

<p style="text-align: center;">Form 5500</p> <p style="font-size: small;">Department of the Treasury Internal Revenue Service</p> <hr/> <p style="font-size: small;">Department of Labor Employee Benefits Security Administration</p> <hr/> <p style="font-size: x-small;">Pension Benefit Guaranty Corporation</p>	<p>Annual Return/Report of Employee Benefit Plan</p> <p style="font-size: small;">This form is required to be filed for employee benefit plans under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and sections 6057(b) and 6058(a) of the Internal Revenue Code (the Code).</p> <p>▶ Complete all entries in accordance with the instructions to the Form 5500.</p>	<p style="font-size: x-small;">OMB Nos. 1210-0110 1210-0089</p> <hr/> <p style="font-size: large; font-weight: bold; text-align: center;">2024</p> <hr/> <p style="font-weight: bold; text-align: center;">This Form is Open to Public Inspection</p>
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Part I Annual Report Identification Information
 For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024

A This return/report is for: a multiemployer plan a multiple-employer plan (Filers checking this box must provide participating employer information in accordance with the form instructions.)

a single-employer plan a DFE (specify) _____

B This return/report is: the first return/report the final return/report

an amended return/report a short plan year return/report (less than 12 months)

C If the plan is a collectively-bargained plan, check here. ▶

D Check box if filing under: Form 5558 automatic extension the DFVC program

special extension (enter description)

E If this is a retroactively adopted plan permitted by SECURE Act section 201, check here. ▶

Part II Basic Plan Information—enter all requested information

<p>1a Name of plan <u>DEAN SNYDER CONSTRUCTION EMPLOYEE STOCK OWNERSHIP PLAN</u></p>	<p>1b Three-digit plan number (PN) ▶ <u>002</u></p>
<p>2a Plan sponsor's name (employer, if for a single-employer plan) Mailing address (include room, apt., suite no. and street, or P.O. Box) City or town, state or province, country, and ZIP or foreign postal code (if foreign, see instructions) <u>DEAN SNYDER CONSTRUCTION CO</u></p> <p><u>913 N. 14TH STREET</u> <u>CLEAR LAKE, IA 50428</u></p>	<p>1c Effective date of plan <u>01/01/2020</u></p> <p>2b Employer Identification Number (EIN) <u>42-1308658</u></p> <p>2c Plan Sponsor's telephone number <u>641-357-2283</u></p> <p>2d Business code (see instructions) <u>236200</u></p>

Caution: A penalty for the late or incomplete filing of this return/report will be assessed unless reasonable cause is established.

Under penalties of perjury and other penalties set forth in the instructions, I declare that I have examined this return/report, including accompanying schedules, statements and attachments, as well as the electronic version of this return/report, and to the best of my knowledge and belief, it is true, correct, and complete.

SIGN HERE	Filed with authorized/valid electronic signature.	10/14/2025	TROY TABBERT
	Signature of plan administrator	Date	Enter name of individual signing as plan administrator
SIGN HERE	Filed with authorized/valid electronic signature.	10/14/2025	TROY TABBERT
	Signature of employer/plan sponsor	Date	Enter name of individual signing as employer or plan sponsor
SIGN HERE			
	Signature of DFE	Date	Enter name of individual signing as DFE

3a Plan administrator's name and address <input checked="" type="checkbox"/> Same as Plan Sponsor	3b Administrator's EIN	
	3c Administrator's telephone number	
4 If the name and/or EIN of the plan sponsor or the plan name has changed since the last return/report filed for this plan, enter the plan sponsor's name, EIN, the plan name and the plan number from the last return/report: a Sponsor's name c Plan Name	4b EIN	
	4d PN	
5 Total number of participants at the beginning of the plan year	5	238
6 Number of participants as of the end of the plan year unless otherwise stated (welfare plans complete only lines 6a(1) , 6a(2) , 6b , 6c , and 6d). a(1) Total number of active participants at the beginning of the plan year a(2) Total number of active participants at the end of the plan year b Retired or separated participants receiving benefits..... c Other retired or separated participants entitled to future benefits d Subtotal. Add lines 6a(2) , 6b , and 6c e Deceased participants whose beneficiaries are receiving or are entitled to receive benefits. f Total. Add lines 6d and 6e g(1) Number of participants with account balances as of the beginning of the plan year (only defined contribution plans complete this item) g(2) Number of participants with account balances as of the end of the plan year (only defined contribution plans complete this item) h Number of participants who terminated employment during the plan year with accrued benefits that were less than 100% vested.....	6a(1)	205
	6a(2)	197
	6b	0
	6c	33
	6d	230
	6e	1
	6f	231
	6g(1)	219
6g(2)	230	
6h	5	
7 Enter the total number of employers obligated to contribute to the plan (only multiemployer plans complete this item)	7	

8a If the plan provides pension benefits, enter the applicable pension feature codes from the List of Plan Characteristics Codes in the instructions:
2I 2P 2Q 3I

b If the plan provides welfare benefits, enter the applicable welfare feature codes from the List of Plan Characteristics Codes in the instructions:

9a Plan funding arrangement (check all that apply)	9b Plan benefit arrangement (check all that apply)
(1) <input type="checkbox"/> Insurance	(1) <input type="checkbox"/> Insurance
(2) <input type="checkbox"/> Code section 412(e)(3) insurance contracts	(2) <input type="checkbox"/> Code section 412(e)(3) insurance contracts
(3) <input checked="" type="checkbox"/> Trust	(3) <input checked="" type="checkbox"/> Trust
(4) <input type="checkbox"/> General assets of the sponsor	(4) <input type="checkbox"/> General assets of the sponsor

10 Check all applicable boxes in 10a and 10b to indicate which schedules are attached, and, where indicated, enter the number attached. (See instructions)

a Pension Schedules

- (1) **R** (Retirement Plan Information)
- (2) **MB** (Multiemployer Defined Benefit Plan and Certain Money Purchase Plan Actuarial Information) - signed by the plan actuary
- (3) **SB** (Single-Employer Defined Benefit Plan Actuarial Information) - signed by the plan actuary
- (4) **DCG** (Individual Plan Information) – Number Attached 0
- (5) **MEP** (Multiple-Employer Retirement Plan Information)

b General Schedules

- (1) **H** (Financial Information)
- (2) **I** (Financial Information – Small Plan)
- (3) **A** (Insurance Information) – Number Attached _____
- (4) **C** (Service Provider Information)
- (5) **D** (DFE/Participating Plan Information)
- (6) **G** (Financial Transaction Schedules)

Part III Form M-1 Compliance Information (to be completed by welfare benefit plans)

11a If the plan provides welfare benefits, was the plan subject to the Form M-1 filing requirements during the plan year? (See instructions and 29 CFR 2520.101-2.) Yes No

If "Yes" is checked, complete lines 11b and 11c.

11b Is the plan currently in compliance with the Form M-1 filing requirements? (See instructions and 29 CFR 2520.101-2.) Yes No

11c Enter the Receipt Confirmation Code for the 2024 Form M-1 annual report. If the plan was not required to file the 2024 Form M-1 annual report, enter the Receipt Confirmation Code for the most recent Form M-1 that was required to be filed under the Form M-1 filing requirements. (Failure to enter a valid Receipt Confirmation Code will subject the Form 5500 filing to rejection as incomplete.)

Receipt Confirmation Code _____

SCHEDULE C (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small> <small>Pension Benefit Guaranty Corporation</small>	Service Provider Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA). ▶ File as an attachment to Form 5500.	<small>OMB No. 1210-0110</small> 2024 This Form is Open to Public Inspection.
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For calendar plan year 2024 or fiscal plan year beginning **01/01/2024** and ending **12/31/2024**

A Name of plan DEAN SNYDER CONSTRUCTION EMPLOYEE STOCK OWNERSHIP PLAN	B Three-digit plan number (PN) ▶	002
C Plan sponsor's name as shown on line 2a of Form 5500 DEAN SNYDER CONSTRUCTION CO	D Employer Identification Number (EIN) 42-1308658	

Part I Service Provider Information (see instructions)

You must complete this Part, in accordance with the instructions, to report the information required for **each person** who received, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of monetary value) in connection with services rendered to the plan or the person's position with the plan during the plan year. If a person received **only** eligible indirect compensation for which the plan received the required disclosures, you are required to answer line 1 but are not required to include that person when completing the remainder of this Part.

1 Information on Persons Receiving Only Eligible Indirect Compensation

a Check "Yes" or "No" to indicate whether you are excluding a person from the remainder of this Part because they received only eligible indirect compensation for which the plan received the required disclosures (see instructions for definitions and conditions)..... Yes No

b If you answered line 1a "Yes," enter the name and EIN or address of each person providing the required disclosures for the service providers who received only eligible indirect compensation. Complete as many entries as needed (see instructions).

(b) Enter name and EIN or address of person who provided you disclosures on eligible indirect compensation

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2. Information on Other Service Providers Receiving Direct or Indirect Compensation. Except for those persons for whom you answered "Yes" to line 1a above, complete as many entries as needed to list each person receiving, directly or indirectly, \$5,000 or more in total compensation (i.e., money or anything else of value) in connection with services rendered to the plan or their position with the plan during the plan year. (See instructions).

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/>		Yes <input type="checkbox"/> No <input type="checkbox"/>

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/>		Yes <input type="checkbox"/> No <input type="checkbox"/>

(a) Enter name and EIN or address (see instructions)

(b) Service Code(s)	(c) Relationship to employer, employee organization, or person known to be a party-in-interest	(d) Enter direct compensation paid by the plan. If none, enter -0-.	(e) Did service provider receive indirect compensation? (sources other than plan or plan sponsor)	(f) Did indirect compensation include eligible indirect compensation, for which the plan received the required disclosures?	(g) Enter total indirect compensation received by service provider excluding eligible indirect compensation for which you answered "Yes" to element (f). If none, enter -0-.	(h) Did the service provider give you a formula instead of an amount or estimated amount?
			Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/>		Yes <input type="checkbox"/> No <input type="checkbox"/>

Part I Service Provider Information (continued)

3. If you reported on line 2 receipt of indirect compensation, other than eligible indirect compensation, by a service provider, and the service provider is a fiduciary or provides contract administrator, consulting, custodial, investment advisory, investment management, broker, or recordkeeping services, answer the following questions for (a) each source from whom the service provider received \$1,000 or more in indirect compensation and (b) each source for whom the service provider gave you a formula used to determine the indirect compensation instead of an amount or estimated amount of the indirect compensation. Complete as many entries as needed to report the required information for each source.

(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	
(a) Enter service provider name as it appears on line 2	(b) Service Codes (see instructions)	(c) Enter amount of indirect compensation
(d) Enter name and EIN (address) of source of indirect compensation	(e) Describe the indirect compensation, including any formula used to determine the service provider's eligibility for or the amount of the indirect compensation.	

Part II Service Providers Who Fail or Refuse to Provide Information

4 Provide, to the extent possible, the following information for each service provider who failed or refused to provide the information necessary to complete this Schedule.

(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide

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(a) Enter name and EIN or address of service provider (see instructions)	(b) Nature of Service Code(s)	(c) Describe the information that the service provider failed or refused to provide

Part III Termination Information on Accountants and Enrolled Actuaries (see instructions)
(complete as many entries as needed)

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

a Name:	b EIN:
c Position:	
d Address:	e Telephone:

Explanation:

SCHEDULE H (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small> <small>Pension Benefit Guaranty Corporation</small>	Financial Information This schedule is required to be filed under section 104 of the Employee Retirement Income Security Act of 1974 (ERISA), and section 6058(a) of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500.	<small>OMB No. 1210-0110</small> 2024 This Form is Open to Public Inspection
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For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024	
A Name of plan DEAN SNYDER CONSTRUCTION EMPLOYEE STOCK OWNERSHIP PLAN	B Three-digit plan number (PN) ▶ 002
C Plan sponsor's name as shown on line 2a of Form 5500 DEAN SNYDER CONSTRUCTION CO	D Employer Identification Number (EIN) 42-1308658

Part I	Asset and Liability Statement
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1 Current value of plan assets and liabilities at the beginning and end of the plan year. Combine the value of plan assets held in more than one trust. Report the value of the plan's interest in a commingled fund containing the assets of more than one plan on a line-by-line basis unless the value is reportable on lines 1c(9) through 1c(14). Do not enter the value of that portion of an insurance contract which guarantees, during this plan year, to pay a specific dollar benefit at a future date. **Round off amounts to the nearest dollar.** MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 1b(1), 1b(2), 1c(8), 1g, 1h, and 1i. CCTs, PSAs, and 103-12 IEs also do not complete lines 1d and 1e. See instructions.

	(a) Beginning of Year	(b) End of Year
Assets		
a Total noninterest-bearing cash	1a	
b Receivables (less allowance for doubtful accounts):		
(1) Employer contributions	1b(1)	
(2) Participant contributions	1b(2)	
(3) Other	1b(3)	10384
c General investments:		
(1) Interest-bearing cash (include money market accounts & certificates of deposit)	1c(1)	
(2) U.S. Government securities	1c(2)	
(3) Corporate debt instruments (other than employer securities):		
(A) Preferred	1c(3)(A)	
(B) All other	1c(3)(B)	
(4) Corporate stocks (other than employer securities):		
(A) Preferred	1c(4)(A)	
(B) Common	1c(4)(B)	
(5) Partnership/joint venture interests	1c(5)	
(6) Real estate (other than employer real property)	1c(6)	
(7) Loans (other than to participants)	1c(7)	
(8) Participant loans	1c(8)	
(9) Value of interest in common/collective trusts	1c(9)	
(10) Value of interest in pooled separate accounts	1c(10)	
(11) Value of interest in master trust investment accounts	1c(11)	
(12) Value of interest in 103-12 investment entities	1c(12)	
(13) Value of interest in registered investment companies (e.g., mutual funds)	1c(13)	1831743
(14) Value of funds held in insurance company general account (unallocated contracts)	1c(14)	3089382
(15) Other	1c(15)	

1d Employer-related investments:		(a) Beginning of Year	(b) End of Year
(1) Employer securities.....	1d(1)	11834074	13618972
(2) Employer real property.....	1d(2)		
e Buildings and other property used in plan operation.....	1e		
f Total assets (add all amounts in lines 1a through 1e).....	1f	13676201	16708354
Liabilities			
g Benefit claims payable.....	1g		
h Operating payables.....	1h		
i Acquisition indebtedness.....	1i		
j Other liabilities.....	1j	6019941	5665716
k Total liabilities (add all amounts in lines 1g through 1j).....	1k	6019941	5665716
Net Assets			
l Net assets (subtract line 1k from line 1f).....	1l	7656260	11042638

Part II Income and Expense Statement

2 Plan income, expenses, and changes in net assets for the year. Include all income and expenses of the plan, including any trust(s) or separately maintained fund(s) and any payments/receipts to/from insurance carriers. Round off amounts to the nearest dollar. MTIAs, CCTs, PSAs, and 103-12 IEs do not complete lines 2a, 2b(1)(E), 2e, 2f, and 2g.

Income		(a) Amount	(b) Total
a Contributions:			
(1) Received or receivable in cash from: (A) Employers.....	2a(1)(A)		
(B) Participants.....	2a(1)(B)		
(C) Others (including rollovers).....	2a(1)(C)		
(2) Noncash contributions.....	2a(2)		
(3) Total contributions. Add lines 2a(1)(A) , (B) , (C) , and line 2a(2)	2a(3)		0
b Earnings on investments:			
(1) Interest:			
(A) Interest-bearing cash (including money market accounts and certificates of deposit).....	2b(1)(A)		
(B) U.S. Government securities.....	2b(1)(B)		
(C) Corporate debt instruments.....	2b(1)(C)		
(D) Loans (other than to participants).....	2b(1)(D)		
(E) Participant loans.....	2b(1)(E)		
(F) Other.....	2b(1)(F)		
(G) Total interest. Add lines 2b(1)(A) through (F)	2b(1)(G)		0
(2) Dividends:			
(A) Preferred stock.....	2b(2)(A)		
(B) Common stock.....	2b(2)(B)		
(C) Registered investment company shares (e.g. mutual funds).....	2b(2)(C)	113039	
(D) Total dividends. Add lines 2b(2)(A) , (B) , and (C)	2b(2)(D)		
(3) Rents.....	2b(3)		
(4) Net gain (loss) on sale of assets:			
(A) Aggregate proceeds.....	2b(4)(A)		
(B) Aggregate carrying amount (see instructions).....	2b(4)(B)		
(C) Subtract line 2b(4)(B) from line 2b(4)(A) and enter result.....	2b(4)(C)		
(5) Unrealized appreciation (depreciation) of assets:			
(A) Real estate.....	2b(5)(A)		
(B) Other.....	2b(5)(B)	1784898	
(C) Total unrealized appreciation of assets. Add lines 2b(5)(A) and (B)	2b(5)(C)		

		(a) Amount	(b) Total
(6) Net investment gain (loss) from common/collective trusts	2b(6)		
(7) Net investment gain (loss) from pooled separate accounts	2b(7)		
(8) Net investment gain (loss) from master trust investment accounts	2b(8)		
(9) Net investment gain (loss) from 103-12 investment entities	2b(9)		
(10) Net investment gain (loss) from registered investment companies (e.g., mutual funds)	2b(10)		
c Other income	2c		1790047
d Total income. Add all income amounts in column (b) and enter total	2d		3687984

Expenses

e Benefit payment and payments to provide benefits:			
(1) Directly to participants or beneficiaries, including direct rollovers	2e(1)	222745	
(2) To insurance carriers for the provision of benefits	2e(2)		
(3) Other	2e(3)		
(4) Total benefit payments. Add lines 2e(1) through (3)	2e(4)		222745
f Corrective distributions (see instructions)	2f		
g Certain deemed distributions of participant loans (see instructions)	2g		
h Interest expense	2h		78861
i Administrative expenses:			
(1) Salaries and allowances	2i(1)		
(2) Contract administrator fees	2i(2)		
(3) Recordkeeping fees	2i(3)		
(4) IQPA audit fees	2i(4)		
(5) Investment advisory and investment management fees	2i(5)		
(6) Bank or trust company trustee/custodial fees	2i(6)		
(7) Actuarial fees	2i(7)		
(8) Legal fees	2i(8)		
(9) Valuation/appraisal fees	2i(9)		
(10) Other trustee fees and expenses	2i(10)		
(11) Other expenses	2i(11)		
(12) Total administrative expenses. Add lines 2i(1) through (11)	2i(12)		0
j Total expenses. Add all expense amounts in column (b) and enter total	2j		301606

Net Income and Reconciliation

k Net income (loss). Subtract line 2j from line 2d	2k		3386378
l Transfers of assets:			
(1) To this plan	2l(1)		
(2) From this plan	2l(2)		

Part III Accountant's Opinion

3 Complete lines 3a through 3c if the opinion of an independent qualified public accountant is attached to this Form 5500. Complete line 3d if an opinion is not attached.

a The attached opinion of an independent qualified public accountant for this plan is (see instructions):

(1) Unmodified (2) Qualified (3) Disclaimer (4) Adverse

b Check the appropriate box(es) to indicate whether the IQPA performed an ERISA section 103(a)(3)(C) audit. Check both boxes (1) and (2) if the audit was performed pursuant to both 29 CFR 2520.103-8 and 29 CFR 2520.103-12(d). Check box (3) if pursuant to neither.

(1) DOL Regulation 2520.103-8 (2) DOL Regulation 2520.103-12(d) (3) neither DOL Regulation 2520.103-8 nor DOL Regulation 2520.103-12(d).

c Enter the name and EIN of the accountant (or accounting firm) below:

(1) Name: **POTTER & BRANT, P.L.C.**

(2) EIN: **20-2032164**

d The opinion of an independent qualified public accountant is **not attached** as part of Schedule H because:

(1) This form is filed for a CCT, PSA, DCG or MTIA. (2) It will be attached to the next Form 5500 pursuant to 29 CFR 2520.104-50.

Part IV Compliance Questions

4 CCTs and PSAs do not complete Part IV. MTIAs, 103-12 IEs, and GIAs do not complete lines 4a, 4e, 4f, 4g, 4h, 4k, 4m, 4n, or 5. 103-12 IEs also do not complete lines 4j and 4l. MTIAs also do not complete line 4l. DCGs do not complete lines 4e, 4f, 4k, 4l, and 5, and DCGs generally complete the rest of Part IV collectively for all plans in the DCG, except as otherwise provided (see instructions).

During the plan year:

	Yes	No	Amount
a Was there a failure to transmit to the plan any participant contributions within the time period described in 29 CFR 2510.3-102? Continue to answer "Yes" for any prior year failures until fully corrected. (See instructions and DOL's Voluntary Fiduciary Correction Program.)		X	
b Were any loans by the plan or fixed income obligations due the plan in default as of the close of the plan year or classified during the year as uncollectible? Disregard participant loans secured by participant's account balance. (Attach Schedule G (Form 5500) Part I if "Yes" is checked.)		X	
c Were any leases to which the plan was a party in default or classified during the year as uncollectible? (Attach Schedule G (Form 5500) Part II if "Yes" is checked.)		X	
d Were there any nonexempt transactions with any party-in-interest? (Do not include transactions reported on line 4a. Attach Schedule G (Form 5500) Part III if "Yes" is checked.)		X	
e Was this plan covered by a fidelity bond?	X		1000000
f Did the plan have a loss, whether or not reimbursed by the plan's fidelity bond, that was caused by fraud or dishonesty?		X	
g Did the plan hold any assets whose current value was neither readily determinable on an established market nor set by an independent third party appraiser?		X	
h Did the plan receive any noncash contributions whose value was neither readily determinable on an established market nor set by an independent third party appraiser?		X	
i Did the plan have assets held for investment? (Attach schedule(s) of assets if "Yes" is checked, and see instructions for format requirements.)	X		
j Were any plan transactions or series of transactions in excess of 5% of the current value of plan assets? (Attach schedule of transactions if "Yes" is checked and see instructions for format requirements.)	X		
k Were all the plan assets either distributed to participants or beneficiaries, transferred to another plan, or brought under the control of the PBGC?		X	
l Has the plan failed to provide any benefit when due under the plan?		X	
m If this is an individual account plan, was there a blackout period? (See instructions and 29 CFR 2520.101-3.)		X	
n If 4m was answered "Yes," check the "Yes" box if you either provided the required notice or one of the exceptions to providing the notice applied under 29 CFR 2520.101-3.			

5a Has a resolution to terminate the plan been adopted during the plan year or any prior plan year? Yes No
If "Yes," enter the amount of any plan assets that reverted to the employer this year _____.

5b If, during this plan year, any assets or liabilities were transferred from this plan to another plan(s), identify the plan(s) to which assets or liabilities were transferred. (See instructions.)

5b(1) Name of plan(s)	5b(2) EIN(s)	5b(3) PN(s)

5c Was the plan a defined benefit plan covered under the PBGC insurance program at any time during this plan year? (See ERISA section 4021 and instructions.) Yes No Not determined

If "Yes" is checked, enter the My PAA confirmation number from the PBGC premium filing for this plan year _____.

SCHEDULE R (Form 5500) <small>Department of the Treasury Internal Revenue Service</small> <small>Department of Labor Employee Benefits Security Administration</small> <small>Pension Benefit Guaranty Corporation</small>	Retirement Plan Information This schedule is required to be filed under sections 104 and 4065 of the Employee Retirement Income Security Act of 1974 (ERISA) and section 6058(a) of the Internal Revenue Code (the Code). ▶ File as an attachment to Form 5500.	<small>OMB No. 1210-0110</small> 2024 This Form is Open to Public Inspection.
--	---	---

For calendar plan year 2024 or fiscal plan year beginning 01/01/2024 and ending 12/31/2024

A Name of plan <u>DEAN SNYDER CONSTRUCTION EMPLOYEE STOCK OWNERSHIP PLAN</u>	B Three-digit plan number (PN) ▶	<u>002</u>
C Plan sponsor's name as shown on line 2a of Form 5500 <u>DEAN SNYDER CONSTRUCTION CO</u>	D Employer Identification Number (EIN) <u>42-1308658</u>	

Part I	Distributions
---------------	----------------------

All references to distributions relate only to payments of benefits during the plan year.

1 Total value of distributions paid in property other than in cash or the forms of property specified in the instructions.....

1		0
---	--	---

2 Enter the EIN(s) of payor(s) who paid benefits on behalf of the plan to participants or beneficiaries during the year (if more than two, enter EINs of the two payors who paid the greatest dollar amounts of benefits):
 EIN(s): 42-0127290

Profit-sharing plans, ESOPs, and stock bonus plans, skip line 3.

3 Number of participants (living or deceased) whose benefits were distributed in a single sum, during the plan year.....

3	
---	--

Part II	Funding Information (If the plan is not subject to the minimum funding requirements of section 412 of the Internal Revenue Code or ERISA section 302, skip this Part.)
----------------	---

4 Is the plan administrator making an election under Code section 412(d)(2) or ERISA section 302(d)(2)? Yes No N/A
If the plan is a defined benefit plan, go to line 8.

5 If a waiver of the minimum funding standard for a prior year is being amortized in this plan year, see instructions and enter the date of the ruling letter granting the waiver. **Date:** Month _____ Day _____ Year _____
If you completed line 5, complete lines 3, 9, and 10 of Schedule MB and do not complete the remainder of this schedule.

6 a Enter the minimum required contribution for this plan year (include any prior year accumulated funding deficiency not waived)	6a	
b Enter the amount contributed by the employer to the plan for this plan year	6b	
c Subtract the amount in line 6b from the amount in line 6a. Enter the result (enter a minus sign to the left of a negative amount).....	6c	

If you completed line 6c, skip lines 8 and 9.

7 Will the minimum funding amount reported on line 6c be met by the funding deadline?..... Yes No N/A

8 If a change in actuarial cost method was made for this plan year pursuant to a revenue procedure or other authority providing automatic approval for the change or a class ruling letter, does the plan sponsor or plan administrator agree with the change? Yes No N/A

Part III	Amendments
-----------------	-------------------

9 If this is a defined benefit pension plan, were any amendments adopted during this plan year that increased or decreased the value of benefits? If yes, check the appropriate box. If no, check the "No" box..... Increase Decrease Both No

Part IV	ESOPs (see instructions). If this is not a plan described under section 409(a) or 4975(e)(7) of the Internal Revenue Code, skip this Part.
----------------	---

10 Were unallocated employer securities or proceeds from the sale of unallocated securities used to repay any exempt loan? Yes No

11 a Does the ESOP hold any preferred stock? Yes No

b If the ESOP has an outstanding exempt loan with the employer as lender, is such loan part of a "back-to-back" loan? (See instructions for definition of "back-to-back" loan.) Yes No

12 Does the ESOP hold any stock that is not readily tradable on an established securities market? Yes No

Part V Additional Information for Multiemployer Defined Benefit Pension Plans

13 Enter the following information for each employer that (1) contributed more than 5% of total contributions to the plan during the plan year or (2) was one of the top-ten highest contributors (measured in dollars). See instructions. *Complete as many entries as needed to report all applicable employers.*

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

a Name of contributing employer

b EIN

c Dollar amount contributed by employer

d Date collective bargaining agreement expires (If employer contributes under more than one collective bargaining agreement, check box and see instructions regarding required attachment. Otherwise, enter the applicable date.) Month _____ Day _____ Year _____

e Contribution rate information (If more than one rate applies, check this box and see instructions regarding required attachment. Otherwise, complete lines 13e(1) and 13e(2).)

(1) Contribution rate (in dollars and cents) _____

(2) Base unit measure: Hourly Weekly Unit of production Other (specify): _____

14 Enter the number of deferred vested and retired participants (inactive participants), as of the beginning of the plan year, whose contributing employer is no longer making contributions to the plan for:

a The current plan year. Check the box to indicate the counting method used to determine the number of inactive participants: <input type="checkbox"/> last contributing employer <input type="checkbox"/> alternative <input type="checkbox"/> reasonable approximation (see instructions for required attachment).....	14a	
b The plan year immediately preceding the current plan year. <input type="checkbox"/> Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....	14b	
c The second preceding plan year. <input type="checkbox"/> Check the box if the number reported is a change from what was previously reported (see instructions for required attachment).....	14c	

15 Enter the ratio of the number of participants under the plan on whose behalf no employer had an obligation to make an employer contribution during the current plan year to:

a The corresponding number for the plan year immediately preceding the current plan year	15a	
b The corresponding number for the second preceding plan year	15b	

16 Information with respect to any employers who withdrew from the plan during the preceding plan year:

a Enter the number of employers who withdrew during the preceding plan year	16a	
b If line 16a is greater than 0, enter the aggregate amount of withdrawal liability assessed or estimated to be assessed against such withdrawn employers	16b	

17 If assets and liabilities from another plan have been transferred to or merged with this plan during the plan year, check box and see instructions regarding supplemental information to be included as an attachment

Part VI Additional Information for Single-Employer and Multiemployer Defined Benefit Pension Plans

18 If any liabilities to participants or their beneficiaries under the plan as of the end of the plan year consist (in whole or in part) of liabilities to such participants and beneficiaries under two or more pension plans as of immediately before such plan year, check box and see instructions regarding supplemental information to be included as an attachment

19 If the total number of participants is 1,000 or more, complete lines (a) and (b):

a Enter the percentage of plan assets held as:
 Public Equity: _____% Private Equity: _____% Investment-Grade Debt and Interest Rate Hedging Assets: _____%
 High-Yield Debt: _____% Real Assets: _____% Cash or Cash Equivalents: _____% Other: _____%

b Provide the average duration of the Investment-Grade Debt and Interest Rate Hedging Assets:
 0-5 years 5-10 years 10-15 years 15 years or more

20 PBGC missed contribution reporting requirements. If this is a multiemployer plan or a single-employer plan that is not covered by PBGC, skip line 20.

a Is the amount of unpaid minimum required contributions for all years from Schedule SB (Form 5500) line 40 greater than zero? Yes No

b If line 20a is "Yes," has PBGC been notified as required by ERISA sections 4043(c)(5) and/or 303(k)(4)? Check the applicable box:
 Yes.
 No. Reporting was waived under 29 CFR 4043.25(c)(2) because contributions equal to or exceeding the unpaid minimum required contribution were made by the 30th day after the due date.
 No. The 30-day period referenced in 29 CFR 4043.25(c)(2) has not yet ended, and the sponsor intends to make a contribution equal to or exceeding the unpaid minimum required contribution by the 30th day after the due date.
 No. Other. Provide explanation: _____

Part VII IRS Compliance Questions

21a Does the plan satisfy the coverage and nondiscrimination tests of Code sections 410(b) and 401(a)(4) by combining this plan with any other plans under the permissive aggregation rules? Yes No

21b If this is a Code section 401(k) plan, check all boxes that apply to indicate how the plan is intended to satisfy the nondiscrimination requirements for employee deferrals and employer matching contributions (as applicable) under Code sections 401(k)(3) and 401(m)(2).
 Design-based safe harbor method
 "Prior year" ADP test
 "Current year" ADP test
 N/A

22 If the plan sponsor is an adopter of a pre-approved plan that received a favorable IRS Opinion Letter, enter the date of the Opinion Letter ___/___/____ (MM/DD/YYYY) and the Opinion Letter serial number _____.

**DEAN SNYDER CONSTRUCTION
EMPLOYEE STOCK OWNERSHIP PLAN**

FINANCIAL STATEMENTS

December 31, 2024

Dean Snyder Construction Employee Stock Ownership Plan

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Independent Auditor's Report

To the Plan Administrator
Dean Snyder Construction Employee Stock Ownership Plan

Scope and Nature of the ERISA Section 103(a)(3)(C) Audit

We have performed audits of the accompanying financial statements of the Dean Snyder Construction Employee Stock Ownership Plan, an employee benefit plan subject to the Employee Retirement Income Security Act of 1974, as permitted by ERISA Section 103(a)(3)(C) [ERISA Section 103(a)(3)(C) audit]. The financial statements comprise the statements of net assets available for benefits as of December 31, 2024 and 2023, and the related statement of changes in net assets available for benefits for the year then ended December 31, 2024, and the related notes to the financial statements.

Management, having determined it is permissible in the circumstances, has elected to have the audits of Dean Snyder Construction Employee Stock Ownership Plan's financial statements performed in accordance with ERISA Section 103(a)(3)(C) pursuant to 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. As permitted by ERISA Section 103(a)(3)(C), our audits need not extend to any statements or information related to assets held for investment of the plan (investment information) by a bank or similar institution or insurance carrier that is regulated, supervised, and subject to periodic examination by a state or federal agency, provided that the statements or information regarding assets so held are prepared and certified to by the bank or similar institution or insurance carrier in accordance with 29 CFR 2520.103-5 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA (qualified institution).

Management has obtained certifications from a qualified institution as of December 31, 2024 and 2023, and for the year ended December 31, 2024, stating that the certified investment information, as described in Note K to the financial statements, is complete and accurate.

Opinion

In our opinion, based on our audits and on the procedures performed as described in the Auditor's Responsibilities for the Audit of the Financial Statements section-

- the amounts and disclosures in the financial statements referred to above, other than those agreed to or derived from the certified investment information, are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.
- the information in the financial statements referred to above related to assets held by and certified to by a qualified institution agrees to, or is derived from, in all material respects, the information prepared and certified by an institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Dean Snyder Construction Employee Stock Ownership Plan and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our ERISA Section 103(a)(3)(C) audit opinion.

Emphasis of Matter - Significant Concentration

As discussed in Note D, the financial statements include the Plan's investment in the Dean Snyder Construction Co. common stock, representing 82% of net assets available for benefits as of December 31, 2024, whose fair value has been estimated by an independent appraisal, in the absence of a readily ascertainable fair value, with the assistance of management and approved by the trustee. Because of the inherent uncertainty of the valuation, the estimated value may differ significantly from the value that would have been used had a market for the investment existed, and the difference could be material. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. Management's election of the ERISA Section 103(a)(3)(C) audit does not affect management's responsibility for the financial statements.

In preparing the financial statements, management is required to evaluate whether there are conditions and events, considered in the aggregate, that raise substantial doubt about Dean Snyder Construction Employee Stock Ownership Plan's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Management is also responsible for maintaining a current plan instrument, including all plan amendments; administering the plan; and determining that the plan's transactions that are presented and disclosed in the financial statements are in conformity with the plan's provisions, including maintaining sufficient records with respect to each of the participants, to determine the benefits due or which may become due to such participants.

Auditor's Responsibilities for the Audit of the Financial Statements

Except as described in the Scope and Nature of the ERISA Section 103(a)(3)(C) Audit section of our report, our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dean Snyder Construction Employee Stock Ownership Plan's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgement, there are conditions or events, considered in the aggregate, that raise substantial doubt about Dean Snyder Construction Employee Stock Ownership Plan's ability to continue as a going concern for a reasonable period of time.

Our audits did not extend to the certified investment information, except for obtaining and reading the certification, comparing the certified investment information with the related information presented and disclosed in the financial statements, and reading the disclosures relating to the certified investment information to assess whether they are in accordance with the presentation and disclosure requirements of accounting principles generally accepted in the United States of America.

Accordingly, the objective of an ERISA Section 103(a)(3)(C) audit is not to express an opinion about whether the financial statements as a whole are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matter - Supplemental Schedules Required by ERISA

The supplemental schedules of Assets (Held at End of Year) and Reportable Transactions are presented for purposes of additional analysis and are not a required part of the financial statement but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information included in the supplemental schedules, other than that agreed to or derived from the certified investment information, has been subjected to auditing procedures applied in the audit of the financial statements and certain additional procedures in accordance with generally accepted auditing standards. For information in the supplemental schedules that agreed to or is derived from the certified investment information, we compared such information to the related certified investment information.

In forming our opinion on the supplemental schedules, we evaluated whether the supplemental schedules, other than the information agreed to or derived from the certified investment information, including their form and content, are presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.

In our opinion-

- the form and content of the supplemental schedules, other than the information in the supplemental schedules that agreed to or is derived from the certified investment information, are presented, in all material respects, in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.
- the information in the supplemental schedules related to assets held by and certified to by a qualified institution agrees to, or is derived from, in all material respects, the information prepared and certified by an institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

Potter & Brant, P.L.C.

Potter & Brant, P.L.C.
Certified Public Accountants
Clear Lake, Iowa

October 13, 2025

Dean Snyder Construction Employee Stock Ownership Plan
Statements of Net Assets Available for Benefits
December 31, 2024 and 2023

	2024			2023		
	Allocated	Unallocated	Total	Allocated	Unallocated	Total
Assets						
Investment in common stock of Dean Snyder Construction Co., at fair value	\$3,664,181	\$9,954,791	\$13,618,972	\$2,589,337	\$9,244,737	\$ 11,834,074
Mutual funds	3,089,382	-	3,089,382	1,831,743	-	1,831,743
Distribution Receivable	-	-	-	10,384	-	10,384
Total assets	6,753,563	9,954,791	16,708,354	4,431,464	9,244,737	13,676,201
Liabilities						
Loan Payable	-	5,665,716	5,665,716	-	6,019,941	6,019,941
Total liabilities	-	5,665,716	5,665,716	-	6,019,941	6,019,941
Net assets available for benefits	\$6,753,563	\$4,289,075	\$11,042,638	\$4,431,464	\$3,224,796	\$ 7,656,260

See accompanying notes to financial statements.

Dean Snyder Construction Employee Stock Ownership Plan
Statement of Changes in Net
Assets Available for Benefits
Year Ended December 31, 2024

	2024		
	<u>Allocated</u>	<u>Unallocated</u>	<u>Total</u>
Additions:			
Additions to net assets attributed to:			
Investment income (loss)			
Dividends	\$ 113,039	\$ -	\$ 113,039
Net appreciation in fair value of Dean Snyder Construction Co. common stock	390,542	1,394,356	1,784,898
Total investment income (loss)	<u>503,581</u>	<u>1,394,356</u>	<u>1,897,937</u>
State tax refund	79,287	-	79,287
S corporation distributions	374,320	1,336,440	1,710,760
S corporation distributions used for debt service	903,353	(903,353)	-
Allocation of shares of common stock of Dean Snyder Construction Co., at fair value (3,246 in 2024)	684,301	-	684,301
Total additions	<u>2,544,842</u>	<u>1,827,443</u>	<u>4,372,285</u>
Deductions:			
Deductions from net assets attributed to:			
Benefits paid to participants	222,745	-	222,745
Interest expense	-	78,861	78,861
Allocation of shares of common stock of Dean Snyder Construction Co., at fair value (3,246 in 2024)	-	684,301	684,301
Total deductions	<u>222,745</u>	<u>763,162</u>	<u>985,907</u>
Net increase (decrease)	2,322,097	1,064,281	3,386,378
Net assets available for benefits:			
Beginning of year	<u>4,431,464</u>	<u>3,224,796</u>	<u>7,656,260</u>
End of year	<u>\$ 6,753,561</u>	<u>\$ 4,289,077</u>	<u>\$ 11,042,638</u>

See accompanying notes to financial statements.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note A - Plan Description

The following description of the Dean Snyder Construction Employee Stock Ownership Plan ("Plan") provides only general information. Participants should refer to the plan agreement for a more complete description of the Plan's provisions.

- 1) General. Dean Snyder Construction Co. (the "Company" or "Plan Sponsor") established the Plan effective as of January 1, 2020. The plan operates as an employee stock ownership plan ("ESOP"), is designed to comply with section 4975(e)(7) and the regulations thereunder of the Internal Revenue Code of 1986, as amended (the "Code"), and is subject to the applicable provisions of the Employee Retirement Income Security Act of 1974, as amended ("ERISA"). The Plan is administered by an employee of the Company who serves as the Plan Administrator. Greatbanc Trust Company is the Plan's trustee (the "Trustee"). The Plan covers eligible employees of the Company.

The Plan purchased common stock of the Company using the proceeds of a borrowing from the Company, and hold the stock in the trust established under the Plan. The borrowing is to be repaid over a period of twenty years by fully tax-deductible Company contributions and by Company distributions received. As the Plan makes each annual payment, an appropriate percentage of stock will be allocated to eligible employees' accounts in accordance with applicable regulations under the Code.

The borrowing is collateralized by the unallocated shares of Company common stock and is guaranteed by the Company. The lender has no rights against shares once they are allocated under the Plan. Accordingly, the financial statements of the Plan present separately the assets and liabilities and changes therein pertaining to (a) the accounts of participants with vested rights in allocated assets and the accounts of participants whose shares are allocated but are not currently vested (Allocated), and (b) assets not yet allocated to participants (Unallocated).

- 2) Eligibility and Participation. All employees of the Company are generally eligible to participate in the Plan after one year of service providing they worked at least 1,000 hours during such year of service and are at least 21 years of age. Participants who do not have at least 1,000 hours of service during such year of service or are not employed on the last working day of a plan year are not eligible for an allocation of Company stock for such year, unless they have incurred an allowable separation of service. Certain classes of employees are excluded from eligibility, such as those covered by a collective bargaining agreement.
- 3) Contributions. The Plan borrowed funds from the Company and used the funds to purchase shares of the Company's common stock. Shares of the Company common stock are pledged as collateral for the promissory note. Each year, shares are released from the pledge and allocated to eligible active participant accounts as the loan is repaid. In 2024, 3,246 shares (with a fair value of \$684,301) were allocated to eligible participants. These shares were released by the Company from the pledge, in accordance with the loan agreement (as described in Note E).

Annually, the number of shares allocated to each eligible participant's account is determined by calculating the participant's compensation and service points, defined by the Plan as one point for each \$1,000 of eligible compensation (rounded down) and three points for each qualifying year of service (at least 1,000 hours worked). Eligible compensation is capped by Internal Revenue Service limits on the amount of compensation that can be recognized by a qualified plan for the calendar year (\$345,000 in 2024). The annual allocation will be in the same proportion that each participant's points for the plan year bears to the total points of all participants for the plan year.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note A - Plan Description (Continued)

The Company is obligated to make contributions to the Plan which, when aggregated with the Plan's S Corporation distribution income, dividend and interest earnings, equal the amount necessary to enable the Plan to make its regularly scheduled payments of principal and interest due on its term loan. For the year ended December 31, 2024 and 2023, employer contributions totaled \$0 and \$240,000, respectively. For the year ended December 31, 2024 and 2023, S Corporation distribution income totaled \$1,710,760 and \$1,302,384, respectively.

Discretionary employer contributions are determined by the Company and may be made in the form of cash or shares. Discretionary contributions for the year ended December 31, 2024 and 2023, totaled \$0 and \$240,000, respectively.

Plan participants are neither required or permitted to make contributions to the Plan.

- 4) Participant Accounts. The Plan is a defined contribution plan under which a separate individual account is established for each participant. Each participant's account is credited as of the last day of each plan year with an allocation of shares of Company common stock released by the Trustee from the unallocated account and may also include forfeitures of nonvested account balances by terminated participants. Only those participants who are eligible employees of the Company as of the last day of the plan year will receive an allocation.
- 5) Vesting. If a participant's employment with the Company ends for any reason other than retirement, permanent disability, or death, the participant will vest in the balances in his or her account based on total years of service. Participants vest 25% upon completion of two years of service, 50% upon completion of three years of service, 75% upon completion of four years of service, and 100% upon completion of five years of service.
- 6) Payment of Benefits. Upon termination of service a participant will receive either annual installments or a lump sum distribution, which equal in total, the vested portion of his or her account balance. Distributions may be in the form of cash, shares of Company common stock, or both, with any fractional shares being paid out in cash. As of December 31, 2024, there were no benefits payable to participants that had elected to withdraw from the Plan but had not yet been paid.
- 7) Forfeited Accounts. Participant forfeitures, subject to any restoration allocation required under the Plan, will be allocated to first pay Plan expenses, with any remaining forfeitures allocated as an employer contribution in the year in which the forfeiture occurs, as if the participant forfeiture were an additional employer contribution for that year. For the year ended December 31, 2024, forfeitures totaled \$11,298.
- 8) Voting Rights. The Trustee shall vote all Company stock held by the Plan. In the case of any corporate matter that involves the voting of shares with respect to the approval or disapproval of any corporate merger or consolidation, recapitalization, reclassification, liquidation, dissolution, sale of substantially all assets of a trade or business, or such similar transaction, each participant or beneficiary shall be entitled to direct the Trustee with respect to the voting of all shares allocated to their account at such time. If not timely exercised, the Trustee will vote such Company stock.
- 9) Diversification. Diversification is offered to qualified participants close to retirement so that they may have the opportunity to move part of the value of their investment in Company common stock into investments which are more diversified. Diversification is offered to each qualified participant over a six-year period. In each of the first five years, a participant may diversify up to 25% of the shares allocated to his or her account, less any shares previously diversified. In the sixth year, the percentage changes to 50%. Participants who elect to diversify may either receive a distribution of the portion covered by the election or a direct transfer of the portion covered by the election to another qualified plan of the employer.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note A - Plan Description (Continued)

- 10) Put Option. Under federal income tax regulations, if the Company stock that is held by the Plan and its participants is not readily determinable on an established market, or is subject to trading limitations, then the participant has the right to exercise a put option. The put option will permit the participant to sell the employer securities to the Company, at any time during two option periods, at the current fair market value. The option periods are either within the 60 day period that begins on the date on which the shares to be purchased by the Company were distributed to the participant or within the 60 day period that begins on the first day after the new determination of the fair market value of employer securities and notice to the participant. If a participant exercises the put option, the Company must purchase the Company securities at fair market value. The purpose of the put option is to ensure that the participant has the ability to ultimately obtain cash.

Note B - Summary of Significant Accounting Policies

- 1) Basis of Accounting. The financial statements of the Plan are prepared using the accrual method of accounting.
- 2) Use of Estimates. The preparation of financial statements in conformity with generally accepted accounting principles ("GAAP") requires the plan administrator to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates.
- 3) Investment Valuation and Income Recognition. Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See Note G for a discussion of fair value determination and measurement.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividend income is recorded on the ex-dividend date. Realized gains and losses on investments are recognized upon the sale of related investments and unrealized appreciation or depreciation is recognized at period end when the carrying values of the related investments are adjusted to their estimated fair market value.

- 4) Administrative Expenses. Certain expenses incurred in connection with the general administration of the Plan are paid by the Company and are therefore excluded from these financial statements. No officer or employee receives compensation from the Plan. Investment-related expenses are included in net appreciation in fair value of investments. Expenses paid by the Plan are recorded when accrued and allocated to participant accounts.
- 5) Payments of Benefits. Benefit payments to participants are recorded upon distribution.
- 6) Date of Management's Review. For the year ended December 31, 2024, the Plan has evaluated subsequent events for potential recognition and disclosure through October 13, 2025, the date the financial statements were available to be issued.

Note C - Plan Termination

Although it has not expressed any intent to do so, the Company has the right under the Plan to amend or terminate the Plan subject to the provisions of ERISA. In the event of complete or partial Plan termination, participants will become fully vested in their accounts and benefits would be payable under the terms of the Plan.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note D - Investment Concentration

The following present the Plan's investment in the Company's common shares, which represents a significant concentration of the Plan's net assets available for benefits as of December 31, 2024 and 2023:

	2024		2023	
	<u>Allocated</u>	<u>Unallocated</u>	<u>Allocated</u>	<u>Unallocated</u>
Number of shares	<u>17,381</u>	<u>47,219</u>	<u>14,135</u>	<u>50,465</u>
Cost	<u>\$ 2,034,033</u>	<u>\$ 5,525,863</u>	<u>\$ 1,654,166</u>	<u>\$ 5,905,730</u>
Fair Value	<u>\$ 2,979,879</u>	<u>\$ 10,639,093</u>	<u>\$ 2,589,337</u>	<u>\$ 9,244,737</u>

Note E - Loan Payable

In December 2020, the Plan entered into a loan agreement in the amount of \$6,088,480 with interest charged at an annual rate of 1.31%, maturing December 31, 2039. The loan is guaranteed by the Company. The loan is collateralized by the Plan's unallocated shares of Company common stock. Effective August 31, 2021, both the stock purchase agreement and promissory note were amended to adjust the purchase price of the original shares and original loan agreement due to a scrivener's error. This amendment increased the loan balance by \$1,471,346. The balance outstanding as of December 31, 2024 was \$5,665,716.

Scheduled principal repayments on the term loan are as follows:

Years ending December 31:		
2024	\$	118,861
2025		363,564
2026		368,327
2027		373,152
2028		378,040
Thereafter		<u>4,063,772</u>
Total	\$	<u>5,665,716</u>

Note F - Tax Status

The IRS has determined and informed the Plan Sponsor by a letter dated August 21, 2021, that the Plan and related trust are designed in accordance with applicable sections of the Code. The Plan Administrator and the Plan's tax counsel believe that the Plan is designed, and is currently being operated, in compliance with the applicable requirements of the Code and, therefore, believe that the Plan is qualified, and the related trust is tax-exempt.

U.S. GAAP require Plan management to evaluate tax positions taken by the Plan and recognize a tax liability if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note G - Fair Value Measurements

FASB ASC 820, *Fair Value Measurements and Disclosures*, establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under FASB ASC 820 are described below:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the plan has the ability to access.

Level 2 - Inputs to the valuation methodology are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value can be determined through the use of models or other valuation methodologies.

Level 3 - Inputs to the valuation methodology are unobservable inputs in situations where there is little or no market activity for the asset or liability and the reporting entity makes estimates and assumptions related to the pricing of the asset or liability including assumptions regarding risk.

Dean Snyder Construction Co. Common Stock: The fair value of the Company common stock held by the Plan is valued at fair value based upon an independent appraisal. This appraisal was based upon a combination of the market and income valuation techniques consistent with prior years. The appraiser took into account historical and projected discounted cash flow and net income, return on assets, return on equity, market comparables in earnings, and revenue. Plan management has concluded that a market participant would also recognize a discount for lack of marketability.

The valuation process involves Plan management's selection of an independent appraiser. Plan management accumulates the data for the appraiser from the financial statements of the Company.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although Plan management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There have been no changes in the methodologies used at December 31, 2024.

Mutual Funds: The fair values of mutual funds are valued at the net asset value (NAV) of shares held by the Plan at year end. The NAV is not publicly quoted. However, the input price is based on the underlying investments which are traded on the active market. The NAV is used as practical expedient to estimate fair value.

In accordance with Subtopic 820-10, certain investments that were measured at NAV per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the statements of net assets available for benefits. Gains and losses (realized and unrealized) included in changes in net assets available for benefits for the years ended December 31, 2024 and 2023, are reported in the net change in fair value of investments.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note G - Fair Value Measurements (Continued)

The table below segregates all financial assets and liabilities as of December 31, 2024 and 2023 that are measured at fair value on a recurring basis (at least annually) into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date:

	Assets at Fair Value as of December 31, 2024			
	Level 1	Level 2	Level 3	Total
Dean Snyder Construction Co. common stock	\$ -	\$ -	\$ 13,618,972	\$ 13,618,972
Mutual funds	-	-	-	3,089,382
	\$ -	\$ -	\$ 13,618,972	\$ 16,708,354

	Assets at Fair Value as of December 31, 2023			
	Level 1	Level 2	Level 3	Total
Dean Snyder Construction Co. common stock	\$ -	\$ -	\$ 11,834,074	\$ 11,834,074
Mutual funds	-	-	-	1,831,743
	\$ -	\$ -	\$ 11,834,074	\$ 13,665,817

Level 3 Gains and Losses:

The table below sets forth a summary of changes in the fair value of the Plan's Level 3 investment assets for the year ended:

	12/31/2024	12/31/2023
Balance, beginning of year	\$ 11,834,074	\$ 8,803,688
Total gains or losses included in changes in net assets available for benefits	1,784,898	3,030,386
Purchases, sales, issuances, and settlements:		
Purchases	-	-
Transfers in (out) of Level 3	-	-
Balance, end of year	\$ 13,618,972	\$ 11,834,074

The amount of total gains or losses for the year included in changes in net assets available for benefits attributable to the changes in unrealized gains or losses relating to assets held at the end of the reporting period

	\$ 1,784,898	\$ 3,030,386
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The Plan's policy is to recognize transfers into and out of Level 3 as of the date of the event or change in circumstances that caused the transfer. For the year ended December 31, 2024, there were no significant transfers in or out of level 3.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note G - Fair Value Measurements (Continued)

Quantitative information about significant unobservable inputs used in Level 3 fair value measurements:

The Company common stock used the valuation techniques of (1) discounted cash flow which included unobservable inputs of (a) weighted-average cost of capital and (b) EBITDA multiple and (2) guideline public comparables which included unobservable inputs of (a) EBITDA multiple and (b) discount for lack of marketability.

Note H - Related Party and Party in Interest Transactions

The investment in the Company common stock represents a related party transaction with the Plan Sponsor. The fair value of the investment in the Company's stock is determined through an independent valuation using the Market Approach-Guideline Public Company method and the Income Approach-Discounted Cash Flow method. The Plan entered into a loan payable with the Company for purchase of 64,600 shares of the Company's common stock and currently makes loan repayments to the Company of principal and interest paid annually at year-end, bearing interest at a fixed rate of 1.31% through December 31, 2039.

Note I - Risks and Uncertainties

The Plan invests in mutual funds and Company common stock. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the participants' account balances and the amounts reported in the statements of net assets available for benefits.

Note J - Administration of Plan Assets

The Plan's assets are administered under a contract with Greatbanc Trust Company, the Trustee of the Plan. Company contributions are held and managed by the Trustee, which invests cash received, interest and dividend income, S Corporation distribution income, and makes distributions to participants.

Note K - Information Certified by Trustee

The Plan Administrator has elected the method of compliance as permitted by 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA for 2024. Accordingly, Greatbanc Trust Company, the Trustee of the Plan, has certified to the completeness and accuracy of all investments reporting in the accompanying Statement of Net Assets Available for Benefits as of December 31, 2024, the supplemental schedule H, Line 4(i)-Schedule of Assets (Held at End of Year) as of December 31, 2024, the supplemental schedule H, Line 4(j)-Schedule of Reportable Transactions, and the related investment activity reported in the Statement of Changes in Net Assets Available for Benefits for the year ended December 31, 2024.

SUPPLEMENTAL DATA

Dean Snyder Construction Employee Stock Ownership Plan
EIN 42-1308658 PN 002
Schedule H, Line 4i - Schedule of Assets (Held at End of Year)
Plan Year Ended December 31, 2024

(a)	(b)	(c)	(d)	(e)
Identity of issue, borrower, lessor, or similar party	Description of investment including maturity date, rate of interest, collateral, par, or maturity value	Cost	Current Value	
*	Dean Snyder Construction Co.	Common stock	\$ 7,559,896	\$ 13,618,972
	Goldman Sachs Fin Sq Govt Fund	Mutual Fund	3,089,382	<u>3,089,382</u>
				<u><u>\$ 16,708,354</u></u>

* - Represents a party in interest

Dean Snyder Construction Employee Stock Ownership Plan
EIN 42-1308658 PN 002
Schedule H, Line 4j - Schedule of Reportable Transactions
Plan Year Ended December 31, 2024

Identity of party involved (a)	Description of asset (include interest rate and maturity in case of a loan) (b)	Purchase price (c)	Selling price (d)	Cost of asset (g)	Current value of asset on transaction (h)	Net gain or (loss) (i)
Goldman Sachs	Mutual Fund Purchase	\$ 1,480,384	\$ -	\$ 1,480,384	\$ 1,480,384	\$ -
Dean Snyder Construction Co.	Loan Payment	\$ -	\$ 433,086	\$ 433,086	\$ 433,086	\$ -

See independent auditor's report.

**DEAN SNYDER CONSTRUCTION
EMPLOYEE STOCK OWNERSHIP PLAN**

FINANCIAL STATEMENTS

December 31, 2024

Dean Snyder Construction Employee Stock Ownership Plan

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Independent Auditor's Report

To the Plan Administrator
Dean Snyder Construction Employee Stock Ownership Plan

Scope and Nature of the ERISA Section 103(a)(3)(C) Audit

We have performed audits of the accompanying financial statements of the Dean Snyder Construction Employee Stock Ownership Plan, an employee benefit plan subject to the Employee Retirement Income Security Act of 1974, as permitted by ERISA Section 103(a)(3)(C) [ERISA Section 103(a)(3)(C) audit]. The financial statements comprise the statements of net assets available for benefits as of December 31, 2024 and 2023, and the related statement of changes in net assets available for benefits for the year then ended December 31, 2024, and the related notes to the financial statements.

Management, having determined it is permissible in the circumstances, has elected to have the audits of Dean Snyder Construction Employee Stock Ownership Plan's financial statements performed in accordance with ERISA Section 103(a)(3)(C) pursuant to 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. As permitted by ERISA Section 103(a)(3)(C), our audits need not extend to any statements or information related to assets held for investment of the plan (investment information) by a bank or similar institution or insurance carrier that is regulated, supervised, and subject to periodic examination by a state or federal agency, provided that the statements or information regarding assets so held are prepared and certified to by the bank or similar institution or insurance carrier in accordance with 29 CFR 2520.103-5 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA (qualified institution).

Management has obtained certifications from a qualified institution as of December 31, 2024 and 2023, and for the year ended December 31, 2024, stating that the certified investment information, as described in Note K to the financial statements, is complete and accurate.

Opinion

In our opinion, based on our audits and on the procedures performed as described in the Auditor's Responsibilities for the Audit of the Financial Statements section-

- the amounts and disclosures in the financial statements referred to above, other than those agreed to or derived from the certified investment information, are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.
- the information in the financial statements referred to above related to assets held by and certified to by a qualified institution agrees to, or is derived from, in all material respects, the information prepared and certified by an institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Dean Snyder Construction Employee Stock Ownership Plan and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our ERISA Section 103(a)(3)(C) audit opinion.

Emphasis of Matter - Significant Concentration

As discussed in Note D, the financial statements include the Plan's investment in the Dean Snyder Construction Co. common stock, representing 82% of net assets available for benefits as of December 31, 2024, whose fair value has been estimated by an independent appraisal, in the absence of a readily ascertainable fair value, with the assistance of management and approved by the trustee. Because of the inherent uncertainty of the valuation, the estimated value may differ significantly from the value that would have been used had a market for the investment existed, and the difference could be material. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. Management's election of the ERISA Section 103(a)(3)(C) audit does not affect management's responsibility for the financial statements.

In preparing the financial statements, management is required to evaluate whether there are conditions and events, considered in the aggregate, that raise substantial doubt about Dean Snyder Construction Employee Stock Ownership Plan's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Management is also responsible for maintaining a current plan instrument, including all plan amendments; administering the plan; and determining that the plan's transactions that are presented and disclosed in the financial statements are in conformity with the plan's provisions, including maintaining sufficient records with respect to each of the participants, to determine the benefits due or which may become due to such participants.

Auditor's Responsibilities for the Audit of the Financial Statements

Except as described in the Scope and Nature of the ERISA Section 103(a)(3)(C) Audit section of our report, our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dean Snyder Construction Employee Stock Ownership Plan's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgement, there are conditions or events, considered in the aggregate, that raise substantial doubt about Dean Snyder Construction Employee Stock Ownership Plan's ability to continue as a going concern for a reasonable period of time.

Our audits did not extend to the certified investment information, except for obtaining and reading the certification, comparing the certified investment information with the related information presented and disclosed in the financial statements, and reading the disclosures relating to the certified investment information to assess whether they are in accordance with the presentation and disclosure requirements of accounting principles generally accepted in the United States of America.

Accordingly, the objective of an ERISA Section 103(a)(3)(C) audit is not to express an opinion about whether the financial statements as a whole are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matter - Supplemental Schedules Required by ERISA

The supplemental schedules of Assets (Held at End of Year) and Reportable Transactions are presented for purposes of additional analysis and are not a required part of the financial statement but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information included in the supplemental schedules, other than that agreed to or derived from the certified investment information, has been subjected to auditing procedures applied in the audit of the financial statements and certain additional procedures in accordance with generally accepted auditing standards. For information in the supplemental schedules that agreed to or is derived from the certified investment information, we compared such information to the related certified investment information.

In forming our opinion on the supplemental schedules, we evaluated whether the supplemental schedules, other than the information agreed to or derived from the certified investment information, including their form and content, are presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.

In our opinion-

- the form and content of the supplemental schedules, other than the information in the supplemental schedules that agreed to or is derived from the certified investment information, are presented, in all material respects, in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.
- the information in the supplemental schedules related to assets held by and certified to by a qualified institution agrees to, or is derived from, in all material respects, the information prepared and certified by an institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

Potter & Brant, P.L.C.

Potter & Brant, P.L.C.
Certified Public Accountants
Clear Lake, Iowa

October 13, 2025

Dean Snyder Construction Employee Stock Ownership Plan
Statements of Net Assets Available for Benefits
December 31, 2024 and 2023

	2024			2023		
	Allocated	Unallocated	Total	Allocated	Unallocated	Total
Assets						
Investment in common stock of Dean Snyder Construction Co., at fair value	\$3,664,181	\$9,954,791	\$13,618,972	\$2,589,337	\$9,244,737	\$ 11,834,074
Mutual funds	3,089,382	-	3,089,382	1,831,743	-	1,831,743
Distribution Receivable	-	-	-	10,384	-	10,384
Total assets	6,753,563	9,954,791	16,708,354	4,431,464	9,244,737	13,676,201
Liabilities						
Loan Payable	-	5,665,716	5,665,716	-	6,019,941	6,019,941
Total liabilities	-	5,665,716	5,665,716	-	6,019,941	6,019,941
Net assets available for benefits	\$6,753,563	\$4,289,075	\$11,042,638	\$4,431,464	\$3,224,796	\$ 7,656,260

See accompanying notes to financial statements.

**Dean Snyder Construction Employee Stock Ownership Plan
Statement of Changes in Net
Assets Available for Benefits
Year Ended December 31, 2024**

	2024		
	<u>Allocated</u>	<u>Unallocated</u>	<u>Total</u>
Additions:			
Additions to net assets attributed to:			
Investment income (loss)			
Dividends	\$ 113,039	\$ -	\$ 113,039
Net appreciation in fair value of Dean Snyder Construction Co. common stock	390,542	1,394,356	1,784,898
Total investment income (loss)	<u>503,581</u>	<u>1,394,356</u>	<u>1,897,937</u>
State tax refund	79,287	-	79,287
S corporation distributions	374,320	1,336,440	1,710,760
S corporation distributions used for debt service	903,353	(903,353)	-
Allocation of shares of common stock of Dean Snyder Construction Co., at fair value (3,246 in 2024)	684,301	-	684,301
Total additions	<u>2,544,842</u>	<u>1,827,443</u>	<u>4,372,285</u>
Deductions:			
Deductions from net assets attributed to:			
Benefits paid to participants	222,745	-	222,745
Interest expense	-	78,861	78,861
Allocation of shares of common stock of Dean Snyder Construction Co., at fair value (3,246 in 2024)	-	684,301	684,301
Total deductions	<u>222,745</u>	<u>763,162</u>	<u>985,907</u>
Net increase (decrease)	2,322,097	1,064,281	3,386,378
Net assets available for benefits:			
Beginning of year	<u>4,431,464</u>	<u>3,224,796</u>	<u>7,656,260</u>
End of year	<u>\$ 6,753,561</u>	<u>\$ 4,289,077</u>	<u>\$ 11,042,638</u>

See accompanying notes to financial statements.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note A - Plan Description

The following description of the Dean Snyder Construction Employee Stock Ownership Plan ("Plan") provides only general information. Participants should refer to the plan agreement for a more complete description of the Plan's provisions.

- 1) General. Dean Snyder Construction Co. (the "Company" or "Plan Sponsor") established the Plan effective as of January 1, 2020. The plan operates as an employee stock ownership plan ("ESOP"), is designed to comply with section 4975(e)(7) and the regulations thereunder of the Internal Revenue Code of 1986, as amended (the "Code"), and is subject to the applicable provisions of the Employee Retirement Income Security Act of 1974, as amended ("ERISA"). The Plan is administered by an employee of the Company who serves as the Plan Administrator. Greatbanc Trust Company is the Plan's trustee (the "Trustee"). The Plan covers eligible employees of the Company.

The Plan purchased common stock of the Company using the proceeds of a borrowing from the Company, and hold the stock in the trust established under the Plan. The borrowing is to be repaid over a period of twenty years by fully tax-deductible Company contributions and by Company distributions received. As the Plan makes each annual payment, an appropriate percentage of stock will be allocated to eligible employees' accounts in accordance with applicable regulations under the Code.

The borrowing is collateralized by the unallocated shares of Company common stock and is guaranteed by the Company. The lender has no rights against shares once they are allocated under the Plan. Accordingly, the financial statements of the Plan present separately the assets and liabilities and changes therein pertaining to (a) the accounts of participants with vested rights in allocated assets and the accounts of participants whose shares are allocated but are not currently vested (Allocated), and (b) assets not yet allocated to participants (Unallocated).

- 2) Eligibility and Participation. All employees of the Company are generally eligible to participate in the Plan after one year of service providing they worked at least 1,000 hours during such year of service and are at least 21 years of age. Participants who do not have at least 1,000 hours of service during such year of service or are not employed on the last working day of a plan year are not eligible for an allocation of Company stock for such year, unless they have incurred an allowable separation of service. Certain classes of employees are excluded from eligibility, such as those covered by a collective bargaining agreement.
- 3) Contributions. The Plan borrowed funds from the Company and used the funds to purchase shares of the Company's common stock. Shares of the Company common stock are pledged as collateral for the promissory note. Each year, shares are released from the pledge and allocated to eligible active participant accounts as the loan is repaid. In 2024, 3,246 shares (with a fair value of \$684,301) were allocated to eligible participants. These shares were released by the Company from the pledge, in accordance with the loan agreement (as described in Note E).

Annually, the number of shares allocated to each eligible participant's account is determined by calculating the participant's compensation and service points, defined by the Plan as one point for each \$1,000 of eligible compensation (rounded down) and three points for each qualifying year of service (at least 1,000 hours worked). Eligible compensation is capped by Internal Revenue Service limits on the amount of compensation that can be recognized by a qualified plan for the calendar year (\$345,000 in 2024). The annual allocation will be in the same proportion that each participant's points for the plan year bears to the total points of all participants for the plan year.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note A - Plan Description (Continued)

The Company is obligated to make contributions to the Plan which, when aggregated with the Plan's S Corporation distribution income, dividend and interest earnings, equal the amount necessary to enable the Plan to make its regularly scheduled payments of principal and interest due on its term loan. For the year ended December 31, 2024 and 2023, employer contributions totaled \$0 and \$240,000, respectively. For the year ended December 31, 2024 and 2023, S Corporation distribution income totaled \$1,710,760 and \$1,302,384, respectively.

Discretionary employer contributions are determined by the Company and may be made in the form of cash or shares. Discretionary contributions for the year ended December 31, 2024 and 2023, totaled \$0 and \$240,000, respectively.

Plan participants are neither required or permitted to make contributions to the Plan.

- 4) Participant Accounts. The Plan is a defined contribution plan under which a separate individual account is established for each participant. Each participant's account is credited as of the last day of each plan year with an allocation of shares of Company common stock released by the Trustee from the unallocated account and may also include forfeitures of nonvested account balances by terminated participants. Only those participants who are eligible employees of the Company as of the last day of the plan year will receive an allocation.
- 5) Vesting. If a participant's employment with the Company ends for any reason other than retirement, permanent disability, or death, the participant will vest in the balances in his or her account based on total years of service. Participants vest 25% upon completion of two years of service, 50% upon completion of three years of service, 75% upon completion of four years of service, and 100% upon completion of five years of service.
- 6) Payment of Benefits. Upon termination of service a participant will receive either annual installments or a lump sum distribution, which equal in total, the vested portion of his or her account balance. Distributions may be in the form of cash, shares of Company common stock, or both, with any fractional shares being paid out in cash. As of December 31, 2024, there were no benefits payable to participants that had elected to withdraw from the Plan but had not yet been paid.
- 7) Forfeited Accounts. Participant forfeitures, subject to any restoration allocation required under the Plan, will be allocated to first pay Plan expenses, with any remaining forfeitures allocated as an employer contribution in the year in which the forfeiture occurs, as if the participant forfeiture were an additional employer contribution for that year. For the year ended December 31, 2024, forfeitures totaled \$11,298.
- 8) Voting Rights. The Trustee shall vote all Company stock held by the Plan. In the case of any corporate matter that involves the voting of shares with respect to the approval or disapproval of any corporate merger or consolidation, recapitalization, reclassification, liquidation, dissolution, sale of substantially all assets of a trade or business, or such similar transaction, each participant or beneficiary shall be entitled to direct the Trustee with respect to the voting of all shares allocated to their account at such time. If not timely exercised, the Trustee will vote such Company stock.
- 9) Diversification. Diversification is offered to qualified participants close to retirement so that they may have the opportunity to move part of the value of their investment in Company common stock into investments which are more diversified. Diversification is offered to each qualified participant over a six-year period. In each of the first five years, a participant may diversify up to 25% of the shares allocated to his or her account, less any shares previously diversified. In the sixth year, the percentage changes to 50%. Participants who elect to diversify may either receive a distribution of the portion covered by the election or a direct transfer of the portion covered by the election to another qualified plan of the employer.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note A - Plan Description (Continued)

- 10) Put Option. Under federal income tax regulations, if the Company stock that is held by the Plan and its participants is not readily determinable on an established market, or is subject to trading limitations, then the participant has the right to exercise a put option. The put option will permit the participant to sell the employer securities to the Company, at any time during two option periods, at the current fair market value. The option periods are either within the 60 day period that begins on the date on which the shares to be purchased by the Company were distributed to the participant or within the 60 day period that begins on the first day after the new determination of the fair market value of employer securities and notice to the participant. If a participant exercises the put option, the Company must purchase the Company securities at fair market value. The purpose of the put option is to ensure that the participant has the ability to ultimately obtain cash.

Note B - Summary of Significant Accounting Policies

- 1) Basis of Accounting. The financial statements of the Plan are prepared using the accrual method of accounting.
- 2) Use of Estimates. The preparation of financial statements in conformity with generally accepted accounting principles ("GAAP") requires the plan administrator to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates.
- 3) Investment Valuation and Income Recognition. Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See Note G for a discussion of fair value determination and measurement.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividend income is recorded on the ex-dividend date. Realized gains and losses on investments are recognized upon the sale of related investments and unrealized appreciation or depreciation is recognized at period end when the carrying values of the related investments are adjusted to their estimated fair market value.

- 4) Administrative Expenses. Certain expenses incurred in connection with the general administration of the Plan are paid by the Company and are therefore excluded from these financial statements. No officer or employee receives compensation from the Plan. Investment-related expenses are included in net appreciation in fair value of investments. Expenses paid by the Plan are recorded when accrued and allocated to participant accounts.
- 5) Payments of Benefits. Benefit payments to participants are recorded upon distribution.
- 6) Date of Management's Review. For the year ended December 31, 2024, the Plan has evaluated subsequent events for potential recognition and disclosure through October 13, 2025, the date the financial statements were available to be issued.

Note C - Plan Termination

Although it has not expressed any intent to do so, the Company has the right under the Plan to amend or terminate the Plan subject to the provisions of ERISA. In the event of complete or partial Plan termination, participants will become fully vested in their accounts and benefits would be payable under the terms of the Plan.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note D - Investment Concentration

The following present the Plan's investment in the Company's common shares, which represents a significant concentration of the Plan's net assets available for benefits as of December 31, 2024 and 2023:

	2024		2023	
	<u>Allocated</u>	<u>Unallocated</u>	<u>Allocated</u>	<u>Unallocated</u>
Number of shares	<u>17,381</u>	<u>47,219</u>	<u>14,135</u>	<u>50,465</u>
Cost	<u>\$ 2,034,033</u>	<u>\$ 5,525,863</u>	<u>\$ 1,654,166</u>	<u>\$ 5,905,730</u>
Fair Value	<u>\$ 2,979,879</u>	<u>\$ 10,639,093</u>	<u>\$ 2,589,337</u>	<u>\$ 9,244,737</u>

Note E - Loan Payable

In December 2020, the Plan entered into a loan agreement in the amount of \$6,088,480 with interest charged at an annual rate of 1.31%, maturing December 31, 2039. The loan is guaranteed by the Company. The loan is collateralized by the Plan's unallocated shares of Company common stock. Effective August 31, 2021, both the stock purchase agreement and promissory note were amended to adjust the purchase price of the original shares and original loan agreement due to a scrivener's error. This amendment increased the loan balance by \$1,471,346. The balance outstanding as of December 31, 2024 was \$5,665,716.

Scheduled principal repayments on the term loan are as follows:

Years ending December 31:		
2024	\$	118,861
2025		363,564
2026		368,327
2027		373,152
2028		378,040
Thereafter		<u>4,063,772</u>
Total	\$	<u>5,665,716</u>

Note F - Tax Status

The IRS has determined and informed the Plan Sponsor by a letter dated August 21, 2021, that the Plan and related trust are designed in accordance with applicable sections of the Code. The Plan Administrator and the Plan's tax counsel believe that the Plan is designed, and is currently being operated, in compliance with the applicable requirements of the Code and, therefore, believe that the Plan is qualified, and the related trust is tax-exempt.

U.S. GAAP require Plan management to evaluate tax positions taken by the Plan and recognize a tax liability if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note G - Fair Value Measurements

FASB ASC 820, *Fair Value Measurements and Disclosures*, establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under FASB ASC 820 are described below:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the plan has the ability to access.

Level 2 - Inputs to the valuation methodology are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value can be determined through the use of models or other valuation methodologies.

Level 3 - Inputs to the valuation methodology are unobservable inputs in situations where there is little or no market activity for the asset or liability and the reporting entity makes estimates and assumptions related to the pricing of the asset or liability including assumptions regarding risk.

Dean Snyder Construction Co. Common Stock: The fair value of the Company common stock held by the Plan is valued at fair value based upon an independent appraisal. This appraisal was based upon a combination of the market and income valuation techniques consistent with prior years. The appraiser took into account historical and projected discounted cash flow and net income, return on assets, return on equity, market comparables in earnings, and revenue. Plan management has concluded that a market participant would also recognize a discount for lack of marketability.

The valuation process involves Plan management's selection of an independent appraiser. Plan management accumulates the data for the appraiser from the financial statements of the Company.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although Plan management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There have been no changes in the methodologies used at December 31, 2024.

Mutual Funds: The fair values of mutual funds are valued at the net asset value (NAV) of shares held by the Plan at year end. The NAV is not publicly quoted. However, the input price is based on the underlying investments which are traded on the active market. The NAV is used as practical expedient to estimate fair value.

In accordance with Subtopic 820-10, certain investments that were measured at NAV per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the statements of net assets available for benefits. Gains and losses (realized and unrealized) included in changes in net assets available for benefits for the years ended December 31, 2024 and 2023, are reported in the net change in fair value of investments.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note G - Fair Value Measurements (Continued)

The table below segregates all financial assets and liabilities as of December 31, 2024 and 2023 that are measured at fair value on a recurring basis (at least annually) into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date:

	Assets at Fair Value as of December 31, 2024			
	Level 1	Level 2	Level 3	Total
Dean Snyder Construction Co. common stock	\$ -	\$ -	\$ 13,618,972	\$ 13,618,972
Mutual funds	-	-	-	3,089,382
	\$ -	\$ -	\$ 13,618,972	\$ 16,708,354

	Assets at Fair Value as of December 31, 2023			
	Level 1	Level 2	Level 3	Total
Dean Snyder Construction Co. common stock	\$ -	\$ -	\$ 11,834,074	\$ 11,834,074
Mutual funds	-	-	-	1,831,743
	\$ -	\$ -	\$ 11,834,074	\$ 13,665,817

Level 3 Gains and Losses:

The table below sets forth a summary of changes in the fair value of the Plan's Level 3 investment assets for the year ended:

	12/31/2024	12/31/2023
Balance, beginning of year	\$ 11,834,074	\$ 8,803,688
Total gains or losses included in changes in net assets available for benefits	1,784,898	3,030,386
Purchases, sales, issuances, and settlements:		
Purchases	-	-
Transfers in (out) of Level 3	-	-
Balance, end of year	\$ 13,618,972	\$ 11,834,074

The amount of total gains or losses for the year included in changes in net assets available for benefits attributable to the changes in unrealized gains or losses relating to assets held at the end of the reporting period

	\$ 1,784,898	\$ 3,030,386
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The Plan's policy is to recognize transfers into and out of Level 3 as of the date of the event or change in circumstances that caused the transfer. For the year ended December 31, 2024, there were no significant transfers in or out of level 3.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note G - Fair Value Measurements (Continued)

Quantitative information about significant unobservable inputs used in Level 3 fair value measurements:

The Company common stock used the valuation techniques of (1) discounted cash flow which included unobservable inputs of (a) weighted-average cost of capital and (b) EBITDA multiple and (2) guideline public comparables which included unobservable inputs of (a) EBITDA multiple and (b) discount for lack of marketability.

Note H - Related Party and Party in Interest Transactions

The investment in the Company common stock represents a related party transaction with the Plan Sponsor. The fair value of the investment in the Company's stock is determined through an independent valuation using the Market Approach-Guideline Public Company method and the Income Approach-Discounted Cash Flow method. The Plan entered into a loan payable with the Company for purchase of 64,600 shares of the Company's common stock and currently makes loan repayments to the Company of principal and interest paid annually at year-end, bearing interest at a fixed rate of 1.31% through December 31, 2039.

Note I - Risks and Uncertainties

The Plan invests in mutual funds and Company common stock. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the participants' account balances and the amounts reported in the statements of net assets available for benefits.

Note J - Administration of Plan Assets

The Plan's assets are administered under a contract with Greatbanc Trust Company, the Trustee of the Plan. Company contributions are held and managed by the Trustee, which invests cash received, interest and dividend income, S Corporation distribution income, and makes distributions to participants.

Note K - Information Certified by Trustee

The Plan Administrator has elected the method of compliance as permitted by 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA for 2024. Accordingly, Greatbanc Trust Company, the Trustee of the Plan, has certified to the completeness and accuracy of all investments reporting in the accompanying Statement of Net Assets Available for Benefits as of December 31, 2024, the supplemental schedule H, Line 4(i)-Schedule of Assets (Held at End of Year) as of December 31, 2024, the supplemental schedule H, Line 4(j)-Schedule of Reportable Transactions, and the related investment activity reported in the Statement of Changes in Net Assets Available for Benefits for the year ended December 31, 2024.

SUPPLEMENTAL DATA

Dean Snyder Construction Employee Stock Ownership Plan
EIN 42-1308658 PN 002
Schedule H, Line 4i - Schedule of Assets (Held at End of Year)
Plan Year Ended December 31, 2024

(a)	(b)	(c)	(d)	(e)
Identity of issue, borrower, lessor, or similar party	Description of investment including maturity date, rate of interest, collateral, par, or maturity value	Cost	Current Value	
*	Dean Snyder Construction Co.	Common stock	\$ 7,559,896	\$ 13,618,972
	Goldman Sachs Fin Sq Govt Fund	Mutual Fund	3,089,382	<u>3,089,382</u>
				<u><u>\$ 16,708,354</u></u>

* - Represents a party in interest

Dean Snyder Construction Employee Stock Ownership Plan
EIN 42-1308658 PN 002
Schedule H, Line 4j - Schedule of Reportable Transactions
Plan Year Ended December 31, 2024

Identity of party involved (a)	Description of asset (include interest rate and maturity in case of a loan) (b)	Purchase price (c)	Selling price (d)	Cost of asset (g)	Current value of asset on transaction (h)	Net gain or (loss) (i)
Goldman Sachs	Mutual Fund Purchase	\$ 1,480,384	\$ -	\$ 1,480,384	\$ 1,480,384	\$ -
Dean Snyder Construction Co.	Loan Payment	\$ -	\$ 433,086	\$ 433,086	\$ 433,086	\$ -

See independent auditor's report.

**DEAN SNYDER CONSTRUCTION
EMPLOYEE STOCK OWNERSHIP PLAN**

FINANCIAL STATEMENTS

December 31, 2024

Dean Snyder Construction Employee Stock Ownership Plan

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Independent Auditor's Report

To the Plan Administrator
Dean Snyder Construction Employee Stock Ownership Plan

Scope and Nature of the ERISA Section 103(a)(3)(C) Audit

We have performed audits of the accompanying financial statements of the Dean Snyder Construction Employee Stock Ownership Plan, an employee benefit plan subject to the Employee Retirement Income Security Act of 1974, as permitted by ERISA Section 103(a)(3)(C) [ERISA Section 103(a)(3)(C) audit]. The financial statements comprise the statements of net assets available for benefits as of December 31, 2024 and 2023, and the related statement of changes in net assets available for benefits for the year then ended December 31, 2024, and the related notes to the financial statements.

Management, having determined it is permissible in the circumstances, has elected to have the audits of Dean Snyder Construction Employee Stock Ownership Plan's financial statements performed in accordance with ERISA Section 103(a)(3)(C) pursuant to 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. As permitted by ERISA Section 103(a)(3)(C), our audits need not extend to any statements or information related to assets held for investment of the plan (investment information) by a bank or similar institution or insurance carrier that is regulated, supervised, and subject to periodic examination by a state or federal agency, provided that the statements or information regarding assets so held are prepared and certified to by the bank or similar institution or insurance carrier in accordance with 29 CFR 2520.103-5 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA (qualified institution).

Management has obtained certifications from a qualified institution as of December 31, 2024 and 2023, and for the year ended December 31, 2024, stating that the certified investment information, as described in Note K to the financial statements, is complete and accurate.

Opinion

In our opinion, based on our audits and on the procedures performed as described in the Auditor's Responsibilities for the Audit of the Financial Statements section-

- the amounts and disclosures in the financial statements referred to above, other than those agreed to or derived from the certified investment information, are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.
- the information in the financial statements referred to above related to assets held by and certified to by a qualified institution agrees to, or is derived from, in all material respects, the information prepared and certified by an institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Dean Snyder Construction Employee Stock Ownership Plan and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our ERISA Section 103(a)(3)(C) audit opinion.

Emphasis of Matter - Significant Concentration

As discussed in Note D, the financial statements include the Plan's investment in the Dean Snyder Construction Co. common stock, representing 82% of net assets available for benefits as of December 31, 2024, whose fair value has been estimated by an independent appraisal, in the absence of a readily ascertainable fair value, with the assistance of management and approved by the trustee. Because of the inherent uncertainty of the valuation, the estimated value may differ significantly from the value that would have been used had a market for the investment existed, and the difference could be material. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. Management's election of the ERISA Section 103(a)(3)(C) audit does not affect management's responsibility for the financial statements.

In preparing the financial statements, management is required to evaluate whether there are conditions and events, considered in the aggregate, that raise substantial doubt about Dean Snyder Construction Employee Stock Ownership Plan's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Management is also responsible for maintaining a current plan instrument, including all plan amendments; administering the plan; and determining that the plan's transactions that are presented and disclosed in the financial statements are in conformity with the plan's provisions, including maintaining sufficient records with respect to each of the participants, to determine the benefits due or which may become due to such participants.

Auditor's Responsibilities for the Audit of the Financial Statements

Except as described in the Scope and Nature of the ERISA Section 103(a)(3)(C) Audit section of our report, our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dean Snyder Construction Employee Stock Ownership Plan's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgement, there are conditions or events, considered in the aggregate, that raise substantial doubt about Dean Snyder Construction Employee Stock Ownership Plan's ability to continue as a going concern for a reasonable period of time.

Our audits did not extend to the certified investment information, except for obtaining and reading the certification, comparing the certified investment information with the related information presented and disclosed in the financial statements, and reading the disclosures relating to the certified investment information to assess whether they are in accordance with the presentation and disclosure requirements of accounting principles generally accepted in the United States of America.

Accordingly, the objective of an ERISA Section 103(a)(3)(C) audit is not to express an opinion about whether the financial statements as a whole are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matter - Supplemental Schedules Required by ERISA

The supplemental schedules of Assets (Held at End of Year) and Reportable Transactions are presented for purposes of additional analysis and are not a required part of the financial statement but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information included in the supplemental schedules, other than that agreed to or derived from the certified investment information, has been subjected to auditing procedures applied in the audit of the financial statements and certain additional procedures in accordance with generally accepted auditing standards. For information in the supplemental schedules that agreed to or is derived from the certified investment information, we compared such information to the related certified investment information.

In forming our opinion on the supplemental schedules, we evaluated whether the supplemental schedules, other than the information agreed to or derived from the certified investment information, including their form and content, are presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.

In our opinion-

- the form and content of the supplemental schedules, other than the information in the supplemental schedules that agreed to or is derived from the certified investment information, are presented, in all material respects, in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA.
- the information in the supplemental schedules related to assets held by and certified to by a qualified institution agrees to, or is derived from, in all material respects, the information prepared and certified by an institution that management determined meets the requirements of ERISA Section 103(a)(3)(C).

Potter & Brant, P.L.C.

Potter & Brant, P.L.C.
Certified Public Accountants
Clear Lake, Iowa

October 13, 2025

Dean Snyder Construction Employee Stock Ownership Plan
Statements of Net Assets Available for Benefits
December 31, 2024 and 2023

	2024			2023		
	Allocated	Unallocated	Total	Allocated	Unallocated	Total
Assets						
Investment in common stock of Dean Snyder Construction Co., at fair value	\$3,664,181	\$9,954,791	\$13,618,972	\$2,589,337	\$9,244,737	\$ 11,834,074
Mutual funds	3,089,382	-	3,089,382	1,831,743	-	1,831,743
Distribution Receivable	-	-	-	10,384	-	10,384
Total assets	6,753,563	9,954,791	16,708,354	4,431,464	9,244,737	13,676,201
Liabilities						
Loan Payable	-	5,665,716	5,665,716	-	6,019,941	6,019,941
Total liabilities	-	5,665,716	5,665,716	-	6,019,941	6,019,941
Net assets available for benefits	\$6,753,563	\$4,289,075	\$11,042,638	\$4,431,464	\$3,224,796	\$ 7,656,260

See accompanying notes to financial statements.

**Dean Snyder Construction Employee Stock Ownership Plan
Statement of Changes in Net
Assets Available for Benefits
Year Ended December 31, 2024**

	2024		
	<u>Allocated</u>	<u>Unallocated</u>	<u>Total</u>
Additions:			
Additions to net assets attributed to:			
Investment income (loss)			
Dividends	\$ 113,039	\$ -	\$ 113,039
Net appreciation in fair value of Dean Snyder Construction Co. common stock	390,542	1,394,356	1,784,898
Total investment income (loss)	<u>503,581</u>	<u>1,394,356</u>	<u>1,897,937</u>
State tax refund	79,287	-	79,287
S corporation distributions	374,320	1,336,440	1,710,760
S corporation distributions used for debt service	903,353	(903,353)	-
Allocation of shares of common stock of Dean Snyder Construction Co., at fair value (3,246 in 2024)	684,301	-	684,301
Total additions	<u>2,544,842</u>	<u>1,827,443</u>	<u>4,372,285</u>
Deductions:			
Deductions from net assets attributed to:			
Benefits paid to participants	222,745	-	222,745
Interest expense	-	78,861	78,861
Allocation of shares of common stock of Dean Snyder Construction Co., at fair value (3,246 in 2024)	-	684,301	684,301
Total deductions	<u>222,745</u>	<u>763,162</u>	<u>985,907</u>
Net increase (decrease)	2,322,097	1,064,281	3,386,378
Net assets available for benefits:			
Beginning of year	<u>4,431,464</u>	<u>3,224,796</u>	<u>7,656,260</u>
End of year	<u>\$ 6,753,561</u>	<u>\$ 4,289,077</u>	<u>\$ 11,042,638</u>

See accompanying notes to financial statements.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note A - Plan Description

The following description of the Dean Snyder Construction Employee Stock Ownership Plan ("Plan") provides only general information. Participants should refer to the plan agreement for a more complete description of the Plan's provisions.

- 1) General. Dean Snyder Construction Co. (the "Company" or "Plan Sponsor") established the Plan effective as of January 1, 2020. The plan operates as an employee stock ownership plan ("ESOP"), is designed to comply with section 4975(e)(7) and the regulations thereunder of the Internal Revenue Code of 1986, as amended (the "Code"), and is subject to the applicable provisions of the Employee Retirement Income Security Act of 1974, as amended ("ERISA"). The Plan is administered by an employee of the Company who serves as the Plan Administrator. Greatbanc Trust Company is the Plan's trustee (the "Trustee"). The Plan covers eligible employees of the Company.

The Plan purchased common stock of the Company using the proceeds of a borrowing from the Company, and hold the stock in the trust established under the Plan. The borrowing is to be repaid over a period of twenty years by fully tax-deductible Company contributions and by Company distributions received. As the Plan makes each annual payment, an appropriate percentage of stock will be allocated to eligible employees' accounts in accordance with applicable regulations under the Code.

The borrowing is collateralized by the unallocated shares of Company common stock and is guaranteed by the Company. The lender has no rights against shares once they are allocated under the Plan. Accordingly, the financial statements of the Plan present separately the assets and liabilities and changes therein pertaining to (a) the accounts of participants with vested rights in allocated assets and the accounts of participants whose shares are allocated but are not currently vested (Allocated), and (b) assets not yet allocated to participants (Unallocated).

- 2) Eligibility and Participation. All employees of the Company are generally eligible to participate in the Plan after one year of service providing they worked at least 1,000 hours during such year of service and are at least 21 years of age. Participants who do not have at least 1,000 hours of service during such year of service or are not employed on the last working day of a plan year are not eligible for an allocation of Company stock for such year, unless they have incurred an allowable separation of service. Certain classes of employees are excluded from eligibility, such as those covered by a collective bargaining agreement.
- 3) Contributions. The Plan borrowed funds from the Company and used the funds to purchase shares of the Company's common stock. Shares of the Company common stock are pledged as collateral for the promissory note. Each year, shares are released from the pledge and allocated to eligible active participant accounts as the loan is repaid. In 2024, 3,246 shares (with a fair value of \$684,301) were allocated to eligible participants. These shares were released by the Company from the pledge, in accordance with the loan agreement (as described in Note E).

Annually, the number of shares allocated to each eligible participant's account is determined by calculating the participant's compensation and service points, defined by the Plan as one point for each \$1,000 of eligible compensation (rounded down) and three points for each qualifying year of service (at least 1,000 hours worked). Eligible compensation is capped by Internal Revenue Service limits on the amount of compensation that can be recognized by a qualified plan for the calendar year (\$345,000 in 2024). The annual allocation will be in the same proportion that each participant's points for the plan year bears to the total points of all participants for the plan year.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note A - Plan Description (Continued)

The Company is obligated to make contributions to the Plan which, when aggregated with the Plan's S Corporation distribution income, dividend and interest earnings, equal the amount necessary to enable the Plan to make its regularly scheduled payments of principal and interest due on its term loan. For the year ended December 31, 2024 and 2023, employer contributions totaled \$0 and \$240,000, respectively. For the year ended December 31, 2024 and 2023, S Corporation distribution income totaled \$1,710,760 and \$1,302,384, respectively.

Discretionary employer contributions are determined by the Company and may be made in the form of cash or shares. Discretionary contributions for the year ended December 31, 2024 and 2023, totaled \$0 and \$240,000, respectively.

Plan participants are neither required or permitted to make contributions to the Plan.

- 4) Participant Accounts. The Plan is a defined contribution plan under which a separate individual account is established for each participant. Each participant's account is credited as of the last day of each plan year with an allocation of shares of Company common stock released by the Trustee from the unallocated account and may also include forfeitures of nonvested account balances by terminated participants. Only those participants who are eligible employees of the Company as of the last day of the plan year will receive an allocation.
- 5) Vesting. If a participant's employment with the Company ends for any reason other than retirement, permanent disability, or death, the participant will vest in the balances in his or her account based on total years of service. Participants vest 25% upon completion of two years of service, 50% upon completion of three years of service, 75% upon completion of four years of service, and 100% upon completion of five years of service.
- 6) Payment of Benefits. Upon termination of service a participant will receive either annual installments or a lump sum distribution, which equal in total, the vested portion of his or her account balance. Distributions may be in the form of cash, shares of Company common stock, or both, with any fractional shares being paid out in cash. As of December 31, 2024, there were no benefits payable to participants that had elected to withdraw from the Plan but had not yet been paid.
- 7) Forfeited Accounts. Participant forfeitures, subject to any restoration allocation required under the Plan, will be allocated to first pay Plan expenses, with any remaining forfeitures allocated as an employer contribution in the year in which the forfeiture occurs, as if the participant forfeiture were an additional employer contribution for that year. For the year ended December 31, 2024, forfeitures totaled \$11,298.
- 8) Voting Rights. The Trustee shall vote all Company stock held by the Plan. In the case of any corporate matter that involves the voting of shares with respect to the approval or disapproval of any corporate merger or consolidation, recapitalization, reclassification, liquidation, dissolution, sale of substantially all assets of a trade or business, or such similar transaction, each participant or beneficiary shall be entitled to direct the Trustee with respect to the voting of all shares allocated to their account at such time. If not timely exercised, the Trustee will vote such Company stock.
- 9) Diversification. Diversification is offered to qualified participants close to retirement so that they may have the opportunity to move part of the value of their investment in Company common stock into investments which are more diversified. Diversification is offered to each qualified participant over a six-year period. In each of the first five years, a participant may diversify up to 25% of the shares allocated to his or her account, less any shares previously diversified. In the sixth year, the percentage changes to 50%. Participants who elect to diversify may either receive a distribution of the portion covered by the election or a direct transfer of the portion covered by the election to another qualified plan of the employer.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note A - Plan Description (Continued)

- 10) Put Option. Under federal income tax regulations, if the Company stock that is held by the Plan and its participants is not readily determinable on an established market, or is subject to trading limitations, then the participant has the right to exercise a put option. The put option will permit the participant to sell the employer securities to the Company, at any time during two option periods, at the current fair market value. The option periods are either within the 60 day period that begins on the date on which the shares to be purchased by the Company were distributed to the participant or within the 60 day period that begins on the first day after the new determination of the fair market value of employer securities and notice to the participant. If a participant exercises the put option, the Company must purchase the Company securities at fair market value. The purpose of the put option is to ensure that the participant has the ability to ultimately obtain cash.

Note B - Summary of Significant Accounting Policies

- 1) Basis of Accounting. The financial statements of the Plan are prepared using the accrual method of accounting.
- 2) Use of Estimates. The preparation of financial statements in conformity with generally accepted accounting principles ("GAAP") requires the plan administrator to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates.
- 3) Investment Valuation and Income Recognition. Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See Note G for a discussion of fair value determination and measurement.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividend income is recorded on the ex-dividend date. Realized gains and losses on investments are recognized upon the sale of related investments and unrealized appreciation or depreciation is recognized at period end when the carrying values of the related investments are adjusted to their estimated fair market value.

- 4) Administrative Expenses. Certain expenses incurred in connection with the general administration of the Plan are paid by the Company and are therefore excluded from these financial statements. No officer or employee receives compensation from the Plan. Investment-related expenses are included in net appreciation in fair value of investments. Expenses paid by the Plan are recorded when accrued and allocated to participant accounts.
- 5) Payments of Benefits. Benefit payments to participants are recorded upon distribution.
- 6) Date of Management's Review. For the year ended December 31, 2024, the Plan has evaluated subsequent events for potential recognition and disclosure through October 13, 2025, the date the financial statements were available to be issued.

Note C - Plan Termination

Although it has not expressed any intent to do so, the Company has the right under the Plan to amend or terminate the Plan subject to the provisions of ERISA. In the event of complete or partial Plan termination, participants will become fully vested in their accounts and benefits would be payable under the terms of the Plan.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note D - Investment Concentration

The following present the Plan's investment in the Company's common shares, which represents a significant concentration of the Plan's net assets available for benefits as of December 31, 2024 and 2023:

	2024		2023	
	<u>Allocated</u>	<u>Unallocated</u>	<u>Allocated</u>	<u>Unallocated</u>
Number of shares	<u>17,381</u>	<u>47,219</u>	<u>14,135</u>	<u>50,465</u>
Cost	<u>\$ 2,034,033</u>	<u>\$ 5,525,863</u>	<u>\$ 1,654,166</u>	<u>\$ 5,905,730</u>
Fair Value	<u>\$ 2,979,879</u>	<u>\$ 10,639,093</u>	<u>\$ 2,589,337</u>	<u>\$ 9,244,737</u>

Note E - Loan Payable

In December 2020, the Plan entered into a loan agreement in the amount of \$6,088,480 with interest charged at an annual rate of 1.31%, maturing December 31, 2039. The loan is guaranteed by the Company. The loan is collateralized by the Plan's unallocated shares of Company common stock. Effective August 31, 2021, both the stock purchase agreement and promissory note were amended to adjust the purchase price of the original shares and original loan agreement due to a scrivener's error. This amendment increased the loan balance by \$1,471,346. The balance outstanding as of December 31, 2024 was \$5,665,716.

Scheduled principal repayments on the term loan are as follows:

Years ending December 31:		
2024	\$	118,861
2025		363,564
2026		368,327
2027		373,152
2028		378,040
Thereafter		<u>4,063,772</u>
Total	\$	<u>5,665,716</u>

Note F - Tax Status

The IRS has determined and informed the Plan Sponsor by a letter dated August 21, 2021, that the Plan and related trust are designed in accordance with applicable sections of the Code. The Plan Administrator and the Plan's tax counsel believe that the Plan is designed, and is currently being operated, in compliance with the applicable requirements of the Code and, therefore, believe that the Plan is qualified, and the related trust is tax-exempt.

U.S. GAAP require Plan management to evaluate tax positions taken by the Plan and recognize a tax liability if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note G - Fair Value Measurements

FASB ASC 820, *Fair Value Measurements and Disclosures*, establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under FASB ASC 820 are described below:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the plan has the ability to access.

Level 2 - Inputs to the valuation methodology are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value can be determined through the use of models or other valuation methodologies.

Level 3 - Inputs to the valuation methodology are unobservable inputs in situations where there is little or no market activity for the asset or liability and the reporting entity makes estimates and assumptions related to the pricing of the asset or liability including assumptions regarding risk.

Dean Snyder Construction Co. Common Stock: The fair value of the Company common stock held by the Plan is valued at fair value based upon an independent appraisal. This appraisal was based upon a combination of the market and income valuation techniques consistent with prior years. The appraiser took into account historical and projected discounted cash flow and net income, return on assets, return on equity, market comparables in earnings, and revenue. Plan management has concluded that a market participant would also recognize a discount for lack of marketability.

The valuation process involves Plan management's selection of an independent appraiser. Plan management accumulates the data for the appraiser from the financial statements of the Company.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although Plan management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There have been no changes in the methodologies used at December 31, 2024.

Mutual Funds: The fair values of mutual funds are valued at the net asset value (NAV) of shares held by the Plan at year end. The NAV is not publicly quoted. However, the input price is based on the underlying investments which are traded on the active market. The NAV is used as practical expedient to estimate fair value.

In accordance with Subtopic 820-10, certain investments that were measured at NAV per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the statements of net assets available for benefits. Gains and losses (realized and unrealized) included in changes in net assets available for benefits for the years ended December 31, 2024 and 2023, are reported in the net change in fair value of investments.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note G - Fair Value Measurements (Continued)

The table below segregates all financial assets and liabilities as of December 31, 2024 and 2023 that are measured at fair value on a recurring basis (at least annually) into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date:

	Assets at Fair Value as of December 31, 2024			
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Dean Snyder Construction Co. common stock	\$ -	\$ -	\$ 13,618,972	\$ 13,618,972
Mutual funds	-	-	-	3,089,382
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 13,618,972</u>	<u>\$ 16,708,354</u>

	Assets at Fair Value as of December 31, 2023			
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Dean Snyder Construction Co. common stock	\$ -	\$ -	\$ 11,834,074	\$ 11,834,074
Mutual funds	-	-	-	1,831,743
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 11,834,074</u>	<u>\$ 13,665,817</u>

Level 3 Gains and Losses:

The table below sets forth a summary of changes in the fair value of the Plan's Level 3 investment assets for the year ended:

	<u>12/31/2024</u>	<u>12/31/2023</u>
Balance, beginning of year	\$ 11,834,074	\$ 8,803,688
Total gains or losses included in changes in net assets available for benefits	1,784,898	3,030,386
Purchases, sales, issuances, and settlements:		
Purchases	-	-
Transfers in (out) of Level 3	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 13,618,972</u>	<u>\$ 11,834,074</u>

The amount of total gains or losses for the year included in changes in net assets available for benefits attributable to the changes in unrealized gains or losses relating to assets held at the end of the reporting period

	<u>\$ 1,784,898</u>	<u>\$ 3,030,386</u>
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The Plan's policy is to recognize transfers into and out of Level 3 as of the date of the event or change in circumstances that caused the transfer. For the year ended December 31, 2024, there were no significant transfers in or out of level 3.

Dean Snyder Construction Employee Stock Ownership Plan
Notes to Financial Statements
December 31, 2024

Note G - Fair Value Measurements (Continued)

Quantitative information about significant unobservable inputs used in Level 3 fair value measurements:

The Company common stock used the valuation techniques of (1) discounted cash flow which included unobservable inputs of (a) weighted-average cost of capital and (b) EBITDA multiple and (2) guideline public comparables which included unobservable inputs of (a) EBITDA multiple and (b) discount for lack of marketability.

Note H - Related Party and Party in Interest Transactions

The investment in the Company common stock represents a related party transaction with the Plan Sponsor. The fair value of the investment in the Company's stock is determined through an independent valuation using the Market Approach-Guideline Public Company method and the Income Approach-Discounted Cash Flow method. The Plan entered into a loan payable with the Company for purchase of 64,600 shares of the Company's common stock and currently makes loan repayments to the Company of principal and interest paid annually at year-end, bearing interest at a fixed rate of 1.31% through December 31, 2039.

Note I - Risks and Uncertainties

The Plan invests in mutual funds and Company common stock. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the participants' account balances and the amounts reported in the statements of net assets available for benefits.

Note J - Administration of Plan Assets

The Plan's assets are administered under a contract with Greatbanc Trust Company, the Trustee of the Plan. Company contributions are held and managed by the Trustee, which invests cash received, interest and dividend income, S Corporation distribution income, and makes distributions to participants.

Note K - Information Certified by Trustee

The Plan Administrator has elected the method of compliance as permitted by 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA for 2024. Accordingly, Greatbanc Trust Company, the Trustee of the Plan, has certified to the completeness and accuracy of all investments reporting in the accompanying Statement of Net Assets Available for Benefits as of December 31, 2024, the supplemental schedule H, Line 4(i)-Schedule of Assets (Held at End of Year) as of December 31, 2024, the supplemental schedule H, Line 4(j)-Schedule of Reportable Transactions, and the related investment activity reported in the Statement of Changes in Net Assets Available for Benefits for the year ended December 31, 2024.

SUPPLEMENTAL DATA

Dean Snyder Construction Employee Stock Ownership Plan
EIN 42-1308658 PN 002
Schedule H, Line 4i - Schedule of Assets (Held at End of Year)
Plan Year Ended December 31, 2024

(a)	(b)	(c)	(d)	(e)
Identity of issue, borrower, lessor, or similar party	Description of investment including maturity date, rate of interest, collateral, par, or maturity value	Cost	Current Value	
*	Dean Snyder Construction Co.	Common stock	\$ 7,559,896	\$ 13,618,972
	Goldman Sachs Fin Sq Govt Fund	Mutual Fund	3,089,382	<u>3,089,382</u>
				<u><u>\$ 16,708,354</u></u>

* - Represents a party in interest

Dean Snyder Construction Employee Stock Ownership Plan
EIN 42-1308658 PN 002
Schedule H, Line 4j - Schedule of Reportable Transactions
Plan Year Ended December 31, 2024

Identity of party involved (a)	Description of asset (include interest rate and maturity in case of a loan) (b)	Purchase price (c)	Selling price (d)	Cost of asset (g)	Current value of asset on transaction (h)	Net gain or (loss) (i)
Goldman Sachs	Mutual Fund Purchase	\$ 1,480,384	\$ -	\$ 1,480,384	\$ 1,480,384	\$ -
Dean Snyder Construction Co.	Loan Payment	\$ -	\$ 433,086	\$ 433,086	\$ 433,086	\$ -

See independent auditor's report.