to participant accounts. Annual contributions are limited by various Code provisions.

Participant Accounts

The Plan is a defined contribution plan under which a separate individual account is established for each participant. Each participant's account is credited as of the last day of each plan year with an allocation of shares of the Company's common stock released to the independent Trustee from the unallocated account and forfeitures of terminated participants' non vested accounts. Only those participants who are eligible employees of the Company on the last day of the year will receive an allocation. Allocations are based on a participant's eligible compensation, relative to total eligible compensation for the plan year. A participant's benefit is limited to the vested balance of their account.

Each year an appraisal of the value of the Company's stock is made by an independent appraiser. Unrealized gains and losses are allocated to participants based on the number of shares held.

Plan earnings on other investments, investment management fees, and interest expense payable on loans to purchase Company stock are allocated to each participant's account based on the ratio of the participant's account balance.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 1 - Description of Plan (continued)

Vesting

If a participant's employment with the Company ends for any reason other than retirement, permanent disability or death, he or she will vest in the balance in his or her account based on total years of service with the Company. Participants vest 20% per year of service, after the first year which is 0%, and are 100% vested after six years of service. In addition, one year of service has been granted for every four years of employment with the Company prior to February 1, 2011 provided the employee is employed on February 1, 2011. A participant's account becomes fully vested upon death or disability.

Forfeitures

Forfeitures represent the non-vested portion of a terminated participant's account balance. Forfeitures remain in the Plan and are allocated to participants' accounts based on a participant's eligible compensation, relative to total eligible compensation for the plan year. Forfeitures of terminated non-vested account balances allocated to remaining participants totaled \$226,206 and \$242,892 for the years ended December 31, 2024 and 2023, respectively.

The non-vested portion of a terminated participant's account balance is forfeited at the end of the plan year following termination. If the terminated participant has no vested balance, the entire account balance is forfeited. Benefits may be restored if the participant returns to service before incurring five consecutive one-year breaks in service.

Payment of Benefits

No distributions from the Plan will be made until a participant retires, dies, or otherwise terminates employment with the Company. The Trust may distribute Plan benefits entirely in cash or entirely in the form of Company common stock, or a combination of each. The amount to be distributed is based upon the immediately preceding valuation date. Under the provisions of the Plan, the Company is obligated to repurchase participant shares previously distributed (see Put Option below). Participants may elect to have all or a portion of their account as a rollover to an Individual Retirement Account or another Eligible Retirement Plan. Timing of distributions is when administratively feasible during the Plan year following the participant's termination.

Diversification

Diversification is offered to participants close to retirement so that they may have the opportunity to move part of the value of their investment in Company stock into investments which are more diversified. Participants who are at least age 55 with at least 10 years of participation into the Plan may elect to diversify a portion of their account. Diversification is offered to each eligible participant over a six-year period. During the first five years, a participant may diversify up to 25% of the shares allocated to his or her account. In the sixth year, the percentage changes to 50%.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 1 - Description of Plan (continued)

Put Option

Under federal income tax regulations, the employer stock that is held by the Plan and its participants and is not readily tradable on an established market, or is subject to trading limitations, includes a put option. The put option is a right to demand that the Company buy any shares of its stock distributed to participants for which there is no market. The put price is representative of the current appraised value of the stock. The company can pay for the purchase with interest over a period of five years. The purpose of the put option is to ensure that the participant has the ability to ultimately obtain cash.

Voting Rights

All Company shares held by the Trust shall be voted by the independent Trustee. Participants and beneficiaries are entitled to direct the voting of any shares allocated to his or her account with respect to any corporate merger, consolidation, liquidation, dissolution, or other similar transactions prescribed by regulation. The Trustee is required to vote for any unallocated shares as well as any allocated shares for which a participant has failed to give timely voting direction on behalf of the collective best interest of Plan participants and beneficiaries.

Plan Termination

Although it has not expressed any intent to do so, the Company has the right to terminate the Plan subject to the provisions of ERISA. Upon termination of the Plan, the interest of each participant in the trust fund will be distributed to such participant or his or her beneficiary at the time prescribed by the Plan terms and the Code. Upon termination of the Plan, the Trustee is authorized to pay all liabilities and expenses of the trust fund and to sell shares of financed stock held in the loan suspense account to the extent it determines such sale to be necessary in order to repay the loan. In the event of Plan termination, participants will become 100 percent vested in their accounts.

Note 2 - Summary of Significant Accounting Policies

Method of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Investment Valuation and Income Recognition

The common shares of the Company are valued at estimated fair value based on an annual independent appraisal. The carrying values of cash and receivables approximated fair value. Shares of registered investment companies are valued at quoted market prices. See Note 6 for discussion of fair value measurements.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on an accrual basis. Dividends are recorded on their ex-dividend date. Realized gains and losses are recorded in the Statement of Changes in Net Assets Available for Benefits in the period that the investment matures or is sold.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 2 - Summary of Significant Accounting Policies

Payment of Benefits

Benefits are recorded when paid. Benefit claims payable represent distributions made on or near December 31st, which have not been transferred from the Trust account to the terminated participant. At December 31, 2023 benefit claims payable relating to the distribution of 21,443 shares of employer common stock have been recorded as benefits paid to participants and reduced the number of shares held by the Plan. See Note 11. There were no benefit claims payable at December 31, 2024.

Net assets available for benefits include \$5,406,410 and \$4,844,024, respectively, allocated to the accounts of terminated employees who have withdrawn from participating in the Plan, but have not received distributions as of December 31, 2024 and 2023.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires the plan administrator to make estimates and assumptions that affect the reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Note 3 - Related Party and Party-In-Interest Transactions

The Plan invests in Company common stock and has indebtedness payable to the Company. These are related party and party-in-interest transactions, which are exempt from 'prohibited transactions' under ERISA Section 408. As described in Note 1, the Plan has a number of service providers, which qualify as parties-in-interest. There were no prohibited transactions under ERISA with these parties-in-interest.

Note 4 - Employer Contributions

The Company is obligated to make contributions in cash to the Plan which, when aggregated with the Plan's dividends and interest earnings, equal the amount necessary to enable the Plan to make its regularly scheduled payments of principal and interest due on its term loans. The Company made the following contributions for the years ended December 31,

	<u>2024</u>	<u>2023</u>
Contribution for principal & interest payments	\$ 1,351,218	\$ 1,368,551
Additional cash contribution	<u>150,000</u>	<u>300,000</u>
Total contributions	<u>\$ 1,501,218</u>	<u>\$ 1,668,551</u>

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 5 - Plan Distributions

During the years ended December 31, 2024 and 2023, the Plan Trustee distributed outstanding amounts payable to participants separated from service as of December 31, 2023 and 2022 respectively. The vested shares which were distributed to the former participants were redeemed by the Company pursuant to the put option of the plan. As a result, the following distributions were made during the years ending December 31,

	<u>2024</u>	<u>2023</u>
Number of shares distributed	149,958	752,623
Price per share	<u>\$ 4.64</u>	<u>\$ 4.02</u>
Value of shares distributed	\$ 695,805	\$ 3,025,548
Cash distributed	<u>2,851,403</u>	<u>663,323</u>
Total distributions	<u>\$ 3,547,208</u>	<u>\$ 3,688,871</u>

Note 6 - Fair Value Measurements

The Plan's investments are reported at fair value in the accompanying statement of net assets available for benefits. The methods used to measure fair value may produce an amount that may not be indicative of net realizable value or reflective of future fair values. The Trustee believes the Plan's valuation methods are appropriate and consistent with similar entities; however, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The Trustee supervises and determines the fair value measurement and investment policies for the Plan. The Board of Directors and the Plan Committee can comment on the investment policy and valuation; however, the final determination is made by the Trustee. Policies and procedures are reassessed at least annually to determine if the current valuation techniques are still appropriate. At that time, the unobservable inputs used in the fair value measurements are evaluated and adjusted, as necessary, based on current market conditions and other third-party information.

Generally Accepted Accounting Principles establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). An investment's level within the fair value hierarchy is based on the pricing transparency of the investment and does not necessarily correspond to the Plan's perceived risk of that investment.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 6 - Fair Value Measurement (continued)

The three levels of the fair value hierarchy are:

- Level 1 uses quoted prices in active markets that are accessible at the measurement date of identical assets or liabilities.
- Level 2 uses non-active quoted prices for similar assets and liabilities that can be corroborated with market data.
- Level 3 uses unobservable pricing inputs with little or no market activity and reflects management's own assumptions to determine fair value.

Level 1 Fair Value Measurements

The fair value of mutual funds is based on quoted net asset values of the shares as reported by the fund. Mutual funds held by the Plan are open-ended mutual funds that are registered with the Securities and Exchange Commission. The funds held by the Plan are actively traded and must publish their daily net asset values and transact at that price.

The fair value of common stock is based on the closing price reported on the active market where the individual securities are traded.

Level 2 Fair Value Measurements

The fair value of corporate bonds and U.S. government securities are based on a market approach on yields currently available on comparable securities of issuers with similar credit ratings.

Level 3 Fair Value Measurements

The fair value of the Company's common stock is determined by an annual independent appraisal. This appraisal was based on a combination of the market and income valuation methods consistent with the previous year as illustrated in the table on the following page. The appraiser took into account historical and projected cash flow and net income, return on assets, return on equity, market comparables, and estimated fair value of company assets and liabilities.

<u>Level 3 Techniques</u>	<u>Unobservable Inputs</u>	<u>Rate Applied</u>
Discounted Cash Flow Method	Weighted Average Cost of Capital	20.0%
	Long-term expected earnings growth	3.0%
Terminal Value	Capitalization Rate	17.0%
Guideline Public Company Method	5-Year Weighted Average Adjusted EBITDA Multiple	4.0x to 5.0x
	U.S. Equity Risk Premium	5.0%
Discount for Lack of Marketability		5.0%

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 6 - Fair Value Measurements (continued)

The following tables set forth, by level within the fair value hierarchy, the Plan's fair value as of December 31:

<u>December 31, 2024</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Common stock	\$ 3,377,140	\$ -	\$ -
Corporate bonds	-	4,943,457	-
Alternative investments	-	149,051	-
Employer common stock	-	-	96,665,565
	<u>\$ 3,377,140</u>	<u>\$ 5,092,508</u>	<u>\$ 96,665,565</u>

<u>December 31, 2023</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Common stock	\$ 3,249,985	\$ -	\$ -
Corporate bonds	-	6,514,015	-
Alternative investments	-	88,830	-
Employer common stock	-	-	90,581,220
	<u>\$ 3,249,985</u>	<u>\$ 6,602,845</u>	<u>\$ 90,581,220</u>

During the years ending December 31, 2024 and 2023, the Plan's investments in Level 1 and Level 2 appreciated in value by \$803,447 and \$633,649, respectively (including realized and unrealized gains and losses).

The following table sets forth a summary of changes in the fair value of the Plan's level 3 assets for the years ending December 31:

	<u>2024</u>	<u>2023</u>
Balance, beginning of year	\$ 90,581,220	\$ 81,503,243
Unrealized appreciation	6,780,150	12,103,525
Value of shares distributed	(695,805)	(3,025,548)
Value of shares acquired	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 96,665,565</u>	<u>\$ 90,581,220</u>

Note 7 - Investment in Sponsor Company Common Stock

The Plan's investments in the Company's common shares are designated as allocated and unallocated to distinguish between assets that belong to Plan participants and those that are still available as collateral for the ESOP loans. See Note 8.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 7 - Investment in Sponsor Company Common Stock (continued)

The balance of allocated and unallocated shares as of December 31 are as follows:

	Number of Shares	
	2024	2023
<u>Unallocated shares held for collateral</u>		
Unallocated shares held, beginning of year	8,222,145	8,753,502
Shares released for allocation	(523,843)	(531,357)
Unallocated shares held, end of year	7,698,302	8,222,145

The fair value of unallocated shares held as collateral, based on independent appraisal of \$4.99 and \$4.64, is \$38,414,523 and \$38,150,748 at December 31, 2024 and 2023.

	Number of Shares	
	2024	2023
<u>Allocated shares held for participants</u>		
Allocated shares held, beginning of year	11,299,670	11,520,936
Shares distributed to separated participants	(149,958)	(752,623)
Shares released for allocation	523,843	531,357
Allocated shares held, end of year	11,673,555	11,299,670

The fair value of allocated shares, based on independent appraisal of \$4.99 and \$4.64, is \$58,251,042 and \$52,430,472 at December 31, 2024 and 2023.

In summary, the Plan holds the following shares at December 31:

December 31, 2024	Allocated	Unallocated	Total
Common stock	11,673,555	7,698,302	19,371,857
Cost	\$ 52,846,209	\$ 33,781,091	\$ 86,627,300
Estimated Fair Value	\$ 58,251,042	\$ 38,414,523	\$ 96,665,565
December 31, 2023	Allocated	Unallocated	Total
Common stock	11,299,670	8,222,145	19,521,815
Cost	\$ 49,361,140	\$ 34,834,653	\$ 84,195,793
Estimated Fair Value	\$ 52,430,472	\$ 38,150,748	\$ 90,581,220

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 8 - Loans Payable

In previous years, Company stock was transferred to the Plan through various stock transfer agreements which included cash payments and exchanging notes payable with the Company. Unallocated shares of Company stock are collateral for the loans.

The activity of loans payable for the years ending December 31 is as follows:

	<u>2024</u>	<u>2023</u>
Loans payable, beginning of year	\$ 17,913,569	\$ 18,841,935
Principle payments	<u>(933,621)</u>	<u>(928,366)</u>
Loans payable, end of year	<u>\$ 16,979,948</u>	<u>\$ 17,913,569</u>

The loans require annual payments of principal and interest ranging from 1.90% to 2.75% over LIBOR and mature in 2031 through 2045. Future maturities of principle for the next five years and thereafter are as follows:

<u>Year ending December 31</u>	
2025	\$ 938,983
2026	944,443
2027	950,008
2028	955,678
2029	961,456
Thereafter	<u>12,229,380</u>
Total	<u>\$ 16,979,948</u>

Note 9 - Tax Status

The Plan received a determination from the Internal Revenue Service dated September 22, 2013, stating that the Plan is qualified, and the trust established under the Plan is tax-exempt under the appropriate section of the Internal Revenue Code (Code). Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualification.

The Plan was amended and restated effective February 1, 2017 and the Plan document has been amended several times since the receipt of the original determination letter; however, the Plan administrator and the Plan's tax counsel believe that the Plan is currently designed and being operated in compliance with the applicable requirement of the Code. Therefore, they believe that the Plan was qualified, and the related trust was tax-exempt as of the financial statement date.

Accounting principles generally accepted in the United States of America require Plan management to evaluate tax positions taken by the Plan and recognize a tax liability if the organization has taken an uncertain position that more likely than not would not be sustained upon examination. The Plan is subject to routine audits by taxing jurisdictions. Generally, the Plan's tax returns remain open for three years for Internal Revenue examination and six years for Department of Labor examination.

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
Notes to Financial Statements
December 31, 2024

Note 10 - Risks and Uncertainties

The Plan investments consist primarily of the Company's common stock, which is exposed to various risks such as interest rate, market, and credit risks, as well as valuation assumptions based on earnings, cash flows and/or other such techniques. Due to the level of risk associated with the investment in the common stock and to uncertainties inherent in the estimations and assumptions process, it is at least reasonably possible that changes in the value of the common stock will occur in the near term and that such changes could materially affect the amounts reported in the statement of net assets available for benefits.

The Plan also invests in various investment securities which are exposed to various risks and are not insured by the Federal Deposit Insurance Corporation (FDIC) or any other government agency and are not bank-guaranteed. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the statement of net assets available for benefits.

Note 11 - Reconciliation of Financial Statements to Schedule H of Form 5500

The following is a reconciliation of contributions receivable, employer securities, and total liabilities per the financial statements to Schedule H of Form 5500 as of December 31, 2024 and 2023. These differences have no effect on net assets available for benefits.

	<u>2024</u>	<u>2023</u>
Contributions receivable per the financial statements	\$ 150,000	\$ 300,000
Current year principal & interest contributions	<u>1,351,218</u>	<u>1,368,551</u>
Contributions receivable per Form 5500	<u>\$ 1,501,218</u>	<u>\$ 1,668,551</u>
Employer securities per the financial statements	\$ 96,665,565	\$ 90,581,220
Benefit claims payable	<u>-</u>	<u>99,491</u>
Employer securities per Form 5500	<u>\$ 96,665,565</u>	<u>\$ 90,680,711</u>
Total liabilities per the financial statements	\$ 16,979,948	\$ 17,913,569
Current year principal & interest payments	1,351,218	1,368,551
Benefit claims payable	<u>-</u>	<u>99,491</u>
Employer liabilities per Form 5500	<u>\$ 18,331,166</u>	<u>\$ 19,381,661</u>

Note 12 - Subsequent Events

The Plan Sponsor has evaluated subsequent events through October 10, 2025, the date the financial statements were available to be issued and has determined that no events have occurred that require additional disclosure.

SUPPLEMENTAL INFORMATION

TRI HOLDCO, INC. EMPLOYEE STOCK OWNERSHIP PLAN
EIN: 33-0336176
Plan Number: 002

Schedule H, Line 4(i); Schedule of Assets Held for
Investment Purposes at December 31, 2024

(a)	(b) Identity of Issue	(c) Description of Investment	(d) Cost	(e) Current Value
*	Tri HoldCo, Inc.	19,371,857 Common shares (at \$4.99 / share)	\$ 86,627,300	\$ 96,665,565
	J.P. Morgan	Money market fund	74,138	74,138
	J.P. Morgan	Equities	1,901,191	3,377,140
	J.P. Morgan	Fixed income	4,965,438	4,943,457
	J.P. Morgan	Alternative investments	156,398	149,051
Total assets held for investment purposes			<u>\$ 93,724,465</u>	<u>\$ 105,209,351</u>

Notes

* Party-in-interest