

Form 5500 Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Annual Return/Report of Employee Benefit Plan This form is required to be filed for employee benefit plans under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and sections 6057(b) and 6058(a) of the Internal Revenue Code (the Code). ▶ Complete all entries in accordance with the instructions to the Form 5500.	OMB Nos. 1210-0110 1210-0089 2024 This Form is Open to Public Inspection
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Part I	Annual Report Identification Information
For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024	
A	This return/report is for: ☐ a multiemployer plan ☐ a multiple-employer plan (Filers checking this box must provide participating employer information in accordance with the form instructions.) ☒ a single-employer plan ☐ a DFE (specify) _____
B	This return/report is: ☐ the first return/report ☐ the final return/report ☐ an amended return/report ☐ a short plan year return/report (less than 12 months)
C	If the plan is a collectively-bargained plan, check here. ▶ ☐
D	Check box if filing under: ☒ Form 5558 ☐ automatic extension ☐ the DFVC program ☐ special extension (enter description)
E	If this is a retroactively adopted plan permitted by SECURE Act section 201, check here. ▶ ☐

Part II	Basic Plan Information—enter all requested information
1a	Name of plan NESTLE PENSION PLAN
1b	Three-digit plan number (PN) ▶ 100
1c	Effective date of plan 01/01/1989
2a	Plan sponsor's name (employer, if for a single-employer plan) Mailing address (include room, apt., suite no. and street, or P.O. Box) City or town, state or province, country, and ZIP or foreign postal code (if foreign, see instructions) NESTLE USA, INC. 30500 BAINBRIDGE RD SOLON, OH 44139-2205
2b	Employer Identification Number (EIN) 95-1572209
2c	Plan Sponsor's telephone number 440-349-5757
2d	Business code (see instructions) 311900

Caution: A penalty for the late or incomplete filing of this return/report will be assessed unless reasonable cause is established.

Under penalties of perjury and other penalties set forth in the instructions, I declare that I have examined this return/report, including accompanying schedules, statements and attachments, as well as the electronic version of this return/report, and to the best of my knowledge and belief, it is true, correct, and complete.

SIGN HERE	Filed with authorized/valid electronic signature.	10/13/2025	KRISTEN MCBRIDE
	Signature of plan administrator	Date	Enter name of individual signing as plan administrator
SIGN HERE			
	Signature of employer/plan sponsor	Date	Enter name of individual signing as employer or plan sponsor
SIGN HERE			
	Signature of DFE	Date	Enter name of individual signing as DFE

3a Plan administrator's name and address ☒ Same as Plan Sponsor	3b Administrator's EIN 3c Administrator's telephone number
4 If the name and/or EIN of the plan sponsor or the plan name has changed since the last return/report filed for this plan, enter the plan sponsor's name, EIN, the plan name and the plan number from the last return/report: a Sponsor's name c Plan Name	4b EIN 4d PN
5 Total number of participants at the beginning of the plan year	5 21952
6 Number of participants as of the end of the plan year unless otherwise stated (welfare plans complete only lines 6a(1) , 6a(2) , 6b , 6c , and 6d). a(1) Total number of active participants at the beginning of the plan year a(2) Total number of active participants at the end of the plan year b Retired or separated participants receiving benefits c Other retired or separated participants entitled to future benefits d Subtotal. Add lines 6a(2) , 6b , and 6c e Deceased participants whose beneficiaries are receiving or are entitled to receive benefits. f Total. Add lines 6d and 6e g(1) Number of participants with account balances as of the beginning of the plan year (only defined contribution plans complete this item) g(2) Number of participants with account balances as of the end of the plan year (only defined contribution plans complete this item) h Number of participants who terminated employment during the plan year with accrued benefits that were less than 100% vested.....	6a(1) 8291 6a(2) 7661 6b 2831 6c 8751 6d 19243 6e 718 6f 19961 6g(1) 6g(2) 6h 0
7 Enter the total number of employers obligated to contribute to the plan (only multiemployer plans complete this item)	7

8a If the plan provides pension benefits, enter the applicable pension feature codes from the List of Plan Characteristics Codes in the instructions:

1A 1C 3H

b If the plan provides welfare benefits, enter the applicable welfare feature codes from the List of Plan Characteristics Codes in the instructions:

9a Plan funding arrangement (check all that apply) (1) ☐ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor	9b Plan benefit arrangement (check all that apply) (1) ☒ Insurance (2) ☐ Code section 412(e)(3) insurance contracts (3) ☒ Trust (4) ☐ General assets of the sponsor
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10 Check all applicable boxes in 10a and 10b to indicate which schedules are attached, and, where indicated, enter the number attached. (See instructions)

a Pension Schedules

- (1) ☒ **R** (Retirement Plan Information)
- (2) ☐ **MB** (Multiemployer Defined Benefit Plan and Certain Money Purchase Plan Actuarial Information) - signed by the plan actuary
- (3) ☒ **SB** (Single-Employer Defined Benefit Plan Actuarial Information) - signed by the plan actuary
- (4) ☐ **DCG** (Individual Plan Information) – Number Attached _____
- (5) ☐ **MEP** (Multiple-Employer Retirement Plan Information)

b General Schedules

- (1) ☒ **H** (Financial Information)
- (2) ☐ **I** (Financial Information – Small Plan)
- (3) ☒ **A** (Insurance Information) – Number Attached 3
- (4) ☐ **C** (Service Provider Information)
- (5) ☒ **D** (DFE/Participating Plan Information)
- (6) ☐ **G** (Financial Transaction Schedules)

Part III Form M-1 Compliance Information (to be completed by welfare benefit plans)

11a If the plan provides welfare benefits, was the plan subject to the Form M-1 filing requirements during the plan year? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

If "Yes" is checked, complete lines 11b and 11c.

11b Is the plan currently in compliance with the Form M-1 filing requirements? (See instructions and 29 CFR 2520.101-2.) ☐ Yes ☐ No

11c Enter the Receipt Confirmation Code for the 2024 Form M-1 annual report. If the plan was not required to file the 2024 Form M-1 annual report, enter the Receipt Confirmation Code for the most recent Form M-1 that was required to be filed under the Form M-1 filing requirements. (Failure to enter a valid Receipt Confirmation Code will subject the Form 5500 filing to rejection as incomplete.)

Receipt Confirmation Code _____

SCHEDULE A (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Insurance Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500. ▶ Insurance companies are required to provide the information pursuant to ERISA section 103(a)(2).	OMB No. 1210-0110 2024 This Form is Open to Public Inspection
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024		
A Name of plan NESTLE PENSION PLAN	B Three-digit plan number (PN) ▶	100
C Plan sponsor's name as shown on line 2a of Form 5500 NESTLE USA, INC.	D Employer Identification Number (EIN) 95-1572209	

Part I	Information Concerning Insurance Contract Coverage, Fees, and Commissions	Provide information for each contract on a separate Schedule A. Individual contracts grouped as a unit in Parts II and III can be reported on a single Schedule A.
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1 Coverage Information:

(a) Name of insurance carrier METROPOLITAN LIFE INSURANCE COMPANY
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(b) EIN	(c) NAIC code	(d) Contract or identification number	(e) Approximate number of persons covered at end of policy or contract year	Policy or contract year	
				(f) From	(g) To
13-5581829	65978	8592A	1094	01/01/2024	12/31/2024

2 Insurance fee and commission information. Enter the total fees and total commissions paid. List in line 3 the agents, brokers, and other persons in descending order of the amount paid.

(a) Total amount of commissions paid	(b) Total amount of fees paid

3 Persons receiving commissions and fees. (Complete as many entries as needed to report all persons).

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid
--

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid
--

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

Part II Investment and Annuity Contract Information

Where individual contracts are provided, the entire group of such individual contracts with each carrier may be treated as a unit for purposes of this report.

4 Current value of plan's interest under this contract in the general account at year end	4	
5 Current value of plan's interest under this contract in separate accounts at year end.....	5	

6 Contracts With Allocated Funds:**a** State the basis of premium rates ▶

b Premiums paid to carrier	6b	0
c Premiums due but unpaid at the end of the year	6c	0
d If the carrier, service, or other organization incurred any specific costs in connection with the acquisition or retention of the contract or policy, enter amount.	6d	148679
Specify nature of costs ▶ AMENDMENT TO EXISTING CONTRACTS		

e Type of contract: (1) ☐ individual policies (2) ☐ group deferred annuity
 (3) ☒ other (specify) ▶ **GROUP ANNUITY CONTRACT**

f If contract purchased, in whole or in part, to distribute benefits from a terminating plan, check here ▶ ☐**7** Contracts With Unallocated Funds (Do not include portions of these contracts maintained in separate accounts)

a Type of contract: (1) ☐ deposit administration (2) ☐ immediate participation guarantee
 (3) ☐ guaranteed investment (4) ☐ other ▶

b Balance at the end of the previous year	7b	0
c Additions: (1) Contributions deposited during the year	7c(1)	
(2) Dividends and credits.....	7c(2)	
(3) Interest credited during the year.....	7c(3)	
(4) Transferred from separate account	7c(4)	
(5) Other (specify below).....	7c(5)	
▶		
(6) Total additions	7c(6)	0
d Total of balance and additions (add lines 7b and 7c(6))	7d	0
e Deductions:		
(1) Disbursed from fund to pay benefits or purchase annuities during year	7e(1)	
(2) Administration charge made by carrier.....	7e(2)	
(3) Transferred to separate account	7e(3)	
(4) Other (specify below).....	7e(4)	
▶		
(5) Total deductions	7e(5)	0
f Balance at the end of the current year (subtract line 7e(5) from line 7d).....	7f	0

Part III Welfare Benefit Contract Information

If more than one contract covers the same group of employees of the same employer(s) or members of the same employee organizations(s), the information may be combined for reporting purposes if such contracts are experience-rated as a unit. Where contracts cover individual employees, the entire group of such individual contracts with each carrier may be treated as a unit for purposes of this report.

8 Benefit and contract type (check all applicable boxes)

- a** ☐ Health (other than dental or vision)
b ☐ Dental
c ☐ Vision
d ☐ Life insurance
e ☐ Temporary disability (accident and sickness)
f ☐ Long-term disability
g ☐ Supplemental unemployment
h ☐ Prescription drug
i ☐ Stop loss (large deductible)
j ☐ HMO contract
k ☐ PPO contract
l ☐ Indemnity contract
m ☐ Other (specify) ▶

9 Experience-rated contracts:

a Premiums: (1) Amount received	9a(1)		
(2) Increase (decrease) in amount due but unpaid	9a(2)		
(3) Increase (decrease) in unearned premium reserve	9a(3)		
(4) Earned ((1) + (2) - (3))		9a(4)	0
b Benefit charges (1) Claims paid	9b(1)		
(2) Increase (decrease) in claim reserves	9b(2)		
(3) Incurred claims (add (1) and (2))		9b(3)	0
(4) Claims charged		9b(4)	
c Remainder of premium: (1) Retention charges (on an accrual basis) --			
(A) Commissions	9c(1)(A)		
(B) Administrative service or other fees	9c(1)(B)		
(C) Other specific acquisition costs	9c(1)(C)		
(D) Other expenses	9c(1)(D)		
(E) Taxes	9c(1)(E)		
(F) Charges for risks or other contingencies	9c(1)(F)		
(G) Other retention charges	9c(1)(G)		
(H) Total retention		9c(1)(H)	0
(2) Dividends or retroactive rate refunds. (These amounts were ☐ paid in cash, or ☐ credited.)		9c(2)	
d Status of policyholder reserves at end of year: (1) Amount held to provide benefits after retirement		9d(1)	
(2) Claim reserves		9d(2)	
(3) Other reserves		9d(3)	
e Dividends or retroactive rate refunds due. (Do not include amount entered in line 9c(2).)		9e	

10 Nonexperience-rated contracts:

a Total premiums or subscription charges paid to carrier	10a	
b If the carrier, service, or other organization incurred any specific costs in connection with the acquisition or retention of the contract or policy, other than reported in Part I, line 2 above, report amount. Specify nature of costs.	10b	

Part IV Provision of Information

11 Did the insurance company fail to provide any information necessary to complete Schedule A? ☐ Yes ☒ No

12 If the answer to line 11 is "Yes," specify the information not provided. ▶

SCHEDULE A (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Insurance Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500. ▶ Insurance companies are required to provide the information pursuant to ERISA section 103(a)(2).	OMB No. 1210-0110 2024 This Form is Open to Public Inspection
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024		
A Name of plan NESTLE PENSION PLAN	B Three-digit plan number (PN) ▶	100
C Plan sponsor's name as shown on line 2a of Form 5500 NESTLE USA, INC.	D Employer Identification Number (EIN) 95-1572209	

Part I	Information Concerning Insurance Contract Coverage, Fees, and Commissions	Provide information for each contract on a separate Schedule A. Individual contracts grouped as a unit in Parts II and III can be reported on a single Schedule A.
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1 Coverage Information:

(a) Name of insurance carrier METROPOLITAN LIFE INSURANCE COMPANY
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(b) EIN	(c) NAIC code	(d) Contract or identification number	(e) Approximate number of persons covered at end of policy or contract year	Policy or contract year	
				(f) From	(g) To
13-5581829	65978	349R	38	01/01/2024	12/31/2024

2 Insurance fee and commission information. Enter the total fees and total commissions paid. List in line 3 the agents, brokers, and other persons in descending order of the amount paid.

(a) Total amount of commissions paid	(b) Total amount of fees paid

3 Persons receiving commissions and fees. (Complete as many entries as needed to report all persons).

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid
--

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid
--

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

Part II Investment and Annuity Contract Information

Where individual contracts are provided, the entire group of such individual contracts with each carrier may be treated as a unit for purposes of this report.

4 Current value of plan's interest under this contract in the general account at year end	4	
5 Current value of plan's interest under this contract in separate accounts at year end.....	5	

6 Contracts With Allocated Funds:**a** State the basis of premium rates ▶

b Premiums paid to carrier	6b	0
c Premiums due but unpaid at the end of the year	6c	0
d If the carrier, service, or other organization incurred any specific costs in connection with the acquisition or retention of the contract or policy, enter amount.	6d	4321
Specify nature of costs ▶ AMENDMENT TO EXISTING CONTRACTS		

e Type of contract: (1) ☐ individual policies (2) ☐ group deferred annuity
 (3) ☒ other (specify) ▶ **GROUP ANNUITY CONTRACT**

f If contract purchased, in whole or in part, to distribute benefits from a terminating plan, check here ▶ ☐**7** Contracts With Unallocated Funds (Do not include portions of these contracts maintained in separate accounts)

a Type of contract: (1) ☐ deposit administration (2) ☐ immediate participation guarantee
 (3) ☐ guaranteed investment (4) ☐ other ▶

b Balance at the end of the previous year	7b	
c Additions: (1) Contributions deposited during the year	7c(1)	
(2) Dividends and credits.....	7c(2)	
(3) Interest credited during the year.....	7c(3)	
(4) Transferred from separate account	7c(4)	
(5) Other (specify below).....	7c(5)	
▶		
(6) Total additions	7c(6)	0
d Total of balance and additions (add lines 7b and 7c(6))	7d	0
e Deductions:		
(1) Disbursed from fund to pay benefits or purchase annuities during year	7e(1)	
(2) Administration charge made by carrier.....	7e(2)	
(3) Transferred to separate account	7e(3)	
(4) Other (specify below).....	7e(4)	
▶		
(5) Total deductions	7e(5)	0
f Balance at the end of the current year (subtract line 7e(5) from line 7d).....	7f	0

Part III Welfare Benefit Contract Information

If more than one contract covers the same group of employees of the same employer(s) or members of the same employee organizations(s), the information may be combined for reporting purposes if such contracts are experience-rated as a unit. Where contracts cover individual employees, the entire group of such individual contracts with each carrier may be treated as a unit for purposes of this report.

8 Benefit and contract type (check all applicable boxes)

- a** ☐ Health (other than dental or vision)
b ☐ Dental
c ☐ Vision
d ☐ Life insurance
e ☐ Temporary disability (accident and sickness)
f ☐ Long-term disability
g ☐ Supplemental unemployment
h ☐ Prescription drug
i ☐ Stop loss (large deductible)
j ☐ HMO contract
k ☐ PPO contract
l ☐ Indemnity contract
m ☐ Other (specify) ▶

9 Experience-rated contracts:

a Premiums: (1) Amount received	9a(1)		
(2) Increase (decrease) in amount due but unpaid	9a(2)		
(3) Increase (decrease) in unearned premium reserve	9a(3)		
(4) Earned ((1) + (2) - (3))		9a(4)	0
b Benefit charges (1) Claims paid	9b(1)		
(2) Increase (decrease) in claim reserves	9b(2)		
(3) Incurred claims (add (1) and (2))		9b(3)	0
(4) Claims charged		9b(4)	
c Remainder of premium: (1) Retention charges (on an accrual basis) --			
(A) Commissions	9c(1)(A)		
(B) Administrative service or other fees	9c(1)(B)		
(C) Other specific acquisition costs	9c(1)(C)		
(D) Other expenses	9c(1)(D)		
(E) Taxes	9c(1)(E)		
(F) Charges for risks or other contingencies	9c(1)(F)		
(G) Other retention charges	9c(1)(G)		
(H) Total retention		9c(1)(H)	0
(2) Dividends or retroactive rate refunds. (These amounts were ☐ paid in cash, or ☐ credited.)		9c(2)	
d Status of policyholder reserves at end of year: (1) Amount held to provide benefits after retirement		9d(1)	
(2) Claim reserves		9d(2)	
(3) Other reserves		9d(3)	
e Dividends or retroactive rate refunds due. (Do not include amount entered in line 9c(2).)		9e	

10 Nonexperience-rated contracts:

a Total premiums or subscription charges paid to carrier	10a	
b If the carrier, service, or other organization incurred any specific costs in connection with the acquisition or retention of the contract or policy, other than reported in Part I, line 2 above, report amount. Specify nature of costs.	10b	

Part IV Provision of Information

11 Did the insurance company fail to provide any information necessary to complete Schedule A? ☐ Yes ☒ No

12 If the answer to line 11 is "Yes," specify the information not provided. ▶

SCHEDULE A (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Insurance Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500. ▶ Insurance companies are required to provide the information pursuant to ERISA section 103(a)(2).	OMB No. 1210-0110 2024 This Form is Open to Public Inspection
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024		
A Name of plan NESTLE PENSION PLAN	B Three-digit plan number (PN) ▶	100
C Plan sponsor's name as shown on line 2a of Form 5500 NESTLE USA, INC.	D Employer Identification Number (EIN) 95-1572209	

Part I	Information Concerning Insurance Contract Coverage, Fees, and Commissions	Provide information for each contract on a separate Schedule A. Individual contracts grouped as a unit in Parts II and III can be reported on a single Schedule A.
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1 Coverage Information:

(a) Name of insurance carrier
METROPOLITAN LIFE INSURANCE COMPANY

(b) EIN	(c) NAIC code	(d) Contract or identification number	(e) Approximate number of persons covered at end of policy or contract year	Policy or contract year	
				(f) From	(g) To
13-5581829	65978	39215	963	01/01/2024	12/31/2024

2 Insurance fee and commission information. Enter the total fees and total commissions paid. List in line 3 the agents, brokers, and other persons in descending order of the amount paid.

(a) Total amount of commissions paid	(b) Total amount of fees paid

3 Persons receiving commissions and fees. (Complete as many entries as needed to report all persons).

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

(a) Name and address of the agent, broker, or other person to whom commissions or fees were paid

(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

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(b) Amount of sales and base commissions paid	Fees and other commissions paid		(e) Organization code
	(c) Amount	(d) Purpose	

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	(c) Amount	(d) Purpose	

Part II Investment and Annuity Contract Information

Where individual contracts are provided, the entire group of such individual contracts with each carrier may be treated as a unit for purposes of this report.

4 Current value of plan's interest under this contract in the general account at year end	4	
5 Current value of plan's interest under this contract in separate accounts at year end.....	5	
6 Contracts With Allocated Funds:		
a State the basis of premium rates ▶ AS SPECIFIED IN CONTRACT		
b Premiums paid to carrier	6b	62145000
c Premiums due but unpaid at the end of the year	6c	
d If the carrier, service, or other organization incurred any specific costs in connection with the acquisition or retention of the contract or policy, enter amount. Specify nature of costs ▶	6d	
e Type of contract: (1) ☒ individual policies (2) ☐ group deferred annuity (3) ☐ other (specify) ▶		
f If contract purchased, in whole or in part, to distribute benefits from a terminating plan, check here ▶ ☐		
7 Contracts With Unallocated Funds (Do not include portions of these contracts maintained in separate accounts)		
a Type of contract: (1) ☐ deposit administration (2) ☐ immediate participation guarantee (3) ☐ guaranteed investment (4) ☐ other ▶		
b Balance at the end of the previous year	7b	0
c Additions: (1) Contributions deposited during the year	7c(1)	
(2) Dividends and credits.....	7c(2)	
(3) Interest credited during the year.....	7c(3)	
(4) Transferred from separate account	7c(4)	
(5) Other (specify below)..... ▶	7c(5)	
(6) Total additions	7c(6)	0
d Total of balance and additions (add lines 7b and 7c(6))	7d	0
e Deductions:		
(1) Disbursed from fund to pay benefits or purchase annuities during year	7e(1)	
(2) Administration charge made by carrier.....	7e(2)	
(3) Transferred to separate account	7e(3)	
(4) Other (specify below)..... ▶	7e(4)	
(5) Total deductions	7e(5)	0
f Balance at the end of the current year (subtract line 7e(5) from line 7d).....	7f	0

Part III Welfare Benefit Contract Information

If more than one contract covers the same group of employees of the same employer(s) or members of the same employee organizations(s), the information may be combined for reporting purposes if such contracts are experience-rated as a unit. Where contracts cover individual employees, the entire group of such individual contracts with each carrier may be treated as a unit for purposes of this report.

8 Benefit and contract type (check all applicable boxes)

- a** ☐ Health (other than dental or vision)
b ☐ Dental
c ☐ Vision
d ☐ Life insurance
e ☐ Temporary disability (accident and sickness)
f ☐ Long-term disability
g ☐ Supplemental unemployment
h ☐ Prescription drug
i ☐ Stop loss (large deductible)
j ☐ HMO contract
k ☐ PPO contract
l ☐ Indemnity contract
m ☐ Other (specify) ▶

9 Experience-rated contracts:

a Premiums: (1) Amount received	9a(1)		
(2) Increase (decrease) in amount due but unpaid	9a(2)		
(3) Increase (decrease) in unearned premium reserve	9a(3)		
(4) Earned ((1) + (2) - (3))		9a(4)	0
b Benefit charges (1) Claims paid	9b(1)		
(2) Increase (decrease) in claim reserves	9b(2)		
(3) Incurred claims (add (1) and (2))		9b(3)	0
(4) Claims charged		9b(4)	
c Remainder of premium: (1) Retention charges (on an accrual basis) --			
(A) Commissions	9c(1)(A)		
(B) Administrative service or other fees	9c(1)(B)		
(C) Other specific acquisition costs	9c(1)(C)		
(D) Other expenses	9c(1)(D)		
(E) Taxes	9c(1)(E)		
(F) Charges for risks or other contingencies	9c(1)(F)		
(G) Other retention charges	9c(1)(G)		
(H) Total retention		9c(1)(H)	0
(2) Dividends or retroactive rate refunds. (These amounts were ☐ paid in cash, or ☐ credited.)		9c(2)	
d Status of policyholder reserves at end of year: (1) Amount held to provide benefits after retirement		9d(1)	
(2) Claim reserves		9d(2)	
(3) Other reserves		9d(3)	
e Dividends or retroactive rate refunds due. (Do not include amount entered in line 9c(2).)		9e	

10 Nonexperience-rated contracts:

a Total premiums or subscription charges paid to carrier	10a	
b If the carrier, service, or other organization incurred any specific costs in connection with the acquisition or retention of the contract or policy, other than reported in Part I, line 2 above, report amount. Specify nature of costs.	10b	

Part IV Provision of Information

11 Did the insurance company fail to provide any information necessary to complete Schedule A? ☐ Yes ☒ No

12 If the answer to line 11 is "Yes," specify the information not provided. ▶

SCHEDULE SB (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Single-Employer Defined Benefit Plan Actuarial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6059 of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500 or 5500-SF.	OMB No. 1210-0110 2024 This Form is Open to Public Inspection
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024	
▶ Round off amounts to nearest dollar.	
▶ Caution: A penalty of \$1,000 will be assessed for late filing of this report unless reasonable cause is established.	
A Name of plan NESTLE PENSION PLAN	B Three-digit plan number (PN) ▶ 100
C Plan sponsor's name as shown on line 2a of Form 5500 or 5500-SF NESTLE USA, INC.	D Employer Identification Number (EIN) 95-1572209
E Type of plan: ☒ Single ☐ Multiple-A ☐ Multiple-B	F Prior year plan size: ☐ 100 or fewer ☐ 101-500 ☒ More than 500

Part I	Basic Information			
1	Enter the valuation date: Month 01 Day 01 Year 2024			
2	Assets:			
a	Market value	2a	1873294457	
b	Actuarial value	2b	1873294457	
3	Funding target/participant count breakdown	(1) Number of participants	(2) Vested Funding Target	(3) Total Funding Target
a	For retired participants and beneficiaries receiving payment	4267	439611650	439611650
b	For terminated vested participants	9691	479413190	479413190
c	For active participants	8565	880344616	903509006
d	Total	22523	1799369456	1822533846
4	If the plan is in at-risk status, check the box and complete lines (a) and (b). ☐			
a	Funding target disregarding prescribed at-risk assumptions	4a		
b	Funding target reflecting at-risk assumptions, but disregarding transition rule for plans that have been in at-risk status for fewer than five consecutive years and disregarding loading factor	4b		
5	Effective interest rate	5	5.06 %	
6	Target normal cost			
a	Present value of current plan year accruals	6a	94456119	
b	Expected plan-related expenses	6b	0	
c	Target normal cost	6c	94456119	

Statement by Enrolled Actuary

To the best of my knowledge, the information supplied in this schedule and accompanying schedules, statements and attachments, if any, is complete and accurate. Each prescribed assumption was applied in accordance with applicable law and regulations. In my opinion, each other assumption is reasonable (taking into account the experience of the plan and reasonable expectations) and such other assumptions, in combination, offer my best estimate of anticipated experience under the plan.

SIGN HERE	Signature of actuary MICHAEL ALTILIO Type or print name of actuary WILLIS TOWERS WATSON US LLC Firm name 150 JFK PARKWAY SUITE 520 SHORT HILLS, NJ 07078 Address of the firm	10/10/2025 Date 23-07062 Most recent enrollment number 973-290-2771 Telephone number (including area code)
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Part II Beginning of Year Carryover and Prefunding Balances

	(a) Carryover balance	(b) Prefunding balance
7 Balance at beginning of prior year after applicable adjustments (line 13 from prior year)	518020341	0
8 Portion elected for use to offset prior year's funding requirement (line 35 from prior year)	33070898	0
9 Amount remaining (line 7 minus line 8)	484949443	0
10 Interest on line 9 using prior year's actual return of 5.74 %	27836098	0
11 Prior year's excess contributions to be added to prefunding balance:		
a Present value of excess contributions (line 38a from prior year)		0
b(1) Interest on the excess, if any, of line 38a over line 38b from prior year Schedule SB, using prior year's effective interest rate of 5.25 %		0
b(2) Interest on line 38b from prior year Schedule SB, using prior year's actual return		0
c Total available at beginning of current plan year to add to prefunding balance		0
d Portion of (c) to be added to prefunding balance		0
12 Other reductions in balances due to elections or deemed elections	100000000	0
13 Balance at beginning of current year (line 9 + line 10 + line 11d – line 12)	315124908	0

Part III Funding Percentages

14 Funding target attainment percentage	14	85.49 %
15 Adjusted funding target attainment percentage	15	102.04 %
16 Prior year's funding percentage for purposes of determining whether carryover/prefunding balances may be used to reduce current year's funding requirement	16	106.17 %
17 If the current value of the assets of the plan is less than 70 percent of the funding target, enter such percentage	17	%

Part IV Contributions and Liquidity Shortfalls**18** Contributions made to the plan for the plan year by employer(s) and employees:

(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees	(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees
05/07/2025	1617242	0			
08/18/2025	1059	0			
09/12/2025	35000000	0			
Totals ►			18(b)	36618301	18(c) 0

19 Discounted employer contributions – see instructions for small plan with a valuation date after the beginning of the year:

a Contributions allocated toward unpaid minimum required contributions from prior years	19a	0
b Contributions made to avoid restrictions adjusted to valuation date	19b	1513962
c Contributions allocated toward minimum required contribution for current year adjusted to valuation date	19c	32187261

20 Quarterly contributions and liquidity shortfalls:

- a** Did the plan have a "funding shortfall" for the prior year? ☒ Yes ☐ No
- b** If line 20a is "Yes," were required quarterly installments for the current year made in a timely manner? ☒ Yes ☐ No
- c** If line 20a is "Yes," see instructions and complete the following table as applicable:

Liquidity shortfall as of end of quarter of this plan year			
(1) 1st	(2) 2nd	(3) 3rd	(4) 4th
0	0	0	0

Part V Assumptions Used to Determine Funding Target and Target Normal Cost

21 Discount rate:				
a Segment rates:	1st segment: 4.75 %	2nd segment: 4.87 %	3rd segment: 5.59 %	☐ N/A, full yield curve used
b Applicable month (enter code)				21b 4
22 Weighted average retirement age				22 61
23 Mortality table(s) (see instructions)	☐ Prescribed - combined	☒ Prescribed - separate	☐ Substitute	

Part VI Miscellaneous Items

24 Has a change been made in the non-prescribed actuarial assumptions for the current plan year? If "Yes," see instructions regarding required attachment.....	☒ Yes	☐ No
25 Has a method change been made for the current plan year? If "Yes," see instructions regarding required attachment.....	☐ Yes	☒ No
26 Demographic and benefit information		
a Is the plan required to provide a Schedule of Active Participants? If "Yes," see instructions regarding required attachment.	☒ Yes	☐ No
b Is the plan required to provide a projection of expected benefit payments? If "Yes," see instructions regarding required attachment ...	☒ Yes	☐ No
27 If the plan is subject to alternative funding rules, enter applicable code and see instructions regarding attachment.....	27	

Part VII Reconciliation of Unpaid Minimum Required Contributions For Prior Years

28 Unpaid minimum required contributions for all prior years	28	0
29 Discounted employer contributions allocated toward unpaid minimum required contributions from prior years (line 19a).....	29	0
30 Remaining amount of unpaid minimum required contributions (line 28 minus line 29).....	30	0

Part VIII Minimum Required Contribution For Current Year

31 Target normal cost and excess assets (see instructions):			
a Target normal cost (line 6c)	31a	94456119	
b Excess assets, if applicable, but not greater than line 31a	31b	0	
32 Amortization installments:	Outstanding Balance	Installment	
a Net shortfall amortization installment	0	0	
b Waiver amortization installment	0	0	
33 If a waiver has been approved for this plan year, enter the date of the ruling letter granting the approval (Month _____ Day _____ Year _____) and the waived amount	33		
34 Total funding requirement before reflecting carryover/prefunding balances (lines 31a - 31b + 32a + 32b - 33).....	34	94456119	
	Carryover balance	Prefunding balance	Total balance
35 Balances elected for use to offset funding requirement	85013364	0	85013364
36 Additional cash requirement (line 34 minus line 35)	36	9442755	
37 Contributions allocated toward minimum required contribution for current year adjusted to valuation date (line 19c)	37	32187261	
38 Present value of excess contributions for current year (see instructions)			
a Total (excess, if any, of line 37 over line 36)	38a	22744506	
b Portion included in line 38a attributable to use of prefunding and funding standard carryover balances	38b	22744506	
39 Unpaid minimum required contribution for current year (excess, if any, of line 36 over line 37)	39	0	
40 Unpaid minimum required contributions for all years	40	0	

Part IX Pension Funding Relief Under the American Rescue Plan Act of 2021 (See Instructions)

41 If an election was made to use the extended amortization rule for a plan year beginning on or before December 31, 2021, check the box to indicate the first plan year for which the rule applies. ☐ 2019 ☐ 2020 ☒ 2021
--

a Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
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103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
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103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
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103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
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103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
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103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
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103-12 IE at end of year (see instructions)**a** Name of MTIA, CCT, PSA, or 103-12 IE:**b** Name of sponsor of entity listed in (a):**c** EIN-PN**d** Entity
code**e** Dollar value of interest in MTIA, CCT, PSA, or
103-12 IE at end of year (see instructions)

Part II Information on Participating Plans (to be completed by DFEs, other than DCGs)

(Complete as many entries as needed to report all participating plans. DCGs must report each participating plan using Schedule DCG.)

a Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
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plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN**a** Plan name**b** Name of
plan sponsor**c** EIN-PN

SCHEDULE H (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Financial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA), and section 6058(a) of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500.	OMB No. 1210-0110
		2024
		This Form is Open to Public Inspection
For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024		
A Name of plan NESTLE PENSION PLAN		B Three-digit plan number (PN) ▶ 100
C Plan sponsor's name as shown on line 2a of Form 5500 NESTLE USA, INC.		D Employer Identification Number (EIN) 95-1572209

Part I	Asset and Liability Statement		
1 Current value of plan assets and liabilities at the beginning and end of the plan year. Combine the value of plan assets held in more than one trust. Report the value of the plan's interest in a commingled fund containing the assets of more than one plan on a line-by-line basis unless the value is reportable on lines 1c(9) through 1c(14). Do not enter the value of that portion of an insurance contract which guarantees, during this plan year, to pay a specific dollar benefit at a future date. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 1b(1), 1b(2), 1c(8), 1g, 1h, and 1i. CCTs, PSAs, and 103-12 IEs also do not complete lines 1d and 1e. See instructions.			
Assets		(a) Beginning of Year	(b) End of Year
a Total noninterest-bearing cash	1a	0	0
b Receivables (less allowance for doubtful accounts):			
(1) Employer contributions	1b(1)	91000000	36618301
(2) Participant contributions.....	1b(2)	0	0
(3) Other	1b(3)	0	0
c General investments:			
(1) Interest-bearing cash (include money market accounts & certificates of deposit)	1c(1)	0	0
(2) U.S. Government securities	1c(2)	0	0
(3) Corporate debt instruments (other than employer securities):			
(A) Preferred	1c(3)(A)	0	0
(B) All other	1c(3)(B)	0	0
(4) Corporate stocks (other than employer securities):			
(A) Preferred	1c(4)(A)	0	0
(B) Common	1c(4)(B)	0	0
(5) Partnership/joint venture interests	1c(5)	0	0
(6) Real estate (other than employer real property)	1c(6)	0	0
(7) Loans (other than to participants)	1c(7)	0	0
(8) Participant loans	1c(8)	0	0
(9) Value of interest in common/collective trusts	1c(9)	0	0
(10) Value of interest in pooled separate accounts	1c(10)	0	0
(11) Value of interest in master trust investment accounts	1c(11)	2071898097	1645271698
(12) Value of interest in 103-12 investment entities	1c(12)	0	0
(13) Value of interest in registered investment companies (e.g., mutual funds)	1c(13)	0	0
(14) Value of funds held in insurance company general account (unallocated contracts).....	1c(14)	0	0
(15) Other.....	1c(15)	0	0

1d Employer-related investments:		(a) Beginning of Year	(b) End of Year
(1) Employer securities	1d(1)	0	0
(2) Employer real property	1d(2)	0	0
e Buildings and other property used in plan operation	1e	0	0
f Total assets (add all amounts in lines 1a through 1e)	1f	2162898097	1681889999
Liabilities			
g Benefit claims payable	1g	0	0
h Operating payables	1h	0	0
i Acquisition indebtedness	1i	0	0
j Other liabilities	1j	290565891	0
k Total liabilities (add all amounts in lines 1g through 1j)	1k	290565891	0
Net Assets			
l Net assets (subtract line 1k from line 1f)	1l	1872332206	1681889999

Part II Income and Expense Statement

2 Plan income, expenses, and changes in net assets for the year. Include all income and expenses of the plan, including any trust(s) or separately maintained fund(s) and any payments/receipts to/from insurance carriers. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 2a, 2b(1)(E), 2e, 2f, and 2g.

Income		(a) Amount	(b) Total
a Contributions:			
(1) Received or receivable in cash from: (A) Employers	2a(1)(A)	36618301	
(B) Participants	2a(1)(B)		
(C) Others (including rollovers)	2a(1)(C)	85762	
(2) Noncash contributions	2a(2)		
(3) Total contributions. Add lines 2a(1)(A) , (B) , (C) , and line 2a(2)	2a(3)		36704063
b Earnings on investments:			
(1) Interest:			
(A) Interest-bearing cash (including money market accounts and certificates of deposit)	2b(1)(A)		
(B) U.S. Government securities	2b(1)(B)		
(C) Corporate debt instruments	2b(1)(C)		
(D) Loans (other than to participants)	2b(1)(D)		
(E) Participant loans	2b(1)(E)		
(F) Other	2b(1)(F)		
(G) Total interest. Add lines 2b(1)(A) through (F)	2b(1)(G)		0
(2) Dividends: (A) Preferred stock	2b(2)(A)		
(B) Common stock	2b(2)(B)		
(C) Registered investment company shares (e.g. mutual funds)	2b(2)(C)		
(D) Total dividends. Add lines 2b(2)(A) , (B) , and (C)	2b(2)(D)		0
(3) Rents	2b(3)		
(4) Net gain (loss) on sale of assets: (A) Aggregate proceeds	2b(4)(A)		
(B) Aggregate carrying amount (see instructions)	2b(4)(B)		
(C) Subtract line 2b(4)(B) from line 2b(4)(A) and enter result	2b(4)(C)		0
(5) Unrealized appreciation (depreciation) of assets: (A) Real estate	2b(5)(A)		
(B) Other	2b(5)(B)		
(C) Total unrealized appreciation of assets. Add lines 2b(5)(A) and (B)	2b(5)(C)		0

		(a) Amount	(b) Total
(6) Net investment gain (loss) from common/collective trusts	2b(6)		
(7) Net investment gain (loss) from pooled separate accounts	2b(7)		
(8) Net investment gain (loss) from master trust investment accounts	2b(8)		-24510231
(9) Net investment gain (loss) from 103-12 investment entities	2b(9)		
(10) Net investment gain (loss) from registered investment companies (e.g., mutual funds)	2b(10)		
c Other income	2c		
d Total income. Add all income amounts in column (b) and enter total	2d		12193832

Expenses

e Benefit payment and payments to provide benefits:			
(1) Directly to participants or beneficiaries, including direct rollovers	2e(1)	140338039	
(2) To insurance carriers for the provision of benefits	2e(2)	62145000	
(3) Other	2e(3)	153000	
(4) Total benefit payments. Add lines 2e(1) through (3)	2e(4)		202636039
f Corrective distributions (see instructions)	2f		
g Certain deemed distributions of participant loans (see instructions)	2g		
h Interest expense	2h		
i Administrative expenses:			
(1) Salaries and allowances	2i(1)		
(2) Contract administrator fees	2i(2)		
(3) Recordkeeping fees	2i(3)		
(4) IQPA audit fees	2i(4)		
(5) Investment advisory and investment management fees	2i(5)		
(6) Bank or trust company trustee/custodial fees	2i(6)		
(7) Actuarial fees	2i(7)		
(8) Legal fees	2i(8)		
(9) Valuation/appraisal fees	2i(9)		
(10) Other trustee fees and expenses	2i(10)		
(11) Other expenses	2i(11)		
(12) Total administrative expenses. Add lines 2i(1) through (11)	2i(12)		0
j Total expenses. Add all expense amounts in column (b) and enter total	2j		202636039

Net Income and Reconciliation

k Net income (loss). Subtract line 2j from line 2d	2k		-190442207
l Transfers of assets:			
(1) To this plan	2l(1)		
(2) From this plan	2l(2)		

Part III Accountant's Opinion

3 Complete lines 3a through 3c if the opinion of an independent qualified public accountant is attached to this Form 5500. Complete line 3d if an opinion is not attached.

a The attached opinion of an independent qualified public accountant for this plan is (see instructions):

(1) ☒ Unmodified (2) ☐ Qualified (3) ☐ Disclaimer (4) ☐ Adverse

b Check the appropriate box(es) to indicate whether the IQPA performed an ERISA section 103(a)(3)(C) audit. Check both boxes (1) and (2) if the audit was performed pursuant to both 29 CFR 2520.103-8 and 29 CFR 2520.103-12(d). Check box (3) if pursuant to neither.

(1) ☒ DOL Regulation 2520.103-8 (2) ☐ DOL Regulation 2520.103-12(d) (3) ☐ neither DOL Regulation 2520.103-8 nor DOL Regulation 2520.103-12(d).

c Enter the name and EIN of the accountant (or accounting firm) below:

(1) Name: **ERNST & YOUNG U.S. LLP**

(2) EIN: **34-6565596**

d The opinion of an independent qualified public accountant is **not attached** as part of Schedule H because:

(1) ☐ This form is filed for a CCT, PSA, DCG or MTIA. (2) ☐ It will be attached to the next Form 5500 pursuant to 29 CFR 2520.104-50.

Part IV Compliance Questions

4 CCTs and PSAs do not complete Part IV. MTIAs, 103-12 IEs, and GIAs do not complete lines 4a, 4e, 4f, 4g, 4h, 4k, 4m, 4n, or 5. 103-12 IEs also do not complete lines 4j and 4l. MTIAs also do not complete line 4l. DCGs do not complete lines 4e, 4f, 4k, 4l, and 5, and DCGs generally complete the rest of Part IV collectively for all plans in the DCG, except as otherwise provided (see instructions).

During the plan year:

	Yes	No	Amount
a Was there a failure to transmit to the plan any participant contributions within the time period described in 29 CFR 2510.3-102? Continue to answer "Yes" for any prior year failures until fully corrected. (See instructions and DOL's Voluntary Fiduciary Correction Program.)		☒	
b Were any loans by the plan or fixed income obligations due the plan in default as of the close of the plan year or classified during the year as uncollectible? Disregard participant loans secured by participant's account balance. (Attach Schedule G (Form 5500) Part I if "Yes" is checked.)		☒	
c Were any leases to which the plan was a party in default or classified during the year as uncollectible? (Attach Schedule G (Form 5500) Part II if "Yes" is checked.)		☒	
d Were there any nonexempt transactions with any party-in-interest? (Do not include transactions reported on line 4a. Attach Schedule G (Form 5500) Part III if "Yes" is checked.)		☒	
e Was this plan covered by a fidelity bond?	☒		20000000
f Did the plan have a loss, whether or not reimbursed by the plan's fidelity bond, that was caused by fraud or dishonesty?		☒	
g Did the plan hold any assets whose current value was neither readily determinable on an established market nor set by an independent third party appraiser?		☒	
h Did the plan receive any noncash contributions whose value was neither readily determinable on an established market nor set by an independent third party appraiser?		☒	
i Did the plan have assets held for investment? (Attach schedule(s) of assets if "Yes" is checked, and see instructions for format requirements.)		☒	
j Were any plan transactions or series of transactions in excess of 5% of the current value of plan assets? (Attach schedule of transactions if "Yes" is checked and see instructions for format requirements.)		☒	
k Were all the plan assets either distributed to participants or beneficiaries, transferred to another plan, or brought under the control of the PBGC?		☒	
l Has the plan failed to provide any benefit when due under the plan?		☒	
m If this is an individual account plan, was there a blackout period? (See instructions and 29 CFR 2520.101-3.)			
n If 4m was answered "Yes," check the "Yes" box if you either provided the required notice or one of the exceptions to providing the notice applied under 29 CFR 2520.101-3.			

5a Has a resolution to terminate the plan been adopted during the plan year or any prior plan year?..... ☐ Yes ☒ No
If "Yes," enter the amount of any plan assets that reverted to the employer this year _____.

5b If, during this plan year, any assets or liabilities were transferred from this plan to another plan(s), identify the plan(s) to which assets or liabilities were transferred. (See instructions.)

5b(1) Name of plan(s)	5b(2) EIN(s)	5b(3) PN(s)

5c Was the plan a defined benefit plan covered under the PBGC insurance program at any time during this plan year? (See ERISA section 4021 and instructions.) ☒ Yes ☐ No ☐ Not determined

If "Yes" is checked, enter the My PAA confirmation number from the PBGC premium filing for this plan year 555338.

SCHEDULE R (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation		Retirement Plan Information This schedule is required to be filed under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6058(a) of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500.		OMB No. 1210-0110 2024 This Form is Open to Public Inspection.	
For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024					
A Name of plan NESTLE PENSION PLAN				B Three-digit plan number (PN) ▶	100
C Plan sponsor's name as shown on line 2a of Form 5500 NESTLE USA, INC.				D Employer Identification Number (EIN) 95-1572209	
Part I Distributions					
All references to distributions relate only to payments of benefits during the plan year.					
1 Total value of distributions paid in property other than in cash or the forms of property specified in the instructions.....				1	0
2 Enter the EIN(s) of payor(s) who paid benefits on behalf of the plan to participants or beneficiaries during the year (if more than two, enter EINs of the two payors who paid the greatest dollar amounts of benefits): EIN(s): 36-3046063					
Profit-sharing plans, ESOPs, and stock bonus plans, skip line 3.					
3 Number of participants (living or deceased) whose benefits were distributed in a single sum, during the plan year				3	885
Part II Funding Information (If the plan is not subject to the minimum funding requirements of section 412 of the Internal Revenue Code or ERISA section 302, skip this Part.)					
4 Is the plan administrator making an election under Code section 412(d)(2) or ERISA section 302(d)(2)? ☐ Yes ☐ No ☒ N/A If the plan is a defined benefit plan, go to line 8.					
5 If a waiver of the minimum funding standard for a prior year is being amortized in this plan year, see instructions and enter the date of the ruling letter granting the waiver. Date: Month _____ Day _____ Year _____ If you completed line 5, complete lines 3, 9, and 10 of Schedule MB and do not complete the remainder of this schedule.					
6 a Enter the minimum required contribution for this plan year (include any prior year accumulated funding deficiency not waived)				6a	
b Enter the amount contributed by the employer to the plan for this plan year				6b	
c Subtract the amount in line 6b from the amount in line 6a. Enter the result (enter a minus sign to the left of a negative amount).....				6c	
If you completed line 6c, skip lines 8 and 9.					
7 Will the minimum funding amount reported on line 6c be met by the funding deadline? ☐ Yes ☐ No ☐ N/A					
8 If a change in actuarial cost method was made for this plan year pursuant to a revenue procedure or other authority providing automatic approval for the change or a class ruling letter, does the plan sponsor or plan administrator agree with the change? ☐ Yes ☐ No ☒ N/A					
Part III Amendments					
9 If this is a defined benefit pension plan, were any amendments adopted during this plan year that increased or decreased the value of benefits? If yes, check the appropriate box. If no, check the "No" box..... ☒ Increase ☐ Decrease ☐ Both ☐ No					
Part IV ESOPs (see instructions). If this is not a plan described under section 409(a) or 4975(e)(7) of the Internal Revenue Code, skip this Part.					
10 Were unallocated employer securities or proceeds from the sale of unallocated securities used to repay any exempt loan? ☐ Yes ☐ No					
11 a Does the ESOP hold any preferred stock? ☐ Yes ☐ No					
b If the ESOP has an outstanding exempt loan with the employer as lender, is such loan part of a "back-to-back" loan? (See instructions for definition of "back-to-back" loan.) ☐ Yes ☐ No					
12 Does the ESOP hold any stock that is not readily tradable on an established securities market? ☐ Yes ☐ No					
For Paperwork Reduction Act Notice, see the Instructions for Form 5500.				Schedule R (Form 5500) 2024 v. 240311	

Part V Additional Information for Multiemployer Defined Benefit Pension Plans

13 Enter the following information for each employer that (1) contributed more than 5% of total contributions to the plan during the plan year or (2) was one of the top-ten highest contributors (measured in dollars). See instructions. *Complete as many entries as needed to report all applicable employers.*

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box ☐ and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box ☐ and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: ☐ Hourly ☐ Weekly ☐ Unit of production ☐ Other (specify): _____

14 Enter the number of deferred vested and retired participants (inactive participants), as of the beginning of the plan year, whose contributing employer is no longer making contributions to the plan for:

a The current plan year. Check the box to indicate the counting method used to determine the number of inactive participants: ☐ last contributing employer ☐ alternative ☐ reasonable approximation (see instructions for required attachment).....

14a

b The plan year immediately preceding the current plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....

14b

c The second preceding plan year. ☐ Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....

14c

15 Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to make an employer contribution during the current plan year to:

a The corresponding number for the plan year immediately preceding the current plan year.....

15a

b The corresponding number for the second preceding plan year.....

15b

16 Information with respect to any employers who withdrew from the plan during the preceding plan year:

a Enter the number of employers who withdrew during the preceding plan year.....

16a

b If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers.....

16b

17 If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, check box and see instructions regarding supplemental information to be included as an attachment..... ☐

Part VI Additional Information for Single-Employer and Multiemployer Defined Benefit Pension Plans

18 If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole or in part) of liabilities to such participants and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see instructions regarding supplemental information to be included as an attachment..... ☐

19 If the total number of participants is 1,000 or more, complete lines (a) and (b):

a Enter the percentage of plan assets held as:

Public Equity: 21.0 % Private Equity: _____ % Investment-Grade Debt and Interest Rate Hedging Assets: 58.0 %

High-Yield Debt: _____ % Real Assets: 12.0 % Cash or Cash Equivalents: _____ % Other: 9.0 %

b Provide the average duration of the Investment-Grade Debt and Interest Rate Hedging Assets:

☐ 0-5 years ☐ 5-10 years ☒ 10-15 years ☐ 15 years or more

20 PBGC missed contribution reporting requirements. If this is a multiemployer plan or a single-employer plan that is not covered by PBGC, skip line 20.

a Is the amount of unpaid minimum required contributions for all years from Schedule SB (Form 5500) line 40 greater than zero? ☐ Yes ☒ No

b If line 20a is "Yes," has PBGC been notified as required by ERISA sections 4043(c)(5) and/or 303(k)(4)? Check the applicable box:

☐ Yes.

☐ No. Reporting was waived under 29 CFR 4043.25(c)(2) because contributions equal to or exceeding the unpaid minimum required contribution were made by the 30th day after the due date.

☐ No. The 30-day period referenced in 29 CFR 4043.25(c)(2) has not yet ended, and the sponsor intends to make a contribution equal to or exceeding the unpaid minimum required contribution by the 30th day after the due date.

☐ No. Other. Provide explanation: _____

Part VII IRS Compliance Questions

21a Does the plan satisfy the coverage and nondiscrimination tests of Code sections 410(b) and 401(a)(4) by combining this plan with any other plans under the permissive aggregation rules? ☐ Yes ☒ No

21b If this is a Code section 401(k) plan, check all boxes that apply to indicate how the plan is intended to satisfy the nondiscrimination requirements for employee deferrals and employer matching contributions (as applicable) under Code sections 401(k)(3) and 401(m)(2).

☐ Design-based safe harbor method

☐ "Prior year" ADP test

☐ "Current year" ADP test

☒ N/A

22 If the plan sponsor is an adopter of a pre-approved plan that received a favorable IRS Opinion Letter, enter the date of the Opinion Letter ___/___/___ (MM/DD/YYYY) and the Opinion Letter serial number _____.

NESTLÉ PENSION PLAN

Financial Statements

December 31, 2024 and 2023

(With Report of Independent Auditors)

NESTLÉ PENSION PLAN

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Report of Independent Auditors

To the Plan Administrator of Nestlé Pension Plan:

Scope and Nature of the ERISA Section 103(a)(3)(C) Audit

We have performed audits of the financial statements of Nestlé Pension Plan (the Plan), an employee benefit plan subject to the Employee Retirement Income Security Act of 1974 (ERISA), as permitted by ERISA Section 103(a)(3)(C) (ERISA Section 103(a)(3)(C) audit). The financial statements comprise the statements of net assets available for benefits and statements of accumulated plan benefits as of December 31, 2024 and 2023, and the related statement of changes in net assets available for benefits and statement of changes in accumulated plan benefits for the year ended December 31, 2024, and the related notes (collectively referred to as the “financial statements”).

Management, having determined it is permissible in the circumstances, has elected to have the audits of the financial statements performed in accordance with ERISA Section 103(a)(3)(C) pursuant to 29 CFR 2520.103-8 of the Department of Labor’s Rules and Regulations for Reporting and Disclosure under ERISA. As permitted by ERISA Section 103(a)(3)(C), our audits need not extend to any statements or information related to assets held for investment of the Plan (investment information) by a bank or similar institution or insurance carrier that is regulated, supervised, and subject to periodic examination by a state or federal agency, provided that the statements or information regarding assets so held are prepared and certified to by the bank or similar institution or insurance carrier in accordance with 29 CFR 2520.103-5 of the Department of Labor’s Rules and Regulations for Reporting and Disclosure under ERISA (qualified institution).

Management has obtained certifications from a qualified institution as of December 31, 2024 and 2023, and for the year ended December 31, 2024, stating that the certified investment information, as described in Note 5 to the financial statements, is complete and accurate.

Opinion

In our opinion, based on our audits and on the procedures performed as described in the Auditor’s Responsibilities for the Audit of the Financial Statements section

- the amounts and disclosures in the accompanying financial statements, other than those agreed to or derived from the certified investment information, are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.
- the information in the accompanying financial statements related to assets held by and certified to by a qualified institution agrees to, or is derived from, in all material respects, the information prepared and certified by an institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Plan and to meet our other ethical responsibilities in accordance with the relevant

ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our ERISA Section 103(a)(3)(C) audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. Management's election of the ERISA Section 103(a)(3)(C) audit does not affect management's responsibility for the financial statements.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Plan's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Management is also responsible for maintaining a current plan instrument, including all plan amendments, administering the Plan, and determining that the Plan's transactions that are presented and disclosed in the financial statements are in conformity with the Plan's provisions, including maintaining sufficient records with respect to each of the participants, to determine the benefits due or which may become due to such participants.

Auditor's Responsibilities for the Audit of the Financial Statements

Except as described in the Scope and Nature of the ERISA Section 103(a)(3)(C) Audit section of our report, our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Plan's ability to continue as a going concern for a reasonable period of time.



Our audits did not extend to the certified investment information, except for obtaining and reading the certification, comparing the certified investment information with the related information presented and disclosed in the financial statements, and reading the disclosures relating to the certified investment information to assess whether they are in accordance with the presentation and disclosure requirements of accounting principles generally accepted in the United States of America.

Accordingly, the objective of an ERISA Section 103(a)(3)(C) audit is not to express an opinion about whether the financial statements as a whole are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Ernst & Young LLP

Tysons, VA
October 09, 2025

NESTLÉ PENSION PLAN

Statements of Net Assets Available for Benefits

December 31, 2024 and 2023

	<u>2024</u>	<u>2023</u>
Investments, at fair value (notes 5, 7, and 8):		
Plan interest in Nestlé in the USA Pension Trust	\$ 1,645,271,698	\$ 2,071,898,097
Payables:		
Plan-to-plan transfers (note 1(a))	<u>—</u>	<u>290,565,891</u>
Net assets available for benefits	<u>\$ 1,645,271,698</u>	<u>\$ 1,781,332,206</u>

See accompanying notes to financial statements.

NESTLÉ PENSION PLAN

Statement of Changes in Net Assets Available for Benefits

Year ended December 31, 2024

Investment loss:	
Plan interest in Nestlé in the USA Pension Trust investment loss	\$ (21,273,544)
Total investment loss	(21,273,544)
Contributions:	
Employer contributions	91,000,000
Reimbursement from group annuity contract (note 2(e))	4,537,993
Premium refund from buy-out annuities (note 1(a))	85,762
Total contributions	95,623,755
Deductions:	
Benefits paid to participants	140,338,039
Benefits paid on behalf of group annuity contract (note 2(e))	4,537,993
Investment and administrative expenses	3,236,687
Purchase of buy-out annuities (note 2(e))	62,298,000
Total deductions	210,410,719
Net decrease	(136,060,508)
Net assets available for benefits, beginning of year	1,781,332,206
Net assets available for benefits, end of year	\$ 1,645,271,698

See accompanying notes to financial statements.

NESTLÉ PENSION PLAN

Statements of Accumulated Plan Benefits

December 31, 2024 and 2023

	<u>2024</u>	<u>2023</u>
Actuarial present value of accumulated plan benefits (note 2(c)):		
Vested benefits:		
Participants currently receiving payments	\$ 346,199,069	\$ 407,925,450
Other participants	<u>1,180,096,829</u>	<u>1,272,184,993</u>
	1,526,295,898	1,680,110,443
Nonvested benefits	<u>18,468,217</u>	<u>15,547,997</u>
Total actuarial present value of accumulated plan benefits	<u>\$ 1,544,764,115</u>	<u>\$ 1,695,658,440</u>

See accompanying notes to financial statements.



NESTLÉ PENSION PLAN

Statement of Changes in Accumulated Plan Benefits

Year ended December 31, 2024

Actuarial present value of accumulated plan benefits at beginning of year	\$ 1,695,658,440
Increase (decrease) during the year attributable to:	
Benefits accumulated and actuarial losses	68,985,299
Decrease in the discount period	103,997,189
Benefits paid	(202,636,039)
Other assumption changes (note 2(c))	<u>(121,240,774)</u>
Actuarial present value of accumulated plan benefits at end of year	\$ <u>1,544,764,115</u>

See accompanying notes to financial statements.

NESTLÉ PENSION PLAN

Notes to Financial Statements

December 31, 2024 and 2023

(1) Description of the Plan

The following description of the Nestlé Pension Plan (the Plan) is provided for general information purposes only. Participants should refer to the Plan document for a more complete description of the Plan's provisions.

(a) General

The Plan is a defined benefit pension plan covering salaried and certain hourly employees of Nestlé USA, Inc. and participating affiliated companies (Company or Plan Sponsor) as defined under the Plan document. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA).

The Plan is administered by Nestlé USA, Inc. The Plan Administrator is responsible for the general administration of the Plan. The Plan trustee is The Northern Trust Company.

In March 2023, the Plan Sponsor reached a settlement with a retirement services company, Athene, regarding the buy-out annuity agreement completed in 2022. The Sponsor received a total of \$17,270,112 as a premium refund specifically related to this Plan. An additional premium refund of \$85,762 was received in November 2024. The refunded premiums were a result of adjustments related to data changes, death of members, non-responsive members, and members paid out.

In March 2023, the Plan Sponsor approved a specific subpopulation of the Plan to transfer into the Nestlé Hourly Retirement Plan (NHRP). The population was finalized as of December 31, 2023 and benefit obligations associated with the final population was transferred to NHRP. This spin off transaction will fully close the Plan to new participants, as any newly eligible participants who would have been eligible for the Plan will become participants in the NHRP beginning January 1, 2024.

In September 2024, the Plan Sponsor completed the final spin off valuation on the asset and liability transfer for the specified Nestlé Purina Hourly (NPH) subpopulation that moved from the Plan into NHRP in accordance with Section 414(1) of the Code, Section 4044 of ERISA Regulations. An actuarial valuation was performed and calculated the full amount of assets associated with the spin off, including trust earnings as of the transfer date of September 23, 2024. The Plan assets related to this transaction is reported as a plan-to-plan transfer for year-end 2023, in the amount of \$290,565,891.

(b) Pension Benefits

Effective January 1, 2016, the Plan was closed to new entrants, with the exception of Nestlé Purina Hourly (NPH) employees. As disclosed above, a subpopulation of NPH employees was transferred and fully closed the Plan to new participants in 2024. Participating employees are eligible to receive benefits under the Plan document as follows:

(i) Traditional Benefit

Participants hired prior to May 1, 2003, who chose to remain on the Traditional formula during the pension choice period, with three or more years of vesting service are entitled to pension benefits beginning at normal retirement age of 65. The normal retirement benefit is determined based upon years of credited service, as defined, and the average of the participant's highest three consecutive years of pensionable earnings during the ten-year period prior to retirement (average annual compensation). The Plan permits retirement as early as age 55, but with a reduced benefit. The

NESTLÉ PENSION PLAN

Notes to Financial Statements

December 31, 2024 and 2023

normal form of benefit payment is the Life Annuity Form for participants who are not married on the benefit commencement date and the Spouse's Annuity Form for participants who are married on the benefit commencement date. Subject to certain restrictions of the Plan, participants may elect to receive the value of their benefits as a life annuity, a lump-sum distribution, a ten-year certain annuity, or a joint-and-survivor annuity. Additionally, certain Nestlé Purina employees may be covered under an alternative final average pay formula or a career average pay formula subject to different normal and optional forms of payment.

Effective April 1, 2015, the Plan was amended to universally offer commencement of benefits and a lump-sum option at any age once employment ends.

(ii) Account Benefit

All participants hired after May 1, 2003, and prior to January 1, 2016, and participants hired prior to May 1, 2003, who chose the Account formula during the pension choice period with three or more years of vesting service are entitled to pension benefits upon termination of employment. Participants earn an annual percentage based on the sum of the participant's age and years of vesting service (or points) for each year of credited service in the Plan. Upon termination, the annual percentages are added together to determine the final pension percentage. The final pension percentage is multiplied by the average of the participant's highest five consecutive years of pensionable earnings during the most recent ten-year period. The formula is expressed as a lump sum; however, the normal form of payment is the Life Annuity Form for participants who are not married on the benefit commencement date and the Spouse's Annuity Form for participants who are married on the benefit commencement date. Subject to certain restrictions of the Plan, participants may elect to receive the value of their benefit as a lump-sum distribution, a life annuity, or a joint-and-survivor annuity. Additionally, certain Nestlé Purina employees may be covered under an alternative account benefit formula subject to different normal and optional forms of payment.

(iii) Other Benefits

Other plan provisions with limited applicability may also apply to former employees of acquired businesses such as Carnation, Continental Baking Company, and Gerber Life.

(c) Death and Disability Benefits

(i) Traditional Benefit

If an active participant dies after completing three years of vesting service, a death benefit may be paid to the participant's qualified surviving spouse. The amount of the benefit paid to the surviving spouse is computed with reference to the early retirement and vested immediate commencement factors of the Plan. Effective April 1, 2021 a lump sum option is generally available. Participants who meet the Plan's disability eligibility requirements may continue accruals under the Plan.

(ii) Account Benefit

If an active participant dies, the participant's designated beneficiary will receive the value of the benefit. If the beneficiary is a spouse, the spouse may elect to receive the account benefit as either a lump sum or a life annuity. If the beneficiary is not a spouse, the account benefit is paid as a lump sum. Participants who meet the Plan's disability eligibility requirements may continue accruals under the Plan.

NESTLÉ PENSION PLAN

Notes to Financial Statements

December 31, 2024 and 2023

(2) Summary of Significant Accounting Policies

The following are the significant accounting policies followed by the Plan:

(a) *Basis of Accounting*

The accompanying financial statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

(b) *Investment Valuation*

Plan assets are held in the Nestlé in the USA Pension Trust (Pension Trust), which was established by the Company for the pooled investment of assets for various qualified pension plans sponsored by the Company. The Pension Trust is maintained by The Northern Trust Company, as trustee.

The Pension Trust investments are stated at fair value, in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 820, *Fair Value Measurement*.

Purchases and sales of securities are recorded on a trade-date basis. Interest and other income are recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net depreciation includes the Pension Trust's gains and losses on investments bought and sold as well as held during the year.

(c) *Actuarial Present Value of Accumulated Plan Benefits*

Accumulated plan benefits are those future periodic payments, including lump-sum distributions, which are attributable under the Plan's provisions to the service employees have rendered. Accumulated plan benefits include benefits expected to be paid to (a) retired or terminated employees or their beneficiaries, (b) beneficiaries of employees who have died, and (c) present employees or their beneficiaries.

The accumulated plan benefits for active employees are based on credited service and the average of either the highest three or five years of pensionable earnings, as defined (i.e., total compensation, including bonuses and overtime), during the last ten calendar years ending on the date as of which the benefit information is presented (the valuation date). Benefits payable under all circumstances – retirement, death, disability, and termination of employment – are included to the extent they are deemed attributable to employee service rendered to the valuation date.

The actuarial present value of accumulated plan benefits is determined by an independent actuary, Willis Towers Watson, and is the amount that results from applying actuarial assumptions to adjust the accumulated plan benefits to reflect the time value of money (through discounts for interest) and the probability of payment (by means of decrements due to death, disability, termination, or retirement) between the valuation date and the expected date of payment. The significant actuarial assumptions used in the valuations were as follows:

NESTLÉ PENSION PLAN

Notes to Financial Statements

December 31, 2024 and 2023

	2024	2023
Life expectancy of participants	Pri-2012, including separate assumptions for contingent survivors with unmodified MP-2021 projection	Pri-2012, including separate assumptions for contingent survivors with unmodified MP-2021 projection
Retirement age	Varying by age	Varying by age
ASC 960 discount rate and expected return on plan assets	7.00 %	6.10 %

The foregoing actuarial assumptions are based on the presumption that the Plan will continue. Were the Plan to terminate, different actuarial assumptions and other factors might be applicable in determining the actuarial present value of accumulated plan benefits.

(d) Administrative Expenses

Expenses of administering the Plan are paid by the Company or from Plan assets, subject to limitations under ERISA. The Plan allows for administrative expenses such as trustee fees, investment management fees, actuarial valuation fees, and accounting fees.

(e) Payment of Benefits

Benefit payments to participants are recorded upon distribution.

A small portion of Plan benefits are payable by Metropolitan Life Insurance Company (MetLife) as a result of the Company's purchase of annuity contracts for certain former participants in the contributory Carnation Employees Retirement Plan Number Two. In November 2024, the Plan transferred the remaining portion of Plan benefits to MetLife through a group annuity contract. The transfer amount of \$62,298,000 settled the corresponding benefit obligation. Effective March 1, 2025, for the former Carnation employees whose Plan benefits have not commenced, the Plan portion will be paid by the trustee, with MetLife directly paying the participant for any portion of said benefits that were previously purchased by the employee contributions.

(f) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and changes therein, disclosure of contingent assets and liabilities, and the actuarial present value of accumulated plan benefits at the date of the financial statements, and changes therein. Actual results could differ from those estimates.

(g) Risks and Uncertainties

The Nestlé in the USA Pension Trust invests in various investment securities. Investment securities are exposed to various risks, such as interest rate risk, market risk, and credit risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and those changes could materially affect the amounts reported in the Statements of Net Assets Available for Benefits.

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Plan contributions are made and the actuarial present value of accumulated plan benefits are reported based on certain assumptions pertaining to interest rates, inflation rates, and employee demographics, all of which are subject to change. Due to uncertainties inherent in the estimation and assumption process, it is at least reasonably possible that changes in these estimates and assumptions in the near term could be material to the financial statements.

(h) Derivative Financial Instruments

The Nestlé in the USA Pension Trust accounts for derivatives and hedging activities in accordance with ASC 815, *Derivatives and Hedging*, which requires that all derivative instruments not qualifying for hedge accounting be recorded on the Statements of Net Assets Available for Benefits at their respective fair values.

The Pension Trust uses derivatives for the benefit of the plans in the Pension Trust as a tool to reduce risk and as an investment strategy. The Pension Trust will enter into the following types of derivative instruments: interest rate swaps, credit default swaps (CDSs), equity swaps, commodity swaps, financial futures, commodities futures, foreign exchange forward contracts and options, and swaptions and options. The derivative instruments outstanding as of period-end and the amounts of realized and unrealized gains and losses, as well as other income on derivative instruments during the period (as disclosed in the derivatives tables in note 7), serve as indicators of the volume of derivative activity for the Pension Trust. Derivative strategies involve risk and, like other investments, can lose value. The impact on Pension Trust performance can be positive or negative, and will vary depending on market movements.

The Pension Trust manages interest rate risk using interest rate swaps and/or U.S. Treasury futures (interest rate hedge). The objective of the interest rate hedge is to manage the effective duration of the Pension Trust's assets to better match its defined benefit obligations, thereby protecting the funded ratio of the Pension Trust as interest rates fluctuate. Interest rate swaps and futures used in this manner adjust interest rate and yield curve exposures and substitute for physical securities.

The Pension Trust also uses derivatives as a substitute for physical securities in order to gain exposure to certain asset classes. Using derivatives instead of physical securities may be a more efficient means to gain exposure to an index or a market sector due to its characteristics of increased liquidity and reduced transaction costs. Using derivatives may also reduce the need to sell assets when there is a difficult trading environment. These derivatives are used to create credit, equity, and foreign exchange exposures.

The Pension Trust manages credit risk through use of CDSs. These derivatives are used to manage credit exposure without buying or selling securities outright. Written CDSs increase credit exposure (selling protection), obligating the Pension Trust to buy bonds from counterparties in the event of a default. Purchased CDSs decrease exposure (buying protection) providing the right to "put" (sell) bonds to the counterparty in the event of a default.

Counterparty risk for swaps and forwards that are not cleared through a central exchange is mitigated through the use of International Swaps and Derivatives Association (ISDA) standardized agreements that require gains and losses owed to and from the counterparty to be agreed daily, and gains or losses to be collateralized with cash. For futures, the gain (loss) is calculated and funds are transferred to and

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from the Pension Trust on a daily basis, based on the prior day's market valuation. The types of counterparties are large banks and brokers, and the investment managers each have netting arrangements within their accounts to reduce the exposure to any single counterparty.

Holding derivatives has a significant impact on cash flow. Daily mark to markets and accumulated gains and losses can be large, depending on the volatility of the markets. The Pension Trust has maintained the liquidity necessary to settle any losses under a variety of market conditions, including the most severe.

(i) Foreign Currency

The Nestlé in the USA Pension Trust's investment securities and other assets and liabilities denominated in foreign currencies are translated into U.S. dollar amounts at the date of valuation. Purchases and sales of investment securities and income and expense items denominated in foreign currencies are translated into U.S. dollar amounts on the respective dates of such transactions.

The Pension Trust does not isolate that portion of the results of operations resulting from changes in foreign exchange rates on investments from the fluctuations arising from changes in market prices of securities held. Such fluctuations are included with the net appreciation and depreciation from investments.

(j) Recently Issued Accounting Standards

We have evaluated recently issued accounting standards and determined that none are applicable or expected to have a material impact on our financial statements.

(3) Funding Policy

The funding policy of the Plan Sponsor is to make contributions for each plan year in an amount not less than the minimum required contribution under the law and not more than the maximum tax-deductible contribution. The Company may vary its contribution level, if appropriate to its tax and cash position and the Plan's funded status. There was a contribution of \$91,000,000 made during 2024, which met the Company's policy and ERISA minimum funding requirements.

(4) Plan Termination

Although it has not expressed any intention to do so, the Company has the right under the Plan to discontinue its contributions at any time and to terminate the Plan, subject to the provisions set forth in ERISA.

In the event the Plan terminates, the net assets of the Plan will be allocated as prescribed by ERISA and its related regulations. The assets allocated to each participant would be distributed through either (a) continuance of the trust fund that is attributable to the current Plan or establishment of a new trust fund, and/or (b) purchase of annuity contracts. In addition, certain benefits under the Plan are insured by the Pension Benefit Guaranty Corporation (PBGC) if the Plan terminates. Generally, the PBGC guarantees most vested normal age retirement benefits, early retirement benefits, and certain disability and survivor's pensions. However, the PBGC does not guarantee all types of benefits under the Plan, and the amount of benefit protection is subject to certain limitations. Vested benefits under the Plan are guaranteed at the level in effect on the date of the Plan's termination. However, there is a statutory ceiling on the amount of an individual's monthly benefit that the PBGC guarantees, which is adjusted periodically.

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Whether all participants receive their benefits should the Plan terminate at some future time will depend on the sufficiency, at that time, of the Plan's net assets to provide those benefits and may also depend on the level of benefits guaranteed by the PBGC.

(5) Trustee Certifications

The plan administrator has elected the method of compliance permitted by 29 CFR 2520.103-5 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. Accordingly, as permitted under such election, certain information related to investments and the Master Trust disclosed in the accompanying financial statements, including the Plan's interest in the Nestlé in the USA Pension Trust at December 31, 2024 and 2023, and Plan interest in Nestlé in the USA Pension Trust investment loss for the year ended December 31, 2024, was obtained or derived from information provided to the plan administrator and certified as complete and accurate by The Northern Trust Company, the trustee of the Plan.

(6) Parties in Interest

During the years ended December 31, 2024 and 2023, Nestlé in the USA Pension Trust had parties in interest that included Plan Sponsor, trustee, investment advisory, legal, actuarial, tax, and administrative service providers. The fees paid by the Pension Trust to these parties in interest were \$4,021,126 for the year ended December 31, 2024. The Plan's share of these expenses was \$3,236,687 for the Plan year ended December 31, 2024. These transactions qualify as party-in-interest transactions; however, they are exempt from prohibited transaction rules under ERISA.

(7) Interest in Nestlé in the USA Pension Trust

The assets of the Plan are invested in the Nestlé in the USA Pension Trust, in which the assets of the Plan are combined with the assets of other affiliated Company plans for investment purposes.

Pursuant to the trustee's method of allocating the investment holdings between the plans, contributions into the Pension Trust are treated as additions in the Pension Trust, withdrawals are treated as deductions in the Pension Trust, and investment income (loss) is allocated proportionately. Accordingly, the value of the Plan's investment in the Pension Trust is equal to the Plan's interest in each applicable investment increased or decreased by the Plan's allocated share in income, gains, and losses attributable to each applicable investment, which share is generally based upon the Plan's respective share of the Pension Trust's combined net assets available for benefits each month before investment income (loss) and net appreciation (depreciation) in the fair value of investments. Those investment expenses of the Pension Trust, which can be specifically identified as being applicable to the Plan, are charged to the Plan. The remaining investment expenses are allocated to the Plan based on the Plan's respective share of the Pension Trust's combined net assets available for benefits on a monthly basis.

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The Plan's investments consist of an undivided interest in investments held by the Pension Trust. The Plan's equitable share of the Pension Trust's net assets was approximately 75.9% and 89.1% for the years ended December 31, 2024 and 2023, respectively. The net assets of the Pension Trust and the Plan's interest in the Pension Trust balances as of December 31, 2024 and 2023, are as follows:

	2024		2023	
	Pension Trust	Plan's Interest in	Pension Trust	Plan's Interest in
	Balances	Pension Trust Balances	Balances	Pension Trust Balances
Investments, at fair value:				
Equities	\$ 396,887,379	301,055,288	402,003,026	358,278,881
Fixed income	1,312,403,814	995,511,898	1,494,879,270	1,332,287,662
Real estate	253,281,397	192,124,285	280,866,476	250,317,833
Other investments	171,467	130,065	234,847	209,303
Hedge funds	202,965,431	153,957,570	199,329,671	177,649,437
Cash and cash equivalents*	59,954,461	45,477,908	119,634,851	106,622,682
Total investments	2,225,663,949	1,688,257,014	2,496,948,141	2,225,365,798
Liabilities	(56,668,426)	(42,985,316)	(172,196,810)	(153,467,701)
Net investments available for plan benefits	\$ 2,168,995,523	1,645,271,698	2,324,751,331	2,071,898,097

* Includes pending trade sales and purchases as of year-end.

As a result of the participant spin off into NHRP, the Plan recorded \$290,565,891 in payables that reduce net assets of the Plan's interest in the Pension Trust balances as of December 31, 2023.

During the year ended December 31, 2024, investment loss for the Pension Trust consisted of the following:

	2024
Net depreciation in fair value of investments	\$ (39,091,023)
Interest	63,706,464
Dividends	19,189
Other losses	(56,494,747)
	\$ (31,860,117)
Pension Trust investment loss attributable to the Plan	\$ (21,273,544)

As discussed in note 2(h), the Pension Trust uses derivative financial instruments as part of its investment strategy. Refer to note 8 for a description of valuation methodologies. Gains and losses on derivative financial

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instruments are included in investment income (loss). As of December 31, 2024 and 2023, the Pension Trust held the following derivatives:

	2024		2023	
	Asset derivatives fair value	Liability derivatives fair value	Asset derivatives fair value	Liability derivatives fair value
Derivatives not accounted for as hedging instruments:				
Interest rate	\$ 4,338,888	(14,380,431)	31,251,436	(6,540,405)
Foreign exchange	171,464	(4,096)	234,844	(296,706)
Credit	<u>2,103,138</u>	<u>(1,073,854)</u>	<u>1,644,214</u>	<u>(564,133)</u>
	<u>\$ 6,613,490</u>	<u>(15,458,381)</u>	<u>33,130,494</u>	<u>(7,401,244)</u>

The fair values of the derivatives are located within Investments held by the Pension Trust in other investments in assets and liabilities, cash and cash equivalents, fixed income, and equities. There is no concentration of derivatives in any of the categories. Swap valuations are also represented in the Pension Trust Receivables and Liabilities.

For the year ended December 31, 2024, the Pension Trust recognized in investment gain (loss) and other income the following:

	2024 Amount of gain (loss)
Derivatives not accounted for as hedging instruments:	
Interest rate	\$ (95,463,135)
Foreign exchange	576,538
Credit	(662,163)
Equity	<u>—</u>
	<u>\$ (95,548,760)</u>

The loss related to the derivatives is located in the net depreciation in fair value of investments and the other income for the Pension Trust. There is no concentration of derivatives in any of the categories.

The following tables summarize the gross notional value of derivative contracts outstanding as of December 31, 2024 and 2023. The gross notional amounts give an indication of the volume of the Pension Trust's derivative activity and significantly exceed the fair value of the derivative investments, which is more representative of the economic exposure associated with derivatives in the Pension Trust.

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December 31, 2024					
	Interest		Foreign		
	Rate	Credit	Currency	Equity	Total
Forwards	\$ —	—	9,168,020	—	9,168,020
Futures	1,055,246,181	—	—	—	1,055,246,181
Options	174,033,608	—	—	—	174,033,608
Swaps	428,738,969	110,789,243	—	—	539,528,212
	<u>\$ 1,658,018,758</u>	<u>110,789,243</u>	<u>9,168,020</u>	<u>—</u>	<u>1,777,976,021</u>
December 31, 2023					
	Interest		Foreign		
	Rate	Credit	Currency	Equity	Total
Forwards	\$ —	—	28,038,535	—	28,038,535
Futures	1,064,671,674	—	—	—	1,064,671,674
Options	86,135,116	—	—	—	86,135,116
Swaps	663,323,842	56,224,891	—	—	719,548,733
	<u>\$ 1,814,130,632</u>	<u>56,224,891</u>	<u>28,038,535</u>	<u>—</u>	<u>1,898,394,058</u>

The Pension Trust has in place legally enforceable master netting arrangements or similar agreements with all counterparties with which it enters into derivative financial instruments. Master netting arrangements or similar agreements permit the closeout and netting of transactions with the same counterparty upon the occurrence of certain events. The Pension Trust has chosen not to offset the fair values of derivative contracts and related cash collateral with the same counterparty under its master netting arrangements or similar agreements. All of the Pension Trust's derivative and cash collateral positions are reflected at the gross

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values in the Statements of Net Assets Available for Benefits. The table below shows the impact of netting financial instruments and collateral if the Plan had elected to offset the derivatives.

Offsetting of Assets and Liabilities – Pension Trust at December 31, 2024:

Asset description	Gross recognized assets	Gross amounts offset	Net amounts presented	Amounts not offset		Net exposure
				Financial instruments	Net collateral received	
OTC Foreign exchange	\$ 171,464	–	171,464	4,095	–	167,369
OTC Interest rate/credit	2,269,532	–	2,269,532	1,349,346	872,068	48,118
Total derivatives subject to a Master Netting Agreement (MNA)	2,440,996	–	2,440,996	1,353,441	872,068	215,487
Exchange cleared interest rate/credit	3,884,399	–	3,884,399	–	–	3,884,399
Exchange traded equities	–	–	–	–	–	–
Exchange traded interest rate/credit	288,095	–	288,095	–	–	288,095
Total derivatives not subject to a MNA	4,172,494	–	4,172,494	–	–	4,172,494
Total derivatives	\$ 6,613,490	–	6,613,490	1,353,441	872,068	4,387,981
Securities lending pledged	\$ –	–	–	–	–	–
Liability description	Gross recognized liabilities	Gross amounts offset	Net amounts presented	Amounts not offset		Net exposure
				Financial instruments	Net collateral pledged	
OTC Foreign exchange	\$ 4,096	–	4,096	4,096	–	–
OTC Interest rate/credit	12,170,611	–	12,170,611	1,349,346	1,012,843	9,808,422
Total derivatives subject to a MNA	12,174,707	–	12,174,707	1,353,442	1,012,843	9,808,422
Exchange cleared interest rate/credit	1,712,097	–	1,712,097	–	689,168	1,022,929
Exchange traded equities	–	–	–	–	–	–
Exchange traded interest rate/credit	1,571,577	–	1,571,577	–	288,095	1,283,482
Total derivatives not subject to a MNA	3,283,674	–	3,283,674	–	977,263	2,306,411
Total derivatives	\$ 15,458,381	–	15,458,381	1,353,442	1,990,106	12,114,833

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Offsetting of Assets and Liabilities – Pension Trust at December 31, 2023:

Asset description	Gross recognized assets	Gross amounts offset	Net amounts presented	Amounts not offset		Net exposure
				Financial instruments	Net collateral received	
OTC Foreign exchange	\$ 234,844	–	234,844	132,062	11,534	91,248
OTC Interest rate/credit	28,777,390	–	28,777,390	1,354,814	3,445,805	23,976,771
Total derivatives subject to a Master Netting Agreement (MNA)	29,012,234	–	29,012,234	1,486,876	3,457,339	24,068,019
Exchange cleared interest rate/credit	3,754,328	–	3,754,328	–	–	3,754,328
Exchange traded equities	–	–	–	–	–	–
Exchange traded interest rate/credit	363,932	–	363,932	–	–	363,932
Total derivatives not subject to a MNA	4,118,260	–	4,118,260	–	–	4,118,260
Total derivatives	\$ 33,130,494	–	33,130,494	1,486,876	3,457,339	28,186,279
Securities lending pledged	\$ –	–	–	–	–	–

Liability description	Gross recognized liabilities	Gross amounts offset	Net amounts presented	Amounts not offset		Net exposure
				Financial instruments	Net collateral pledged	
OTC Foreign exchange	\$ 296,706	–	296,706	132,062	–	164,644
OTC Interest rate/credit	2,825,136	–	2,825,136	1,354,814	241,000	1,229,322
Total derivatives subject to a MNA	3,121,842	–	3,121,842	1,486,876	241,000	1,393,966
Exchange cleared interest rate/credit	2,796,572	–	2,796,572	–	2,796,572	–
Exchange traded equities	–	–	–	–	–	–
Exchange traded interest rate/credit	1,482,830	–	1,482,830	–	346,067	1,136,763
Total derivatives not subject to a MNA	4,279,402	–	4,279,402	–	3,142,639	1,136,763
Total derivatives	\$ 7,401,244	–	7,401,244	1,486,876	3,383,639	2,530,729

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(8) Fair Value Measurements

The Plan has adopted the guidance in ASC 820, which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The fair value framework requires the categorization of assets and liabilities into three levels based upon the assumptions (inputs) used to price the assets or liabilities. Level 1 provides the most reliable measure of fair value, whereas Level 3 generally requires significant judgment. The three levels are defined as follows:

- Level 1: Assets or liabilities that are valued based on unadjusted quoted prices in active markets that are accessible at measurement date.
- Level 2: Assets or liabilities that are valued based on observable inputs, other than those included in Level 1, based on quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets and liabilities in inactive markets, or financial instruments for which all significant inputs are observable, either directly or indirectly.
- Level 3: Assets or liabilities that are valued based on unobservable inputs, including the reporting entity's own analysis of the underlying economic data that market participants would factor into the pricing of the asset or liability.

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Assets and liabilities of the Nestlé in the USA Pension Trust measured at fair value on a recurring basis are categorized as follows:

		December 31, 2024			
		Level 1	Level 2	Level 3	Total
Nestlé in the USA Pension Trust					
assets:					
Equities:					
Preferred stock	\$	—	—	—	—
Common stock		—	—	—	—
Commingled funds		396,887,379 (e)	—	—	396,887,379
Total equities		396,887,379	—	—	396,887,379
Fixed income:					
Mutual funds		34,879,297	—	—	34,879,297
Collateralized obligations		—	4,598,418 (c)	441,778	5,040,196
Corporate bonds		—	809,337,332 (b)	7,576,412	816,913,744
Government and municipal		—	400,675,271 (f)	—	400,675,271
Bank loans		—	—	—	—
Futures		288,095	—	—	288,095
Options and swaps		—	6,153,931 (g)	—	6,153,931
Total fixed income		35,167,392 (a)	1,220,764,952	8,018,190 (h)	1,263,950,534
Other assets:					
Foreign exchange forwards					
and options		171,464	—	—	171,464
Other misc. assets		—	—	3	3
Total other assets		171,464 (a)	—	3 (h)	171,467
Cash and cash equivalents:					
Cash (held at broker)		5,933,510 (a)	—	—	5,933,510
Cash		21,991,748 (a)	—	—	21,991,748
Short term		32,029,203 (d)	—	—	32,029,203
Total cash and cash equivalents		59,954,461	—	—	59,954,461
Total assets by fair value level		492,180,696	1,220,764,952	8,018,193	1,720,963,841

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December 31, 2024				
	Level 1	Level 2	Level 3	Total
Liabilities:				
Payables	\$ (37,003,423)	–	–	(37,003,423)
Collateral held	(4,206,622)	–	–	(4,206,622)
Total current liabilities	(41,210,045) (a)	–	–	(41,210,045)
Fixed income futures	(1,571,577)	–	–	(1,571,577)
Fixed income options and swaps	–	(13,882,708)	–	(13,882,708)
Foreign exchange forwards and options	(4,096)	–	–	(4,096)
Total other investments	(1,575,673) (a)	(13,882,708) (g)	–	(15,458,381)
Total liabilities by fair value level	(42,785,718)	(13,882,708)	–	(56,668,426)
Net pension trust assets by fair value level	\$ 449,394,978	1,206,882,244	8,018,193	1,664,295,415
Investments measured at net asset value				504,700,108 (i)
Net pension trust assets			\$	2,168,995,523

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		December 31, 2023			
		Level 1	Level 2	Level 3	Total
Nestlé in the USA Pension Trust assets:					
Equities:					
Preferred stock	\$	893,504 (a)	—	—	893,504
Commingled funds		400,985,586 (e)	—	—	400,985,586
Total equities		401,879,090	—	123,936	402,003,026
Fixed income:					
Mutual funds		10,281,817	—	—	10,281,817
Collateralized obligations		—	3,043,796 (c)	36,348	3,080,144
Corporate bonds		—	911,761,882 (b)	629,592	912,391,474
Government and municipal		—	467,602,879 (f)	4,750	467,607,629
Bank loans		—	5,258,535 (b)	—	5,258,535
Futures		363,932	—	—	363,932
Options and swaps		—	32,531,718 (g)	—	32,531,718
Total fixed income		10,645,749 (a)	1,420,198,810	670,690 (h)	1,431,515,249
Other assets:					
Foreign exchange forwards and options		234,844	—	—	234,844
Other misc. assets		—	—	3	3
Total other assets		234,844 (a)	—	3 (g)	234,847
Cash and cash equivalents:					
Cash (held at broker)		5,196,575 (a)	—	—	5,196,575
Cash		58,876,712 (a)	—	—	58,876,712
Short term		55,561,564 (d)	—	—	55,561,564
Repurchase agreements		—	—	—	—
Total cash and cash equivalents		119,634,851	—	—	119,634,851
Total assets by fair value level		532,394,534	1,420,198,810	794,629	1,953,387,973

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December 31, 2023				
	Level 1	Level 2	Level 3	Total
Liabilities:				
Payables	\$ (131,970,773)	–	–	(131,970,773)
Collateral held	(32,824,793)	–	–	(32,824,793)
Total current liabilities	(164,795,566) (a)	–	–	(164,795,566)
Fixed income futures	(1,482,830)	–	–	(1,482,830)
Fixed income options and swaps	–	(5,621,708)	–	(5,621,708)
Foreign exchange forwards and options	(296,706)	–	–	(296,706)
Total other investments	(1,779,536) (a)	(5,621,708) (g)	–	(7,401,244)
Total liabilities by fair value level	(166,575,102)	(5,621,708)	–	(172,196,810)
Net pension trust assets by fair value level	\$ 365,819,432	1,414,577,102	794,629	1,781,191,163
Investments measured at net asset value				543,560,167 (i)
Net pension trust assets			\$	2,324,751,331

Due to the Company's policy to diversify the holdings of the Pension Trust portfolio, there is no significant concentration of investments within any particular class of investments included above. The valuation methodologies utilized by the Plan and Pension Trust for the above investments as of December 31, 2024 and 2023, are as follows:

- (a) Based on quoted market prices in active markets.
- (b) Based on investment manager or industry pricing services of investments. Certain fixed income pricing is on a bid-evaluation basis. Institutional bid evaluations are estimated prices. Pricing vendors use models, which are generally proprietary, to arrive at the estimated prices. These prices represent the price a dealer would pay for a security. Model inputs vary depending on the type of security, but typically include trade data, institutional bids, comparable trades, dealer quotes, and news media. Market data is provided by multiple independent sources, including primary and secondary dealers, portfolio managers, and research analysts.
- (c) Collateralized mortgage valuations are based on trade and quote activity of bonds with similar features, including issuer, vintage, prepayment speeds, and purpose of the underlying loan (first or second lien).
- (d) Cash equivalents include short term fixed income instruments whose valuations are determined based upon maturity date, issue date, and credit ratings.

NESTLÉ PENSION PLAN

Notes to Financial Statements

December 31, 2024 and 2023

- (e) Commingled funds are valued based on the daily pricing of the underlying assets to estimate the fair value of the fund as determined by the investment manager. The liquidity of these investments is determined by the redemption period and settlement period for each fund. The Pension Trust considered these and other characteristics and concluded these commingled funds have a readily determinable fair value.
- (f) Government and municipal bonds are priced by obtaining feeds from various live data sources, including market makers and interdealer brokers.
- (g) Over-the-counter options are valued using bid, ask/offer quotes that are binding and corroborated. Swaps are valued using the discounted cash flow method. The two legs (fixed and floating) are priced independently as the present value of their expected cash flows.
- (h) Certain fixed income securities (primarily certain collateralized obligations) are valued based upon evaluated prices using unobservable inputs (i.e., extrapolated data, proprietary models, and indicative quotes).
- (i) Investments measured at net asset value include alternative fixed income investments, real estate funds, and hedge funds. The net asset values are reported to the Company and trustee by the fund managers or the general partners of the fund. These net asset values are based on the fair value of the underlying portfolio investments held by the investment fund.

These fair values are determined by a variety of methods: real estate investments are valued at appraised values plus undistributed rental and interest income; hedge funds are valued by the investment manager using quoted market prices of underlying investments and evaluations supplied by industry pricing vendors.

A summary of the nature and risks of the investments and unfunded commitments that are valued using a net asset value (NAV) for the years ended December 31, 2024 and 2023 is as follows:

	2024		2023		Redemption frequency	Redemption notice period
	Net asset value	Unfunded commitments	Net asset value	Unfunded commitments		
Hedge funds	\$ 202,965,431	–	199,329,670	–	Monthly, quarterly	70 days
Fixed income – redeemable	45,380,008	–	57,580,251	–	Quarterly	90 days
Fixed income – not redeemable	3,073,272	–	5,783,770	–	Not redeemable	N/A
Real estate funds – open end	173,977,394	–	204,042,850	1,161,937	Quarterly	30–90 days
Real estate funds – closed end	79,304,003	24,974,891	76,823,626	34,894,893	Not redeemable	N/A
	<u>\$ 504,700,108</u>	<u>24,974,891</u>	<u>543,560,167</u>	<u>36,056,830</u>		

NESTLÉ PENSION PLAN

Notes to Financial Statements

December 31, 2024 and 2023

The Pension Trust's investments measured at net asset value are in real estate, hedge funds, and fixed income partnerships for the years ended December 31, 2024 and 2023. These investments are primarily limited partnership investments and the fair value is determined using an audited net asset value (NAV). The fair value of investments is estimated using techniques that may rely heavily on the investment managers' assumptions and qualitative observations. The Pension Trust uses the fair valuations from the investment managers and reviews and validates their valuation methods and processes throughout the year. The Pension Trust establishes and follows valuation policies and procedures. The Pension Trust employs specialized investment consultants who perform due diligence on the valuation policies and procedures of the general partners before making the investments and periodically thereafter. Using their own procedures and systems, they evaluate the reasonableness of the partnerships' NAVs on a monthly and quarterly basis using industry comparisons, operating performance metrics and they conduct frequent reviews with the general partners. The Pension Trust periodically evaluates the fair valuation policies and procedures of these specialized investment consultants and requests and reviews the valuation policies of the investment managers and general partners annually. The Pension Trust retains discretion to sell any of these investments at an amount other than the net asset value, should there be an investment case to sell these investments in the secondary market.

A summary of changes in the fair value of Level 3 assets and liabilities for the year ended December 31, 2024 is as follows:

		<u>Purchases</u>	<u>Issuances</u>	<u>Transfers In</u>	<u>Transfers Out</u>
Fixed income	\$	7,991,850	—	—	—
Common Stock		—	—	—	—
	\$	<u>7,991,850</u>	<u>—</u>	<u>—</u>	<u>—</u>

The significance of transfers between levels is evaluated based upon the nature of the financial instrument and size of the transfer relative to the total net assets available for benefits. There were no significant transfers between levels for the year ended December 31, 2024.

(9) Tax Status

The Plan has received a determination letter from the Internal Revenue Service (IRS) dated April 12, 2021, stating that the Plan is qualified under Section 401(a) of the Internal Revenue Code (Code) and therefore, the related trust is exempt from taxation. Subsequent to this determination by the IRS, the Plan was amended. Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualified status. The Plan administrator has indicated that it will take the necessary steps, if any, to bring the Plan's operation into compliance with the Code.

Accounting principles generally accepted in the United States require plan management to evaluate tax positions taken by the Plan and recognize a tax liability if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS. Plan management has analyzed the tax positions taken by the Plan and has concluded that there are no uncertain positions taken or expected to be taken. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

NESTLÉ PENSION PLAN

Notes to Financial Statements

December 31, 2024 and 2023

(10) Reconciliation of Financial Statements to Form 5500:

The following is a reconciliation of net assets available for benefits per the financial statements as of December 31, 2024 and 2023 to Form 5500:

	<u>2024</u>	<u>2023</u>
Net assets available for benefits per the financial statements	\$ 1,645,271,698	1,781,332,206
Add contributions received for current plan year	<u>36,618,301</u>	<u>91,000,000</u>
Net assets available for benefits per Form 5500	<u>\$ 1,681,889,999</u>	<u>1,872,332,206</u>

The following is a reconciliation of the Plan's employer contributions per the financial statements for the year ended December 31, 2024, to Form 5500:

	<u>2024</u>
Employer contributions per the financial statements	\$ 91,000,000
Add contributions received for current plan year in 2025	36,618,301
Less contributions received for prior plan year in 2024	<u>(91,000,000)</u>
Employer contributions per Form 5500	<u>\$ 36,618,301</u>

(11) Subsequent Events

The Plan has evaluated subsequent events through October 9, 2025, the date these financial statements were available for issuance.

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26a

Schedule of Active Participant Data as of January 1, 2024 Participant Count and Average Compensation for all Active Participants¹

Attained Age		Attained Years of Credited Service ²									
		0 to 1	1 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 to 34	35 to 39	Over 40
15 to 24	Count	-	-	-	-	-	-	-	-	-	-
	Avg Earnings	-	-	-	-	-	-	-	-	-	-
25 to 29	Count	-	-	23	4	-	-	-	-	-	-
	Avg Earnings	-	-	67,670	-	-	-	-	-	-	-
30 to 34	Count	-	-	266	235	11	-	-	-	-	-
	Avg Earnings	-	-	110,152	119,593	-	-	-	-	-	-
35 to 39	Count	-	-	241	552	152	3	-	-	-	-
	Avg Earnings	-	-	109,279	121,203	130,228	-	-	-	-	-
40 to 44	Count	-	-	197	531	320	90	6	-	-	-
	Avg Earnings	-	-	125,025	118,406	146,473	127,799	-	-	-	-
45 to 49	Count	-	-	134	479	297	221	89	2	-	-
	Avg Earnings	-	-	135,475	124,190	134,983	141,403	125,160	-	-	-
50 to 54	Count	-	-	127	501	228	244	167	45	9	-
	Avg Earnings	-	-	128,833	116,558	117,634	134,189	153,286	125,398	-	-
55 to 59	Count	-	-	103	496	207	197	174	118	73	7
	Avg Earnings	-	-	115,108	113,460	116,166	128,243	147,139	172,442	109,726	-
60 to 64	Count	-	-	74	407	151	128	88	58	74	37
	Avg Earnings	-	-	103,375	99,758	102,215	103,080	129,084	132,531	122,889	80,286
65 to 69	Count	-	-	17	74	31	21	18	6	9	10
	Avg Earnings	-	-	-	105,252	78,335	97,725	-	-	-	-
Over 69	Count	-	-	5	8	5	6	-	1	3	1
	Avg Earnings	-	-	-	-	-	-	-	-	-	-

¹ 784 active transfer participants are excluded from the chart above.

² Age and service for purposes of determining category are based on exact (not rounded) values.

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Schedule SB, Line 26a

Schedule of Active Participant Data as of January 1, 2024

Participant Count and Average Account Balance for all Active Participants with Account Based Benefits¹

		Attained Years of Credited Service ²									
Age		0 to 1	1 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 to 34	35 to 39	Over 40
15 to 24	Count	-	-	-	-	-	-	-	-	-	-
	Avg Acct	-	-	-	-	-	-	-	-	-	-
25 to 29	Count	-	-	23	4	-	-	-	-	-	-
	Avg Acct	-	-	22,139	-	-	-	-	-	-	-
30 to 34	Count	-	-	266	235	11	-	-	-	-	-
	Avg Acct	-	-	38,262	57,673	-	-	-	-	-	-
35 to 39	Count	-	-	241	552	152	3	-	-	-	-
	Avg Acct	-	-	42,753	68,642	103,629	-	-	-	-	-
40 to 44	Count	-	-	197	531	320	77	5	-	-	-
	Avg Acct	-	-	57,448	74,223	134,564	163,736	-	-	-	-
45 to 49	Count	-	-	134	479	297	181	74	2	-	-
	Avg Acct	-	-	72,577	90,042	138,552	213,667	227,528	-	-	-
50 to 54	Count	-	-	127	501	228	205	138	31	6	-
	Avg Acct	-	-	77,682	97,560	133,753	223,205	324,229	291,176	-	-
55 to 59	Count	-	-	103	496	207	164	130	85	50	5
	Avg Acct	-	-	78,320	105,162	150,980	233,526	347,527	485,841	318,250	-
60 to 64	Count	-	-	74	407	150	100	68	37	47	21
	Avg Acct	-	-	80,026	99,612	144,987	196,611	337,222	392,400	376,217	277,351
65 to 69	Count	-	-	17	74	31	18	9	3	5	2
	Avg Acct	-	-	-	114,651	125,461	-	-	-	-	-
Over 69	Count	-	-	5	8	5	6	-	-	1	-
	Avg Acct	-	-	-	-	-	-	-	-	-	-

¹ 340 NPP active transfer participants are excluded from the chart above.

² Age and service for purposes of determining category are based on exact (not rounded) values.

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SCHEDULE SB ATTACHMENTS

Schedule SB, Part V Statement of Actuarial Assumptions/Methods

Economic Assumptions

Interest rate basis:

- Applicable month September
- Yield curve basis Segment rates

Interest rates:

For Minimum For Maximum

- First segment rate 4.75% 3.62%
- Second segment rate 4.87% 4.46%
- Third segment rate 5.59% 4.52%
- Effective Interest Rate (EIR) 5.06% 4.40%
- ASC 960 discount rate 6.10%

Annual rates of increase:

- Compensation 2024: 4.50%
2025 and beyond: 4.00%
- Social Security wage base 2.50%
- Statutory limits on compensation and benefits 2.00%
- Lump sum interest conversion rates for Funding 4.75%/4.87%/5.59%

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SCHEDULE SB ATTACHMENTS

Demographic Assumptions

Inclusion date The valuation date coincident with or next following the date on which the employee becomes a participant.

Mortality (Funding Valuation)

- **Healthy and Disabled** Separate rates for non-annuitants and annuitants based on Pri-2012 “Employees” and “Healthy Annuitants” (participants and beneficiaries combined) tables, respectively, without collar or amount adjustments and then projected forward with a generational projection as specified in the regulations under §1.430(h)(3)-1 using the IRS adjusted Scale MP-2021 (i.e., MP-2021 with no mortality improvement for 2020-2023 and future mortality improvement capped at 0.78% for years after 2024).
- **Lump sum conversion** IRC 417(e) table

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SCHEDULE SB ATTACHMENTS

Termination

Rates varying by age, service and plan

- Nestlé Pension Plan

PEP

Percentage leaving during the year	
Years of Service	All
Attained Age	Rates
25	13.90%
30	12.30%
35	10.60%
40	10.60%
45	9.90%
50	9.90%
55	9.90%

Traditional – not PCAP

Percentage leaving during the year	
Years of Service	All
Attained Age	Rates
25	5.90%
30	5.90%
35	5.90%
40	5.90%
45	5.80%
50	5.80%
55	5.80%

Traditional - PCAP

Percentage leaving during the year		
Years of Service	< 3	> 3
Attained Age	Rates	Rates
25	12.40%	10.30%
30	12.20%	10.00%
35	11.30%	9.30%
40	11.30%	4.80%
45	10.10%	4.60%
50	10.10%	4.00%
55	10.10%	4.00%

Plan Name: Nestlé Pension Plan
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Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Disability

Rates varying by age, sex, and plan

- Nestlé Pension Plan

NUSA Traditional Salary

Percentage becoming disabled during the year		
Age	Males	Females
30	0.06%	0.05%
40	0.07%	0.06%
50	0.18%	0.16%

NPPC Traditional Salary

Percentage becoming disabled during the year		
Age	Males	Females
30	0.03%	0.07%
40	0.04%	0.09%
50	0.10%	0.22%

NUSA Traditional Hourly

Percentage becoming disabled during the year		
Age	Males	Females
30	0.09%	0.49%
40	0.28%	0.56%
50	0.61%	1.02%

NPPC Traditional Hourly

Percentage becoming disabled during the year		
Age	Males	Females
30	0.05%	0.07%
40	0.06%	0.08%
50	0.15%	0.20%

NUSA PEP Salary

Percentage becoming disabled during the year		
Age	Males	Females
30	0.07%	0.09%
40	0.08%	0.12%
50	0.20%	0.28%

NPPC PEP Salary

Percentage becoming disabled during the year		
Age	Males	Females
30	0.05%	0.07%
40	0.06%	0.09%
50	0.15%	0.22%

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SCHEDULE SB ATTACHMENTS

NUSA PEP Hourly

Percentage becoming disabled during the year		
Age	Males	Females
30	0.11%	0.44%
40	0.32%	0.51%
50	0.72%	0.93%

Retirement

Rates varying by age and plan.

- Nestlé Pension Plan

PEP

Percentage leaving during the year	
Attained Age	Rates
55	10.00%
56	10.00%
57	10.00%
58	10.00%
59	10.00%
60	15.00%
61	15.00%
62	25.00%
63	25.00%
64	25.00%
65	35.00%
66	35.00%
67	35.00%
68	35.00%
69	35.00%
70	100.00%

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SCHEDULE SB ATTACHMENTS

Traditional - Non-PCAP

Percentage leaving during the year	
Attained Age	Rates
55	10.00%
56	10.00%
57	10.00%
58	10.00%
59	10.00%
60	20.00%
61	20.00%
62	30.00%
63	30.00%
64	30.00%
65	40.00%
66	40.00%
67	40.00%
68	40.00%
69	40.00%
70	100.00%

Traditional - PCAP

Percentage leaving during the year	
Attained Age	Rates
55	7.50%
56	7.50%
57	7.50%
58	10.00%
59	10.00%
60	10.00%
61	15.00%
62	25.00%
63	25.00%
64	30.00%
65	30.00%
66	30.00%
67	40.00%
68	40.00%
69	40.00%
70+	100.00%

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SCHEDULE SB ATTACHMENTS

Nutrition

Percentage leaving during the year	
Attained Age	Rates
55	5.00%
56	5.00%
57	5.00%
58	5.00%
59	5.00%
60	15.00%
61	15.00%
62	30.00%
63	30.00%
64	30.00%
65	30.00%
66	40.00%
67	40.00%
68	40.00%
69	40.00%
70+	100.00%

Benefit commencement date:

Nestlé Pension Plan (Excludes Gerber Life and Infant Nutrition)

- Preretirement death benefit The later of the death of the active participant or the date the participant would have attained age 65
- Termination benefit 25% of the PCAP and 50% of the non-PCAP/PEP deferred vested participants who terminated within 2 years of valuation are assumed to take a lump sum payment immediately; remaining deferred vested participants commence their benefit at age 62 and 63 for PEP/PCAP and traditional non-PCAP respectively.
- Disability benefit Age 65
- Retirement benefit Upon termination of employment

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Plan Sponsor: Nestlé USA Inc
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SCHEDULE SB ATTACHMENTS

Nestlé Pension Plan (Gerber Life and Infant Nutrition)

- Preretirement death benefit Upon death and eligibility for benefit
- Termination benefit Upon termination of employment and eligibility for benefit
- Disability benefit Upon disability and eligibility for benefit
- Retirement benefit Upon termination of employment and eligibility for benefit

Form of payment

- Nestlé Pension Plan (Excludes FPCB, Gerber Life and Infant Nutrition)

Termination Benefit

Participant Group	Life	Cert & Life	J&S	Lump Sum
PEP	2.50%	0%	2.50%	95%
Traditional – not PCAP	7.50%	0%	7.50%	85%
Traditional - PCAP	5%	0%	5%	90%

Retirement Benefit

Participant Group	Life	Cert & Life	J&S	Lump Sum
PEP	5%	0%	10%	85%
Traditional – not PCAP	10%	0%	15%	75%
Traditional - PCAP	5%	5%	20%	70%

- Nestlé Pension Plan (FPCB)

Married Participants

- 50% single life annuity, 50% J&S

Single Participants

- 100% single life annuity

- Nestlé Pension Plan (Gerber Life and Infant Nutrition)

100% lump sum

Percent Married

75% for Gerber Life participants in Nestlé Pension Plan, 80% all other plans

Spouse age

Wife three years younger than husband.

Covered pay

Weighted average of prior three years' pensionable earnings (each adjusted with salary increase assumption), with the most recent pay receiving the highest weight e.g., 50%/35%/15%.

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SCHEDULE SB ATTACHMENTS

Timing of benefit payments Annuity payments are payable monthly at the beginning of the month and lump sum payments are payable on date of decrement.

Administrative expenses Nestlé no longer pays administrative expenses from the pension trust.

At-risk assumptions For at-risk calculations, all participants eligible to elect benefits during the current and subsequent ten plan years are assumed to commence benefits at the earliest possible date under the plan, but not before the end of the current plan year. In addition, these participants (not just those eligible to begin benefits within the next 11 years) are assumed to elect the most valuable form of benefit.

Methods

Valuation date First day of plan year

Funding target Present value of accrued benefits as required by regulations under IRC §430.

Target normal cost Present value of benefits expected to accrue during plan year plus plan-related expenses expected to be paid from plan assets during the year as required by regulations under IRC §430.

Decrement timing The approach used is called rounded middle of year (rounded MOY) decrement timing. Most events are assumed to occur at the middle of year during which the eligibility condition will be met or the start/end date will occur. For death and disability decrements, the rate applied is based on the participant's rounded age (nearest integer age) at the beginning of the year, to align with the methodology generally used to create those rate tables. For retirement and withdrawal decrements: the age is generally the participant's rounded age at the middle of the year.

Actuarial value of assets Market value of assets, including contributions receivable.

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Benefits not valued

All benefits described in the Plan Provisions section of this report were valued. WTW has reviewed the plan provisions with Nestlé and is not aware of any significant benefits required to be valued that were not.

Small benefits with present values up to \$5,000 may be paid in a single lump sum payment. Such lump sums are not explicitly valued as such; rather, such participants' benefits are valued using the benefit choice assumptions described above.

Sources of Data and Other Information

The plan sponsor through its administrator, WTW, furnished participant data as of January 1, 2024. Information on assets, contributions and plan provisions was supplied by the plan sponsor. Data and other information were reviewed for reasonableness and consistency, but no audit was performed. Based on discussions with the plan sponsor, assumptions or estimates were made when data were not available, and the data was adjusted to reflect any significant events that occurred between the date the data was collected and the measurement date.

We are not aware of any errors or omissions in the data that would have a significant effect on the results of our calculations.

Assumptions Rationale – Significant Economic Assumptions

Discount rate (Funding valuation)

The basis chosen was selected by the plan sponsor from among choices prescribed by law, all of which are based on observed market data over certain periods of time.

Lump sum interest conversion rate (Funding valuation)

Assumptions based on the annuity substitution method described in IRC Section §430.

Rates of increase in Social Security Wage Base, compensation and statutory limits

Assumed increases were chosen by the plan sponsor and represent an estimate of future experience.

We believe that the assumptions chosen do not significantly conflict with what would be reasonable based on current and expected future CPI and GDP growth, taking into account historical variability adjusted to current conditions.

Administrative and investment expenses

Administrative and investment expenses are determined by Nestlé at year end.

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Assumptions Rationale – Significant Demographic Assumptions

Mortality
(Funding valuation) Assumptions used for funding purposes are as prescribed by IRC §430(h).

Termination

Termination rates were based on an experience study conducted in 2020 for the period 2016-2019, with annual consideration of whether any conditions have changed that would be expected to produce different results in the future.

Assumed termination rates differ by age, service and plan because of observed differences in termination rates by age, service and plan.

Disability

Disability rates are reviewed with annual consideration of whether any conditions have changed that would be expected to produce different results in the future.

Assumed disability rates differ by gender and plan because of observed differences in disability rates by gender and plan.

Retirement

Retirement rates were based on an experience study conducted in 2020 for the period 2016-2019, with annual consideration of whether any conditions have changed that would be expected to produce different results in the future.

Assumed retirement rates differ by plan because of observed differences in retirement rates by plan.

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Benefit commencement date:

- Pre-retirement death benefit
Surviving spouses are assumed to begin benefits at the earliest permitted commencement date because ERISA requires benefits to start then unless the spouse elects to defer. If the spouse elects to defer, actuarial increases from the earliest commencement date must be given, so that a later commencement date is expected to be of approximately equal value, and experience indicates that most spouses do take the benefit as soon as it is available.
- Deferred vested benefit
Commencement ages were based on an experience study conducted in 2020 for the period 2016-2019. Deferred vested early commencement factors are generally not subsidized so that the difference between this approach and using assumed commencement rates at different ages is not expected to be significant.

Form of payment

The optional form of payment assumptions are based on an experience study performed in 2020 for the period 2016-2019.

Prescribed Methods

Funding methods

The methods used for funding purposes as described in Appendix A, including the method of determining plan assets, are "prescribed methods set by law", as defined in the actuarial standards of practice (ASOPs). These methods are required by IRC §430, or were selected by the plan sponsor from a range of methods permitted by IRC §430.

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Changes in Assumptions and Methods

Change in assumptions and methods since prior valuation

The segment interest rates used to calculate the funding target were updated to the current valuation date as required by IRC §430.

The mortality table used to calculate the funding target and target normal cost was updated to the IRC §430 required generational mortality.

The lump sum discount rate was changed from 5.42% to 5.05%.

The compensation assumption changed from 4.50% in 2023 and 4.00% in 2024 and beyond to 4.50% in 2024 and 4.00% in 2025 and beyond.

The Social Security wage base increase assumption changed from 3.50% to 2.50%.

The statutory limits on compensation and benefits increase assumption changed from 3.00% to 2.00%.

Change in methods since prior valuation

There have been no changes in methods since the prior valuation.

Change in estimation techniques since prior valuation

There have been no changes in estimation techniques since the prior valuation.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Single-Employer Defined Benefit Plan Actuarial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6059 of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500 or 5500-SF.	OMB No. 1210-0110 2024 This Form is Open to Public Inspection
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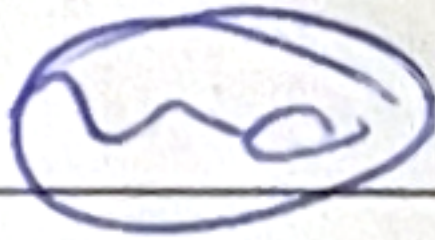
For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024

▶ **Round off amounts to nearest dollar.**
▶ **Caution:** A penalty of \$1,000 will be assessed for late filing of this report unless reasonable cause is established.

A Name of plan NESTLE PENSION PLAN	B Three-digit plan number (PN) ▶ 100
C Plan sponsor's name as shown on line 2a of Form 5500 or 5500-SF NESTLE USA, INC.	D Employer Identification Number (EIN) 95-1572209
E Type of plan: ☒ Single ☐ Multiple-A ☐ Multiple-B	F Prior year plan size: ☐ 100 or fewer ☐ 101-500 ☒ More than 500

Part I	Basic Information
1 Enter the valuation date: Month 01 Day 01 Year 2024	
2 Assets:	
a Market value.....	2a 1,873,294,457
b Actuarial value.....	2b 1,873,294,457
3 Funding target/participant count breakdown	
a For retired participants and beneficiaries receiving payment.....	(1) Number of participants 4,267 (2) Vested Funding Target 439,611,650 (3) Total Funding Target 439,611,650
b For terminated vested participants	9,691 479,413,190 479,413,190
c For active participants.....	8,565 880,344,616 903,509,006
d Total.....	22,523 1,799,369,456 1,822,533,846
4 If the plan is in at-risk status, check the box and complete lines (a) and (b)..... ☐	
a Funding target disregarding prescribed at-risk assumptions	4a
b Funding target reflecting at-risk assumptions, but disregarding transition rule for plans that have been in at-risk status for fewer than five consecutive years and disregarding loading factor	4b
5 Effective interest rate	5 5.06%
6 Target normal cost	
a Present value of current plan year accruals	6a 94,456,119
b Expected plan-related expenses	6b 0
c Target normal cost	6c 94,456,119

Statement by Enrolled Actuary
To the best of my knowledge, the information supplied in this schedule and accompanying schedules, statements and attachments, if any, is complete and accurate. Each prescribed assumption was applied in accordance with applicable law and regulations. In my opinion, each other assumption is reasonable (taking into account the experience of the plan and reasonable expectations) and such other assumptions, in combination, offer my best estimate of anticipated experience under the plan.

SIGN HERE	Michael Altilio 	10/10/2025
	Signature of actuary	Date
Michael Altilio	Type or print name of actuary	2307062
Willis Towers Watson US LLC	Firm name	Most recent enrollment number
150 JFK Parkway Suite 520 Short Hills NJ 07078	Address of the firm	973-290-2771
		Telephone number (including area code)

SCHEDULE SB (Form 5500) Department of the Treasury Internal Revenue Service Department of Labor Employee Benefits Security Administration Pension Benefit Guaranty Corporation	Single-Employer Defined Benefit Plan Actuarial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6059 of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500 or 5500-SF.	OMB No. 1210-0110 2024 This Form is Open to Public Inspection
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024	
▶ Round off amounts to nearest dollar.	
▶ Caution: A penalty of \$1,000 will be assessed for late filing of this report unless reasonable cause is established.	
A Name of plan NESTLE PENSION PLAN	B Three-digit plan number (PN) ▶ 100
C Plan sponsor's name as shown on line 2a of Form 5500 or 5500-SF NESTLE USA, INC.	D Employer Identification Number (EIN) 95-1572209
E Type of plan: ☒ Single ☐ Multiple-A ☐ Multiple-B	F Prior year plan size: ☐ 100 or fewer ☐ 101-500 ☒ More than 500

Part I	Basic Information			
1	Enter the valuation date: Month 01 Day 01 Year 2024			
2	Assets:			
a	Market value	2a	1,873,294,457	
b	Actuarial value	2b	1,873,294,457	
3	Funding target/participant count breakdown	(1) Number of participants	(2) Vested Funding Target	(3) Total Funding Target
a	For retired participants and beneficiaries receiving payment	4,267	439,611,650	439,611,650
b	For terminated vested participants	9,691	479,413,190	479,413,190
c	For active participants	8,565	880,344,616	903,509,006
d	Total	22,523	1,799,369,456	1,822,533,846
4	If the plan is in at-risk status, check the box and complete lines (a) and (b) ☐			
a	Funding target disregarding prescribed at-risk assumptions	4a		
b	Funding target reflecting at-risk assumptions, but disregarding transition rule for plans that have been in at-risk status for fewer than five consecutive years and disregarding loading factor	4b		
5	Effective interest rate	5	5.06%	
6	Target normal cost			
a	Present value of current plan year accruals	6a	94,456,119	
b	Expected plan-related expenses	6b	0	
c	Target normal cost	6c	94,456,119	

Statement by Enrolled Actuary

To the best of my knowledge, the information supplied in this schedule and accompanying schedules, statements and attachments, if any, is complete and accurate. Each prescribed assumption was applied in accordance with applicable law and regulations. In my opinion, each other assumption is reasonable (taking into account the experience of the plan and reasonable expectations) and such other assumptions, in combination, offer my best estimate of anticipated experience under the plan.

SIGN HERE	Signature of actuary Michael Altilio Type or print name of actuary Willis Towers Watson US LLC Firm name 150 JFK Parkway Suite 520 Short Hills NJ 07078 Address of the firm	Date 2307062 Most recent enrollment number 973-290-2771 Telephone number (including area code)
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Part II			Beginning of Year Carryover and Prefunding Balances	
		(a) Carryover balance		(b) Prefunding balance
7	Balance at beginning of prior year after applicable adjustments (line 13 from prior year)	518,020,341		0
8	Portion elected for use to offset prior year's funding requirement (line 35 from prior year)	33,070,898		0
9	Amount remaining (line 7 minus line 8)	484,949,443		0
10	Interest on line 9 using prior year's actual return of <u>5.74%</u>	27,836,098		0
11	Prior year's excess contributions to be added to prefunding balance:			
	a Present value of excess contributions (line 38a from prior year)			0
	b(1) Interest on the excess, if any, of line 38a over line 38b from prior year Schedule SB, using prior year's effective interest rate of <u>5.25%</u>			0
	b(2) Interest on line 38b from prior year Schedule SB, using prior year's actual return			0
	c Total available at beginning of current plan year to add to prefunding balance			0
	d Portion of (c) to be added to prefunding balance			0
12	Other reductions in balances due to elections or deemed elections	100,000,000		0
13	Balance at beginning of current year (line 9 + line 10 + line 11d – line 12)	315,124,908		0

Part III			Funding Percentages	
14	Funding target attainment percentage	14		85.49 %
15	Adjusted funding target attainment percentage	15		102.04 %
16	Prior year's funding percentage for purposes of determining whether carryover/prefunding balances may be used to reduce current year's funding requirement	16		106.17 %
17	If the current value of the assets of the plan is less than 70 percent of the funding target, enter such percentage	17		%

Part IV						Contributions and Liquidity Shortfalls	
18 Contributions made to the plan for the plan year by employer(s) and employees:							
(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees	(a) Date (MM-DD-YYYY)	(b) Amount paid by employer(s)	(c) Amount paid by employees		
05/07/2025	1,617,242	0					
08/18/2025	1,059	0					
09/12/2025	35,000,000	0					
Totals ►			18(b)	36,618,301	18(c)		0

19 Discounted employer contributions – see instructions for small plan with a valuation date after the beginning of the year:			
a Contributions allocated toward unpaid minimum required contributions from prior years.	19a		0
b Contributions made to avoid restrictions adjusted to valuation date	19b		1,513,962
c Contributions allocated toward minimum required contribution for current year adjusted to valuation date	19c		32,187,261
20 Quarterly contributions and liquidity shortfalls:			
a Did the plan have a "funding shortfall" for the prior year? ☒ Yes ☐ No			
b If line 20a is "Yes," were required quarterly installments for the current year made in a timely manner? ☒ Yes ☐ No			
c If line 20a is "Yes," see instructions and complete the following table as applicable:			
Liquidity shortfall as of end of quarter of this plan year			
(1) 1st	(2) 2nd	(3) 3rd	(4) 4th
0	0	0	0

Part V	Assumptions Used to Determine Funding Target and Target Normal Cost		
21	Discount rate:		
a	Segment rates:	1st segment: 4.75 % 2nd segment: 4.87 % 3rd segment: 5.59 %	☐ N/A, full yield curve used
b	Applicable month (enter code).....	21b	4
22	Weighted average retirement age	22	61
23	Mortality table(s) (see instructions) ☐ Prescribed - combined ☒ Prescribed - separate ☐ Substitute		
Part VI	Miscellaneous Items		
24	Has a change been made in the non-prescribed actuarial assumptions for the current plan year? If "Yes," see instructions regarding required attachment. ☒ Yes ☐ No		
25	Has a method change been made for the current plan year? If "Yes," see instructions regarding required attachment. ☐ Yes ☒ No		
26	Demographic and benefit information		
a	Is the plan required to provide a Schedule of Active Participants? If "Yes," see instructions regarding required attachment.		☒ Yes ☐ No
b	Is the plan required to provide a projection of expected benefit payments? If "Yes," see instructions regarding required attachment ...		☒ Yes ☐ No
27	If the plan is subject to alternative funding rules, enter applicable code and see instructions regarding attachment.....	27	
Part VII	Reconciliation of Unpaid Minimum Required Contributions For Prior Years		
28	Unpaid minimum required contributions for all prior years	28	0
29	Discounted employer contributions allocated toward unpaid minimum required contributions from prior years (line 19a).....	29	0
30	Remaining amount of unpaid minimum required contributions (line 28 minus line 29)	30	0
Part VIII	Minimum Required Contribution For Current Year		
31	Target normal cost and excess assets (see instructions):		
a	Target normal cost (line 6c).....	31a	94,456,119
b	Excess assets, if applicable, but not greater than line 31a	31b	0
32	Amortization installments:	Outstanding Balance	Installment
a	Net shortfall amortization installment	0	0
b	Waiver amortization installment	0	0
33	If a waiver has been approved for this plan year, enter the date of the ruling letter granting the approval (Month _____ Day _____ Year _____) and the waived amount		33
34	Total funding requirement before reflecting carryover/prefunding balances (lines 31a - 31b + 32a + 32b - 33)....		34 94,456,119
35	Balances elected for use to offset funding requirement	Carryover balance 85,013,364	Prefunding balance 0
36	Additional cash requirement (line 34 minus line 35).....		36 9,442,755
37	Contributions allocated toward minimum required contribution for current year adjusted to valuation date (line 19c).....		37 32,187,261
38	Present value of excess contributions for current year (see instructions)		
a	Total (excess, if any, of line 37 over line 36)		38a 22,744,506
b	Portion included in line 38a attributable to use of prefunding and funding standard carryover balances		38b 22,744,506
39	Unpaid minimum required contribution for current year (excess, if any, of line 36 over line 37)		39 0
40	Unpaid minimum required contributions for all years		40 0
Part IX	Pension Funding Relief Under the American Rescue Plan Act of 2021 (See Instructions)		
41	If an election was made to use the extended amortization rule for a plan year beginning on or before December 31, 2021, check the box to indicate the first plan year for which the rule applies. ☐ 2019 ☐ 2020 ☒ 2021		

SCHEDULE SB ATTACHMENTS

Schedule SB – Statement by Enrolled Actuary

Plan Sponsor	Nestlé USA Inc
EIN/PN	95-1572209/100
Plan Name	Nestlé Pension Plan
Valuation Date	January 1, 2024
Enrolled Actuary	Michael Altilio
Enrollment Number	23-07062

The actuarial assumptions that are not mandated by IRC § 430 and regulations, represent the enrolled actuary's best estimate of anticipated experience under the plan, subject to the following conditions:

The actuarial valuation, on which the information in this Schedule SB is based, has been prepared in reliance upon the employee and financial data furnished by the plan administrator and the trustee. The enrolled actuary has not made a rigorous check of the accuracy of this information but has accepted it after reviewing it and concluding it is reasonable in relation to similar information furnished in previous years. The amounts of contributions and dates paid shown in Item 18 of Schedule SB were listed in reliance on information provided by the plan administrator and/or trustee.

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 13 Explanation of Discrepancy in Funding Standard Carryover Balance as of January 1, 2024

On December 31, 2023, active participants under the PCAP benefit formula in the Nestlé Pension Plan EIN/PN 95-1572209/100 were transferred into the Nestlé Hourly Retirement Plan EIN/PN 95-1572209/006. The funding standard carryover balance in line 13 includes a transfer of \$97,660,633 to the Nestlé Hourly Retirement Plan on December 31, 2023.

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 22
Description of Weighted Average Retirement Age
as of January 1, 2024

Retirement rates vary by participant groups. The weighted average age across all participant groups is 61.

Groups	Count	Weight	Avg age	W*A
NUSA Traditional Salaried	190	2.22%	60	1.33
NPPC Traditional Hourly	408	4.76%	61	2.91
NUSA Traditional Hourly	194	2.27%	60	1.36
NPPC Traditional Salaried	84	0.98%	60	0.59
NUSA PEP Salaried	3,227	37.68%	61	22.98
NPPC PEP Salaried	2,004	23.40%	61	14.27
NUSA PEP Hourly	2,377	27.75%	61	16.93
Gerber Life	-	0.00%	62	0.00
Franklin Park	-	0.00%	63	0.00
Infant Nutrition	81	0.95%	61	0.58
	8,565	100.00%		61

SCHEDULE SB ATTACHMENTS

Participant Groups: NUSA Traditional Salaried
NPPC Traditional Salaried
NUSA Traditional Hourly

Description of Weighted Average Retirement Age

Age	Retirement Rate	1.00 - Retirement Rate	Probability of Remaining Active	Percentage Retiring at Age	Age Times Percentage Retiring
55	10.00%	90%	90.00%	10.00%	5.50
56	10.00%	90%	81.00%	9.00%	5.04
57	10.00%	90%	72.90%	8.10%	4.62
58	10.00%	90%	65.61%	7.29%	4.23
59	10.00%	90%	59.05%	6.56%	3.87
60	20.00%	80%	47.24%	11.81%	7.09
61	20.00%	80%	37.79%	9.45%	5.76
62	30.00%	70%	26.45%	11.34%	7.03
63	30.00%	70%	18.52%	7.94%	5.00
64	30.00%	70%	12.96%	5.56%	3.56
65	40.00%	60%	7.78%	5.18%	3.37
66	40.00%	60%	4.67%	3.11%	2.05
67	40.00%	60%	2.80%	1.87%	1.25
68	40.00%	60%	1.68%	1.12%	0.76
69	40.00%	60%	1.01%	0.67%	0.46
70	100.00%	0%	0.00%	<u>1.01%</u>	<u>0.71</u>
				100%	

Average Retirement Age: 60

SCHEDULE SB ATTACHMENTS

Participant Group: NPPC Traditional Hourly

Description of Weighted Average Retirement Age

<u>Age</u>	<u>Retirement Rate</u>	<u>1.00 - Retirement Rate</u>	<u>Probability of Remaining Active</u>	<u>Percentage Retiring at Age</u>	<u>Age Times Percentage Retiring</u>
55	7.5%	93%	92.50%	7.50%	4.13
56	7.5%	93%	85.56%	6.94%	3.89
57	7.5%	93%	79.15%	6.42%	3.66
58	10.0%	90%	71.23%	7.91%	4.59
59	10.0%	90%	64.11%	7.12%	4.20
60	10.0%	90%	57.70%	6.41%	3.85
61	15.0%	85%	49.04%	8.65%	5.28
62	25.0%	75%	36.78%	12.26%	7.60
63	25.0%	75%	27.59%	9.20%	5.79
64	30.0%	70%	19.31%	8.28%	5.30
65	30.0%	70%	13.52%	5.79%	3.77
66	30.0%	70%	9.46%	4.06%	2.68
67	40.0%	60%	5.68%	3.78%	2.54
68	40.0%	60%	3.41%	2.27%	1.54
69	40.0%	60%	2.04%	1.36%	0.94
70	100.0%	0%	0.00%	2.04%	1.43
				100%	

Average Retirement Age: 61

SCHEDULE SB ATTACHMENTS

Participant Groups: NUSA PEP Salaried
NPPC PEP Salaried
NUSA PEP Hourly
Infant Nutrition

Description of Weighted Average Retirement Age

<u>Age</u>	<u>Retirement Rate</u>	<u>1.00 - Retirement Rate</u>	<u>Probability of Remaining Active</u>	<u>Percentage Retiring at Age</u>	<u>Age Times Percentage Retiring</u>
55	10.00%	90%	90.00%	10.00%	5.50
56	10.00%	90%	81.00%	9.00%	5.04
57	10.00%	90%	72.90%	8.10%	4.62
58	10.00%	90%	65.61%	7.29%	4.23
59	10.00%	90%	59.05%	6.56%	3.87
60	15.00%	85%	50.19%	8.86%	5.31
61	15.00%	85%	42.66%	7.53%	4.59
62	25.00%	75%	32.00%	10.67%	6.61
63	25.00%	75%	24.00%	8.00%	5.04
64	25.00%	75%	18.00%	6.00%	3.84
65	35.00%	65%	11.70%	6.30%	4.09
66	35.00%	65%	7.60%	4.09%	2.70
67	35.00%	65%	4.94%	2.66%	1.78
68	35.00%	65%	3.21%	1.73%	1.18
69	35.00%	65%	2.09%	1.12%	0.78
70	100.00%	0%	0.00%	2.09%	1.46
				100%	

Average Retirement Age:

61

SCHEDULE SB ATTACHMENTS

Participant Group: Gerber Life

Description of Weighted Average Retirement Age

Age	Retirement Rate	1.00 - Retirement Rate	Probability of Remaining Active	Percentage Retiring at Age	Age Times Percentage Retiring
55	4.00%	96.00%	96.00%	4.00%	2.20
56	4.79%	95.21%	91.40%	4.60%	2.57
57	6.50%	93.50%	85.46%	5.94%	3.39
58	4.97%	95.03%	81.21%	4.25%	2.46
59	3.92%	96.08%	78.03%	3.18%	1.88
60	7.73%	92.27%	72.00%	6.03%	3.62
61	6.30%	93.70%	67.46%	4.54%	2.77
62	24.07%	75.93%	51.23%	16.24%	10.07
63	19.15%	80.85%	41.42%	9.81%	6.18
64	13.03%	86.97%	36.02%	5.39%	3.45
65	60.72%	39.28%	14.15%	21.87%	14.22
66	62.92%	37.08%	5.25%	8.90%	5.87
67	74.73%	25.27%	1.33%	3.92%	2.63
68	51.25%	48.75%	0.65%	0.68%	0.46
69	51.25%	48.75%	0.32%	0.33%	0.23
70	100.00%	0.00%	0.00%	0.32%	0.22
				100.00%	

Average Retirement Age: 62

SCHEDULE SB ATTACHMENTS

Participant Group: Franklin Park

Description of Weighted Average Retirement Age

Age	Retirement Rate	1.00 - Retirement Rate	Probability of Remaining Active	Percentage Retiring at Age	Age Times Percentage Retiring
55	3.13%	96.87%	96.87%	3.13%	1.72
56	3.56%	96.44%	93.42%	3.45%	1.93
57	3.44%	96.56%	90.21%	3.21%	1.83
58	4.18%	95.82%	86.44%	3.77%	2.19
59	3.42%	96.58%	83.48%	2.96%	1.74
60	3.22%	96.78%	80.79%	2.69%	1.61
61	5.83%	94.17%	76.09%	4.71%	2.87
62	17.35%	82.65%	62.89%	13.20%	8.18
63	15.71%	84.29%	53.01%	9.88%	6.22
64	12.71%	87.30%	46.27%	6.73%	4.31
65	38.29%	61.71%	28.56%	17.72%	11.52
66	40.69%	59.31%	16.94%	11.62%	7.67
67	41.42%	58.58%	9.92%	7.02%	4.70
68	37.20%	62.81%	6.23%	3.69%	2.51
69	38.56%	61.44%	3.83%	2.40%	1.66
70	100.00%	0.00%	0.00%	3.83%	2.68
				100.00%	

Average Retirement Age:

63

SCHEDULE SB ATTACHMENTS

Schedule SB, Part V Statement of Actuarial Assumptions/Methods

Economic Assumptions

Interest rate basis:

- Applicable month September
- Yield curve basis Segment rates

Interest rates:

For Minimum For Maximum

- First segment rate 4.75% 3.62%
- Second segment rate 4.87% 4.46%
- Third segment rate 5.59% 4.52%
- Effective Interest Rate (EIR) 5.06% 4.40%
- ASC 960 discount rate 6.10%

Annual rates of increase:

- Compensation 2024: 4.50%
2025 and beyond: 4.00%
- Social Security wage base 2.50%
- Statutory limits on compensation and benefits 2.00%
- Lump sum interest conversion rates for Funding 4.75%/4.87%/5.59%

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Demographic Assumptions

Inclusion date The valuation date coincident with or next following the date on which the employee becomes a participant.

Mortality (Funding Valuation)

- **Healthy and Disabled** Separate rates for non-annuitants and annuitants based on Pri-2012 “Employees” and “Healthy Annuitants” (participants and beneficiaries combined) tables, respectively, without collar or amount adjustments and then projected forward with a generational projection as specified in the regulations under §1.430(h)(3)-1 using the IRS adjusted Scale MP-2021 (i.e., MP-2021 with no mortality improvement for 2020-2023 and future mortality improvement capped at 0.78% for years after 2024).
- **Lump sum conversion** IRC 417(e) table

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Termination

Rates varying by age, service and plan

- Nestlé Pension Plan

PEP

Percentage leaving during the year	
Years of Service	All
Attained Age	Rates
25	13.90%
30	12.30%
35	10.60%
40	10.60%
45	9.90%
50	9.90%
55	9.90%

Traditional – not PCAP

Percentage leaving during the year	
Years of Service	All
Attained Age	Rates
25	5.90%
30	5.90%
35	5.90%
40	5.90%
45	5.80%
50	5.80%
55	5.80%

Traditional - PCAP

Percentage leaving during the year		
Years of Service	< 3	> 3
Attained Age	Rates	Rates
25	12.40%	10.30%
30	12.20%	10.00%
35	11.30%	9.30%
40	11.30%	4.80%
45	10.10%	4.60%
50	10.10%	4.00%
55	10.10%	4.00%

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Disability

Rates varying by age, sex, and plan

- Nestlé Pension Plan

NUSA Traditional Salary

Percentage becoming disabled during the year		
Age	Males	Females
30	0.06%	0.05%
40	0.07%	0.06%
50	0.18%	0.16%

NPPC Traditional Salary

Percentage becoming disabled during the year		
Age	Males	Females
30	0.03%	0.07%
40	0.04%	0.09%
50	0.10%	0.22%

NUSA Traditional Hourly

Percentage becoming disabled during the year		
Age	Males	Females
30	0.09%	0.49%
40	0.28%	0.56%
50	0.61%	1.02%

NPPC Traditional Hourly

Percentage becoming disabled during the year		
Age	Males	Females
30	0.05%	0.07%
40	0.06%	0.08%
50	0.15%	0.20%

NUSA PEP Salary

Percentage becoming disabled during the year		
Age	Males	Females
30	0.07%	0.09%
40	0.08%	0.12%
50	0.20%	0.28%

NPPC PEP Salary

Percentage becoming disabled during the year		
Age	Males	Females
30	0.05%	0.07%
40	0.06%	0.09%
50	0.15%	0.22%

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NUSA PEP Hourly

Percentage becoming disabled during the year		
Age	Males	Females
30	0.11%	0.44%
40	0.32%	0.51%
50	0.72%	0.93%

Retirement

Rates varying by age and plan.

- Nestlé Pension Plan

PEP

Percentage leaving during the year	
Attained Age	Rates
55	10.00%
56	10.00%
57	10.00%
58	10.00%
59	10.00%
60	15.00%
61	15.00%
62	25.00%
63	25.00%
64	25.00%
65	35.00%
66	35.00%
67	35.00%
68	35.00%
69	35.00%
70	100.00%

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Traditional - Non-PCAP

Percentage leaving during the year	
Attained Age	Rates
55	10.00%
56	10.00%
57	10.00%
58	10.00%
59	10.00%
60	20.00%
61	20.00%
62	30.00%
63	30.00%
64	30.00%
65	40.00%
66	40.00%
67	40.00%
68	40.00%
69	40.00%
70	100.00%

Traditional - PCAP

Percentage leaving during the year	
Attained Age	Rates
55	7.50%
56	7.50%
57	7.50%
58	10.00%
59	10.00%
60	10.00%
61	15.00%
62	25.00%
63	25.00%
64	30.00%
65	30.00%
66	30.00%
67	40.00%
68	40.00%
69	40.00%
70+	100.00%

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Nutrition

Percentage leaving during the year	
Attained Age	Rates
55	5.00%
56	5.00%
57	5.00%
58	5.00%
59	5.00%
60	15.00%
61	15.00%
62	30.00%
63	30.00%
64	30.00%
65	30.00%
66	40.00%
67	40.00%
68	40.00%
69	40.00%
70+	100.00%

Benefit commencement date:

Nestlé Pension Plan (Excludes Gerber Life and Infant Nutrition)

- Preretirement death benefit The later of the death of the active participant or the date the participant would have attained age 65
- Termination benefit 25% of the PCAP and 50% of the non-PCAP/PEP deferred vested participants who terminated within 2 years of valuation are assumed to take a lump sum payment immediately; remaining deferred vested participants commence their benefit at age 62 and 63 for PEP/PCAP and traditional non-PCAP respectively.
- Disability benefit Age 65
- Retirement benefit Upon termination of employment

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Nestlé Pension Plan (Gerber Life and Infant Nutrition)

- Preretirement death benefit Upon death and eligibility for benefit
- Termination benefit Upon termination of employment and eligibility for benefit
- Disability benefit Upon disability and eligibility for benefit
- Retirement benefit Upon termination of employment and eligibility for benefit

Form of payment

- Nestlé Pension Plan (Excludes FPCB, Gerber Life and Infant Nutrition)

Termination Benefit

Participant Group	Life	Cert & Life	J&S	Lump Sum
PEP	2.50%	0%	2.50%	95%
Traditional – not PCAP	7.50%	0%	7.50%	85%
Traditional - PCAP	5%	0%	5%	90%

Retirement Benefit

Participant Group	Life	Cert & Life	J&S	Lump Sum
PEP	5%	0%	10%	85%
Traditional – not PCAP	10%	0%	15%	75%
Traditional - PCAP	5%	5%	20%	70%

- Nestlé Pension Plan (FPCB)

Married Participants

- 50% single life annuity, 50% J&S

Single Participants

- 100% single life annuity

- Nestlé Pension Plan (Gerber Life and Infant Nutrition)

100% lump sum

Percent Married

75% for Gerber Life participants in Nestlé Pension Plan, 80% all other plans

Spouse age

Wife three years younger than husband.

Covered pay

Weighted average of prior three years' pensionable earnings (each adjusted with salary increase assumption), with the most recent pay receiving the highest weight e.g., 50%/35%/15%.

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Timing of benefit payments Annuity payments are payable monthly at the beginning of the month and lump sum payments are payable on date of decrement.

Administrative expenses Nestlé no longer pays administrative expenses from the pension trust.

At-risk assumptions For at-risk calculations, all participants eligible to elect benefits during the current and subsequent ten plan years are assumed to commence benefits at the earliest possible date under the plan, but not before the end of the current plan year. In addition, these participants (not just those eligible to begin benefits within the next 11 years) are assumed to elect the most valuable form of benefit.

Methods

Valuation date First day of plan year

Funding target Present value of accrued benefits as required by regulations under IRC §430.

Target normal cost Present value of benefits expected to accrue during plan year plus plan-related expenses expected to be paid from plan assets during the year as required by regulations under IRC §430.

Decrement timing The approach used is called rounded middle of year (rounded MOY) decrement timing. Most events are assumed to occur at the middle of year during which the eligibility condition will be met or the start/end date will occur. For death and disability decrements, the rate applied is based on the participant's rounded age (nearest integer age) at the beginning of the year, to align with the methodology generally used to create those rate tables. For retirement and withdrawal decrements: the age is generally the participant's rounded age at the middle of the year.

Actuarial value of assets Market value of assets, including contributions receivable.

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Benefits not valued

All benefits described in the Plan Provisions section of this report were valued. WTW has reviewed the plan provisions with Nestlé and is not aware of any significant benefits required to be valued that were not.

Small benefits with present values up to \$5,000 may be paid in a single lump sum payment. Such lump sums are not explicitly valued as such; rather, such participants' benefits are valued using the benefit choice assumptions described above.

Sources of Data and Other Information

The plan sponsor through its administrator, WTW, furnished participant data as of January 1, 2024. Information on assets, contributions and plan provisions was supplied by the plan sponsor. Data and other information were reviewed for reasonableness and consistency, but no audit was performed. Based on discussions with the plan sponsor, assumptions or estimates were made when data were not available, and the data was adjusted to reflect any significant events that occurred between the date the data was collected and the measurement date.

We are not aware of any errors or omissions in the data that would have a significant effect on the results of our calculations.

Assumptions Rationale – Significant Economic Assumptions

Discount rate (Funding valuation)

The basis chosen was selected by the plan sponsor from among choices prescribed by law, all of which are based on observed market data over certain periods of time.

Lump sum interest conversion rate (Funding valuation)

Assumptions based on the annuity substitution method described in IRC Section §430.

Rates of increase in Social Security Wage Base, compensation and statutory limits

Assumed increases were chosen by the plan sponsor and represent an estimate of future experience.

We believe that the assumptions chosen do not significantly conflict with what would be reasonable based on current and expected future CPI and GDP growth, taking into account historical variability adjusted to current conditions.

Administrative and investment expenses

Administrative and investment expenses are determined by Nestlé at year end.

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Assumptions Rationale – Significant Demographic Assumptions

**Mortality
(Funding valuation)** Assumptions used for funding purposes are as prescribed by IRC §430(h).

Termination Termination rates were based on an experience study conducted in 2020 for the period 2016-2019, with annual consideration of whether any conditions have changed that would be expected to produce different results in the future.

Assumed termination rates differ by age, service and plan because of observed differences in termination rates by age, service and plan.

Disability Disability rates are reviewed with annual consideration of whether any conditions have changed that would be expected to produce different results in the future.

Assumed disability rates differ by gender and plan because of observed differences in disability rates by gender and plan.

Retirement Retirement rates were based on an experience study conducted in 2020 for the period 2016-2019, with annual consideration of whether any conditions have changed that would be expected to produce different results in the future.

Assumed retirement rates differ by plan because of observed differences in retirement rates by plan.

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Benefit commencement date:

- Pre-retirement death benefit
Surviving spouses are assumed to begin benefits at the earliest permitted commencement date because ERISA requires benefits to start then unless the spouse elects to defer. If the spouse elects to defer, actuarial increases from the earliest commencement date must be given, so that a later commencement date is expected to be of approximately equal value, and experience indicates that most spouses do take the benefit as soon as it is available.
- Deferred vested benefit
Commencement ages were based on an experience study conducted in 2020 for the period 2016-2019. Deferred vested early commencement factors are generally not subsidized so that the difference between this approach and using assumed commencement rates at different ages is not expected to be significant.

Form of payment

The optional form of payment assumptions are based on an experience study performed in 2020 for the period 2016-2019.

Prescribed Methods

Funding methods

The methods used for funding purposes as described in Appendix A, including the method of determining plan assets, are "prescribed methods set by law", as defined in the actuarial standards of practice (ASOPs). These methods are required by IRC §430, or were selected by the plan sponsor from a range of methods permitted by IRC §430.

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Changes in Assumptions and Methods

Change in assumptions and methods since prior valuation

The segment interest rates used to calculate the funding target were updated to the current valuation date as required by IRC §430.

The mortality table used to calculate the funding target and target normal cost was updated to the IRC §430 required generational mortality.

The lump sum discount rate was changed from 5.42% to 5.05%.

The compensation assumption changed from 4.50% in 2023 and 4.00% in 2024 and beyond to 4.50% in 2024 and 4.00% in 2025 and beyond.

The Social Security wage base increase assumption changed from 3.50% to 2.50%.

The statutory limits on compensation and benefits increase assumption changed from 3.00% to 2.00%.

Change in methods since prior valuation

There have been no changes in methods since the prior valuation.

Change in estimation techniques since prior valuation

There have been no changes in estimation techniques since the prior valuation.

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Schedule SB, Line 24 Change in Actuarial Assumptions

The lump sum interest conversion rates was changed from 4.75%/5.00%/5.74% in 2023 to 4.75%/4.87%/5.59% in 2024.

The compensation assumption changed from 4.50% in 2023 and 4.00% in 2024 and beyond to 4.50% in 2024 and 4.00% in 2025 and beyond.

The Social Security wage base increase assumption changed from 3.50% to 2.50%.

The statutory limits on compensation and benefits increase assumption changed from 3.00% to 2.00%.

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Schedule SB, Part V Summary of Plan Provisions

Nestlé Pension Plan (Nestlé USA employees and NPPC salaried employees hired after 2002)

Plan Provisions

The Nestlé Pension Plan was Amended and Restated effective 1/1/2020; Amendments to the Plan are dated 4/23/2021, 12/21/2021, and 12/16/2022. The most recent amendment is effective 12/31/2023 for the PCAP transfer.

Covered employees Salaried employees and certain nonunion hourly employees of Nestlé USA, and salaried employees of Nestlé Purina PetCare hired after 2002. In general, an employee must have been hired and/or rehired prior to January 1, 2016 to participate in the Plan.

Participation date January 1, following date of hire

Type of plan Three-year average earnings or pension equity

Definitions

Vesting service From date of hire; for HandHeld Foods Group, from 9/12/2002

Credited service From date of hire; for Beech-Nut, frozen as of 11/3/89; for Franklin Park, Bakersfield Hourly and Carnation, from 1/1/92; for Sunmark, from 6/1/88; for Alpo, from 12/31/94; for Stoughton, from 9/28/95; for HandHeld Foods Group, from 9/12/2002; for Joseph's Pasta, from 12/1/2006; for Nutrition, from 1/1/2010; for Pizza, from 3/1/2010; for Dreyer's, from 1/1/2011; for Pfizer, from 12/1/2012; for Nestlé Professional Beverage – Vitality, from 1/1/2014.

Pensionable earnings Total compensation, including bonuses and overtime

Covered compensation Average of Social Security wage bases over the 35 years prior to the year of termination

Average annual compensation For pension equity, highest of five consecutive calendar years out of the last ten years, divided by five. For three-year average, highest three consecutive calendar years out of the last ten years, divided by three.

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Accumulated benefit

Covered employees have the pension equity formula, unless they chose to retain the final average earnings formula as of 5/1/2003. Frozen minimum FAE benefit as of 5/1/2003 applies to pension equity participants.

Pension equity: Lump sum equal to the sum of basic percentages, as shown below, for each year of credited service x FAE + 3.5% of FAE in excess of covered compensation x credited service.

Age + Points Service	Basic %
<40	4.00%
40-49	5.00%
50-59	6.00%
60-69	8.00%
70-79	10.0%
80-89	12.0%
>89	15.0%

Final average earnings (FAE): .9% of FAE x credited service limited to 35 years + .5% of FAE in excess of covered compensation x credited service limited to 35 years; for employees who were participants on 1/1/89, an additional .3% of FAE x credited service on 1/1/89 limited to 35 years; for former Carnation employees, add the final average pay accrued benefit as of 12/31/91 x the ratio of FAE at termination to FAE on 12/31/91.

Eligibility for Benefits

Normal retirement

Retirement on or after attaining age 65.

Early retirement

Retirement before NRD and on or after both attaining age 55 and completing ten years of vesting service.

Postponed retirement

Retirement after attaining age 65.

Vested termination

Termination for reasons other than death or retirement after completing three years of vesting service.

Disability

Permanent and total disability after completing three years of vesting service.

Preretirement death benefit

Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service.

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Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit payable immediately.
Early retirement	FAE accrued benefit reduced 3.0% for each year prior to age 62; pension equity benefit payable immediately.
Postponed retirement	Accrued benefit payable immediately.
Vested termination	FAE accrued benefit payable unreduced at age 65 or reduced 6.0% for each year prior to age 65; pension equity benefit payable immediately.
Disablement	Accrued benefit payable at actual retirement, with service credited during disability, and based upon pensionable earnings at date of disability.
Preretirement death	If married, reduced 100% joint & survivor early retirement FAE benefit if attained age 55 or 100% joint and survivor early retirement FAE benefit for all others reduced to be payable at age at death. The pension equity benefit is payable immediately to any beneficiary.

Other Plan Provisions

Forms of payment

Normal form	Life annuity for single participants; 100% joint and survivor for married participants.
Optional forms	50% or 100% joint and survivor annuity; 10 year certain and life (if hired before 5/1/2003); lump sum.

Pension increases None.

Plan participants' contributions None.

Maximum on benefits and pay All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

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Optional Forms of Payment

Participant Group	Actuarial Equivalence	Optional Forms
Nestlé Traditional benefit <u>Eligible for early retirement factors</u> No grandfathered prior plan benefits, OR with the following prior plans (but only if Nestlé benefit wins): a) Beechnut b) Hills Bros. c) NFC post-1988 terminations d) Carnation #2 post-1991 terminations e) Clintec	• The greater of the plan factors and the 417(e) factors for interest rates and mortality • Plan Factors: • 8.00% • 1971 TPF&C Forecast set back 3 years	1) Single Life Annuity 2) 50%, 75%¹ & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) Lump Sum 5) 5 year Certain and Life Annuity for Hills Bros. only
Nestlé Traditional benefit <u>Deferred vested commencements with deferred vested factors</u> No grandfathered prior plan benefits, OR with the following prior plans (but only if Nestlé benefit wins): a) Beechnut b) Hills Bros. NFC post-1988 terminations Carnation #2 post-1991 terminations OR post-55 commencement of excess/residual piece for the following prior plans: a) Clintec	• The greater of the plan factors and the 417(e) factors for interest rates and mortality • Plan Factors: • 8.00% • 1971 TPF&C Forecast set back 3 years	1) Single Life Annuity 2) 50%, 75%¹ & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) Lump Sum

¹ The 75% Joint Survivor Annuity is only available to participate who terminated prior to May 1, 2003.

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Optional Forms of Payment (cont.)

Participant Group	Actuarial Equivalence	Optional Forms
Carnation Plan #2		
a) Terminations before 12/31/1985 b) Pre-1992 terminations after 12/30/1985 c) Post-1991 terminations & Carnation wins	The greater of the plan formula-based factors and the 417(e) factors for interest rates and mortality	1) Single Life Annuity 2) 50%, 75% & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity (post-1991 only) 4) Lump Sum
Nestlé Traditional benefit / Clintec** & Clintec benefit wins		
a) Lump sum available b) No lump sum available	- The greater of the plan factors and the 417(e) factors for interest rates and mortality - Plan Factors: 7.00% 1983 GAM	1) Single Life Annuity 2) 50%, 75%² & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) Lump Sum
Nestlé Traditional benefit / <u>prior plans</u> <u>Deferred vested commencements</u>		
- Beechnut prior plan wins - Hills Bros. pre-55 commencement of "Hills portion" only - Hills Bros. post-55 commencement & prior plan wins - NFC post-1988 terminations pre-55 commencements of "NFC portion" only - NFC post-1988 terminations, post-55 commencements of NUSA excess/residual piece - NFC post-11/30/1989 terminations, post-55 commencements of entire benefit & prior plan wins - NFC terminations between 1/1/1989 & 11/30/1989, post-55 commencements of entire benefit	- The greater of the plan factors and the 417(e) factors for interest rates and mortality - Plan factors 8.00% - Mortality – generally, 1971 TPF&C Forecast set back 3 years	1) Single Life Annuity 2) 50%, 75%¹ & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) 5 year Certain and Life Annuity for Hills Bros. only 5) Lump Sum

² The 75% Joint Survivor Annuity is only available to participants who terminated prior to May 1, 2003.

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Optional Forms of Payment (cont.)

Participant Group	Actuarial Equivalence	Optional Forms
Prior NFC participants who terminated before 1/1/1989 (married participants only)	- The greater of the plan factors and the 417(e) factors for interest rates and mortality - Plan Factors: 6.00% 1979 Buck (80% male set back 1 year, 20% female set back 3 years)	- Single Life Annuity 50% & 100% Joint Survivor Annuity
Nestlé Account Benefit No grandfathered prior plan benefits (i.e., participants hired on or after January 1, 2003) OR with grandfathered Nestlé Traditional Benefit or prior plans and Account Benefit wins for all forms	Applicable interest rates and mortality under 417(e)	- Single Life Annuity 50% & 100% Joint Survivor Annuity - Lump Sum
Nestlé Account Benefit With grandfathered Nestlé Traditional Benefit OR other grandfathered prior plan benefits	- Applicable of the 417(e) interest rates and mortality (for a) - The greater of the plan factors and the 417(e) factors for interest rates and mortality (for b and c) - Plan Factors (for b and c): 8.00% 1971 TPF&C Forecast set back 3 years (for b and c)	- Single Life Annuity 50% & 100% Joint Survivor Annuity 10 year Certain and Life Annuity - Lump Sum 75% Joint Survivor Annuity (b and c only)
a) Winning for at least one (but not all) optional forms b) NUSA winning for all optional forms eligible for early retirement factors c) NUSA winning for all optional forms deferred vested commencements with deferred vested factors		

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Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

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Nestlé Pension Plan (NPPC salaried employees hired prior to 2003 and NPPC hourly employees)

Plan Provisions

The Nestlé Pension Plan was Amended and Restated effective 1/1/2020; Amendments to the Plan are dated 4/23/2021, 12/21/2021, and 12/16/2022.

Covered employees Salaried employees hired prior to 2003 and hourly employees of Nestlé Purina PetCare hired prior to 1/1/2023 and not actively accruing as of 12/31/2023

Participation date January 1 following date of hire

Type of plan Five-year average earnings or pension equity for salaried employees; career average earnings for hourly employees.

Definitions

Vesting service From date of hire

Credited service From date of hire

Pensionable earnings Total compensation, including bonuses and overtime

Covered compensation Average of Social Security wage bases over the 35 years prior to the year of termination.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

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Accumulated benefit

Salaried employees have the pension equity formula, unless they chose the final average earnings formula as of 1/1/99. Hourly employees have the career average earnings formula. Some participants have the supplemental cash balance benefit.

Final average earnings (FAE): 1.545% of FAE x credited service limited to 40 years – 51.5% of Social Security benefit x credited service ÷ the greater of projected credited service at NRD or 30 years.

Pension equity: Sum of basic percentages, the greater of the two percentages shown below, for each year of credited service x FAE + 3.5% of FAE in excess of covered compensation x credited service, converted to a five-year certain and life annuity.

Years of Credited Service	Purina Basic %	Age + Points Service	Nestlé Basic %*
0–5	4.0%	<40	4.00%
6–10	5.0%	40–49	5.00%
11–15	6.5%	50–59	6.00%
16–20	8.0%	60–69	8.00%
>20	10.0%	70–79	10.00%
		80–89	12.00%
		>89	15.00%

*Applies only to 2003 and later.

Career average earnings (CAE): 1.75% of earnings for each year after 1998 + 1.25% of earnings for each year after 1988 and before 1999 + 1.0% of FAE as of 12/31/1988 x credited service as of 12/31/1988.

Cash balance benefit: Cash balance as of 12/31/2002, plus interest credits, converted to a five-year certain and life annuity. Interest credits are based on 30-year Treasury rates.

Eligibility for Benefits

Normal retirement

Retirement on or after attaining age 65.

Early retirement

Retirement before NRD and on or after both attaining age 55 and completing two years of vesting service.

Postponed retirement

Retirement after attaining age 65.

Vested termination

Termination for reasons other than death or retirement after completing three years of vesting service.

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Disability	Permanent and total disability after completing three years of vesting service.
Preretirement death benefit	Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service.

Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit payable immediately.
Early retirement	Accrued FAE or CAE benefit reduced 5.0% for each year prior to age 62; pension equity or cash balance benefit payable immediately.
Postponed retirement	Accrued benefit payable immediately.
Vested termination	Accrued FAE or CAE benefit payable unreduced at age 65 or reduced 5.0% for each year prior to age 65; pension equity benefit or cash balance payable immediately.
Disablement	Accrued benefit payable at NRD with service credited during disability and based upon pensionable earnings at date of disability. 15-year service requirement for CAE participants.
Preretirement death	If married, reduced 100% joint & survivor early retirement benefit if attained age 55 or 100% joint and survivor early retirement benefit for all others reduced to be payable at age at death. For pension equity and cash balance account, lump sum payment of the pension equity benefit and cash balance account.

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Other Plan Provisions

Forms of payment

Normal form

Five-year certain and life for single participants; 100% joint and survivor for married participants (if at least age 55 at benefit commencement date, then the normal form for married participants for the NPPC Traditional Benefit, the Career Average Pay Benefit, the NPPC Account Benefit or the NPPC PPMA Cash Balance is a 100% Joint Survivor Annuity with a pop-up)

Optional forms

50% or 100% joint and survivor annuity; 10 year certain and life annuity; life annuity; lump sum.

Pension increases

None.

Plan participants' contributions

None.

Maximum on benefits and pay

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

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Optional Forms of Payment

Participant Group	Actuarial Equivalence	Optional Forms
NPPC Traditional Benefit OR Career Average Pay Benefit	The greater of the plan formula-based factors and the 417(e) factors for interest rates and mortality	1) Single Life Annuity
a) Eligible for early retirement		2) 50% & 100% Joint Survivor Annuity with pop-up
b) Deferred vested commencements		3) 10 year Certain and Life Annuity
		4) Level income / any other form
		5) Lump Sum
NPPC Account Benefit OR NPPC PPMA Cash Balance	The greater of the plan formula-based factors and the 417(e) factors for interest rates and mortality	1) Single Life Annuity
a) Eligible for early retirement level income option; under age 62		2) 50% & 100% Joint Survivor Annuity with pop-up
b) Eligible for deferred vested level income option; under age 62		3) 5 year Certain and Life Annuity, 10 year Certain and Life Annuity
c) Eligible for early retirement; age 62 and older		4) Level income / any other form
d) Eligible for deferred vested retirement; age 62 and older		5) Lump Sum

Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Nestlé Pension Plan (Formerly Franklin Park Cash Balance)

Plan Provisions

Effective December 31, 2012, this plan merged into the Nestlé Pension Plan.

The Nestlé Pension Plan was Amended and Restated effective 1/1/2020; Amendments to the Plan are dated 4/23/2021, 12/21/2021, and 12/16/2022.

Covered employees Salaried employees at Franklin Park. Employees hired on or after February 23, 1990 are not eligible to participate.

Type of plan Cash balance.

Definitions

Membership service From date of hire.

Credited service From date of hire.

Credited balance Credited balance as of December 31, 1991, plus interest credits.

Accumulated benefit Credit balance increased with interest at PBGC deferred rate to NRD, converted to a life annuity using PBGC immediate rate. Participation in the Plan was frozen, effective December 31, 1991, when Compensation Credits were frozen.

Eligibility for Benefits

Normal retirement Retirement after both attaining age 65 and completing three years of vesting service.

Early retirement Retirement before NRD and on or after both attaining age 50 and completing three years of vesting service.

Postponed retirement Retirement after attaining age 65.

Vested termination Termination for reasons other than death or retirement after completing three years of vesting service.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Preretirement death benefit	Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service.
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Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit payable immediately or credited balance divided by 8.2.
Early retirement	Accrued benefit actuarially reduced or credited balance divided by a factor varying by age (from 8.2 at age 55 to 9.0 at age 50).
Postponed retirement	Accrued benefit payable immediately.
Vested termination	Accrued benefit payable unreduced at age 65, actuarially reduced for early commencement.
Preretirement death	If married, credit balance divided by PBGC factor at date of death or credit balance as a lump sum for all others.

Other Plan Provisions

Normal form of payment	Life annuity.
Pension increases	None.
Plan participants' contributions	None.
Maximum on benefits and pay	All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Optional Forms of Payment

Participant Group	Actuarial Equivalence	Optional Forms
Franklin Park Cash Balance	• The greater of the plan factors and the 417(e) factors for interest rates and mortality • Plan Factors: • 8.00% • 1971 TPF&C Forecast set back 3 years	1) Single Life Annuity 2) 50% & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) Lump Sum

Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Nestlé Pension Plan (Former Nestlé Infant Nutrition Pension Plan)

Plan Provisions

Effective December 31, 2016, this plan merged into the Nestlé Pension Plan.

The Nestlé Pension Plan was Amended and Restated effective 1/1/2020; Amendments to the Plan are dated 4/23/2021, 12/21/2021, and 12/16/2022.

Covered employees	Salaried employees, part-time sales and office employees, and hourly-paid employees formerly of Gerber Products.
Participation date	Age 21 and one year of service. Closed to new entrants effective December 31, 2004.
Type of plan	Frozen pension equity plan as of December 31, 2004.

Definitions

Vesting service	The number of completed full plan years of employment with the Company or any affiliate in which the employee works 975 hours. Service prior to January 1, 1998 is based on prior plan provisions. Automatic vesting was granted on September 1, 2007.
Credited service	Same as vesting service. Service was frozen as of December 31, 2004.
Pensionable earnings	Total compensation including section 125 and 401(k) contributions but excluding deferred compensation.
Covered compensation	Average of Social Security wage bases over the 35 years prior to the participant's Social Security Normal Retirement Age (SSNRA).

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Accumulated benefit

Lump Sum Benefit: A participant's Lump Sum Benefit is equal to the following calculated as if the person terminated employment on December 31, 2004:

1. The sum of base credits (see below) times Final Average Pay
plus
2. The sum of Excess Credits (see below) times Final Average Pay
greater than covered compensation

Sum of Attained Age and Year of Credited Service During the Plan Year	Base Credits	Excess Credits
0-34	2.0%	1.0%
35-39	3.0%	1.5%
40-44	4.0%	2.0%
45-49	5.0%	2.5%
50-54	6.0%	3.0%
55-59	8.0%	4.0%
60 +	10.0%	5.0%

Adjusted Lump Sum Benefit: A participant's Adjusted Lump Sum Benefit is equal to the Participant's Lump Sum Benefit increased by 5% per year from the earlier of the date of the Participant's termination of employment and December 31, 2004 to the Participant's Annuity Starting Date.

Pension Equity Benefit: The monthly amount of each Participant's Pension Benefit is equal to the amount, determined on an Actuarial Equivalent basis, of the Participant's Adjusted Lump Sum Benefit expressed as a life annuity payable on the Participant's Annuity Starting Date.

Grandfathered Benefit: The benefit, determined in accordance with the plan in effect prior to 2002, for participants who were accruing benefits under the prior plan as of January 1, 2000.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Eligibility for Benefits

Normal retirement	Retirement on SSNRA.
Early retirement	Retirement before NRD and on or after both attaining age 57 and completing three years of vesting service.
Postponed retirement	Retirement after SSNRA.
Vested termination	Termination for reasons other than death or retirement after completing three years of vesting service.
Disability	Permanent and total disability on or after both attaining age 50 and completing fifteen years of vesting service.
Preretirement death benefit	Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service.

Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit (greater of Pension Equity Benefit and Grandfathered Benefit) payable immediately.
Early retirement	Accrued benefit determined as of early retirement date is equal to the greater of (a) and (b) below: (a) The Grandfathered Benefit reduced according to the prior plan provision. (b) Actuarial equivalent of the Adjusted Lump Sum Benefit.
Postponed retirement	Accrued benefit (greater of Pension Equity Benefit and Grandfathered Benefit) payable immediately.
Vested termination	Accrued benefit determined as of termination date, actuarially reduced for commencement of payments prior to NRD.
Disablement	Accrued benefit determined as of disability retirement date, reduced by certain other benefits provided by or at the expense of the company.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Preretirement death	100% of the lump sum balance as of time of death or an actuarially equivalent annuity. For grandfathered participants, spouse will receive a survivor benefit equal to the greater of the survivor benefit determined under the PEP formula or the prior plan formula.
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Other Plan Provisions

Forms of payment

- Normal form Life annuity
- Optional forms 100%, 75%, or 50% contingent annuitant; five, ten or fifteen year certain and life; level income; lump sum.

Pension increases	None
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Plan participants' contributions	None
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Maximum on benefits and pay	All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.
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Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Optional Form Conversion Factors¹

Optional form conversion factors are the actuarial equivalent factors determined using the following assumptions.

	Mortality Assumption	Interest Assumption
• Single Sum distributions (from Grandfathered Benefit)	Section 417 mortality	Section 417 interest rates
• Annuity forms of payment (from Pension Equity Benefit)	GATT Mortality Table frozen as of earlier of DOT and 12/31/2004 ²	GATT Interest Rate (yield on 30-year Treasury Bonds) from November of previous year frozen as of earlier of DOT and 12/31/2004 ²
• All others	1983 Group Annuity Mortality Table ³	8.5%

Notes

1. Information shown applies to the majority of participants covered under this plan; some small groups of grandfathered participants (CWT, Indianapolis Hourly, Novartis Consumer Health and Ciba Salaried) have optional forms provided on a separate basis. See plan document for more information.
2. Plan Year 2000 – 6.15% and 1983 GAM Table (blended 50% male/50% female)
Plan Year 2001 – 5.78% and 1983 GAM Table (blended 50% male/50% female)
Plan Year 2002 – 5.12% and 1994 GAR Table (blended 50% male/50% female)
Plan Year 2003 – 4.96% and 1994 GAR Table (blended 50% male/50% female)
Plan Year 2004+ – 5.12% and 1994 GAR Table (blended 50% male/50% female)
3. The actuarial equivalent shall be 50% of the actuarial equivalent using male mortality rates only plus 50% of the actuarial equivalent using female mortality rates only.

Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Nestlé Pension Plan (Former Gerber Life Insurance Company Retirement Plan)

Plan Provisions

Effective December 31, 2013, this plan merged into the Nestlé Pension Plan.

The most recent amendment reflected in the following plan provisions was effective in 2015.

Covered Employees	Salaried employees of Gerber Life Insurance Company.
Participation Date	Age 21 and one year of service. Closed to new entrants effective December 31, 2004.
Type of plan:	Frozen pension equity plan.

Definitions

Vesting service	The number of completed full plan years of employment with the Company or any Affiliate in which the employee works 975 hours. Service prior to January 1, 1998 is based on prior plan provisions. Automatic vesting was granted on September 1, 2007.
Credited service	Same as vesting service. Service was frozen as of December 31, 2004.
Pensionable earnings	Total compensation including section 125 and 401(k) contributions but excluding deferred compensation.
Covered compensation	Average of Social Security wage bases over the 35 years prior to the participants Social Security Normal Retirement Age (SSNRA).

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Accumulated benefit

Lump Sum Benefit: A participant's Lump Sum Benefit is equal to the following calculated as if the person terminated employment on December 31, 2004:

1. The sum of base credits (see below) times Final Average Pay
plus
2. The sum of Excess Credits (see below) times Final Average Pay greater than covered compensation

Sum of Attained Age and Year of Credited Service During the Plan Year	Base Credits	Excess Credits
0 – 34	2.0%	1.0%
35 – 39	3.0%	1.5%
40 – 44	4.0%	2.0%
45 – 49	5.0%	2.5%
50 – 54	6.0%	3.0%
55 – 59	8.0%	4.0%
60 +	10.0%	5.0%

Eligibility for Benefits

Normal retirement

Retirement on SSNRA

Early retirement

Retirement before NRD and on or after both attaining age 57 and completing three years of vesting service

Postponed retirement

Retirement after SSNRA

Vested termination

Termination for reasons other than death or retirement after completing three years of vesting service

Disability

Permanent and total disability on or after both attaining age 50 and completing fifteen years of vesting service

Preretirement death benefit

Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit (greater of Pension Equity Benefit and Grandfathered Benefit) payable immediately.
Early retirement	Accrued benefit determined as of early retirement date is equal to the greater of (a) and (b) below: (a) The Grandfathered Benefit reduced according to the prior plan provision. (b) Actuarial equivalent of the Adjusted Lump Sum Benefit.
Postponed retirement	Accrued benefit (greater of Pension Equity Benefit and Grandfathered Benefit) payable immediately.
Vested termination	Accrued benefit determined as of termination date, actuarially reduced for commencement of payments prior to NRD
Disablement	Accrued benefit determined as of disability retirement date, reduced by certain other benefits provided by or at the expense of the company.
Preretirement death	100% of the lump sum balance as of time of death or an actuarially equivalent annuity. For grandfathered participants, spouse will receive a survivor benefit equal to the greater of the survivor benefit determined under the PEP formula or the prior plan formula.

Other Plan Provisions

Forms of payment

- Normal form Life annuity
- Optional forms 100%, 75%, or 50% contingent annuitant; five, ten or fifteen year certain and life; level income; lump sum.

Pension increases None

Plan participants' contributions None

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Maximum on benefits and pay

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

Optional Form Conversion Factors¹

Optional form conversion factors are the actuarial equivalent factors determined using the following assumptions.

	Mortality Assumption	Interest Assumption
• Single Sum distributions (from Grandfathered Benefit)	Section 417 mortality	Section 417 interest rates
• Annuity forms of payment (from Pension Equity Benefit)	GATT Mortality Table frozen as of earlier of DOT and 12/31/2004 ²	GATT Interest Rate (yield on 30-year Treasury Bonds) from November of previous year frozen as of earlier of DOT and 12/31/2004 ²
• All others	1983 Group Annuity Mortality Table ³	8.5%

Notes

1. Information shown applies to the majority of participants covered under this plan; some small groups of grandfathered participants (CWT, Indianapolis Hourly, Novartis Consumer Health and Ciba Salaried) have optional forms provided on a separate basis. See plan document for more information.
2. Plan Year 2000 – 6.15% and 1983 GAM Table (blended 50% male/50% female)
Plan Year 2001 – 5.78% and 1983 GAM Table (blended 50% male/50% female)
Plan Year 2002 – 5.12% and 1994 GAR Table (blended 50% male/50% female)
Plan Year 2003 – 4.96% and 1994 GAR Table (blended 50% male/50% female)
Plan Year 2004+ – 5.12% and 1994 GAR Table (blended 50% male/50% female)
3. The actuarial equivalent shall be 50% of the actuarial equivalent using male mortality rates only plus 50% of the actuarial equivalent using female mortality rates only.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26a

Schedule of Active Participant Data as of January 1, 2024 Participant Count and Average Compensation for all Active Participants¹

Attained Age		Attained Years of Credited Service ²									
		0 to 1	1 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 to 34	35 to 39	Over 40
15 to 24	Count	-	-	-	-	-	-	-	-	-	-
	Avg Earnings	-	-	-	-	-	-	-	-	-	-
25 to 29	Count	-	-	23	4	-	-	-	-	-	-
	Avg Earnings	-	-	67,670	-	-	-	-	-	-	-
30 to 34	Count	-	-	266	235	11	-	-	-	-	-
	Avg Earnings	-	-	110,152	119,593	-	-	-	-	-	-
35 to 39	Count	-	-	241	552	152	3	-	-	-	-
	Avg Earnings	-	-	109,279	121,203	130,228	-	-	-	-	-
40 to 44	Count	-	-	197	531	320	90	6	-	-	-
	Avg Earnings	-	-	125,025	118,406	146,473	127,799	-	-	-	-
45 to 49	Count	-	-	134	479	297	221	89	2	-	-
	Avg Earnings	-	-	135,475	124,190	134,983	141,403	125,160	-	-	-
50 to 54	Count	-	-	127	501	228	244	167	45	9	-
	Avg Earnings	-	-	128,833	116,558	117,634	134,189	153,286	125,398	-	-
55 to 59	Count	-	-	103	496	207	197	174	118	73	7
	Avg Earnings	-	-	115,108	113,460	116,166	128,243	147,139	172,442	109,726	-
60 to 64	Count	-	-	74	407	151	128	88	58	74	37
	Avg Earnings	-	-	103,375	99,758	102,215	103,080	129,084	132,531	122,889	80,286
65 to 69	Count	-	-	17	74	31	21	18	6	9	10
	Avg Earnings	-	-	-	105,252	78,335	97,725	-	-	-	-
Over 69	Count	-	-	5	8	5	6	-	1	3	1
	Avg Earnings	-	-	-	-	-	-	-	-	-	-

¹ 784 active transfer participants are excluded from the chart above.

² Age and service for purposes of determining category are based on exact (not rounded) values.

Plan Name: Nestlé Pension Plan
 EIN / PN: 95-1572209/100
 Plan Sponsor: Nestlé USA Inc
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26a

Schedule of Active Participant Data as of January 1, 2024

Participant Count and Average Account Balance for all Active Participants with Account Based Benefits¹

		Attained Years of Credited Service ²									
Age		0 to 1	1 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 to 34	35 to 39	Over 40
15 to 24	Count	-	-	-	-	-	-	-	-	-	-
	Avg Acct	-	-	-	-	-	-	-	-	-	-
25 to 29	Count	-	-	23	4	-	-	-	-	-	-
	Avg Acct	-	-	22,139	-	-	-	-	-	-	-
30 to 34	Count	-	-	266	235	11	-	-	-	-	-
	Avg Acct	-	-	38,262	57,673	-	-	-	-	-	-
35 to 39	Count	-	-	241	552	152	3	-	-	-	-
	Avg Acct	-	-	42,753	68,642	103,629	-	-	-	-	-
40 to 44	Count	-	-	197	531	320	77	5	-	-	-
	Avg Acct	-	-	57,448	74,223	134,564	163,736	-	-	-	-
45 to 49	Count	-	-	134	479	297	181	74	2	-	-
	Avg Acct	-	-	72,577	90,042	138,552	213,667	227,528	-	-	-
50 to 54	Count	-	-	127	501	228	205	138	31	6	-
	Avg Acct	-	-	77,682	97,560	133,753	223,205	324,229	291,176	-	-
55 to 59	Count	-	-	103	496	207	164	130	85	50	5
	Avg Acct	-	-	78,320	105,162	150,980	233,526	347,527	485,841	318,250	-
60 to 64	Count	-	-	74	407	150	100	68	37	47	21
	Avg Acct	-	-	80,026	99,612	144,987	196,611	337,222	392,400	376,217	277,351
65 to 69	Count	-	-	17	74	31	18	9	3	5	2
	Avg Acct	-	-	-	114,651	125,461	-	-	-	-	-
Over 69	Count	-	-	5	8	5	6	-	-	1	-
	Avg Acct	-	-	-	-	-	-	-	-	-	-

¹ 340 NPP active transfer participants are excluded from the chart above.

² Age and service for purposes of determining category are based on exact (not rounded) values.

Plan Name: Nestlé Pension Plan
 EIN / PN: 95-1572209/100
 Plan Sponsor: Nestlé USA Inc
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26b Schedule of Projection of Expected Benefit Payments

Plan Year	Active Participants	Terminated Vested Participants	Retired Participants and Beneficiaries Receiving Payments	Total
2024	96,557,644	109,597,293	43,313,957	249,468,894
2025	85,897,057	25,150,138	41,997,169	153,044,364
2026	79,864,181	25,793,026	40,679,556	146,336,763
2027	74,768,804	25,116,998	39,313,806	139,199,608
2028	69,430,850	28,281,751	37,904,344	135,616,945
2029	64,611,081	30,929,537	36,466,596	132,007,214
2030	60,985,549	25,779,811	35,004,909	121,770,269
2031	56,208,250	29,034,912	33,522,507	118,765,669
2032	55,468,357	28,254,666	32,014,294	115,737,317
2033	53,409,289	26,032,907	30,467,772	109,909,968
2034	49,661,862	28,128,222	28,905,041	106,695,125
2035	49,900,193	25,274,475	27,348,644	102,523,312
2036	47,440,568	26,407,686	25,781,481	99,629,735
2037	45,560,458	28,279,054	24,214,462	98,053,974
2038	43,950,536	25,283,488	22,658,151	91,892,175
2039	44,974,483	27,027,395	21,113,922	93,115,800
2040	45,982,996	25,354,256	19,589,914	90,927,166
2041	41,843,342	23,216,217	18,091,630	83,151,189
2042	41,337,520	22,718,321	16,625,968	80,681,809
2043	39,084,055	23,191,694	15,200,000	77,475,749
2044	37,485,632	22,403,760	13,820,430	73,709,822
2045	37,448,951	20,143,669	12,493,598	70,086,218
2046	36,114,021	20,281,047	11,225,391	67,620,459
2047	32,857,511	19,074,403	10,021,055	61,952,969
2048	32,929,633	17,557,115	8,885,317	59,372,065
2049	29,935,823	16,446,493	7,822,364	54,204,680
2050	28,112,313	14,670,674	6,835,595	49,618,582
2051	27,231,103	13,884,184	5,927,510	47,042,797
2052	24,108,623	12,121,811	5,099,590	41,330,024
2053	22,202,520	10,923,357	4,352,189	37,478,066
2054	20,003,633	9,590,516	3,684,447	33,278,596
2055	17,369,043	7,599,239	3,094,302	28,062,584
2056	15,342,388	6,596,716	2,578,525	24,517,629
2057	14,207,346	5,884,269	2,132,788	22,224,403
2058	12,950,135	5,258,668	1,751,908	19,960,711
2059	11,896,491	4,697,449	1,430,055	18,023,995
2060	10,967,429	4,240,952	1,161,031	16,369,412
2061	10,051,644	3,816,322	938,525	14,806,491
2062	9,188,170	3,425,021	756,322	13,369,513
2063	8,367,446	3,070,653	608,484	12,046,583
2064	7,592,203	2,750,996	489,517	10,832,716
2065	6,864,560	2,463,290	394,481	9,722,331
2066	6,184,946	2,204,819	319,013	8,708,778
2067	5,553,879	1,972,913	259,351	7,786,143
2068	4,970,794	1,764,641	212,310	6,947,745
2069	4,434,387	1,577,362	175,229	6,186,978
2070	3,942,931	1,408,653	145,935	5,497,519
2071	3,494,308	1,256,353	122,671	4,873,332
2072	3,086,117	1,118,569	104,036	4,308,722
2073	2,715,842	993,668	88,933	3,798,443

Plan Name: Nestlé Pension Plan
 EIN / PN: 95-1572209/100
 Plan Sponsor: Nestlé USA Inc
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB – Statement by Enrolled Actuary

Plan Sponsor	Nestlé USA Inc
EIN/PN	95-1572209/100
Plan Name	Nestlé Pension Plan
Valuation Date	January 1, 2024
Enrolled Actuary	Michael Altilio
Enrollment Number	23-07062

The actuarial assumptions that are not mandated by IRC § 430 and regulations, represent the enrolled actuary's best estimate of anticipated experience under the plan, subject to the following conditions:

The actuarial valuation, on which the information in this Schedule SB is based, has been prepared in reliance upon the employee and financial data furnished by the plan administrator and the trustee. The enrolled actuary has not made a rigorous check of the accuracy of this information but has accepted it after reviewing it and concluding it is reasonable in relation to similar information furnished in previous years. The amounts of contributions and dates paid shown in Item 18 of Schedule SB were listed in reliance on information provided by the plan administrator and/or trustee.

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 13 Explanation of Discrepancy in Funding Standard Carryover Balance as of January 1, 2024

On December 31, 2023, active participants under the PCAP benefit formula in the Nestlé Pension Plan EIN/PN 95-1572209/100 were transferred into the Nestlé Hourly Retirement Plan EIN/PN 95-1572209/006. The funding standard carryover balance in line 13 includes a transfer of \$97,660,633 to the Nestlé Hourly Retirement Plan on December 31, 2023.

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 22
Description of Weighted Average Retirement Age
as of January 1, 2024

Retirement rates vary by participant groups. The weighted average age across all participant groups is 61.

Groups	Count	Weight	Avg age	W*A
NUSA Traditional Salaried	190	2.22%	60	1.33
NPPC Traditional Hourly	408	4.76%	61	2.91
NUSA Traditional Hourly	194	2.27%	60	1.36
NPPC Traditional Salaried	84	0.98%	60	0.59
NUSA PEP Salaried	3,227	37.68%	61	22.98
NPPC PEP Salaried	2,004	23.40%	61	14.27
NUSA PEP Hourly	2,377	27.75%	61	16.93
Gerber Life	-	0.00%	62	0.00
Franklin Park	-	0.00%	63	0.00
Infant Nutrition	81	0.95%	61	0.58
	8,565	100.00%		61

SCHEDULE SB ATTACHMENTS

Participant Groups: NUSA Traditional Salaried
NPPC Traditional Salaried
NUSA Traditional Hourly

Description of Weighted Average Retirement Age

Age	Retirement Rate	1.00 - Retirement Rate	Probability of Remaining Active	Percentage Retiring at Age	Age Times Percentage Retiring
55	10.00%	90%	90.00%	10.00%	5.50
56	10.00%	90%	81.00%	9.00%	5.04
57	10.00%	90%	72.90%	8.10%	4.62
58	10.00%	90%	65.61%	7.29%	4.23
59	10.00%	90%	59.05%	6.56%	3.87
60	20.00%	80%	47.24%	11.81%	7.09
61	20.00%	80%	37.79%	9.45%	5.76
62	30.00%	70%	26.45%	11.34%	7.03
63	30.00%	70%	18.52%	7.94%	5.00
64	30.00%	70%	12.96%	5.56%	3.56
65	40.00%	60%	7.78%	5.18%	3.37
66	40.00%	60%	4.67%	3.11%	2.05
67	40.00%	60%	2.80%	1.87%	1.25
68	40.00%	60%	1.68%	1.12%	0.76
69	40.00%	60%	1.01%	0.67%	0.46
70	100.00%	0%	0.00%	<u>1.01%</u>	<u>0.71</u>
				100%	

Average Retirement Age: 60

SCHEDULE SB ATTACHMENTS

Participant Group: NPPC Traditional Hourly

Description of Weighted Average Retirement Age

<u>Age</u>	<u>Retirement Rate</u>	<u>1.00 - Retirement Rate</u>	<u>Probability of Remaining Active</u>	<u>Percentage Retiring at Age</u>	<u>Age Times Percentage Retiring</u>
55	7.5%	93%	92.50%	7.50%	4.13
56	7.5%	93%	85.56%	6.94%	3.89
57	7.5%	93%	79.15%	6.42%	3.66
58	10.0%	90%	71.23%	7.91%	4.59
59	10.0%	90%	64.11%	7.12%	4.20
60	10.0%	90%	57.70%	6.41%	3.85
61	15.0%	85%	49.04%	8.65%	5.28
62	25.0%	75%	36.78%	12.26%	7.60
63	25.0%	75%	27.59%	9.20%	5.79
64	30.0%	70%	19.31%	8.28%	5.30
65	30.0%	70%	13.52%	5.79%	3.77
66	30.0%	70%	9.46%	4.06%	2.68
67	40.0%	60%	5.68%	3.78%	2.54
68	40.0%	60%	3.41%	2.27%	1.54
69	40.0%	60%	2.04%	1.36%	0.94
70	100.0%	0%	0.00%	2.04%	1.43
				100%	

Average Retirement Age: 61

SCHEDULE SB ATTACHMENTS

Participant Groups: NUSA PEP Salaried
NPPC PEP Salaried
NUSA PEP Hourly
Infant Nutrition

Description of Weighted Average Retirement Age

<u>Age</u>	<u>Retirement Rate</u>	<u>1.00 - Retirement Rate</u>	<u>Probability of Remaining Active</u>	<u>Percentage Retiring at Age</u>	<u>Age Times Percentage Retiring</u>
55	10.00%	90%	90.00%	10.00%	5.50
56	10.00%	90%	81.00%	9.00%	5.04
57	10.00%	90%	72.90%	8.10%	4.62
58	10.00%	90%	65.61%	7.29%	4.23
59	10.00%	90%	59.05%	6.56%	3.87
60	15.00%	85%	50.19%	8.86%	5.31
61	15.00%	85%	42.66%	7.53%	4.59
62	25.00%	75%	32.00%	10.67%	6.61
63	25.00%	75%	24.00%	8.00%	5.04
64	25.00%	75%	18.00%	6.00%	3.84
65	35.00%	65%	11.70%	6.30%	4.09
66	35.00%	65%	7.60%	4.09%	2.70
67	35.00%	65%	4.94%	2.66%	1.78
68	35.00%	65%	3.21%	1.73%	1.18
69	35.00%	65%	2.09%	1.12%	0.78
70	100.00%	0%	0.00%	2.09%	1.46
				100%	

Average Retirement Age:

61

SCHEDULE SB ATTACHMENTS

Participant Group: Gerber Life

Description of Weighted Average Retirement Age

Age	Retirement Rate	1.00 - Retirement Rate	Probability of Remaining Active	Percentage Retiring at Age	Age Times Percentage Retiring
55	4.00%	96.00%	96.00%	4.00%	2.20
56	4.79%	95.21%	91.40%	4.60%	2.57
57	6.50%	93.50%	85.46%	5.94%	3.39
58	4.97%	95.03%	81.21%	4.25%	2.46
59	3.92%	96.08%	78.03%	3.18%	1.88
60	7.73%	92.27%	72.00%	6.03%	3.62
61	6.30%	93.70%	67.46%	4.54%	2.77
62	24.07%	75.93%	51.23%	16.24%	10.07
63	19.15%	80.85%	41.42%	9.81%	6.18
64	13.03%	86.97%	36.02%	5.39%	3.45
65	60.72%	39.28%	14.15%	21.87%	14.22
66	62.92%	37.08%	5.25%	8.90%	5.87
67	74.73%	25.27%	1.33%	3.92%	2.63
68	51.25%	48.75%	0.65%	0.68%	0.46
69	51.25%	48.75%	0.32%	0.33%	0.23
70	100.00%	0.00%	0.00%	0.32%	0.22
				100.00%	

Average Retirement Age: 62

SCHEDULE SB ATTACHMENTS

Participant Group: Franklin Park

Description of Weighted Average Retirement Age

Age	Retirement Rate	1.00 - Retirement Rate	Probability of Remaining Active	Percentage Retiring at Age	Age Times Percentage Retiring
55	3.13%	96.87%	96.87%	3.13%	1.72
56	3.56%	96.44%	93.42%	3.45%	1.93
57	3.44%	96.56%	90.21%	3.21%	1.83
58	4.18%	95.82%	86.44%	3.77%	2.19
59	3.42%	96.58%	83.48%	2.96%	1.74
60	3.22%	96.78%	80.79%	2.69%	1.61
61	5.83%	94.17%	76.09%	4.71%	2.87
62	17.35%	82.65%	62.89%	13.20%	8.18
63	15.71%	84.29%	53.01%	9.88%	6.22
64	12.71%	87.30%	46.27%	6.73%	4.31
65	38.29%	61.71%	28.56%	17.72%	11.52
66	40.69%	59.31%	16.94%	11.62%	7.67
67	41.42%	58.58%	9.92%	7.02%	4.70
68	37.20%	62.81%	6.23%	3.69%	2.51
69	38.56%	61.44%	3.83%	2.40%	1.66
70	100.00%	0.00%	0.00%	3.83%	2.68
				100.00%	

Average Retirement Age:

63

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 26b Schedule of Projection of Expected Benefit Payments

Plan Year	Active Participants	Terminated Vested Participants	Retired Participants and Beneficiaries Receiving Payments	Total
2024	96,557,644	109,597,293	43,313,957	249,468,894
2025	85,897,057	25,150,138	41,997,169	153,044,364
2026	79,864,181	25,793,026	40,679,556	146,336,763
2027	74,768,804	25,116,998	39,313,806	139,199,608
2028	69,430,850	28,281,751	37,904,344	135,616,945
2029	64,611,081	30,929,537	36,466,596	132,007,214
2030	60,985,549	25,779,811	35,004,909	121,770,269
2031	56,208,250	29,034,912	33,522,507	118,765,669
2032	55,468,357	28,254,666	32,014,294	115,737,317
2033	53,409,289	26,032,907	30,467,772	109,909,968
2034	49,661,862	28,128,222	28,905,041	106,695,125
2035	49,900,193	25,274,475	27,348,644	102,523,312
2036	47,440,568	26,407,686	25,781,481	99,629,735
2037	45,560,458	28,279,054	24,214,462	98,053,974
2038	43,950,536	25,283,488	22,658,151	91,892,175
2039	44,974,483	27,027,395	21,113,922	93,115,800
2040	45,982,996	25,354,256	19,589,914	90,927,166
2041	41,843,342	23,216,217	18,091,630	83,151,189
2042	41,337,520	22,718,321	16,625,968	80,681,809
2043	39,084,055	23,191,694	15,200,000	77,475,749
2044	37,485,632	22,403,760	13,820,430	73,709,822
2045	37,448,951	20,143,669	12,493,598	70,086,218
2046	36,114,021	20,281,047	11,225,391	67,620,459
2047	32,857,511	19,074,403	10,021,055	61,952,969
2048	32,929,633	17,557,115	8,885,317	59,372,065
2049	29,935,823	16,446,493	7,822,364	54,204,680
2050	28,112,313	14,670,674	6,835,595	49,618,582
2051	27,231,103	13,884,184	5,927,510	47,042,797
2052	24,108,623	12,121,811	5,099,590	41,330,024
2053	22,202,520	10,923,357	4,352,189	37,478,066
2054	20,003,633	9,590,516	3,684,447	33,278,596
2055	17,369,043	7,599,239	3,094,302	28,062,584
2056	15,342,388	6,596,716	2,578,525	24,517,629
2057	14,207,346	5,884,269	2,132,788	22,224,403
2058	12,950,135	5,258,668	1,751,908	19,960,711
2059	11,896,491	4,697,449	1,430,055	18,023,995
2060	10,967,429	4,240,952	1,161,031	16,369,412
2061	10,051,644	3,816,322	938,525	14,806,491
2062	9,188,170	3,425,021	756,322	13,369,513
2063	8,367,446	3,070,653	608,484	12,046,583
2064	7,592,203	2,750,996	489,517	10,832,716
2065	6,864,560	2,463,290	394,481	9,722,331
2066	6,184,946	2,204,819	319,013	8,708,778
2067	5,553,879	1,972,913	259,351	7,786,143
2068	4,970,794	1,764,641	212,310	6,947,745
2069	4,434,387	1,577,362	175,229	6,186,978
2070	3,942,931	1,408,653	145,935	5,497,519
2071	3,494,308	1,256,353	122,671	4,873,332
2072	3,086,117	1,118,569	104,036	4,308,722
2073	2,715,842	993,668	88,933	3,798,443

Plan Name: Nestlé Pension Plan
 EIN / PN: 95-1572209/100
 Plan Sponsor: Nestlé USA Inc
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Part V Summary of Plan Provisions

Nestlé Pension Plan (Nestlé USA employees and NPPC salaried employees hired after 2002)

Plan Provisions

The Nestlé Pension Plan was Amended and Restated effective 1/1/2020; Amendments to the Plan are dated 4/23/2021, 12/21/2021, and 12/16/2022. The most recent amendment is effective 12/31/2023 for the PCAP transfer.

Covered employees Salaried employees and certain nonunion hourly employees of Nestlé USA, and salaried employees of Nestlé Purina PetCare hired after 2002. In general, an employee must have been hired and/or rehired prior to January 1, 2016 to participate in the Plan.

Participation date January 1, following date of hire

Type of plan Three-year average earnings or pension equity

Definitions

Vesting service From date of hire; for HandHeld Foods Group, from 9/12/2002

Credited service From date of hire; for Beech-Nut, frozen as of 11/3/89; for Franklin Park, Bakersfield Hourly and Carnation, from 1/1/92; for Sunmark, from 6/1/88; for Alpo, from 12/31/94; for Stoughton, from 9/28/95; for HandHeld Foods Group, from 9/12/2002; for Joseph's Pasta, from 12/1/2006; for Nutrition, from 1/1/2010; for Pizza, from 3/1/2010; for Dreyer's, from 1/1/2011; for Pfizer, from 12/1/2012; for Nestlé Professional Beverage – Vitality, from 1/1/2014.

Pensionable earnings Total compensation, including bonuses and overtime

Covered compensation Average of Social Security wage bases over the 35 years prior to the year of termination

Average annual compensation For pension equity, highest of five consecutive calendar years out of the last ten years, divided by five. For three-year average, highest three consecutive calendar years out of the last ten years, divided by three.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Accumulated benefit

Covered employees have the pension equity formula, unless they chose to retain the final average earnings formula as of 5/1/2003. Frozen minimum FAE benefit as of 5/1/2003 applies to pension equity participants.

Pension equity: Lump sum equal to the sum of basic percentages, as shown below, for each year of credited service x FAE + 3.5% of FAE in excess of covered compensation x credited service.

Age + Points Service	Basic %
<40	4.00%
40-49	5.00%
50-59	6.00%
60-69	8.00%
70-79	10.0%
80-89	12.0%
>89	15.0%

Final average earnings (FAE): .9% of FAE x credited service limited to 35 years + .5% of FAE in excess of covered compensation x credited service limited to 35 years; for employees who were participants on 1/1/89, an additional .3% of FAE x credited service on 1/1/89 limited to 35 years; for former Carnation employees, add the final average pay accrued benefit as of 12/31/91 x the ratio of FAE at termination to FAE on 12/31/91.

Eligibility for Benefits

Normal retirement

Retirement on or after attaining age 65.

Early retirement

Retirement before NRD and on or after both attaining age 55 and completing ten years of vesting service.

Postponed retirement

Retirement after attaining age 65.

Vested termination

Termination for reasons other than death or retirement after completing three years of vesting service.

Disability

Permanent and total disability after completing three years of vesting service.

Preretirement death benefit

Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit payable immediately.
Early retirement	FAE accrued benefit reduced 3.0% for each year prior to age 62; pension equity benefit payable immediately.
Postponed retirement	Accrued benefit payable immediately.
Vested termination	FAE accrued benefit payable unreduced at age 65 or reduced 6.0% for each year prior to age 65; pension equity benefit payable immediately.
Disablement	Accrued benefit payable at actual retirement, with service credited during disability, and based upon pensionable earnings at date of disability.
Preretirement death	If married, reduced 100% joint & survivor early retirement FAE benefit if attained age 55 or 100% joint and survivor early retirement FAE benefit for all others reduced to be payable at age at death. The pension equity benefit is payable immediately to any beneficiary.

Other Plan Provisions

Forms of payment

Normal form	Life annuity for single participants; 100% joint and survivor for married participants.
Optional forms	50% or 100% joint and survivor annuity; 10 year certain and life (if hired before 5/1/2003); lump sum.

Pension increases None.

Plan participants' contributions None.

Maximum on benefits and pay All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Optional Forms of Payment

Participant Group	Actuarial Equivalence	Optional Forms
Nestlé Traditional benefit <u>Eligible for early retirement factors</u> No grandfathered prior plan benefits, OR with the following prior plans (but only if Nestlé benefit wins): a) Beechnut b) Hills Bros. c) NFC post-1988 terminations d) Carnation #2 post-1991 terminations e) Clintec	• The greater of the plan factors and the 417(e) factors for interest rates and mortality • Plan Factors: • 8.00% • 1971 TPF&C Forecast set back 3 years	1) Single Life Annuity 2) 50%, 75%¹ & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) Lump Sum 5) 5 year Certain and Life Annuity for Hills Bros. only
Nestlé Traditional benefit <u>Deferred vested commencements with deferred vested factors</u> No grandfathered prior plan benefits, OR with the following prior plans (but only if Nestlé benefit wins): a) Beechnut b) Hills Bros. NFC post-1988 terminations Carnation #2 post-1991 terminations OR post-55 commencement of excess/residual piece for the following prior plans: a) Clintec	• The greater of the plan factors and the 417(e) factors for interest rates and mortality • Plan Factors: • 8.00% • 1971 TPF&C Forecast set back 3 years	1) Single Life Annuity 2) 50%, 75%¹ & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) Lump Sum

¹ The 75% Joint Survivor Annuity is only available to participate who terminated prior to May 1, 2003.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Optional Forms of Payment (cont.)

Participant Group	Actuarial Equivalence	Optional Forms
Carnation Plan #2		
a) Terminations before 12/31/1985 b) Pre-1992 terminations after 12/30/1985 c) Post-1991 terminations & Carnation wins	The greater of the plan formula-based factors and the 417(e) factors for interest rates and mortality	1) Single Life Annuity 2) 50%, 75% & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity (post-1991 only) 4) Lump Sum
Nestlé Traditional benefit / Clintec** & Clintec benefit wins		
a) Lump sum available b) No lump sum available	- The greater of the plan factors and the 417(e) factors for interest rates and mortality - Plan Factors: 7.00% 1983 GAM	1) Single Life Annuity 2) 50%, 75%² & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) Lump Sum
Nestlé Traditional benefit / <u>prior plans</u> <u>Deferred vested commencements</u>		
- Beechnut prior plan wins - Hills Bros. pre-55 commencement of "Hills portion" only - Hills Bros. post-55 commencement & prior plan wins - NFC post-1988 terminations pre-55 commencements of "NFC portion" only - NFC post-1988 terminations, post-55 commencements of NUSA excess/residual piece - NFC post-11/30/1989 terminations, post-55 commencements of entire benefit & prior plan wins - NFC terminations between 1/1/1989 & 11/30/1989, post-55 commencements of entire benefit	- The greater of the plan factors and the 417(e) factors for interest rates and mortality - Plan factors 8.00% - Mortality – generally, 1971 TPF&C Forecast set back 3 years	1) Single Life Annuity 2) 50%, 75%¹ & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) 5 year Certain and Life Annuity for Hills Bros. only 5) Lump Sum

² The 75% Joint Survivor Annuity is only available to participants who terminated prior to May 1, 2003.

Plan Name: Nestlé Pension Plan
 EIN / PN: 95-1572209/100
 Plan Sponsor: Nestlé USA Inc
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Optional Forms of Payment (cont.)

Participant Group	Actuarial Equivalence	Optional Forms
Prior NFC participants who terminated before 1/1/1989 (married participants only)	- The greater of the plan factors and the 417(e) factors for interest rates and mortality - Plan Factors: 6.00% 1979 Buck (80% male set back 1 year, 20% female set back 3 years)	- Single Life Annuity 50% & 100% Joint Survivor Annuity
Nestlé Account Benefit No grandfathered prior plan benefits (i.e., participants hired on or after January 1, 2003) OR with grandfathered Nestlé Traditional Benefit or prior plans and Account Benefit wins for all forms	Applicable interest rates and mortality under 417(e)	- Single Life Annuity 50% & 100% Joint Survivor Annuity - Lump Sum
Nestlé Account Benefit With grandfathered Nestlé Traditional Benefit OR other grandfathered prior plan benefits - Winning for at least one (but not all) optional forms - NUSA winning for all optional forms eligible for early retirement factors - NUSA winning for all optional forms deferred vested commencements with deferred vested factors	- Applicable of the 417(e) interest rates and mortality (for a) - The greater of the plan factors and the 417(e) factors for interest rates and mortality (for b and c) - Plan Factors (for b and c): 8.00% 1971 TPF&C Forecast set back 3 years (for b and c)	- Single Life Annuity 50% & 100% Joint Survivor Annuity 10 year Certain and Life Annuity - Lump Sum 75% Joint Survivor Annuity (b and c only)

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Nestlé Pension Plan (NPPC salaried employees hired prior to 2003 and NPPC hourly employees)

Plan Provisions

The Nestlé Pension Plan was Amended and Restated effective 1/1/2020; Amendments to the Plan are dated 4/23/2021, 12/21/2021, and 12/16/2022.

Covered employees Salaried employees hired prior to 2003 and hourly employees of Nestlé Purina PetCare hired prior to 1/1/2023 and not actively accruing as of 12/31/2023

Participation date January 1 following date of hire

Type of plan Five-year average earnings or pension equity for salaried employees; career average earnings for hourly employees.

Definitions

Vesting service From date of hire

Credited service From date of hire

Pensionable earnings Total compensation, including bonuses and overtime

Covered compensation Average of Social Security wage bases over the 35 years prior to the year of termination.

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EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

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Accumulated benefit

Salaried employees have the pension equity formula, unless they chose the final average earnings formula as of 1/1/99. Hourly employees have the career average earnings formula. Some participants have the supplemental cash balance benefit.

Final average earnings (FAE): 1.545% of FAE x credited service limited to 40 years – 51.5% of Social Security benefit x credited service ÷ the greater of projected credited service at NRD or 30 years.

Pension equity: Sum of basic percentages, the greater of the two percentages shown below, for each year of credited service x FAE + 3.5% of FAE in excess of covered compensation x credited service, converted to a five-year certain and life annuity.

Years of Credited Service	Purina Basic %	Age + Points Service	Nestlé Basic %*
0–5	4.0%	<40	4.00%
6–10	5.0%	40–49	5.00%
11–15	6.5%	50–59	6.00%
16–20	8.0%	60–69	8.00%
>20	10.0%	70–79	10.00%
		80–89	12.00%
		>89	15.00%

*Applies only to 2003 and later.

Career average earnings (CAE): 1.75% of earnings for each year after 1998 + 1.25% of earnings for each year after 1988 and before 1999 + 1.0% of FAE as of 12/31/1988 x credited service as of 12/31/1988.

Cash balance benefit: Cash balance as of 12/31/2002, plus interest credits, converted to a five-year certain and life annuity. Interest credits are based on 30-year Treasury rates.

Eligibility for Benefits

Normal retirement

Retirement on or after attaining age 65.

Early retirement

Retirement before NRD and on or after both attaining age 55 and completing two years of vesting service.

Postponed retirement

Retirement after attaining age 65.

Vested termination

Termination for reasons other than death or retirement after completing three years of vesting service.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Disability	Permanent and total disability after completing three years of vesting service.
Preretirement death benefit	Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service.

Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit payable immediately.
Early retirement	Accrued FAE or CAE benefit reduced 5.0% for each year prior to age 62; pension equity or cash balance benefit payable immediately.
Postponed retirement	Accrued benefit payable immediately.
Vested termination	Accrued FAE or CAE benefit payable unreduced at age 65 or reduced 5.0% for each year prior to age 65; pension equity benefit or cash balance payable immediately.
Disablement	Accrued benefit payable at NRD with service credited during disability and based upon pensionable earnings at date of disability. 15-year service requirement for CAE participants.
Preretirement death	If married, reduced 100% joint & survivor early retirement benefit if attained age 55 or 100% joint and survivor early retirement benefit for all others reduced to be payable at age at death. For pension equity and cash balance account, lump sum payment of the pension equity benefit and cash balance account.

Plan Name:	Nestlé Pension Plan
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Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Other Plan Provisions

Forms of payment

Normal form

Five-year certain and life for single participants; 100% joint and survivor for married participants (if at least age 55 at benefit commencement date, then the normal form for married participants for the NPPC Traditional Benefit, the Career Average Pay Benefit, the NPPC Account Benefit or the NPPC PPMA Cash Balance is a 100% Joint Survivor Annuity with a pop-up)

Optional forms

50% or 100% joint and survivor annuity; 10 year certain and life annuity; life annuity; lump sum.

Pension increases

None.

Plan participants' contributions

None.

Maximum on benefits and pay

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

Plan Name: Nestlé Pension Plan
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Optional Forms of Payment

Participant Group	Actuarial Equivalence	Optional Forms
NPPC Traditional Benefit OR Career Average Pay Benefit a) Eligible for early retirement b) Deferred vested commencements	• The greater of the plan formula-based factors and the 417(e) factors for interest rates and mortality	1) Single Life Annuity 2) 50% & 100% Joint Survivor Annuity with pop-up 3) 10 year Certain and Life Annuity 4) Level income / any other form 5) Lump Sum
NPPC Account Benefit OR NPPC PPMA Cash Balance a) Eligible for early retirement level income option; under age 62 b) Eligible for deferred vested level income option; under age 62 c) Eligible for early retirement; age 62 and older d) Eligible for deferred vested retirement; age 62 and older	• The greater of the plan formula-based factors and the 417(e) factors for interest rates and mortality	1) Single Life Annuity 2) 50% & 100% Joint Survivor Annuity with pop-up 3) 5 year Certain and Life Annuity, 10 year Certain and Life Annuity 4) Level income / any other form 5) Lump Sum

Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

Plan Name: Nestlé Pension Plan
 EIN / PN: 95-1572209/100
 Plan Sponsor: Nestlé USA Inc
 Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Nestlé Pension Plan (Formerly Franklin Park Cash Balance)

Plan Provisions

Effective December 31, 2012, this plan merged into the Nestlé Pension Plan.

The Nestlé Pension Plan was Amended and Restated effective 1/1/2020; Amendments to the Plan are dated 4/23/2021, 12/21/2021, and 12/16/2022.

Covered employees Salaried employees at Franklin Park. Employees hired on or after February 23, 1990 are not eligible to participate.

Type of plan Cash balance.

Definitions

Membership service From date of hire.

Credited service From date of hire.

Credited balance Credited balance as of December 31, 1991, plus interest credits.

Accumulated benefit Credit balance increased with interest at PBGC deferred rate to NRD, converted to a life annuity using PBGC immediate rate. Participation in the Plan was frozen, effective December 31, 1991, when Compensation Credits were frozen.

Eligibility for Benefits

Normal retirement Retirement after both attaining age 65 and completing three years of vesting service.

Early retirement Retirement before NRD and on or after both attaining age 50 and completing three years of vesting service.

Postponed retirement Retirement after attaining age 65.

Vested termination Termination for reasons other than death or retirement after completing three years of vesting service.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Preretirement death benefit	Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service.
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Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit payable immediately or credited balance divided by 8.2.
Early retirement	Accrued benefit actuarially reduced or credited balance divided by a factor varying by age (from 8.2 at age 55 to 9.0 at age 50).
Postponed retirement	Accrued benefit payable immediately.
Vested termination	Accrued benefit payable unreduced at age 65, actuarially reduced for early commencement.
Preretirement death	If married, credit balance divided by PBGC factor at date of death or credit balance as a lump sum for all others.

Other Plan Provisions

Normal form of payment	Life annuity.
Pension increases	None.
Plan participants' contributions	None.
Maximum on benefits and pay	All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Optional Forms of Payment

Participant Group	Actuarial Equivalence	Optional Forms
Franklin Park Cash Balance	• The greater of the plan factors and the 417(e) factors for interest rates and mortality • Plan Factors: • 8.00% • 1971 TPF&C Forecast set back 3 years	1) Single Life Annuity 2) 50% & 100% Joint Survivor Annuity 3) 10 year Certain and Life Annuity 4) Lump Sum

Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Nestlé Pension Plan (Former Nestlé Infant Nutrition Pension Plan)

Plan Provisions

Effective December 31, 2016, this plan merged into the Nestlé Pension Plan.

The Nestlé Pension Plan was Amended and Restated effective 1/1/2020; Amendments to the Plan are dated 4/23/2021, 12/21/2021, and 12/16/2022.

Covered employees	Salaried employees, part-time sales and office employees, and hourly-paid employees formerly of Gerber Products.
Participation date	Age 21 and one year of service. Closed to new entrants effective December 31, 2004.
Type of plan	Frozen pension equity plan as of December 31, 2004.

Definitions

Vesting service	The number of completed full plan years of employment with the Company or any affiliate in which the employee works 975 hours. Service prior to January 1, 1998 is based on prior plan provisions. Automatic vesting was granted on September 1, 2007.
Credited service	Same as vesting service. Service was frozen as of December 31, 2004.
Pensionable earnings	Total compensation including section 125 and 401(k) contributions but excluding deferred compensation.
Covered compensation	Average of Social Security wage bases over the 35 years prior to the participant's Social Security Normal Retirement Age (SSNRA).

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Accumulated benefit

Lump Sum Benefit: A participant's Lump Sum Benefit is equal to the following calculated as if the person terminated employment on December 31, 2004:

1. The sum of base credits (see below) times Final Average Pay
plus
2. The sum of Excess Credits (see below) times Final Average Pay
greater than covered compensation

Sum of Attained Age and Year of Credited Service During the Plan Year	Base Credits	Excess Credits
0-34	2.0%	1.0%
35-39	3.0%	1.5%
40-44	4.0%	2.0%
45-49	5.0%	2.5%
50-54	6.0%	3.0%
55-59	8.0%	4.0%
60 +	10.0%	5.0%

Adjusted Lump Sum Benefit: A participant's Adjusted Lump Sum Benefit is equal to the Participant's Lump Sum Benefit increased by 5% per year from the earlier of the date of the Participant's termination of employment and December 31, 2004 to the Participant's Annuity Starting Date.

Pension Equity Benefit: The monthly amount of each Participant's Pension Benefit is equal to the amount, determined on an Actuarial Equivalent basis, of the Participant's Adjusted Lump Sum Benefit expressed as a life annuity payable on the Participant's Annuity Starting Date.

Grandfathered Benefit: The benefit, determined in accordance with the plan in effect prior to 2002, for participants who were accruing benefits under the prior plan as of January 1, 2000.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Eligibility for Benefits

Normal retirement	Retirement on SSNRA.
Early retirement	Retirement before NRD and on or after both attaining age 57 and completing three years of vesting service.
Postponed retirement	Retirement after SSNRA.
Vested termination	Termination for reasons other than death or retirement after completing three years of vesting service.
Disability	Permanent and total disability on or after both attaining age 50 and completing fifteen years of vesting service.
Preretirement death benefit	Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service.

Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit (greater of Pension Equity Benefit and Grandfathered Benefit) payable immediately.
Early retirement	Accrued benefit determined as of early retirement date is equal to the greater of (a) and (b) below: (a) The Grandfathered Benefit reduced according to the prior plan provision. (b) Actuarial equivalent of the Adjusted Lump Sum Benefit.
Postponed retirement	Accrued benefit (greater of Pension Equity Benefit and Grandfathered Benefit) payable immediately.
Vested termination	Accrued benefit determined as of termination date, actuarially reduced for commencement of payments prior to NRD.
Disablement	Accrued benefit determined as of disability retirement date, reduced by certain other benefits provided by or at the expense of the company.

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Preretirement death	100% of the lump sum balance as of time of death or an actuarially equivalent annuity. For grandfathered participants, spouse will receive a survivor benefit equal to the greater of the survivor benefit determined under the PEP formula or the prior plan formula.
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Other Plan Provisions

Forms of payment

- Normal form Life annuity
- Optional forms 100%, 75%, or 50% contingent annuitant; five, ten or fifteen year certain and life; level income; lump sum.

Pension increases	None
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Plan participants' contributions	None
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Maximum on benefits and pay	All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.
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Plan Name:	Nestlé Pension Plan
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Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Optional Form Conversion Factors¹

Optional form conversion factors are the actuarial equivalent factors determined using the following assumptions.

	Mortality Assumption	Interest Assumption
• Single Sum distributions (from Grandfathered Benefit)	Section 417 mortality	Section 417 interest rates
• Annuity forms of payment (from Pension Equity Benefit)	GATT Mortality Table frozen as of earlier of DOT and 12/31/2004 ²	GATT Interest Rate (yield on 30-year Treasury Bonds) from November of previous year frozen as of earlier of DOT and 12/31/2004 ²
• All others	1983 Group Annuity Mortality Table ³	8.5%

Notes

1. Information shown applies to the majority of participants covered under this plan; some small groups of grandfathered participants (CWT, Indianapolis Hourly, Novartis Consumer Health and Ciba Salaried) have optional forms provided on a separate basis. See plan document for more information.
2. Plan Year 2000 – 6.15% and 1983 GAM Table (blended 50% male/50% female)
Plan Year 2001 – 5.78% and 1983 GAM Table (blended 50% male/50% female)
Plan Year 2002 – 5.12% and 1994 GAR Table (blended 50% male/50% female)
Plan Year 2003 – 4.96% and 1994 GAR Table (blended 50% male/50% female)
Plan Year 2004+ – 5.12% and 1994 GAR Table (blended 50% male/50% female)
3. The actuarial equivalent shall be 50% of the actuarial equivalent using male mortality rates only plus 50% of the actuarial equivalent using female mortality rates only.

Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Nestlé Pension Plan (Former Gerber Life Insurance Company Retirement Plan)

Plan Provisions

Effective December 31, 2013, this plan merged into the Nestlé Pension Plan.

The most recent amendment reflected in the following plan provisions was effective in 2015.

Covered Employees	Salaried employees of Gerber Life Insurance Company.
Participation Date	Age 21 and one year of service. Closed to new entrants effective December 31, 2004.
Type of plan:	Frozen pension equity plan.

Definitions

Vesting service	The number of completed full plan years of employment with the Company or any Affiliate in which the employee works 975 hours. Service prior to January 1, 1998 is based on prior plan provisions. Automatic vesting was granted on September 1, 2007.
Credited service	Same as vesting service. Service was frozen as of December 31, 2004.
Pensionable earnings	Total compensation including section 125 and 401(k) contributions but excluding deferred compensation.
Covered compensation	Average of Social Security wage bases over the 35 years prior to the participants Social Security Normal Retirement Age (SSNRA).

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Accumulated benefit

Lump Sum Benefit: A participant's Lump Sum Benefit is equal to the following calculated as if the person terminated employment on December 31, 2004:

1. The sum of base credits (see below) times Final Average Pay
plus
2. The sum of Excess Credits (see below) times Final Average Pay greater than covered compensation

Sum of Attained Age and Year of Credited Service During the Plan Year	Base Credits	Excess Credits
0 – 34	2.0%	1.0%
35 – 39	3.0%	1.5%
40 – 44	4.0%	2.0%
45 – 49	5.0%	2.5%
50 – 54	6.0%	3.0%
55 – 59	8.0%	4.0%
60 +	10.0%	5.0%

Eligibility for Benefits

Normal retirement

Retirement on SSNRA

Early retirement

Retirement before NRD and on or after both attaining age 57 and completing three years of vesting service

Postponed retirement

Retirement after SSNRA

Vested termination

Termination for reasons other than death or retirement after completing three years of vesting service

Disability

Permanent and total disability on or after both attaining age 50 and completing fifteen years of vesting service

Preretirement death benefit

Death while eligible for normal, early, postponed, or deferred vested retirement benefits, with a surviving spouse on or after completing three years of vesting service

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Benefits Paid Upon the Following Events

Normal retirement (NRD)	Accrued benefit (greater of Pension Equity Benefit and Grandfathered Benefit) payable immediately.
Early retirement	Accrued benefit determined as of early retirement date is equal to the greater of (a) and (b) below: (a) The Grandfathered Benefit reduced according to the prior plan provision. (b) Actuarial equivalent of the Adjusted Lump Sum Benefit.
Postponed retirement	Accrued benefit (greater of Pension Equity Benefit and Grandfathered Benefit) payable immediately.
Vested termination	Accrued benefit determined as of termination date, actuarially reduced for commencement of payments prior to NRD
Disablement	Accrued benefit determined as of disability retirement date, reduced by certain other benefits provided by or at the expense of the company.
Preretirement death	100% of the lump sum balance as of time of death or an actuarially equivalent annuity. For grandfathered participants, spouse will receive a survivor benefit equal to the greater of the survivor benefit determined under the PEP formula or the prior plan formula.

Other Plan Provisions

Forms of payment

- Normal form Life annuity
- Optional forms 100%, 75%, or 50% contingent annuitant; five, ten or fifteen year certain and life; level income; lump sum.

Pension increases None

Plan participants' contributions None

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Maximum on benefits and pay

All benefits and pay for any calendar year may not exceed the maximum limitations for that year as defined in the Internal Revenue Code. The plan provides for increasing the dollar limits automatically as such changes become effective. Increases in the dollar limits are assumed for determining pension cost but not for determining contributions.

Optional Form Conversion Factors¹

Optional form conversion factors are the actuarial equivalent factors determined using the following assumptions.

	Mortality Assumption	Interest Assumption
• Single Sum distributions (from Grandfathered Benefit)	Section 417 mortality	Section 417 interest rates
• Annuity forms of payment (from Pension Equity Benefit)	GATT Mortality Table frozen as of earlier of DOT and 12/31/2004 ²	GATT Interest Rate (yield on 30-year Treasury Bonds) from November of previous year frozen as of earlier of DOT and 12/31/2004 ²
• All others	1983 Group Annuity Mortality Table ³	8.5%

Notes

1. Information shown applies to the majority of participants covered under this plan; some small groups of grandfathered participants (CWT, Indianapolis Hourly, Novartis Consumer Health and Ciba Salaried) have optional forms provided on a separate basis. See plan document for more information.
2. Plan Year 2000 – 6.15% and 1983 GAM Table (blended 50% male/50% female)
Plan Year 2001 – 5.78% and 1983 GAM Table (blended 50% male/50% female)
Plan Year 2002 – 5.12% and 1994 GAR Table (blended 50% male/50% female)
Plan Year 2003 – 4.96% and 1994 GAR Table (blended 50% male/50% female)
Plan Year 2004+ – 5.12% and 1994 GAR Table (blended 50% male/50% female)
3. The actuarial equivalent shall be 50% of the actuarial equivalent using male mortality rates only plus 50% of the actuarial equivalent using female mortality rates only.

Plan Name: Nestlé Pension Plan
EIN / PN: 95-1572209/100
Plan Sponsor: Nestlé USA Inc
Valuation Date: January 1, 2024

SCHEDULE SB ATTACHMENTS

Future Plan Changes

No future plan changes were recognized in determining pension cost, plan accounting liabilities, or minimum and maximum contributions.

Changes in Benefits Valued Since Prior Year

There have been no changes in benefits valued since the prior year.

Plan Name:	Nestlé Pension Plan
EIN / PN:	95-1572209/100
Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024

SCHEDULE SB ATTACHMENTS

Schedule SB, Line 24 Change in Actuarial Assumptions

The lump sum interest conversion rates was changed from 4.75%/5.00%/5.74% in 2023 to 4.75%/4.87%/5.59% in 2024.

The compensation assumption changed from 4.50% in 2023 and 4.00% in 2024 and beyond to 4.50% in 2024 and 4.00% in 2025 and beyond.

The Social Security wage base increase assumption changed from 3.50% to 2.50%.

The statutory limits on compensation and benefits increase assumption changed from 3.00% to 2.00%.

Plan Name:	Nestlé Pension Plan
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Plan Sponsor:	Nestlé USA Inc
Valuation Date:	January 1, 2024